



# MUNICIPALITY OF ARRAN-ELDERSLIE

## Council Meeting

### AGENDA

Monday, January 13, 2025, 9:00 a.m.  
Council Chambers  
1925 Bruce Road 10, Chesley, ON

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20. List of Upcoming Council meetings

- January 27, 2025
- February 10, 2025
- February 24, 2025



## MUNICIPALITY OF ARRAN-ELDERSLIE

### Council Meeting

### MINUTES

**Monday, December 9, 2024, 9:00 a.m.**  
**Council Chambers**  
**1925 Bruce Road 10, Chesley, ON**

Council Present: Mayor Steve Hammell  
 Deputy Mayor Jennifer Shaw  
 Councillor Ryan Nickason  
 Councillor Darryl Hampton  
 Councillor Brian Dudgeon  
 Councillor Moiken Penner  
 Councillor Peter Steinacker

Staff Present: Christine Fraser-McDonald - Clerk  
 Julie Hamilton - Deputy Clerk  
 Scott McLeod - Public Works Manager  
 Carly Steinhoff - Recreation Manager  
 Pat Johnston - Chief Building Official - Present Electronically  
 Steve Tiernan - Fire Chief  
 David Munro - Interim Treasurer  
 Jennifer Isber-Legge - Economic Development &  
 Communications Coordinator  
 Emily Dance, CAO

#### 1. Call to Order

Mayor Hammell called the meeting to order at 9:00 am. A quorum was present.

#### 2. Mayor's Announcements (If Required)

- I would like to thank everyone that helped with the Santa Claus Parade float and for all those who attended.
- There will be a Christmas Lights contest in Allenford as well as one for all of Arran-Elderslie which is sponsored by the AECBA.
- The Chesley East vs West Hockey game will take place on New Years at the Chesley Community Centre.
- There will be New Year's Eve dances in Paisley, Tara and Chesley.

#### 3. Adoption of Agenda

Subsequent to further discussion, Council passed the following resolution:

**361-24-2024**

**Moved by:** Councillor Nickason

**Seconded by:** Councillor Penner

Be It Resolved that the agenda for the Council Meeting of Monday, December 9, 2024 be received and adopted, as distributed by the Clerk.

**Carried**

**4. Disclosures of Pecuniary Interest and General Nature Thereof**

None at this time.

**5. Unfinished Business**

**6. Minutes of Previous Meetings**

**6.1 November 25, 2024 Regular Council Minutes**

Subsequent to further discussion, Council passed the following resolution:

**362-24-2024**

**Moved by:** Deputy Mayor Shaw

**Seconded by:** Councillor Nickason

Be It Resolved that the Council of the Municipality of Arran-Elderslie adopt the minutes of the Regular Council Session held November 25, 2024.

**Carried**

**7. Business Arising from the Minutes**

**8. Minutes of Sub-Committee Meetings**

**9. Public Meeting(s)**

**10. Delegations**

**10.1 Paisley Artscape Society - Ken Cormack**

Ken Cormack, Sandra Crockard and Mike Patterson made a presentation to Council.

The Paisley Street Sculpture Project (PSSP) is entering its 4th year and the Paisley Artscape Society (PAS) is seeking municipal support to expand the project from 2 sculpture bases to 4 sculpture bases. The PSSP provides for artists to loan sculptures to PAS for the summer in exchange for an honorarium. There are currently 2 large limestone bases located in

the gorgeous new gardens in front of the Paisley Memorial Community Centre.

They are looking for Council's approval to place their sculptures in the proposed locations. A decision by Council early in 2025 would be helpful to facilitate a Call For Artists in late January.

Sandra Crockard, on behalf of the Trinity Theatre and the Paisley Artscape Society, thanked Council and staff for their support for the Paisley 150 play.

Mayor Hammell noted that staff will bring back a report in the New Year.

## **10.2 Paisley Museum Update - Judy MacKinnon**

Judy MacKinnon, Joan Lines and Carolyn Hodgins gave an update to Council regarding the Treasurer Chest Museum update.

The Friends of the Museum has had a busy three years. They are a small dedicated group of volunteers who help provide programs to the residents and visitors of Arran-Elderslie.

The group has a wish list:

- weather stripping
- software computer program for artifacts
- wall mount projector screen
- flooring for the gallery
- larger hot water tank

Judy noted that she is retiring as chair at the end of 2024. She has enjoyed her volunteer work and will continue as a "consultant".

Council thanked the group for their presentation and hard work and time spent on behalf of the museum. Staff will work to review the wish list and ensure that these issues are addressed.

## **10.3 Neoen (formerly Grey Owl) - Council Update**

Brittany Morrison and Mario de Agüero gave Council an update on the Tara BESS project.

- Tara BESS, formerly Grey Owl Storage, is a 400-megawatt (MW), 1600-megawatt hour (MWh) battery energy storage system (BESS) proposed for development on 39 Concession Road 4, in the Municipality of Arran-Elderslie.
- Awarded a 20-year energy storage contract by the Ontario's Independent Electricity System Operator (IESO) in May 2024,

through the IESO's Long-term 1 (LT1) RFP procurement – one of ten BESS contracts awarded in the RFP.

- Tara BESS responds directly to Ontario's growing energy needs and 2050 energy procurement target, by adding grid capacity equivalent to the daily energy consumption of ~640,000 households in Ontario.
- Neoen Canada BESS 1 Inc. (Neoen) is now exclusively leading development of the Tara BESS project.
- Consultation for Tara BESS is underway.
- Neoen will consult rightsholders, stakeholders, landowners and occupants in the immediate vicinity, and the broader community.
- They will provide training to the Fire Department regarding this project.
- They will provide a Community Benefits Plan to include employment and vendor opportunities as well as art work and skills training.

Council thanked them for their presentation. Staff will continue to work with their group on this project.

## 11. Presentations

- Employee Long-term Service Awards (11:00 a.m.)
- Trevor Sweiger - 20- years
- Kevin Webb - 20 years
- Richard Pepper - 15 years
- Chris Legge - 15 years
- Len Phillipi - 10 years
- Chase McEwen - 10 years

## 12. Correspondence

### 12.1 Requiring Action

12.1.1 Resolution of Support for Township of Southgate - OPP Billing and the Call for Provincial Funding Support

Subsequent to further discussion, Council passed the following resolution:

**363-24-2024**



**Moved by:** Deputy Mayor Shaw

**Seconded by:** Councillor Penner

Be it Resolved that Council hereby notes and files this motion for information purposes.

**Carried**

**12.2 For Information**

Subsequent to further discussion, Council passed the following resolution:

**364-24-2024**

**Moved by:** Councillor Steinacker

**Seconded by:** Councillor Nickason

Be It Resolved that the Council of the Municipality of Arran-Elderslie receives, notes, and files correspondence on the Council Agenda for information purposes.

**Carried**

12.2.1 Letter from Minister Calandra on Additional Residential Units

12.2.2 MMEWG Approved Minutes - September 12, 2024

12.2.3 Media Release - Minister of the Solicitor General - Ontario  
Offsetting OPP Cost Increases for Small & Rural Municipalities

12.2.4 Correspondence from the Solicitor General

**13. Staff Reports**

**13.1 Finance**

13.1.1 SRFIN.24.23 - Request for Proposal Audit Services and Banking Services

Interim Treasurer, David Munro, responded to questions from Members of Council.

Subsequent to further discussion, Council passed the following resolution:

**365-24-2024**

**Moved by:** Councillor Hampton

**Seconded by:** Councillor Penner

Be It Resolved that Council hereby,

1. Receives for information Report SRFIN.24.23 – Request for Proposal Audit Services and Banking Services; and
2. Directs staff to draft a Request for Proposal for Audit Services for the 2026-2029 fiscal years with a two-year extension option to renew; and
3. Directs staff to draft a Request for Proposal for Banking Services.

**Carried**

#### 13.1.2 SRFUN.24.22 2025 Budget Draft 3

Interim Treasurer, David Munro, responded to questions from Members of Council.

Subsequent to further discussion, Council passed the following resolution:

#### **366-24-2024**

**Moved by:** Councillor Steinacker

**Seconded by:** Councillor Nickason

Be It Resolved that Council hereby,

1. Approves the Final 2025 Budget Draft 3;
2. Directs staff to bring back a by-law at the next available Council meeting to bring force and effect to this budget.

**Carried**

## **13.2 Public Works**

Council thanked Richard Pepper, Len Phillipi and Mark Faust for driving the Santa Claus Parade floats.

#### 13.2.1 SRW.2024.18 Drainage Complaint – Les MacDonald

Works Manager, Scott McLeod responded to questions from Members of Council.

Subsequent to further discussion, Council passed the following resolution:

#### **367-24-2024**

**Moved by:** Deputy Mayor Shaw

**Seconded by:** Councillor Penner

Be It Resolved that Council hereby,

1. Receive Report SRW.2024.18 Drainage Complaint – Les MacDonald; and
2. That Staff be directed to provide a letter to Mr. MacDonald acknowledging receipt of the concern and the works completed by municipal staff.

**Carried**

### **13.3 Economic Development and Planning**

#### 13.3.1 SRECDEV.24.08 Downtown Revitalization 2024 Update

Economic Development & Communications Coordinator, Jennifer Isber-Legge, responded to questions from Members of Council regarding her information report.

### **13.4 Clerks**

#### 13.4.1 SRDPCLK.24.13 Approve Health and Safety Policy Manual

Deputy Clerk, Julie Hamilton, responded to questions from Members of Council.

Subsequent to further discussion, Council passed the following resolution:

#### **368-24-2024**

**Moved by:** Deputy Mayor Shaw

**Seconded by:** Councillor Nickason

Be It Resolved that Council hereby,

1. Receives report SRDPCLK.24.13 Approve Health and Safety Policy Manual; and
2. Approves the revised Health and Safety Policy Manual and that a by-law be brought forward later in this meeting to bring force and effect to the same; and
3. Further that the Joint Health and Safety Committee be delegated the authority to review and make minor changes and updates to the Policies and Standard Operating Procedures as required to keep the manual up to date.

**Carried**

13.4.2 SRDPCLK.24.14 - DRAFT Municipal Flag and Proclamation Policy

Deputy Clerk, Julie Hamilton, responded to questions from Members of Council.

Subsequent to further discussion, Council passed the following resolution:

**369-24-2024**

**Moved by:** Councillor Hampton

**Seconded by:** Councillor Steinacker

Be It Resolved that Council hereby,

- 1. Receives Report SRDPCLK.24.14 - DRAFT Municipal and Proclamation Policy; and
- 2. Directs staff to bring back a by-law to bring force and effect to the Municipal Flag and Proclamation Policy.

**Carried**

**13.5 CAO**

13.5.1 SRCAO.2024.13 - New Paisley Fire Hall and Public Works Servicing Tender

CAO Emily Dance responded to questions from Members of Council.

Subsequent to further discussion, Council passed the following resolution:

**370-24-2024**

**Moved by:** Councillor Nickason

**Seconded by:** Deputy Mayor Shaw

Be It Resolved that Council hereby,

- 1. Grants the New Paisley Fire Hall and Public Works Servicing tender to Dozlan Construction Corporation in the amount of \$890,545 plus HST and
- 2. Authorizes the appropriate By-law come forward on today’s agenda to allow the project to move forward in a timely manner.

**Carried**

13.5.2 SRCAO.2024.14 – County of Bruce Planning Services MOU

CAO Emily Dance responded to questions from Members of Council.

Subsequent to further discussion, Council passed the following resolution:

**371-24-2024**

**Moved by:** Deputy Mayor Shaw

**Seconded by:** Councillor Penner

Be It Resolved that Council hereby,

- 1. Receives Report SRCAO.2024.14 County of Bruce Planning Services MOU, and
- 2. Approves entering into a Memorandum of Understanding for Planning Services with the County of Bruce, and that the appropriate By-law come forward to the January 13, 2025 meeting.

**Carried**

13.5.3 SRCAO.2024.15 - Payment in Lieu of Parking (2)

CAO Emily Dance responded to questions from Members of Council.

Subsequent to further discussion, Council passed the following resolution:

**372-24-2024**

**Moved by:** Deputy Mayor Shaw

**Seconded by:** Councillor Steinacker

Be It Resolved that Council hereby,

- 1. Receives Report SRCAO.2024.15 - Payment in Lieu of Parking (2)
- 2. Directs staff to bring back a by-law to bring force and effect to the Payment in Lieu of Parking Policy.

**Carried**

**13.6 Building/Bylaw****13.7 Facilities, Parks and Recreation****13.8 Emergency Services**

Chief Tiernan noted that the firefighters passed their Skill 2 tests.

**14. Notice of Motion****15. Members Updates**Shaw:

Deputy Mayor Shaw attended the Grey Sauble Conservation Authority Board meeting, attended all parades, attended the Chesley Horticultural Christmas dinner, and will be attending a SMART meeting.

Hampton:

Councillor Hampton attended the Chesley Fire Board meeting.

Dudgeon:

Councillor Dudgeon was absent.

Steinacker:

Councillor Steinacker attended the Santa Claus parade

Penner:

Councillor Penner attended the Santa Claus parade.

Nickason:

Councillor Nickason attended the BASWR meeting.

Hammell:

Mayor Hammell attended the Chesley Fire Board meeting, all Santa Claus parades.

**16. New Business****17. By-laws****17.1 By-law 61-2024 - Zoning By-law Amendment - Caley Grains Inc.**

CAO Dance noted that on November 25, 2024 Council passed a resolution to approve the zoning request of Caley's Grain Inc., c/o Jim Caley at 4668 Bruce Road 3, to reduce the minimum lot area requirement for an agricultural lot of designated Rural in the County Official Plan and Agriculture in the Municipal Zoning Agriculture to facilitate the consent of a 0.78 hectare vacant lot.

There were concerns raised about a safe entrance off Concession 4 (Arran). The Manager of Public Works did a site inspection and confirms an entrance permit will be required and it will require engineered drawings to ensure the entrance is safe. This will be included as a requirement of the consent application.

Subsequent to further discussion, Council passed the following resolution:

**373-24-2024**

**Moved by:** Councillor Steinacker

**Seconded by:** Councillor Nickason

Be It Resolved that By-law No. 61-2024 be introduced and read a first, second and third time, signed by the Mayor and Clerk, sealed with the Seal of the Corporation, and engrossed in the By-law Book.

By-law 61-2024 being a By-law to amend the Comprehensive Zoning By-law for the Municipality of Arran-Elderslie by changing from Agriculture 'A1' and Agriculture Special 'A1-26-2024' to Agriculture 'A1' and Agriculture Special 'A1-61-2024-H1' on the subject lands located at 4668 Bruce Road 3, geographic Township of Arran.

**Carried**

**17.2 By-Law 66-2024 Amend the Health & Safety Policy Manual**

**374-24-2024**

**Moved by:** Councillor Nickason

**Seconded by:** Councillor Steinacker

Be It Resolved that By-law No. 66-2024 be introduced and read a first, second and third time, signed by the Mayor and Clerk, sealed with the Seal of the Corporation, and engrossed in the By-law Book.

By-law 66-2024 being a By-law to Amend the Health and Safety Policy and Procedure Manual for Employees of the Municipality of Arran-Elderslie.

**Carried**

**17.3 By-Law 67-2024 Adopt the 2025 Fees and Charges**

**375-24-2024**

**Moved by:** Councillor Nickason

**Seconded by:** Councillor Steinacker

Be It Resolved that By-law No. 67-2024 be introduced and read a first, second and third time, signed by the Mayor and Clerk, sealed with the Seal of the Corporation, and engrossed in the By-law Book.

By-law 67-2024 being a By-law to Establish Fees and Charges for 2025.

**Carried**

**17.4 By-law 68-2024 - Enter into a Commercial Lease Agreement with the Brockton & Area Family Health Team - Chesley Medical Clinic**

Subsequent to further discussion, Council passed the following resolution:

**376-24-2024**

**Moved by:** Councillor Nickason

**Seconded by:** Councillor Dudgeon

Be It Resolved that By-law No. 68-2024 be introduced and read a first, second and third time, signed by the Mayor and Clerk, sealed with the Seal of the Corporation, and engrossed in the By-law Book.

By-law 68-2024 being a By-law to enter into a Commercial Lease Agreement with the Brockton & Area Family Health Team - Chesley Medical Clinic.

**Carried**

**17.5 By-law 69-2024 - Enter into a Commercial Lease Agreement with the Brockton & Area Family Health Team - Paisley Medical Clinic**

Subsequent to further discussion, Council passed the following resolution:

**377-24-2024**

**Moved by:** Councillor Nickason

**Seconded by:** Councillor Dudgeon

Be It Resolved that By-law No. 69-2024 be introduced and read a first, second and third time, signed by the Mayor and Clerk, sealed with the Seal of the Corporation, and engrossed in the By-law Book.

By-law 69-2024 being a By-law to enter into a Commercial Lease Agreement with the Brockton & Area Family Health Team - Paisley Medical Clinic.



**Carried**

**17.6 By-law 70-2024 - Award a Tender Bid to Dozlan Construction**

CAO Emily Dance responded to questions from Members of Council.

Subsequent to further discussion, Council passed the following resolution:

**378-24-2024**

**Moved by:** Councillor Steinacker

**Seconded by:** Councillor Penner

Be It Resolved that By-law No. 70-2024 be introduced and read a first, second and third time, signed by the Mayor and Clerk, sealed with the Seal of the Corporation, and engrossed in the By-law Book.

By-law 70-2024 being a By-law to award a tender bid to Dozlan Construction Corporation in the amount of \$890,545 plus HST for the servicing of the Paisley Firehall and Public Works Facility.

**Carried**

**18. Closed Session (if required)**

- personal matters about an identifiable individual, including municipal or local board employees - personnel (2 items)
- a proposed or pending acquisition or disposition of land by the municipality or local board - Tara Cemetery Expansion
- advice that is subject to solicitor-client privilege, including communications necessary for that purpose - zoning compliance (2 items), insurance claim

**379-24-2024**

**Moved by:** Councillor Nickason

**Seconded by:** Councillor Dudgeon

*Be It Resolved*, That the Council of the Municipality of Arran-Elderslie does now go into closed session to discuss an item(s) which relates to:

- ( ) the security of the property of the municipality or local board;
- (X) personal matters about an identifiable individual, including municipal or local board employees - personnel (2 items)
- (X) a proposed or pending acquisition or disposition of land by the municipality or local board - Tara Cemetery Expansion
- ( ) labour relations or employee negotiations;

- ( ) litigation or potential litigation, including matters before administrative tribunals, affecting the municipality or local board;
- (X) advice that is subject to solicitor-client privilege, including communications necessary for that purpose - zoning compliance (2 items), insurance claim
- ( ) a matter in respect of which a council, board, committee or other body may hold a closed meeting under another Act;
- ( ) information explicitly supplied in confidence to the municipality or local board by Canada, a province or territory or a Crown agency of any of them;
- ( ) a trade secret or scientific, technical, commercial, financial or labour relations information, supplied in confidence to the municipality or local board, which, if disclosed, could reasonably be expected to prejudice significantly the competitive position or interfere significantly with the contractual or other negotiations of a person, group of persons, or organization;
- ( ) a trade secret or scientific, technical, commercial or financial information that belongs to the municipality or local board and has monetary value or potential monetary value; or
- ( ) a position, plan, procedure, criteria or instruction to be applied to any negotiations carried on or to be carried on by or on behalf of the municipality or local board.

Staff Authorized to Remain:

CAO Emily Dance and Clerk Christine Fraser-McDonald

**Carried**

**19. Adoption of Recommendations Arising from Closed Session (If Any)**

Mayor Hammell confirmed that Council discussed only those matters identified in the motion to go into Closed Session.

Direction was given to staff regarding:

- Direction was given to staff regarding the personnel items.
- Staff direction was given concerning a proposed or pending acquisition or disposition of land by the municipality or local board regarding the Tara Cemetery Expansion.
- Direction was given to staff regarding the zoning compliance issues and insurance claim.

**20. Confirming By-law**

**20.1 By-law 71-2024 - Confirming By-law**

Subsequent to further discussion, Council passed the following resolution:

**380-24-2024**

**Moved by:** Councillor Nickason

**Seconded by:** Councillor Steinacker

Be It Resolved that By-law No. 71-2024 be introduced and read a first, second and third time, signed by the Mayor and Clerk, sealed with the Seal of the Corporation, and engrossed in the By-law Book.

By-law 71-2024 being a By-law to confirm the proceedings of the Regular Council meeting of the Municipality of Arran-Elderslie held Monday, December 9, 2024.

**Carried**

**21. Adjournment**

Subsequent to further discussion, Council passed the following resolution:

**381-24-2024**

**Moved by:** Deputy Mayor Shaw

**Seconded by:** Councillor Penner

Be It Resolved that the meeting be adjourned to the call of the Mayor at 2:35 p.m.

**Carried**

**22. List of Upcoming Council meetings**

- January 13, 2025
- January 27, 2025
- February 10, 2025

\_\_\_\_\_  
Steve Hammell, Mayor

\_\_\_\_\_  
Christine Fraser-McDonald, Clerk



## Joint Health and Safety Committee Minutes

**November 14, 2024  
10:00 am**

|                 |   |
|-----------------|---|
| Members Present | Scott McLeod<br>Julie Hamilton<br>Katrina Eke<br>Corey Mannerow<br>Mark Faust<br>Len Phillippi<br>Ben Overeem |
| Members Absent  | Steve Tiernan   |

### 1. Call to Order

Co-Chair Eke called the meeting to order at 10:00 am.

### 2. Adoption of Previous Minutes

#### 2.1 JHSC Minutes - September 19, 2024

**JHSC-2024-11-14-01**

**Moved By** Len Phillippi

**Seconded By** Mark Faust

Be It Resolved that the Joint Health and Safety Committee hereby approves the minutes of the meeting dated September 19, 2024.

**Carried**

### 3. Business Arising from the Minutes

#### 3.1 FINAL DRAFT - W - 9 Working Around Overhead Wires

The committee reviewed the DRAFT Safe Operating Procedure for working around overhead wires. The only addition noted was to add a date line to the emergency plan document.

**JHSC-2024-11-14-02**

**Moved By** Scott McLeod

**Seconded By** Mark Faust

Be It Resolved that the Joint Health and Safety Committee hereby approves the amended Safe Operating Procedure W-9 Working Around Overhead Wires for inclusion in the Health & Safety Policy Manual.

**Carried**

### **3.2 H&S Policy Manual Update**

CAO Dance has given approval for the policy manual to be taken to Council for adoption. A report will be taken to Council on December 9th and the Health and Safety Policy Statement will also be updated at that time to be endorsed by the new CAO.

Once the new manual is approved by Council, new binders will be made, and a Staff rollout process will begin.

Going forward, the committee will continue to review the manual on an as needed basis. A new HR program is being implemented which has several templates and training modules which may be helpful.

SOPs are still needed for the new sweeper, snow plow operation and the elevator.

## **4. New Business**

### **SALT RISK MANAGEMENT**

Scott provided the JHSC with the Salt Risk Management requirements. Some areas in the Source Water Protection Areas have been identified as critical and we are required to implement policies to manage our salt output to ensure that contamination of our water sources is limited as much as possible.

The Chesley Arena and Water Shop are in the most critical area. Staff will confirm the content of the ice melt materials by reviewing the SDS sheet and determine if practices need to be adjusted.

#### TRAINING UPDATE

First Aid, Working at Heights and Book 7 Training was all completed this fall for those who needed refreshing or full certification. Other training opportunities will be forthcoming in the new year.

#### **4.1 Online Inspection Forms including Fire Cognito Forms - Katrina**

Carly provided an update on the online facility inspections through Citywide. The recreation department has began using the system for facility inspections and it is going well. They are still working through the process following the inspection and following up on issues. If there is a minor deficiency but the inspection passed, there is no notification.

The water and works departments are still using the paper inspections but expressed an interest in moving to the online system. The paper inspections will continue until everyone is set up and things are running smooth.

The system is built to tie into asset management and assist with monitoring life cycles, building conditions and other aspects associated with asset management.

Steve was not present to speak about the Fire Cognito forms that the fire departments use.

#### **4.2 New WHIMIS Requirements**

Changes to the Federal Hazardous Products Regulation (HPR) require suppliers of hazardous products to provide health and safety information as a condition of sale, including SDSs and product labels. Suppliers must ensure their SDSs, and labels comply with the HPR amendments by December 2025.

Currently, not all suppliers are transitioned to this requirement. The committee decided that this was a good opportunity to go through chemicals that are not used and dispose of the

appropriately. Once suppliers comply with the new regulations, we will fully transition to the new system as well. Training will be provided to all staff regarding the new WHIMIS system in advance of the 2025 deadline.

#### **4.3 Intact Risk Assessment Report**

Our insurance provider completed a risk assessment of the buildings in Chesley and provided a report of the deficiencies found. These have been distributed to the appropriate department for remediation.

The completed tasks should be returned to the committee so that it can be made aware that all deficiencies have been remediated appropriately.

### **5. Incident Reports**

The committee reviewed the three incident reports and concurred with the recommendations made by those involved.

**5.1 #1**

**5.2 #2**

**5.3 #3**

### **6. Next Meeting Date**

December 12, 2024 at 11 am. Members should bring old policy manuals for exchange and roll out of the newly adopted manuals.

### **7. Adjournment**

**JHSC-2024-11-14-03**

**Moved By** Corey Mannerow

Be It Resolved that the Joint Health and Safety Committee meeting is adjourned at 11:00 a.m.

**Carried**

**Multi Municipal Energy Working Group  
MINUTES**

**MMEWG-2024-04  
Thursday, September 12, 2024, 7:00 p.m.  
Virtually via Microsoft Teams**

Members Present: Mark Davis - Municipality of Arran-Elderslie - Citizen  
Appointee  
Ryan Nickason - Municipality of Arran-Elderslie  
Scott Mackey - Township of Chatsworth  
Dan Wickens - Municipality of Grey Highlands  
Jim Hanna - Township of Huron Kinloss  
Todd Dowd - Municipality of Northern Bruce Peninsula  
Sue Carleton - Township of Georgians Bluffs  
Stewart Halliday - Municipality of Grey Highlands -  
Citizen Appointee

Others Present: Julie Hamilton - Recording Secretary  
Bill Palmer - Technical Advisor

**1. Meeting Details**

**2. Call to Order**

The Chair and Vice-Chair were not in attendance. Member Mackey volunteered to be the Acting Chair and called the meeting to order at 7:05 pm. A quorum was present.

**3. Adoption of Agenda**

**MMEWG-2024-09-12-01**

**Moved by:** Dan Wickens - Municipality  
of Grey Highlands

**Seconded by:** Ryan Nickason -  
Municipality of Arran-  
Elderslie

Be It Resolved that the Multi-Municipal Energy Working Group hereby adopts the agenda of the Thursday, September 12, 2024 as distributed by the Recording Secretary.

**Carried**



#### 4. **Disclosures of Pecuniary Interest and General Nature Thereof**

There were no disclosures made by the Members.

#### 5. **Minutes of Previous Meetings**

##### 5.1 **MMEWG May 9, 2024 Minutes**

###### **MMEWG-2024-09-12-02**

**Moved by:** Sue Carleton - Township of Georgians Bluffs

**Seconded by:** Todd Dowd - Municipality of Northern Bruce Peninsula

Be It Resolved that the Multi-Municipal Energy Working Group hereby approves the minutes of the Thursday, May 9, 2024 meeting as presented by the Recording Secretary.

**Carried**

#### 6. **Business Arising from the Minutes**

##### 6.1 **Grey County Committee Report - Battery Energy Storage Systems**

###### **MMEWG-2024-09-12-03**

**Moved by:** Ryan Nickason - Municipality of Arran-Elderslie

**Seconded by:** Todd Dowd - Municipality of Northern Bruce Peninsula

Be It Resolved that the Multi-Municipal Energy Working Group hereby receives agenda item, 5.1, Grey County Committee Report - Battery Energy Storage Systems, for information.

**Carried**

#### 7. **Delegations/Presentations**

##### 7.1 **Chasing The Wind - Article by Edgardo Sepulveda**

Mr. Sepulveda provided the members with a high-level overview of his article titled "Chasing the Wind" which discusses the value

of wind generation in a low emission nuclear and hydro-dominant grid, the case in Ontario.

He made a presentation to the Members which is appended hereto to form a part of the minutes.

By his calculation, wind should be \$46.00 per MWH, which is much lower than the \$151.00 per MWH that is being paid currently, a result of the contracts that were issued under the Green Energy Act. He provides an analysis of how strong the wind blows in Ontario as compared to the other regions. Ontario's wind power is not aligned with demand. It tends to die in the summer, when the demand is needed the most.

Acting Chair Mackey opened the floor for questions.

Technical Advisor, Bill Palmer, noted a discrepancy in the legend of Figure 7. Mr. Sepulveda concurred and will provide an updated version which has been appended hereto to form a part of the minutes.

Mr. Howard raised the question about whether this information would be beneficial to be sent to municipalities who are potentially going to be faced with wind proposals. Mr. Sepulveda notes that the report shows that wind is not invaluable and we should not be paying more than it is worth for it. One of the objectives of the report was to show that we need to have a balance. Wind is not invaluable, that it is expensive, it has limited use and it has its pros and cons. Municipalities should be given the authority to determine whether wind is a good for them or not. The article provides an economic value to wind so that everyone can make informed decisions.

Acting Chair Mackey questioned what the province was prepared to pay in light of the \$46.00/MWH value in the presentation. Mr. Sepulveda noted that Minister Lecce announced the new round of procurements and has asked IESO to provide more details by the end of September and procurement is expected to be completed by 1st quarter 2026. There is potentially still time to influence what the government is willing to pay and the government is committed to competitive procurement. He would like to see the IESO establish a maximum price of \$46.00/MWH and all bids must be below that. Previous procurement prices have been in the \$80.00/MWH range. Based on the current position of the IESO, they are desperately looking for power and it does not appear that will happen but it is hopeful that this report may influence that.

The report does not consider the cost of the Battery Energy Storage System's required to take the excess power from when the wind is blowing. It takes the grid as is at this point in time.

Acting Chair Mackey thanked Mr. Sepulveda for his presentation.

#### **MMEWG-2024-09-12-04**

**Moved by:** Mark Davis - Municipality of Arran-Elderslie - Citizen  
Appointee

**Seconded by:** Stewart Halliday - Municipality of Grey Highlands - Citizen  
Appointee

Be It Resolved that the Multi-Municipal Energy Working Group hereby receives Mr. Sepulveda's presentation regarding his article "Chasing the Wind"; and

Directs the Recording Secretary to circulate the revised version of the report to Technical Advisor, Bill Palmer, for review and approval prior to circulation; and

That it be forwarded to all member municipalities and all municipalities in Grey, Bruce and Huron Counties.

**Carried**

### **7.2 IESO Update - Warren Howard**

Mr. Howard made a presentation to the Members on the recent updates relating to the IESO energy procurement processes. Since drafting the presentation, new documentation has been released. Mr. Howard will circulate a revised presentation which is appended to these minutes.

Vice-Chair Hanna joined the meeting during the presentation however was having technical difficulties. Acting Chair Mackey agreed to continue as Acting Chair for remainder of the meeting.

Acting Chair Mackey opened the floor for questions and raised a question regarding the current unwilling hosts and Chatham Kent. An unwilling host resolution recently failed in Chatham Kent which ignited opposition to wind turbines. Things are problematic in Chatham Kent because there is a proposal in the

same soil groups as the one in North Kent which has the well water problems.

One additional resolution was added to the list in Algoma District and in the City of Kawartha Lakes, a councillor attempted to have an unwilling host resolution repealed and the motion failed.

There are 159 unwilling host municipalities at this time.

Mr. Sepulveda raised a question if there had been discussions in the IESO process that there be a maximum price for generation resources or how it may be received. Mr. Howard has noted it had not been discussed and recommends working with the minister to provide direction to the IESO on this matter.

Member Davis left the meeting at 8:27 p.m.

Member Halliday noted that Grey County was discussing the impact of the new Provincial Policy and recalls the County in the past had made some regulatory provisions as part of its official plan which may be helpful.

#### **MMEWG-2024-09-12-05**

**Moved by:** Dan Wickens - Municipality of Grey Highlands

**Seconded by:** Todd Dowd - Municipality of Northern Bruce Peninsula

Be It Resolved that the Multi-Municipal Energy Working Group hereby receives for information Mr. Howard's presentation, IESO Update.

**Carried**

### **7.3 Board of Health Delegation Follow Up - Bill Palmer**

Mr. Palmer provided a brief update of his delegation to the Board of Health which has been appended hereto to form a part of the minutes.

Member Halliday enquired how health was defined by Public Health Ontario in relation to physical versus mental conditions. Mr. Palmer noted that Public Health Ontario has determined that wind turbines were not a "direct" public health concern.

#### **MMEWG-2024-09-12-06**

**Moved by:** Todd Dowd - Municipality  
of Northern Bruce  
Peninsula

**Seconded by:** Dan Wickens - Municipality  
of Grey Highlands

Be It Resolved that the Multi-Municipal Energy Working Group hereby receives for information Mr. Palmer's follow up in relation to the Board of Health delegation.

**Carried**

## **8. Correspondence**

### **8.1 Requiring Action**

8.1.1 Letter from Arran-Elderslie Re: Recording Secretary

#### **MMEWG-2024-09-12-07**

**Moved by:** Sue Carleton - Township of  
Georgians Bluffs

**Seconded by:** Dan Wickens - Municipality  
of Grey Highlands

Be It Resolved that the Multi-Municipal Energy Working Group hereby defer this item to the next meeting agenda for discussion.

**Carried**

### **8.2 For Information**

#### **MMEWG-2024-09-12-08**

**Moved by:** Ryan Nickason -  
Municipality of Arran-  
Elderslie

**Seconded by:** Dan Wickens - Municipality  
of Grey Highlands

Be It resolved that the Multi-Municipal Energy Working Group hereby receives, notes and file the correspondence for information purposes.

**Carried**

8.2.1 IESO Feedback Submissions

8.2.2 Minister of Energy Letter - Protection of Agricultural Lands

8.2.3 2024 Unwilling Host Resolutions to Date

8.2.4 Unwilling Host List

## **9. Members Updates**

Bill Palmer attended a presentation by the Local Chapter of Professional Engineers regarding Battery Energy Storage Systems.

## **10. New Business**

The Recording Secretary provided two updates.

The IESO would like to meet with the group in a method other than a public forum. It was discussed that Chair Allwood, Bill Palmer and Warren Howard set up a meeting for discussion with the IESO.

The Freedom of Information request regarding the Skyway 8 turbine failure has been received. There are 1500 pages included. A link will be provided to the members, Warren Howard and Vern Martin to review and a discussion can take place at the next meeting.

## **11. Closed Session (if required)**

Not required.

## **12. Confirmation of Next Meeting**

The next meeting will be held on Thursday, November 14, 2024 at 7:00 p.m. via Teams.

## **13. Adjournment**

### **MMEWG-2024-12-09**

**Moved by:** Sue Carleton - Township of Georgians Bluffs

**Seconded by:** Ryan Nickason - Municipality of Arran-Elderslie

Be it Resolved that the meeting of the Multi-Municipal Energy Working Group is hereby adjourned at 8:52 p.m.

**Carried**

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Tom Allwood, Chair

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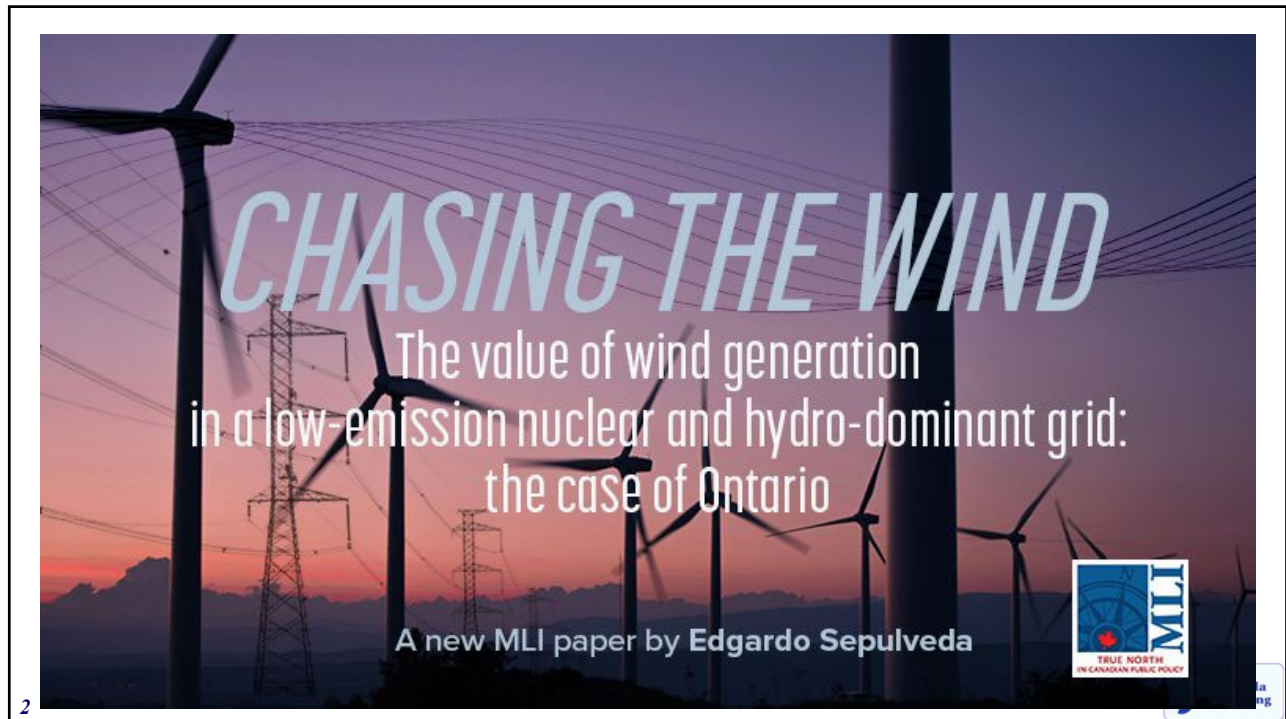
Julie Hamilton, Recording  
Secretary

**“Chasing the Wind:  
 The value of wind generation in a  
 low-emission nuclear and hydro-dominant grid:  
 the case of Ontario, Canada”**

**Presentation to the Multi-Municipal Energy Working Group (MMEWG)  
 September 12, 2024**

**Edgardo Sepulveda**  
[es@esepulveda.com](mailto:es@esepulveda.com)

1



2

2



## Summary

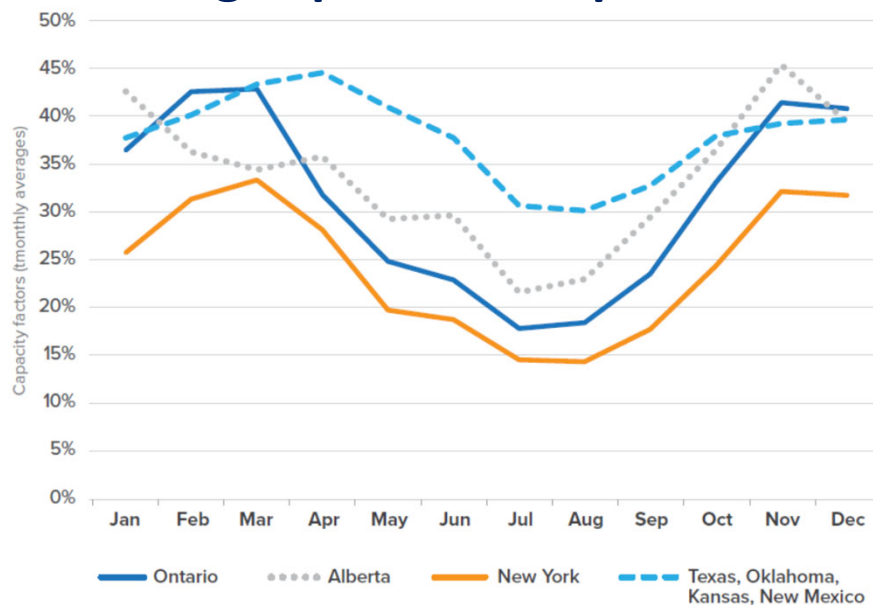
- Question: At what **price** should Ontario procure wind?
- Report
  - Chapter 2
    - Context on costs, wind profile, correlation with demand, etc. – **Ontario specific**
    - Calculate actual average wind price for 2020-2023 of \$151/MWh
  - Chapter 3
    - Use two social science quantitative methodologies
      - **Multiple regression analysis**: calculate coefficients as to whether/how much wind **displaces/contributes** to gas, hydro, nuclear & net exports
      - **Cost-benefit analysis**: calculate “break-even” societal wind price of **\$46/MWh** for 2027-30
      - Partial analysis of “what is” grid; no optimization; no general analysis of “should be”

3



3

**Fig. 6: Average Monthly Wind Capacity Factors ON has “average” profile; deep summer trough**

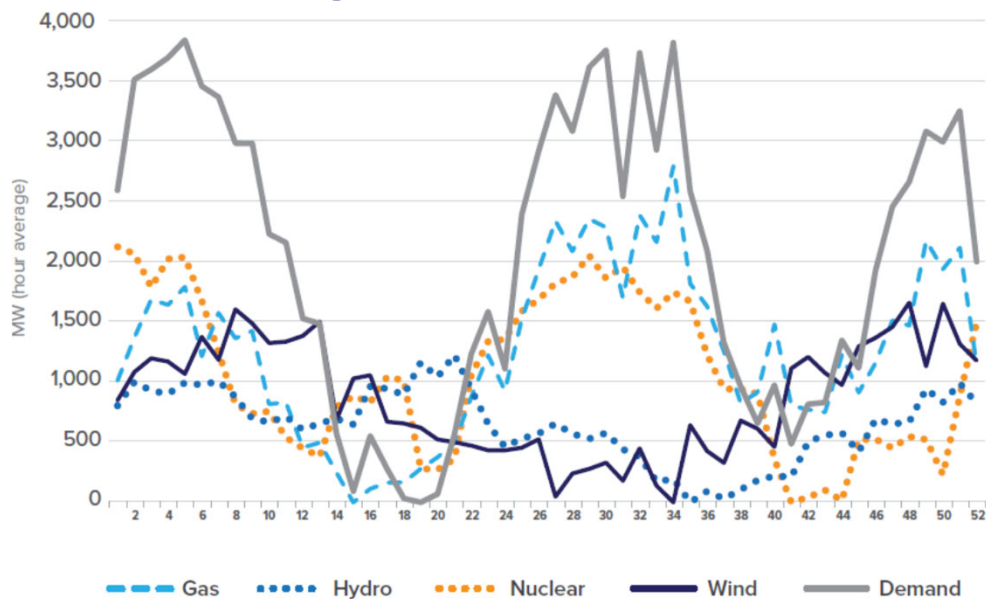


4



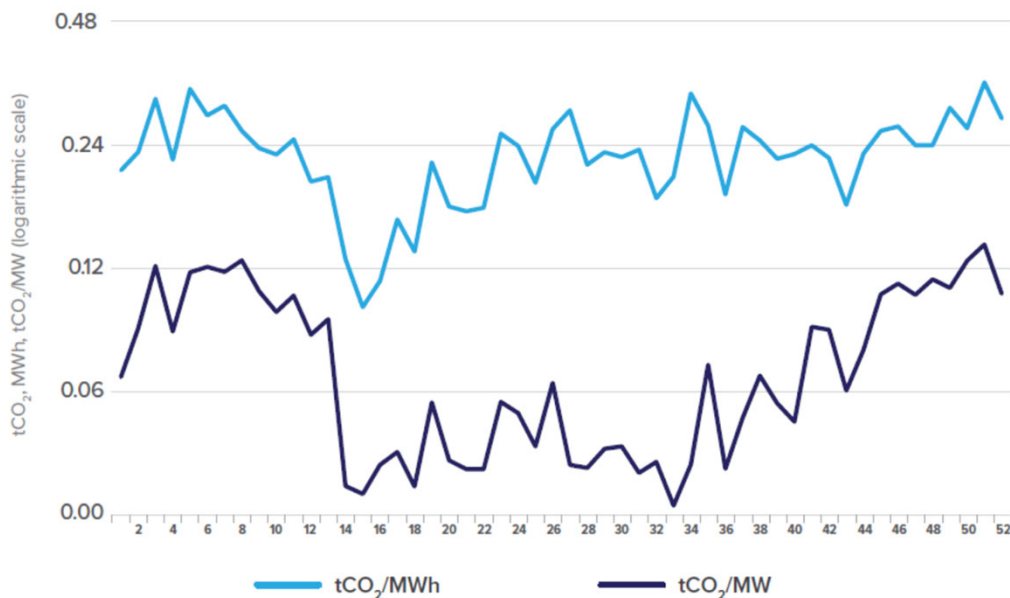
4

**Fig. 8: Demand & generation (from min, by week)  
ON wind has negative correlation with ON gas**



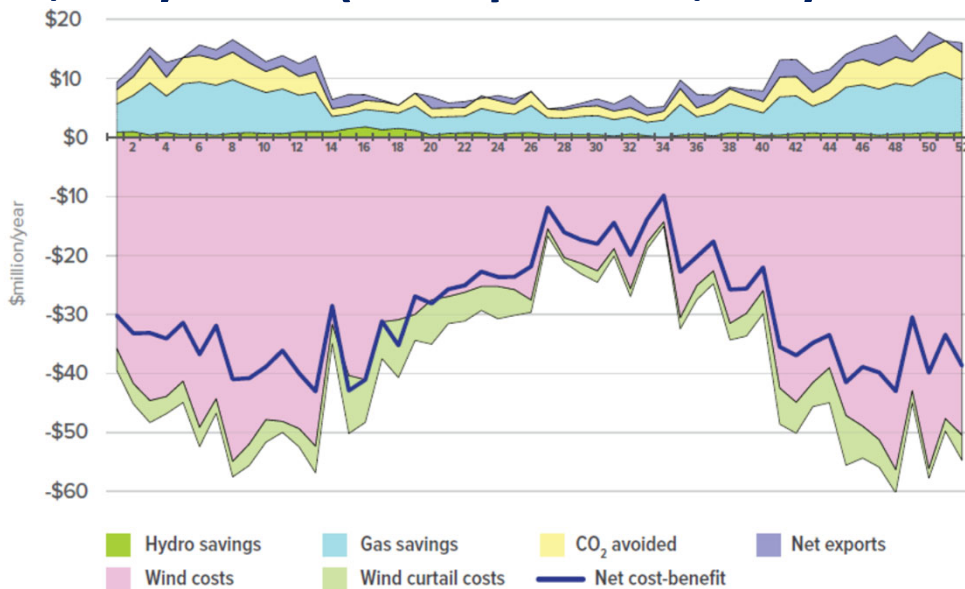
5

**Fig. 12: emissions reductions due to wind, by week  
0.227tCO<sub>2</sub>/MWh; 0.072 tCO<sub>2</sub>/MW/hour**



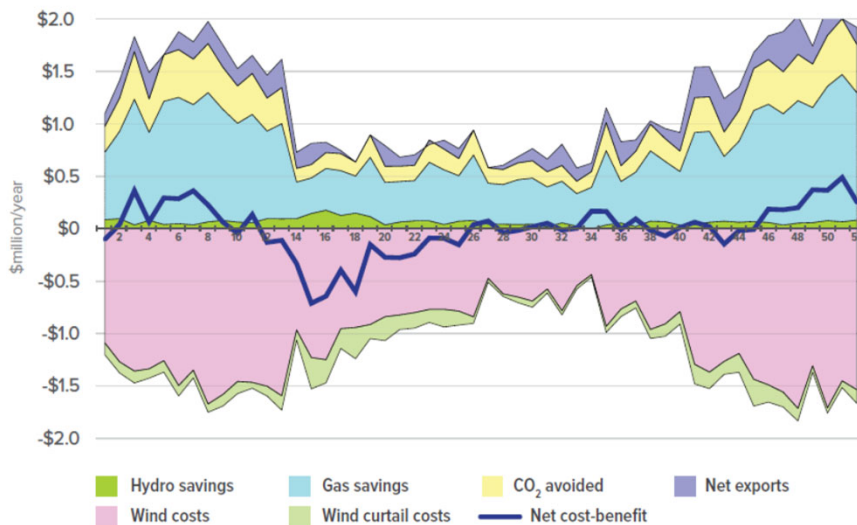
6

**Fig. 14: Cost-benefit of wind, 2020-2023  
= -\$124/MWh (wind price of \$151/MWh)**



7

**Fig. 16: Break-even scenario, 2027–2030  
Public value of wind = \$46/MWh**



8

Wind price (\$/MWh) \$46

8

**Thank you!**

## Multi Municipal Energy Working Group

### Update on IESO's Procurement Activities

Updated based on Sept 12  
IESO Webinar

## General Updates

- **LT RFP 2**
  - Behind Schedule - preliminary rules due – mid 2024
  - 2<sup>nd</sup> version of draft contract available for comments
  - Final RFP scheduled for release Dec. 2024; May slip to Jan 2025; Responses due December 2025
- **Key Issues Outstanding**
  - Locating projects in prime agricultural areas
  - Limited details on process requirements
  - Revenue model
- **Unwilling Host Municipalities**
  - Current total – 159
  - Motion to add Chatham-Kent – ignited community action
  - Motion to retract status failed in Kawartha Lakes (Lindsay)
  - Project being proposed in Zorra Twp, Oxford; 2 previous projects rejected by other townships

## Municipal Support

- **Continues to be Required**
  - Needed for all new projects
  - Not required for MT2 RFP – scope TBD
- **Consultation Requirements Not Defined**
  - Municipalities to develop their own
  - Projects involving two municipalities not addressed
  - Report on agricultural impact due 18 months later
  - Point of contact for municipality?
- **Impact of canceling municipal support later**
  - Legal exposure of municipality?
  - IESO – only involved in awarding contract
    - Does not guarantee zoning approval or approval of agricultural impact assessment

2024-09-16

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## New PPS Rules for Agricultural Land

### Definitions In New 2024 Provincial Policy Statement

- **Prime Agricultural Land** - specialty crop areas and/or Canada Land Inventory Class 1, 2, and 3 lands.
- **Prime Agricultural Area** – important areas for agriculture. Includes prime agricultural lands plus Canada Land Inventory Class 4 through 7 lands and additional areas with a local concentration of farms.

### PPS Objective

- Protect “Prime Agricultural Areas”
- Remove only for settlement expansion
- Non-agricultural uses only permitted after alternate locations evaluated
  - Allowed only when there are no reasonable alternatives
  - No indication of when and who does this analysis

### On-Farm Diversified Uses

- PPS allows solar, wind and BESS projects as “On-farm Diversified Uses”
  - Projects are to be limited in area.
  - Details in Ministry of Agriculture policy statement

2024-09-16

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## IESO RFP Requirements

- Focused on “Prime Agricultural Areas”.
- Directive from Ministers Smith/Thompson
  - Confirmed by Ministers Lecce/Flack
- Directive not fully aligned with new PPS
  - Ground-Mounted Solar – **Not allowed by IESO statement.**
  - Wind – allowed with an Agricultural Impact Assessment.
  - BESS – no specific direction.
- On-Farm Diversified Use Restriction
  - Applies to wind and BESS projects in agricultural areas
  - Land used limited to 20% of property area up to 1 HA

2024-09-16

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## Agricultural Impact Assessment

- Existing process to assess impact of projects
  - Approved by municipality; no provincial role
- Key Output - determine total land area required.
  - Likely exceeds allowance for project to qualify as an on-farm diversified use.
- Gaps in existing AIA process:
  - 1 assessment for whole project.
  - Assessment of alternate sites considered.
  - Include all land required for construction and servicing as well as turbine base.
  - Include access roads, collector lines, transformer stations
- Prepared by proponent; Due 18 months after contract issued.

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## Projects in Agricultural Areas

### Ministerial Direction

- Ground-mounted solar projects are not allowed within prime agricultural areas.
- Wind projects face restrictions

### Industry response:

- Identify sites, then ask municipalities to rezone land which will trigger a change official plans.
- Will not work as provincial agreement required for changes to official plans.

### RFP Blocks Industry by Setting Deadline

- Zoning based on zoning as of the proposal submission deadline
  
- Further webinar being scheduled to discuss issues

2024-09-16

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## Submission Requirements

### Mandatory Requirements

- Confirmation of Pre-Engagement Notice
- Municipal Support Confirmation
- Indigenous Support Confirmation (if appropriate)
- Municipal Approval of AIA (18 months later, if needed)

### Rated Criteria – affected 20% of price

- Indigenous Participation – up to 3 points
- Local Indigenous Participation – 3 additional points
- Not located on Prime Agricultural Areas – 3 points
- Located in Northern Ontario – 3 points

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8



## Revenue Model Approaches

### IESO Proposals

- Estimate output based on energy capacity
  - potential to adjust for monthly variation
- Estimate revenue based on average day-before price
- Calculate monthly income ~~and subsidize shortfalls~~

### Alternate Approach

- Base payments on actual output.
- Base revenue on price at the time of production – day of month and time of day.

### Approach Still Getting Push-Back in Supplier letters

- Not discussed in Sept 12 webinar

2024-09-16

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## MT2 RFP - Separate RFP Process

- **IESO View**
  - Quick access to additional capacity
  - Opportunity to create more favourable contracts
- **Two Streams**
  - Capacity – Dispatchable
  - Supply – Variable
- **Initial focus on Dispatchable**
  - Final contract – November 2024
  - Proposals Due January 2025
  - Start Dates – May 2025
- **Municipal support not required**
  - Not clear if wind projects coming off contracts are involved
- **Separate process for Long Term Contracts coming**
  - 500 to 1000 MW of new capacity

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## MECP Missing in Action

- MECP will not be proposing changes in setbacks or noise limits.
  - Municipalities can enact larger setbacks in zoning by-laws.
- No setbacks being developed for BESS projects.
  - Ontario Federation of Agriculture recommended action – August 2024
  - Ontario Fire Marshall?
    - Recent BESS fire in Brantford
    - <https://www.brantfordexpositor.ca/news/local-news/battery-fire-in-container-storing-off-grid-energy>
- MECP responsible for enforcement, not Ministry of Energy.

2024-09-16

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MMEWG Meeting – Sept. 12, 2024  
Agenda Item 7.3

Delegation/Presentations

7.3 Board of Health Delegation Follow up – Bill Palmer

Some members of the MMEWG will recall that I made a presentation to the Grey Bruce Board of Health on March 22, 2024 in response to a motion made by the MMEWG at the January 11, 2024 meeting.

At that presentation Dr. Ian Arra noted that he would facilitate a meeting between the MMEWG and Public Health Ontario which had identified wind turbines as a “nuisance” but not a health hazard.

On July 26, I provided a link for Dr. Arra to a paper published by the Acoustical Society of America based on a presentation I had given to the joint meeting of the Canadian Acoustical Association and the Acoustical Society of America in Ottawa on May 13, 2024.

On July 26, in a "Follow-Up" communication to Dr. Arra, I provided the link to the paper, "Objective measures confirm annoyance from wind turbine prominence (saliency) and psychoacoustic tonal-like perception," published in a .org journal of the Acoustical Society of America, Proc. Mtgs. Acoust. 54, 040001 (2024) (<https://doi.org/10.1121/2.0001917> ) based on a presentation to the Joint Meeting of the Acoustical Society of America and the Canadian Acoustical Association.

Dr Arra responded to me by telephone that he had provided the request for a meeting between the staff of Public Health Ontario and representatives of the MMEWG to discuss the concerns of the MMEWG, noting the response of Public Health Ontario as, "Thanks for connecting. As part of PHO's mandate, we provide scientific and technical advice to the health care system which includes direct support to health units. We ask that any public facing discussions are held at the local level".

Further, Dr. Arra advised that a review of the Ontario Public Health Standards (which guide the boundaries of his work) will be conducted this year and he advised that advocacy for any public health matter might be best positioned by providing input through the review process. Verbally, he noted that he was not sure in what manner input to this review would be publicly communicated, but we should keep an eye out for it.

In summary,

- Dr. Arra will take no action on our request that the Grey Bruce Board of Health reopen the issue of health hazard from wind turbines, as he says it is not in his mandate to do so as Public Health Ontario has identified that they are not a health hazard.
- Public Health Ontario has advised Dr. Arra that they are unwilling to meet with representatives of the MMEWG to consider the subject, but identify that “the public”

(MMEWG?) should contact the local health reps, i.e. Dr. Arra and Grey Bruce Board of Health.

Since we are advised that any public input (for wind turbine impact on public health, or other issue of concern) should be made at the local level, my assessment is that the MMEWG should continue to identify concerns to the Grey-Bruce Board of Health, since that is our local level. We should also keep our eyes peaked for any opportunity to provide input to a review of the Ontario Public Health Standards and then provide input.

I add that Ruby Mekker, who initially raised the issue about the Local MOH being required to investigate complaints to determine if a "health hazard" exists, is not happy, and suggested that I am acting unethically by suggesting that there should be a further review to determine if a health hazard exists. In Ruby's words, "My concern all along has been the apathy of the Medical Officer of Health as well as of the Multi Municipal Energy Working Group, including you, with respect to the failure to carry out this duty imposed by law. I believe this has aggravated the harm experienced by the victims of the wind turbines." Various members of the MMEWG received a copy of the letter addressed to me.

Bill Palmer

**South Bruce OPP Detachment Board**

**BOARD MINUTES**

**Tuesday, December 17, 2024, 1:00 p.m.  
Council Chambers and/or Via Microsoft Teams  
1925 Bruce Road 10  
Chesley, ON N0G 1L0**

Members Present: Moiken Penner, Municipality of Arran-Elderslie  
Tim Elphick, Municipality of Brockton  
Don Murray, Municipality of Huron-Kinloss  
Rory Cavanagh, Municipality of Kincardine  
Nigel Van Dyk, Municipality of South Bruce  
Margaret Visser - Community Representative  
Joe Dietrich - Community Representative

Staff Present: Jennifer Lawrie, Recording Secretary  
Julie Hamilton  
Trish Serratore, Chief Financial Officer, Municipality of Brockton  
Inspector Keegan Wilcox - South Bruce OPP Detachment Commander  
S/Sgt. Deb McClure - South Bruce OPP

**1. Call to Order**

Clerk Jennifer Lawrie called the meeting to order.

**2. Election of Chair and Vice Chair**

The Clerk opened the floor to nominations for the Chair.

Nigel Van Dyk and Rory Cavanagh were nominated and accepted.

The Clerk called the vote and the following resolution was passed:

**SBODB-2024-12-17-01**

**Moved by:** Moiken Penner

**Seconded by:** Joe Dietrich - Community Representative

Be It Resolved that Nigel Van Dyk is hereby elected as Chair of the South Bruce OPP Detachment Board.

**Carried**

The Clerk called for nominations for Vice Chair.

Rory Cavanagh was nominated.

The Clerk called the vote and the following resolution was passed:

**SBODB-2024-12-17-02**

**Moved by:** Nigel Van Dyk

**Seconded by:** Moiken Penner

Be It Resolved that Rory Cavanagh is hereby elected as Vice Chair of the South Bruce OPP Detachment Board.

**Carried**

The Clerk turned the meeting over to the Chair.

**3. Disclosures of Conflict of Interest and/or Pecuniary Interest and General Nature Thereof**

None at this time.

**4. Approval of Agenda**

**SBODB-2024-12-17-03**

**Moved by:** Rory Cavanagh

**Seconded by:** Margaret Visser -  
Community Representative

Be It Resolved that the agenda for the South Bruce OPP Detachment Board Meeting of October 16, 2024 be received and adopted, as distributed by the Recording Secretary.

**Carried**

**5. Approval of Past Minutes**

**5.1 October 16, 2024 Minutes**

**SBODB-2024-12-17-04**

**Moved by:** Joe Dietrich - Community  
Representative

**Seconded by:** Rory Cavanagh

Be It Resolved that the South Bruce OPP Detachment Board adopt the minutes of the meeting held on October 16, 2024.

**Carried**

- 6. Presentations/Delegations**
- 7. Business from Previous Meetings**
- 8. Reports**

### **8.1 Detachment Commander's Report**

Inspector Keegan Wilcox presented his report to the Board which reflects statistical data from January to October of 2024.

Inspector Wilcox added that to date in 2024, 10 new probationary officers have been added to the Detachment and the Community Services Officer has been highly engaged in community events throughout the year which has seen positive results for the Detachment.

It was also noted that previous bylaw enforcement agreements that were in place prior to the formation of the new Board are no longer valid and each municipality should discuss their needs separately with the Detachment. Municipal bylaw enforcement can assist to deal with matters that may otherwise occupy police time which helps reduce calls for service.

#### **SBODB-2024-12-17-05**

**Moved by:** Rory Cavanagh

**Seconded by:** Moiken Penner

Be It Resolved that the South Bruce OPP Detachment Board receives the Detachment Commander's report for information.

**Carried**

### **8.2 Financial Reports**

#### **8.2.1 2025 South Bruce OPP Detachment Board Budget**

Trish Serratore presented her report on the Draft South Bruce OPP Detachment Board Budget.

The Board provided direction to Staff on the outstanding matters associated with the budget.

#### **SBODB-2024-12-17-06**

**Moved by:** Moiken Penner

**Seconded by:** Margaret Visser -  
Community Representative

Be It Resolved that the Detachment Board directs Staff to reach out to the other five municipalities to seek proposals for the provision of Secretary/Treasurer services and that proposals be brought back to the next meeting.

**Carried**

**SBODB-2024-12-17-07**

**Moved by:** Don Murray

**Seconded by:** Moiken Penner

Be It Resolved that the Detachment Board does not support the incorporation of a donation to the Crimestoppers of Grey Bruce in the budget.

**Carried**

**SBODB-2024-12-17-08**

**Moved by:** Moiken Penner

**Seconded by:** Joe Dietrich - Community  
Representative

Be It Resolved that the Detachment Board approves the budget as discussed and that the surplus from 2024 be carried forward and further that the equal share per municipality shall be \$5000.00 for 2025.

**Carried**

8.2.2 Remuneration Policy

As part of the budget discussion, the Board set the remuneration for Members of the Boards.

**SBODB-2024-12-17-09**

**Moved by:** Tim Elphick

**Seconded by:** Don Murray

Be It Resolved That the Detachment Board recommend that the Municipal Council Representatives remuneration



be \$250 per meeting with no additional compensation for mileage.

**Carried**

**SBODB-2024-12-17-10**

**Moved by:** Joe Dietrich - Community Representative

**Seconded by:** Margaret Visser - Community Representative

Be It Resolved that the Detachment Board recommend that the Municipal Council Representatives remuneration for conference and other events be \$250 per day.

**Carried**

**8.3 Action Items List**

Clerk Jennifer Lawrie presented the Action Item list to the Board.

The final budget will be provided to each member municipality for approval.

Based on the discussions regarding remuneration, a formal Remuneration Policy will be brought forward for adoption by the Board.

**9. Correspondence**

**10. Next Meeting**

The Board set the 2025 meeting schedule as follows:

- February 4, 2025 - Municipality of South Bruce - 1:00 p.m.
- May 13, 2025 - Township of Huron Kinloss - 1:00 p.m.
- September 2, 2025 - Municipality of Brockton - 1:00 p.m.
- November 4, 2025 - Municipality of Kincardine - 1:00 p.m.

**11. Adjournment**

**SBODB-2024-12-17-11**

**Moved by:** Rory Cavanagh

**Seconded by:** Moiken Penner

Be It Resolved that the meeting be adjourned at 2:59 p.m.

**Carried**

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Board Chair

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Board Secretary

**From:** Barfoot, Melissa (OPP) <Melissa.Barfoot@opp.ca>  
**Sent:** Friday, January 3, 2025 11:04:41 PM  
**To:** Jennifer Shaw <JShaw@arran-elderslie.ca>  
**Subject:** Human Trafficking awareness training session

Good evening, Jen

I'm looking for an "in kind" donation, or to team up with the Municipality of Arran Elderslie to host a Human Trafficking awareness session at the Chesley Community Centre 8am-12pm on February 26<sup>th</sup> 2025 for approximately 20-30 local officers. We have numerous new officers to our area, and we are hoping to host this training awareness session in a local, central area. This would also fall under the safe communities' initiatives.

We appreciate the feedback and hope to work with you on this training day.

What I would look for from the Municipality is to say a thing or two at the opening to our officers.

Acknowledge the Municipality for hosting, and do up a media release thanking the Municipality.

For your consideration

Respectfully,

Mel 😊

Melissa Barfoot #11184

South Bruce OPP





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## Request for hall at Paisley Community Centre

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From Thorpe, Matthew (OPP) <Matthew.Thorpe@opp.ca>

Date Tue 2025-01-07 1:36 PM

To Christine Fraser-McDonald <CFraser@arran-elderslie.ca>

Good afternoon,

The South Bruce Ontario Provincial Police are looking to host a recruitment information session, focusing on the hiring of female police candidates. A profession in policing has historically been male dominated; which does not accurately reflect the community members in which we serve. We are looking to increase the amount of female candidates by having a group of female officers discuss their journey into policing, their current/past roles, along with experiences and challenges along the way. We will also have a presentation about the application and training process from start to finish.

Our goal is to raise interest in policing the Bruce County area, identify suitable candidates and potentially offer mentorship opportunities. We are seeking out a room at the Paisley Community Centre due to our detachment locations not having a suitable amount of space to accommodate this initiative. We have chosen Paisley as the desired space as it is a centralized location and will hopefully attract interest from the larger nearby populations of Port Elgin & Owen Sound.

We are in the pre-planning stages of this event and are not set on an exact date, however we were thinking mid to late March, early April depending on availability from the venue. As for timing, we would need approximately 2-3 hours and preferably in the evening.

Thank you in advance for your consideration,

Matt

**Cst. Thorpe #14470**

*South Bruce OPP – Walkerton  
Community Safety & Media Relations  
25 County Road 19, Brockton  
519-881-3130*

Grey Sauble Conservation  
 Risk Management Office  
 Contact: Carl Seider  
 c.seider@greysauble.on.ca  
 519-470-3000



## RISK MANAGEMENT SERVICES - STATUS REPORT

| REPORT DATE       | REPORTING PERIOD | MUNICIPALITY                    |
|-------------------|------------------|---------------------------------|
| December 18, 2025 | 2024             | Municipality of Arran-Elderslie |

### STATUS SUMMARY

This project began with initial letters sent to property owners on March 30, 2016, requesting owners contact the Risk Management Office to discuss potential threats under the drinking water source protection program. As landowners contacted the office their properties were reviewed for threats assigned based on the approved Source Protection Plan. For more complex properties or where information was lacking, site visits were scheduled to allow for a more detailed evaluation of the property. The negotiation of Risk Management Plans began in 2017, with required renewals being completed within the 5 years from their implementation date. New landowners/tenants on properties were contacted and through site visits and meetings, plans were renegotiated in cooperation with the landowners to address the identified threats along with any changes that may have taken place on the property over the past 5 years. Many properties also require annual reporting requirements and will be inspected prior to their renewal dates to ensure ongoing compliance with the agreed upon plans.

### KEY MILESTONES

The following key milestones were addressed in 2024:

- Continued maintenance and creation of records in the Property Tracking System.
- On-going review and assistance with Official Plan and Zoning By-Law amendments for municipalities within the Source Protection Area.
- Risk Management Official annual reporting requirements under S.65 (Annual reporting completed by the appointed Risk Management Official for each municipality and submitted to the respective Source Protection Authority).
- Completion of 2024 annual reports to municipalities on Risk Management Services provided.

### PROJECT OVERVIEW

| TASK                    | STATISTIC | NOTES   |
|-------------------------|-----------|---|
| Threat status confirmed | 59/59     | All threats identified in the plan have undergone threat verification |

|                                |    |   |
|--------------------------------|----|---|
| Section 59 Notices             | 1  | Application reviewed in 2024  |
| Risk Management Plans required | 20 | Plans will be renewed on the 5-year schedule as per source protection plan policy |
| Risk Management Plans renewed  | 8  | Plans renewed in 2024   |
| Section 58 Inspections         | 3  | 3 Properties were inspected for compliance with risk management plans             |

Table 1: Risk Management Plans (RMP) renewed

| Assessment Roll Number | Address  |
|------------------------|--|
| 410349000308500        | 3501 BRUCE RD 10   |
| 410351000106800        | 235 YONGE ST S   |
| 410349000320200        | 17 BRUCE RD 5  |
| 410349000319800        | 167 BRUCE RD 5   |
| 410351000110220        | PLAN 18 LOT 11 ANN N/S PLAN 52 PT OF PARK LOT A PARK WS RP 3R7757 PART 2 |
| 410349000317401        | 300 CON 6 ARRAN  |
| 410349000318202        | 156 CONC 6 ARRAN   |
| 410339000205200        | 129 4TH AVE SE   |

## CONCLUSIONS/RECOMMENDATIONS

8 Risk Management Plans were renewed in 2024.

Reviews will continue for existing risk management plans to ensure that best management practices are being followed.

William K.G. Palmer P. Eng.  
TRI-LEA-EM, 76 Sideroad 33-34, RR 5  
Paisley, ON N0G 2N0 (519) 353-5921  
[trileaem@bmts.com](mailto:trileaem@bmts.com)  
Dec. 16, 2024

Office of the Fire Marshal (Emergency Management Ontario)  
Ministry of the Solicitor General  
25 Morton Shulman Avenue  
Toronto, Ontario  
M3M 0B1

Subject: Safety of the Public and First Responders in the event of a Lithium Ion BESS Fire

In Ontario, the IESO (Independent Electrical System Operator) has already issued approval for the installation of over 1880 MW / 7500 MWh of Battery Energy Storage Systems (BESS) as part of the Long Term – Request for Proposals (LT1 – RFP), and is currently finalizing the next stage of the Long Term – Request for Proposals (LT2-RPF) for an even greater BESS installation.

Elected members of council of municipalities who are part of the Multi Municipal Energy Working Group, which I serve as Technical Advisor have expressed concern for the safety of members of the public and first responders in the event of a fire at a BESS facility. Such fires have occurred already at smaller BESS facilities in Ontario, and at larger facilities internationally. Some of the BESS facilities now approved by the IESO are yet larger, further increasing the risk. Through participation in the IESO RFP Community Engagement webinars, questions were asked regarding risk to public safety and safety of first responders. The IESO responded by forwarding a link to the document, “Solar Electricity and Battery Storage Systems Safety Handbook for Firefighters” (the Handbook) prepared by the Canadian Renewable Energy Association (CanREA) in collaboration with the Ontario Association of Fire Chiefs (O AFC).

Review of the Handbook identifies many concerns. These concerns will be identified in an attachment to this letter. The Handbook provides inadequate consideration of public safety related to fires in BESS facilities, and downplays the risk faced by first responders. Without intending to impugn the integrity of an industry advocacy group which has the stated objective of furthering deployment of BESS systems in preparing the Handbook, it leaves one wondering about the wisdom of the idiom of “leaving the fox guarding the henhouse.”

This request is sent to the Office of the Fire Marshal, of the Ministry of the Solicitor General, charged by the Fire Protection and Prevention Act to co-operate with any body or person interested in developing and promoting the principles and practices of fire protection services, or to take action to remedy or reduce the threat to public safety. This request calls for urgent action, as installation of BESS systems such as the 400 MW / 1600 MWh Neoen Ontario Tara BESS (formerly known as the Shift Solar Grey Owl BESS) have been approved for installation in the municipality of Arran Elderslie. The approval did not even require notification of residents

of the neighbouring municipality of Chatsworth, even though the nearest not-notified residence is within about 100 metres of the optioned land. Neither was consideration required of the capability of the 25 volunteer fire fighters of the Tara detachment of the Municipality of Arran Elderslie Fire Emergency Services to cope with a possible fire in this BESS facility, at 1600 MWh nearly 4 times larger than the 450 MWh Neoen “Victorian Big Battery Facility” in the State of Victoria in Australia, which required deployment of 150 firefighters when part of that BESS caught fire, and burned for 4 days. The handbook identifies, “Water is considered the preferred agent for suppressing lithium-ion battery fires.” Firefighters would need to deliver water by tanker to the site, and the run-off would discharge to the Sauble river, covered by Ontario Source Water Protection, which flows through the site of the BESS.

Attachments refer to the findings of the EV FireSafe study, developed for the Defence Science and Technology Group, of the Australian Government, Department of Defence. Findings from that study, identified the risk from lithium-ion batteries (such as the 60 to 100 kWh batteries in current Tesla Electric Vehicles.) However, the risks summarized in the EV FireSafe study are relevant to the much larger battery approved for installation in the Tara BESS. For comparison, in the case of the auto carrier Felicity Ace, which sank off the coast of Portugal in Feb. 2022, an intense fire propagated through the 3,828 carried automobiles (some of which were EV’s). This was only one of a number of car carrier fires on ships carrying EV’s, some of which resulted in loss of life. The Tara BESS is the equivalent of 16,000 to 26,000 stacked EV batteries. In summary, the EV FireSafe study found:

- Toxic vapour cloud of flammable gases pose respiratory and explosion risk (to first responders and the neighbouring public)
- Thermal runaway makes it difficult to extinguish the fire
- Even once suppressed, there is a risk of fire re-ignition, hours or days later
- Lithium ion battery fires are not yet well understood by emergency agencies

The Office of the Fire Marshal is requested to review the concerns identified in the attachments related to the “Solar Electricity and Battery Storage Systems Safety Handbook for Firefighters” and to give direction to the IESO and impacted municipalities before the ongoing installation of Ontario BESS facilities continues. Possible resources that might be consulted in the Fire Marshal Review are identified in a further attachment.

With respect,



William K.G. Palmer P. Eng.



Attachments:

1. Concerns identified in review of the “Solar Electricity and Battery Storage Systems Safety Handbook for Firefighters.”
2. Findings identified in the EV FireSafe study conducted for the Australian Government, Department of Defence.
3. Additional Resources and References for Consideration in Revision of the “Solar Electricity and Battery Storage Systems Safety Handbook for Firefighters.”

Copied to:

Rick Byers – MPP Grey Bruce Owen Sound [rick.byers@pc.ola.org](mailto:rick.byers@pc.ola.org)  
(c/o Constituency Office [lisa.lapierre@pc.ola.org](mailto:lisa.lapierre@pc.ola.org) )

Steve Tiernan – Fire Chief – Arran Elderslie Fire and Emergency Services (via website)

Steve Hammell – Mayor Municipality of Arran Elderslie [shammell@arran-elderslie.ca](mailto:shammell@arran-elderslie.ca)  
(c/o Emily Dance – Chief Administrative Officer [edance@arran-elderslie.ca](mailto:edance@arran-elderslie.ca) )

Scott Mackey – Mayor Township of Chatsworth [scott.mackey@grey.ca](mailto:scott.mackey@grey.ca)  
(c/o Patty Sinnamon – Chief Administrative Officer [patty.simmamon@chatsworth.ca](mailto:patty.simmamon@chatsworth.ca) )

Tom Allwood – Chair Multi-Municipal Energy Working Group  
[councillorallwood@greyhighlands.ca](mailto:councillorallwood@greyhighlands.ca)  
(c/o Julie Hamilton – Secretary MMEWG [jhamilton@arran-elderslie.ca](mailto:jhamilton@arran-elderslie.ca) )

IESO [engagement@ieso.ca](mailto:engagement@ieso.ca)

Ontario Association of Fire Chiefs [karthik.swaminathan@oafc.ca](mailto:karthik.swaminathan@oafc.ca)

Attachment 1 - Concerns Identified With  
Solar Electricity and Battery Storage Systems  
Safety Handbook for Firefighters

William K. G. Palmer P. Eng.

The “Handbook” developed by the Canadian Renewable Energy Association (CanREA) in partnership with the Ontario Association of Fire Chiefs, was announced in a September 6, 2023 press release.

[https://www.oafc.on.ca/sites/default/files/MediaReleases/2023-09-06 Press Release - Solar Electricity and Battery Storage Systems Safety Handbook.pdf](https://www.oafc.on.ca/sites/default/files/MediaReleases/2023-09-06%20Press%20Release%20-%20Solar%20Electricity%20and%20Battery%20Storage%20Systems%20Safety%20Handbook.pdf)

The Handbook itself is available via this link.

[https://www.oafc.on.ca/sites/default/files/Solar Safety/FINAL 2022 Solar Electricity and Battery Storage System Safety Handbook for Firefighters April 2023.pdf](https://www.oafc.on.ca/sites/default/files/Solar%20Safety/FINAL%202022%20Solar%20Electricity%20and%20Battery%20Storage%20System%20Safety%20Handbook%20for%20Firefighters%20April%202023.pdf)

A significant challenge is that while the press release states that the handbook, “*addresses the pressing need for up-to-date safety guidelines,*” and continues, “*the handbook prepares firefighters for potential hazards that might arise during emergency situations involving solar PV and battery storage systems,*” the descriptions, examples, and photographs deal primarily with smaller residential scale systems. Other than for a few photos of larger solar arrays of panels, and photos of BESS fires on P25 and P33, the bulk of the material and descriptive photographs of electrical disconnect equipment on Pages 6, 7, 8, 11, 12, 26, and 33 show smaller residential scale equipment. The specific electrical hazards of Battery Energy Storage Systems (BESS) connected to high voltage transmission lines, and battery arrays that may cover acres, are very poorly described. A firefighter whose training was based on the handbook would be very inadequately prepared to deal with BESS installations, in spite of what the press release says.

While the handbook definitions for BESS on page 2 defines the Battery Management System (BMS) noting that it “*monitors, controls and optimizes performance of an individual or multiple battery modules in an ESS and can control disconnection of the module(s) from the system in the event of abnormal conditions,*” there is no information on the necessity to contact the system operator to ensure BESS shutdown, and for information about hazards (such as toxic gases) before approaching the system. The closing thought of the Introduction on page 3, identifying the desirability “*for Fire Departments to be aware of existing large-scale battery and solar projects operating within their jurisdiction, and work with operators to be sure they are aware of any unique safety and emergency response procedures for projects in their area,*” is a bit understated and should be reinforced.

The handbook provides a reasonable description of individual Photovoltaic (PV) systems on Pages 4 through 13. Although it does not address the particular risks of larger scale (farm sized)

solar arrays that may incorporate acres of installed PV panels, discussing those risks is not the intent of this document, focused on inadequate coverage of BESS concerns in the handbook.

Page 14 initiates the discussion of Battery Energy Storage Systems (BESS). It gives a brief description of the system building blocks of battery cells, battery modules, and battery racks. The description is incomplete as it does not explain that in a larger sized BESS, the battery racks will be typically assembled together into container sized parcels, often with their individual Battery Management Systems, charge controllers, and inverters, whose output is then paralleled to feed into (a) high voltage step up transformer(s), then to connect via appropriate switchgear to the high voltage transmission grid or distribution system.

Pages 15, 16, and 17 briefly outline three types of batteries for a BESS, as Flooded Lead Acid, Valve Regulated Lead Acid, or Lithium Based Batteries. The handbook does not identify that the Flooded Lead Acid batteries or Valve Regulated Lead Acid batteries were the system of choice in older, smaller scale installations, as might be used for starting backup generators, or supplying uninterruptible power supplies for computers or telephone systems, but that lithium Based Batteries are the more likely to be the encountered system in modern larger “utility-scale” Energy Storage Systems.

The handbook fails to identify that the significant difference between the battery types that impacts the risk of each is the stored energy density of each type. While Lead Acid batteries typically have a stored energy density of 30 to 50 Wh/kg, Lithium Based battery can have a stored energy density of 150 to 250 Wh/kg. This up to 8 times greater stored energy density impacts the release of energy (and heat) in combustion, greatly increasing the challenge of suppressing the released heat.

It is only in the last lines of the description of Lithium Based Batteries on Page 17, that the risks of these batteries, as used in BESS currently being installed under the Independent Electricity System Operator (IESO) Long Term – Request for Proposals (LT1-RFP) and (LT2-RFP) are first discussed. *“These batteries are high energy density, but have temperature limitations. There are more safety concerns with lithium-ion batteries since they contain flammable electrolytes, and if damaged or incorrectly charges can lead to explosions and fires.”* The description lacks the warning that charging these batteries if too cold, or too hot increases the risk of formation of a sharp crystalline structure (dendrites) that can penetrate the separator between the anode and cathode, and result in the uncontrolled heating of thermal runaway. The description of the hazards is expanded on Page 25, in the continuation that, *“Lithium-ion batteries deliver good energy density in a small, cost-effective footprint, however that comes with a risk. When a lithium-ion cell fails, or is subjected to abuse, a potentially catastrophic event known as thermal runaway can occur, where chemical energy is converted to thermal energy. Once an ignition threshold is reached, the process will continue to propagate, or spread, from cell to cell consuming the BESS, and where adjacent structures are present, potentially facility wide.”* Again, this description does not identify that this catastrophic event can be caused by charging when too cold, or if the cell gets too hot, or that the risk is enhanced if the cells are maintained at a high state of charge, as they will by design in a BESS.

The only hazard discussed in the handbook on Page 29 under the heading “Lithium-Ion Batteries” is Thermal Runaway. This significant deficiency neglects many of the risks, even more serious ones, and needs correction. A more comprehensive description of Lithium Battery hazards is found in the report of the EV FireSafe study (Attachment 2) conducted for the Australian Government, Department of Defence, intended to enhance safety for emergency responders at electric vehicle traction battery fires (but applicable to the case of many battery modules collected together in a BESS.) The listing of hazards in the EV FireSafe study includes:

- Toxic vapour cloud of flammable gases poses respiratory and explosion risks.
- Thermal runaway makes it difficult to extinguish a traction battery fire
- Even once suppressed, there is risk of fire re-ignition (hours or days later)
- EV traction battery fires are not yet well understood by emergency agencies
- A traction battery with a state of charge of under 50% is less likely to ignite (*BESS batteries are intended to be maintained at full charge, unless discharging to supply load, when the intent would be to rapidly recharge the battery to 100% as soon as excess generation is available.*)

Nowhere in the handbook is the requirement to take action to protect citizens, from either the toxic vapour cloud, or the liquid effluent from fire suppression discussed. Here are a few recent examples of fire protection services taking action to evacuate citizens, or to advise sheltering in place, with windows closed and ventilation systems isolated in a Lithium battery fire:

- Montreal port fire – September 2024, lithium battery fire in shipping container.
  - Firefighters evacuate ~ 100 people and warn others in Hochelaga-Maisonneuve to stay in and turn off ventilation (at distance from 1.0 to 1.75 km)



Photos from Global television website:



A fire at a shipping container at the Port of Montreal on Sept. 23, 2024. **Global Montreal**



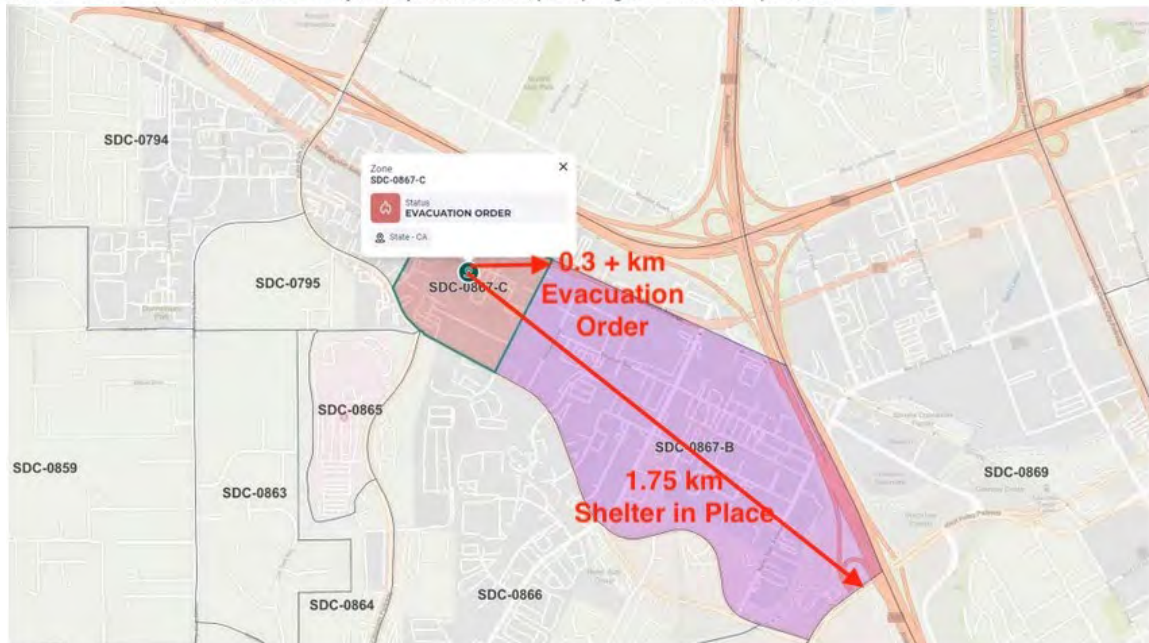
Montreal's fire department goes door to door after a fire involving lithium batteries at the Port of Montreal on Sept. 23, 2024. **Global News**

- The last photo reveals a hint of the concern felt by citizens when firefighters outfitted in full bunker suits and SCBA visited their homes to advise citizens to shelter or evacuate due to toxic fumes in the air they were breathing.

- September 2024, lithium-ion battery fire at SDG&E facility in Escondido (30 MW, 150 MWh) prompted evacuations of more than 500 businesses and 1,500 SDG&E customer homes, according to the electricity agency.



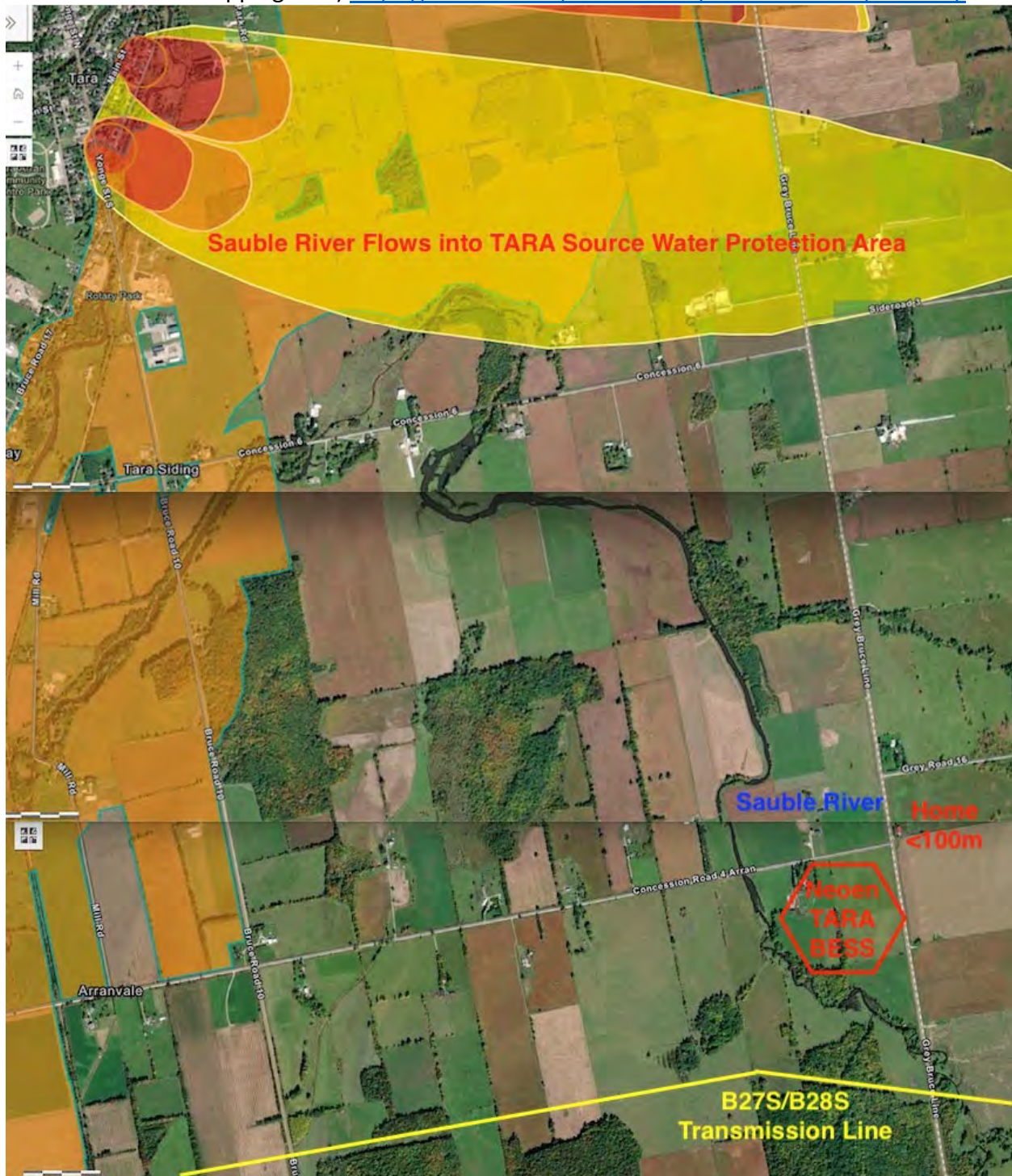
A fire burns at a SDG&E lithium-ion battery facility in Escondido, prompting evacuations, Sept. 5, 2024.



Residents in the pink highlighted area are under a mandatory evacuation order, while those in the purple area have been ordered to shelter in place.

- September 2023, as a result of a fire at the Valley Energy Storage Facility near San Diego, CA, fire officials evacuated citizens within one-quarter of a mile (400 metres) of the facility, and for those within one-quarter to one-half of a mile (800 metres) shelter in place orders were issued.

Neither does the handbook does not consider toxic liquid effluent from firefighting. Here is the NEOEN Tara BESS site (Composite Map from Drinking Water Source Protection Water - Vulnerable Areas Mapping Tool) <https://home.waterprotection.ca/interactive-map-viewer/>



The approved site for the Neoen TARA BESS is less than 100 m from an offsite home, and water from firefighting will drain directly into the Sauble River, upstream of a source water protected area. The site where the BESS containers will locate grew soybeans this year as an active farm.

Additional Resources and References are identified in Attachment 3 providing links and highlights from a number of relevant current publications that identify why including additional information related to hazards to firefighters and the public are required in the handbook, particularly related to toxic vapours emitted during Lithium battery fires, and to toxic effluents in the runoff water used to fight battery fires.

The handbook description of “Hazards” on Page 29 listing only “Thermal Runaway” is inadequate, as outlined in the description of Toxic gas hazards both to the firefighters and to the public. Consideration of the BESS site location, relative to neighbours, and considerations for immediate protection of downwind neighbours is an immediate concern. The recent examples shown identify evacuation of neighbours at distances in the order of 500 metres, and shelter in place for downwind neighbours, and livestock within distances in the order of 1.75 km have been used. Given that shelter in place with ventilation turned off is often not possible for livestock suggests that location of BESS installations needs to be controlled.

Neither does the handbook mention that the current design for BESS containers includes pressure relief panels. These help the containers themselves to not burst with pressure from emitted gases from the lithium ion batteries undergoing thermal runaway that usually occurs just before fire initiation. While protecting the container structure, the pressure relief panels permit immediate, unprotected release of the toxic gases to the atmosphere to impact the public, before any protective action is possible to ensure evacuation or sheltering in place.

The handbook identifies on Page 29 that “Water is considered the preferred agent for suppressing lithium-ion battery fires.” Literature based on actual Lithium-ion battery fires gives alternative opinions regarding this subject. There is general agreement that use of water to cool battery modules surrounding the module on fire may prevent the surrounding modules from heating up to also proceed to thermal runaway and fire. However, the literature identifies that in some cases, the preferred option was to permit modules actually on fire to “burn themselves out,” as adding water only extends the duration of the fire and toxic gas emission, while not actually reducing the quantity of toxic gas actually emitted. The literature also gives numerous examples of lithium battery fires which have reignited hours or even days after initially suppressed, if the battery was not fully consumed, as the fire is a result of a chemical reaction. This hazard needs to be more fully discussed in the handbook to prepare firefighters of the possibility. Both the “Best practice” of allowing a lithium battery to burn out, and the possibility of re-ignition risk are discussed in the findings of the Australian EV FireSafe study.

Literature also cautions about the consequence of lithium ion batteries that are immersed in salt water entering thermal runaway at time periods ranging from hours to weeks after the immersion. One of the referenced papers in Attachment 3 from the International Association of Fire and Rescue Services website describes that 11 EV’s and 48 lithium batteries caught fire hours or weeks after salt water wetting. The handbook does include on Page 30, under the heading BESS Tactical Considerations, that “Water from drafting or wells maybe more conductive especially if from winter roadway run-off due to contaminants, including those dissolved in water.” As water used to suppress fires in rural settings such as the Tara BESS,



would be in all likelihood be derived from drafting from sources near roadways, subject to winter road salt runoff, the risk of subsequent fires in batteries not involved in the initial fire, but cooled with the drafted water needs to be expanded on in the handbook.

Although deficiencies in the handbook on Pages 29 (BESS Fire Safety Considerations) and Page 30 (BESS Tactical Considerations) have been discussed at some length, other conflicts in the material presented are also apparent.

- Page 29 identifies Suppressing Agent Choice (a subject already addressed for Lithium-ion batteries, which identifies “Water is considered the preferred agent”), while Page 30 notes, “Type of extinguishing agent – CO2 best or other inert gas, water, or dry chemical.” This conflict needs to be addressed.
- Page 30 identifies, “DO NOT use foam unless electrical hazards are removed” while the literature identifies various agents, such as F-500 EA (described as an “encapsulation agent” as opposed to “foam”), added to water to enhance fire suppression. This potential item of confusion should be addressed.

In Summary:

- The “Solar Electricity and Battery Storage Systems Safety Handbook for Firefighters” does not adequately prepare firefighters for potential hazards that may be met in emergency situations involving Battery Energy Storage Systems, particularly those involving Lithium batteries
- The handbook does not adequately identify that the comparative risk in systems with Lithium batteries (compared to Lead acid batteries) is increased due to significant increase in the stored energy density
- The handbook is inadequate in describing a Lithium BESS that might be encountered by a firefighter where many “racks” of batteries are assembled into a container, and then multiple (hundreds) of containers are collected on the same site.
- The handbook is inadequate in describing that while suppressing the fire in a lithium battery is challenging, it fails to identify that the bigger challenge is to prevent the progression of the fire from module to module, and container to container by cooling batteries not involved in the initial fire.
- The handbook is inadequate at describing protective measures necessary to protect the firefighter and surrounding public from toxic gases emitted from the fire
- The handbook is inadequate at describing the hazard caused by runoff of contaminated fire protective water used to cool adjacent modules, or to suppress the active fire in modules, when that runoff water enters the environment
- The handbook is inadequate at even considering what might be identified as best practices regarding letting a battery on fire to burn itself out, while preventing fire progression to surrounding modules.
- The handbook is inadequate at describing the risk to later failure of lithium batteries if cooled with water containing contaminants, such as road salt.
- The handbook should consider additional resources and references identified in Attachment 3

## Attachment 2 – Findings of the EV FireSafe Study

Relevant to the “Solar Electricity and Battery Storage Systems Safety Handbook for Firefighters”

EV FireSafe – Defence Science and Technology Group, Australian Government, Department of Defence

<https://www.evfiresafe.com/>

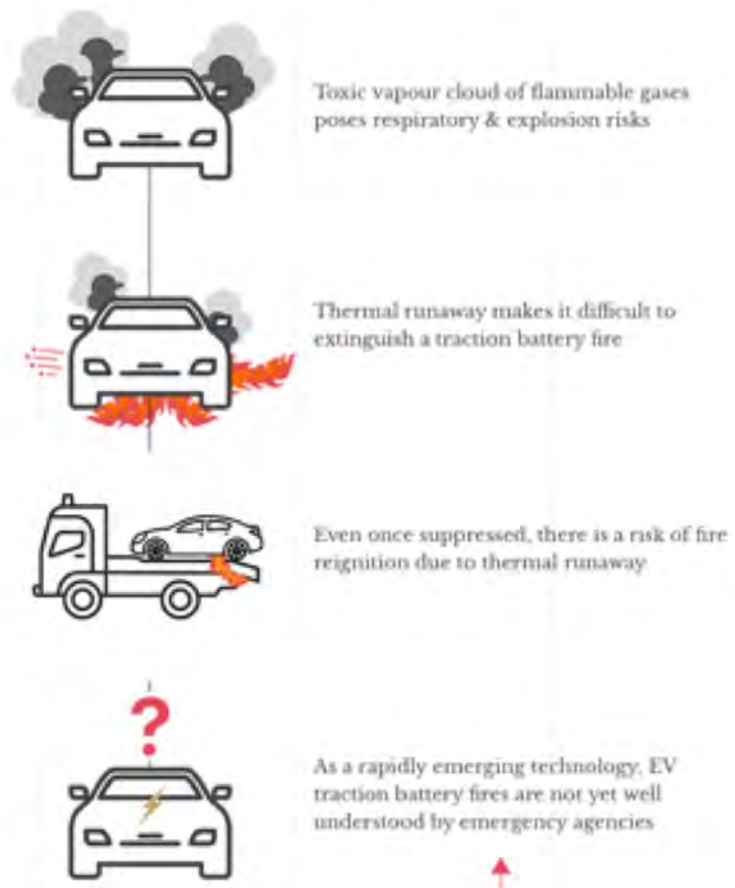
Enhancing safety for emergency responders at *electric vehicle* traction battery fires

EV FireSafe is a private company that received seed funding from the Australian Department of Defence to research electric vehicle high voltage battery fires & emergency response, particularly where the EV is connected to energised charging.

<https://www.evfiresafe.com/ev-fire-key-findings>

What are the challenges for emergency responders?

While there are a number of similarities to ICE vehicle fires, electric vehicle lithium ion traction battery fires present a number of emerging challenges that we're about to look at in detail, including:



## 02.3 What we know (so far)

### Here's what our research found & what we learned from the experts\*

There's a lot yet to be discovered regarding electric vehicle lithium traction battery fires - referred to here as 'traction battery fires' - but we've collated a list of the facts we think it's important for emergency responders to know now.

- **Electric vehicles are less likely to catch fire than ICE vehicles**
  - a. Studies are ongoing, but evidence suggests a traction battery is less likely to ignite than ICE vehicles.
  - b. [Jump to EV Fire FAQs](#)
  
- **Thermal runaway is how all EV battery fires start**
  - a. When a battery cell experiences a short circuit, thermal runaway may occur.
  - b. [Jump to Thermal Runaway](#)
  
- **A battery under 50% charged is less likely to ignite**
  - a. Testing shows that a traction battery with a state of charge (SoC) of under 50% is less likely to ignite.
  - b. [Jump to Thermal Runaway](#)
  
- **An EV lithium traction battery burns hotter than an ICE vehicle**
  - a. A burning ICE car may reach 815-1000 degrees Celsius, an EV up to 1200 degrees Celsius.
  - b. [Jump to Risks - EV fires overall](#)
  
- **Fire behaviour is different & presents new challenges**
  - a. Recognising an EV by vapour & fire behaviour assists in early identification & management of the incident.
  - b. [Jump to EV Fire Behaviour](#)

- **It's not smoke, it's a vapour cloud of highly flammable gases**
  - a. When thermal runaway occurs, large clouds of flammable gases are released, primarily hydrogen.
  - b. [Jump to EV Fire Behaviour](#)
  
- **Water is the most effective way to extinguish an EV battery fire**
  - a. Lots of water to cool the battery & suppress flames is required; at least 4000 litres should be established.
  - b. [Jump to Suppression Methods](#)
  
- **EV traction battery fires may require more resources**
  - a. A longer suppression time may mean additional people, appliances & water.
  
- **The location of an EV battery makes fire harder to extinguish**
  - a. A traction battery, located along floor pan, means the vehicle may need to be jacked up to apply water.
  
- **Risk of electrocution via water stream is lower than expected**
  - a. An EV is not earthed, presenting low risk when using an unbroken stream of water to suppress fire.
  - b. [Jump to Risks - EV fires overall](#)
  
- **Electrocution risk from HV cables is lower than expected**
  - a. Orange cabling & components indicate high voltages, from 400V, & can pose a risk if damaged or exposed.
  
- **A submerged EV does not electrify a body of water**
  - a. An electric vehicle underwater does not cause surrounding water to become electrically live.

- **Best practice; allow a traction battery to burn out**
  - a. If location & time allow, there is a lower risk to all responders in letting the battery completely burn.
  - b. [Jump to EV fire reignition](#)
  
- **EV traction battery fires can reignite, hours or days later**
  - a. If it's not possible to allow the traction battery to 'burn out', re-ignition risk should be considered.

#### 04.10 EV battery fire suppression

How do firefighters put out an EV battery fire?

Due to the self-sustaining nature of thermal runaway, we've moved away from using the word 'extinguish' in relation to lithium-ion battery fires and instead prefer to discuss how we suppress & contain them.

We're going to break this page down into three parts:

- Best practice methods
- Challenges of EV battery pack designs for firefighting
- Products coming to market

What are the best practice methods for putting out an EV battery fire?

There is no one method to manage an EV battery fire, rather three methods used globally that have emerged as best practice; Cool, Burn, Submerge.

Each of these EV fire incident management methods are valid options for suppressing & containing an EV in thermal runaway. The Cool or Burn options do not require fire agencies to purchase or use additional tools, which may be cost prohibitive or difficult to carry.

Cool

Burn

Submerge

### EV battery fire suppression - cool

Use fog nozzles to knock down flames & provide cooling jets onto battery pack exterior to cool down the exothermic reaction of thermal runaway.

#### Pros:

- Recommended by all EV manufacturers
- Firefighters are 'seen' to be doing something by public

#### Cons:

- Doesn't get water where it needs to be
- Like 'putting out a kitchen fire by spraying water on the roof of a house'
- Water usage may be in excess of 10,000 litres *to extinguish a single EV (a typical fire department water tanker can carry 15,000 litres of water)*
- *The Tara Shift Solar BESS is rated at 1600 MWh, equivalent to 16,000 to over 26,000 Tesla EV's*
- Run off will need to be monitored & captured, particularly near waterways

#### Case study:

A plug-in hybrid EV was accidentally submerged in salt water at a boat ramp, with thermal runaway following removal, which was knocked down by firefighters, & secondary ignition occurring while being towed. Crews used two hose lines to cool the battery pack for an extended period. 15th May 2020, Port Moody, Canada

### EV battery fire suppression - burn

Allow the lithium-ion battery pack to burn itself out, hot & fast.

#### Pros:

- Recommended by some EV manufacturers *(was the recommendation for the Australia Tesla BESS Fire)*



Image credits Fire Rescue Victoria

- *This Australian fire in 2021, affected 2 units of a 212 unit Tesla Megapack-based energy storage project in southeastern Australia. It burned for four days, prompting local authorities to send 150 firefighters and more than 30 fire trucks to the scene.*
- *This was a 300 megawatts/450 megawatt-hours capability battery. (Versus the 400 MW, 1600 MWH BESS approved by IESO for Tara, Ontario, some 3½ times larger)*
- Burns through majority of live cells, leaving scrap metal
- Removes stranded energy & secondary ignition risk

#### Cons:

- Time to burn will depend on battery size, state of charge, ambient temperature & other factors
- Air quality risks - monitoring & warnings for surrounding exposures
- Public / media attention; 'why aren't firefighters DOING something?'

#### Case study:

An EV went into thermal runaway while fast charging. The fire department opted to let the battery burn out. It was flipped onto it's side for easier monitoring with a thermal imaging camera. Time taken to burn is unknown. 22nd April 2022, Berlin, Germany.

### **EV battery fire suppression - submerge**

Submerge EV in a containment unit that can be filled to pack level with water.

#### **Pros:**

- Contains fire spread
- Manages incident relatively quickly
- Firefighters are 'seen' to be doing something by public

#### **Cons:**

- Containment units may not be available or in close enough proximity
- Water usage may be in excess of 10,000 litres
- EV may need to remain in water for days/weeks
- Thermal runaway will continue underwater
- Time for thermal runaway to conclude depends on battery capacity & state of charge
- Water will need to be treated for disposal which can be expensive

#### **Case study:**

An EV went into thermal runaway with off-gassing, but no visible flame, while at the dealership. Fire crews organised a containment unit & the EV was submerged for several weeks. 25th March 2019, Tilburg, Netherlands.

What are the challenges of suppression using the Cool method?

There are two main challenges with firefighting an EV battery fire: position & access.

#### **The position of the EV battery pack makes firefighting difficult:**

We previously looked at [how a traction battery is constructed](#), & how (in most EVs) it is positioned along the floor pan of an electric vehicle, between chassis rails.

If the battery pack goes into thermal runaway, the position means:

- It's difficult to locate the area in the pack thermal runaway is occurring, either visually or with a thermal imaging camera (TIC)
- Spraying water onto the outside of the pack to cool it often means firefighters have to be close to the vehicle & risk exposure to jet like flames

Lithium-ion battery pack underneath an electric vehicle

#### **It's usually impossible to get cooling water onto the battery cells:**

The construction of an EV battery pack where individual lithium-ion battery cells are contained



within a module, & modules within the pack, means getting water where it needs to go to cool the cells is almost impossible.

However; we are aware of some cases where an EV has been involved in a collision, & firefighters were able to direct water into the pack where it had torn open, to directly cool the battery cells. This is safe to do & does not carry the risk of electrocution (unless the EV is connected to energised EV charging).

Cells & modules are contained within a pack, which is IP rated & essentially waterproof

What about extinguishment or suppression products?

As with all emerging industries, a range of products claiming to 'extinguish' EV battery fires are being aggressively marketed to both fire agencies & the private sector as the answer to EV battery fires.

**We are often asked whether a fire agency should buy a fire blanket, cutting tool or extinguishing agent, & our answer is; no, there is no need to purchase extinguishing tools for EV battery fires.**

While this response does not make us popular with those manufacturers, currently (as of 2024):

- EV battery fires are rare
- These tools are typically very expensive
- They may be too large & heavy to be comfortably carried on a truck
- Often come with no manufacturer operating procedure or training

It should also be noted that some of these products may actually increase risk to emergency responders, even when being used correctly.

Having said that, there are some scenarios in which these tools may be useful, & all considerations are outlined in the comparison table here.

Fire blanket

Fire extinguishers

Cutting tools

Underbody sprays

### **EV battery fire suppression - fire blankets**

Large thermal fire blanket that is placed over an EV to contain flame.

#### **Pros:**

- If used in time, blanket will contain flames & stop fire spread to exposures
- Can be left on EV as it's moved from scene

#### **Cons:**

- ~25kgs for one car-sized blanket, so must be used by two firefighters in breathing apparatus
- Cannot 'extinguish' or stop thermal runaway (despite manufacturer claims!)
- Thermal runaway will continue under blanket & may slow down (as opposed to the Burn

- method), the process Vapour cloud (off-gassing) will continue under the blanket
- More independent testing is required to ensure efficacy & safety for responders

**Increased risk:**

- Where a blanket is lifted by wind or a person, the build up of gases under the blanket may cause a localised vapour cloud explosion
- Blankets often come as single or multi use, but there are no agreed, safe decontamination procedures for multi-use blankets

**For responders:**

- We do not consider it necessary to buy & make space on a truck for a fire blanket for the sole purpose of EV battery fire management at this time
- Where blankets have been purchased by a high-risk site, fire blankets should be used with caution to avoid causing vapour cloud explosion
- As most thermal runaway events occur prior to fire crew arrival, fire blankets will typically be most useful post-incident to contain a potential secondary ignition

**For private sector businesses:**

- Sites where EVs are parked, stored or charged in normal operating conditions do not require fire blankets
- Higher risk sites such as where EV or lithium-ion battery repairs, servicing or manufacturer occur may consider purchasing a fire blanket, but;
- A standard operating procedure should be sought from the manufacturer or written by the site, including:
  - NO staff should be trained to cover an EV in active thermal runaway due to high risk of injury or death
  - Blankets should be used by attending fire crews only

Attachment 3 - Additional Resources and References  
For Consideration in Revision to "Solar Electricity and Battery Storage Systems  
Safety Handbook for Firefighters"

**CTIF – International Association of Fire and Rescue Services website:**

- <https://ctif.org/news/large-lithium-battery-fires-created-toxic-smoke-and-evacuations-jacksonville-and-göthenburg>
- <https://ctif.org/news/accident-analysis-beijing-lithium-battery-explosion-which-killed-two-firefighters>
- <https://ctif.org/news/large-explosion-and-fire-french-lithium-battery-warehouse>
- <https://ctif.org/news/900-tonnes-lithium-batteries-fire-french-recycling-plant-north-toulouse>
- <https://ctif.org/news/california-creates-new-emergency-response-legislation-large-lithium-based-battery-energy>
- <https://ctif.org/news/norwegian-shipping-company-bans-electric-cars-board-classic-ferry-route>
- <https://ctif.org/news/lihium-ion-battery-bank-started-offgassing-hospital-80-people-evacuated-due-toxic-fumes>
- <https://ctif.org/news/despite-fire-hazards-lithium-ion-battery-energy-storage-systems-are-getting-larger-and-larger>
- <https://ctif.org/news/ev-may-have-started-fire-onboard-cargo-ship-3000-cars-crew-had-jump-water-one-dead>
- <https://ctif.org/news/150-000-liters-water-needed-put-out-fire-electric-car>
- <https://ctif.org/news/summary-some-more-severe-lithium-battery-fires-during-last-12-months>
- <https://ctif.org/news/11-electric-cars-and-48-lithium-batteries-caught-fire-after-exposure-salty-flood-water>

**Selected relevant scientific papers: (with doi.org links to allow convenient access)**

[Larsson, F., Andersson, P., Blomqvist, P. et al. Toxic fluoride gas emissions from lithium-ion battery fires. Sci Rep 7, 10018 \(2017\). <https://doi.org/10.1038/s41598-017-09784-z>](https://doi.org/10.1038/s41598-017-09784-z)

Conclusions: This study covered a broad range of commercial Li-ion battery cells with different cell chemistry, cell design and size and included large-sized automotive-classed cells, undergoing fire tests. The method was successful in evaluating fluoride gas emissions for a large variety of battery types and for various test setups.

Significant amounts of HF ranging between 20 and 200 mg/Wh of nominal battery energy capacity were detected from the burning Li-ion batteries. The measured HF levels, verified using two independent measurement methods, indicate that HF can pose a serious toxic threat, especially for large Li-ion batteries and in confined environments. The amounts of HF released from burning Li-ion batteries are presented as mg/Wh. If extrapolated for large battery packs the amounts would be 2-20 kg for a 100 kWh battery system, e.g. an electric vehicle, and 20-200 kg for a 1000 kWh battery system, e.g. a small stationary engine storage. The immediate dangerous to life of health (IDLH) level for HF is 0.025 g/m<sup>3</sup> (30 ppm) and the lethal 10 minute toxicity value (AEGL-3) is 0.0139 g/m<sup>3</sup> (170 ppm). The release of hydrogen fluoride from a Li-ion battery fire can therefore be a severe risk and an even greater risk in confined or semi-confined space.

Bordes, A., Papin, A., Mariar, G. et al. Assessment of Run-Off Waters Resulting from Lithium-Ion Battery Fire-Fighting Operations, Batteries (2024), 10 (4), 118; <https://doi.org/10.3390/batteries10040118>

Conclusions: In the present work, the two battery modules were triggered in thermal runaway and subsequent degassing and fire. Water was applied to mock-up firefighting operations in order to analyze the composition of the extinguishing water.

The tests presented in this paper highlight that waters used for firefighting on NMC Li-ion batteries are susceptible to containing many metals, including Ni, Mn, Co, Li and Al. Those metals are mixed with other carbonaceous species (soots, tarballs). It is also important to note that particles present in the water can be nanometric or in the form of nanostructured clusters. In addition to the solid contaminants, liquid compounds can be present, especially organic carbonates coming from the electrolyte (EC and EMC in this case) and also gaseous species such as PAH. A comparison with PNEC values showed that this water could be potentially hazardous to the environment, depending on the actual situation encountered in the case of thermal runaway propagation with a Li-ion battery-based system.

As large Li-ion batteries are fast spreading (in so-called Battery Energy Storage Systems, BESS, for example), and only few data on the environmental impact of fires in those

systems are available, it is crucial to further develop consolidated knowledge in this field.

Quant, M., Willstrand, O., Mallin, T., Hynynen, J., Ecotoxicity Evaluation of Fire-Extinguishing Water from Large Scale Battery and Battery Electric Vehicle Tests, ACS Publications, Environmental Science & Technology, Vol 57 (12)  
<https://pubs.acs.org/doi/10.1021/acs.est.2c08581>

Conclusions: Electrified transport has multiple benefits but has also raised some concerns, for example, the flammable formulations used in lithium-ion batteries. Fires in traction batteries can be difficult to extinguish because the battery cells are well protected and hard to reach. To control the fire, firefighters must prolong the application of extinguishing media.

In this work, extinguishing water from three vehicles and one battery pack fire test were analyzed for inorganic and organic pollutants, including particle-bound polycyclic aromatic hydrocarbons and soot content. Additionally, the acute toxicity of the collected extinguishing water on three aquatic species was determined. The vehicles used in the fire tests were both conventional petrol-fueled and battery electric.

For all of the tests, the analysis of the extinguishing water showed high toxicity toward the tested aquatic species. Several metals and ions were found in concentrations above the corresponding surface water guideline values. Per- and polyfluoroalkyl substances were detected in concentrations ranging between 200 and 1400 ng L<sup>-1</sup>. Flushing the battery increased the concentration of per- and polyfluoroalkyl substances to 4700 ng L<sup>-1</sup>. Extinguishing water from the battery electric vehicle and the battery pack contained a higher concentration of nickel, cobalt, lithium, manganese, and fluoride compared with the water samples analyzed from the conventional vehicle.

Jeevarajan, J.A., Joshi, T., Parhizi, M., Rauhala, T., Juarez-Robles, D., Battery Hazards for Large Energy Storage Systems, ACS Energy Letters, Vol 7 (8),  
<https://pubs.acs.org/doi/10.1021/acsenergylett.2c01400?ref=recommended>

Highlights: Hazards for Li-ion batteries can vary with the size and volume of the battery, since the tolerance of a single cell to a set of off-nominal conditions does not translate to a tolerance of the larger battery system to the same conditions. Li-ion batteries are prone to overheating, swelling, electrolyte leakage venting, fires, smoke, and explosions in worst-case scenarios involving thermal runaway. Failures associated with Li-ion batteries are described to be deflagration in nature. However, the gases produced as a result of a fire, smoke, and/or thermal runaway can accumulate to a combustible level in the installation location and cause an explosion (detonation). In general, the off-nominal conditions that can cause the occurrence of catastrophic events with Li-ion batteries can be categorized into electrical, mechanical, and environmental types. The most common electrical hazards are over-charge, over-discharge, and external and

internal short circuits. Of the environmental hazards, off-nominal conditions such as temperatures beyond the manufacturer's recommended range are those that are well understood. The influence of other environmental hazard causes, such as changes in altitudes, pressures, salt fog, floods, rain, etc., are not as well understood. Mechanical hazards such as those caused by vibration, shock, and impact are understood to a certain level, especially those encountered under transportation conditions.

High and low temperatures can lead to different unsafe conditions in Li-ion cells and batteries. High temperatures can lead to decomposition of the electrolyte and the solid-electrolyte interface (SEI) layer, destabilization of the cathode and anode that eventually lead to a violent venting, fire, and thermal runaway. Low temperatures increase the viscosity of the electrolyte in a Li-ion cell, reducing the mobility of the lithium ions in the electrolyte. The reduction in ionic conductivity causes the deposition of the ions as dendritic lithium metal due to the reduced ease of intercalation into the anode. This subsequently leads to increased internal cell temperatures, and in the presence of high temperatures due to increased internal resistance, growth of lithium metal dendrites, and the organic flammable electrolytes, the inevitable thermal runaway and fire occurs. Hazardous conditions due to low-temperature charging or operation can be mitigated in large ESS battery designs by including a sensing logic that determines the temperature of the battery and provides heat to the battery and cells until it reaches a value that would be safe for charge as recommended by the battery manufacturer. When heaters are used, the power to the heaters should be controlled to prevent uncontrolled heating due to heater failures.

Yang Peng, Lizhong Yang, Xiaoyu Ju, Baisheng Liao, Kai Ye, Lun Li, Bei Cao, Yong Ni, A comprehensive investigation on the thermal and toxic hazards of large format lithium-ion batteries with LiFePO<sub>4</sub> cathode, Journal of Hazardous Materials, Volume 381, 2020, 120916, ISSN 0304-3894, <https://doi.org/10.1016/j.jhazmat.2019.120916>.

Toxic gases released from lithium-ion battery (LIB) fires pose a very large threat to human health, yet they are poorly studied, and the knowledge of LIB fire toxicity is limited. In this paper, the thermal and toxic hazards resulting from the thermally-induced failure of a 68 Ah pouch LIB are systematically investigated.

The LIBs with higher state of charge (SOC) are found to have greater fire risks in terms of their burning behavior, normalized heat release rate, and fire radiation, as well as the concentration of toxic gases.

The major toxic gases detected from the online analysis are CO, HF, SO<sub>2</sub>, NO<sub>2</sub>, NO and HCl.

Results show that the effects of irritant gases are much more significant than those of asphyxiant gases. HF and SO<sub>2</sub> have much greater toxicity than the other fire gases. The maximum FEC value is approaching the critical threshold in such fire scenarios.

Larsson, F., Andersson, P., Blomqvist, P. *et al.* Toxic fluoride gas emissions from lithium-ion battery fires. *Sci Rep* **7**, 10018 (2017). <https://doi.org/10.1038/s41598-017-09784-z>

Lithium-ion battery fires generate intense heat and considerable amounts of gas and smoke. Although the emission of toxic gases can be a larger threat than the heat, the knowledge of such emissions is limited. This paper presents quantitative measurements of heat release and fluoride gas emissions during battery fires for seven different types of commercial lithium-ion batteries. The results have been validated using two independent measurement techniques and show that large amounts of hydrogen fluoride (HF) may be generated, ranging between 20 and 200 mg/Wh of nominal battery energy capacity. In addition, 15–22 mg/Wh of another potentially toxic gas, phosphoryl fluoride (POF<sub>3</sub>), was measured in some of the fire tests. Gas emissions when using water mist as extinguishing agent were also investigated. Fluoride gas emission can pose a serious toxic threat and the results are crucial findings for risk assessment and management, especially for large Li-ion battery packs.

Significant amounts of HF, ranging between 20 and 200 mg/Wh of nominal battery energy capacity, were detected from the burning Li-ion batteries. The measured HF levels, verified using two independent measurement methods, indicate that HF can pose a serious toxic threat, especially for large Li-ion batteries and in confined environments. The amounts of HF released from burning Li-ion batteries are presented as mg/Wh. If extrapolated for large battery packs the amounts would be 2–20 kg for a 100 kWh battery system, e.g. an electric vehicle and 20–200 kg for a 1000 kWh battery system, e.g. a small stationary energy storage. The immediate dangerous to life or health (IDLH) level for HF is 0.025 g/m<sup>3</sup> (30 ppm)<sup>22</sup> and the lethal 10 minutes HF toxicity value (AEL-3) is 0.0139 g/m<sup>3</sup> (170 ppm)<sup>23</sup>. The release of hydrogen fluoride from a Li-ion battery fire can therefore be a severe risk and an even greater risk in confined or semi-confined spaces.

Using water mist resulted in a temporarily increased production rate of HF but the application of water mist had no significant effect on the total amount of released HF.

Conzen, J., Lakshmipathy, S., Kapahi, A., Kraft, S., DiDomizio, M., Lithium ion battery energy storage systems (BESS) hazards, *Journal of Loss Prevention in the Process Industries*, Vol 81, Feb. 2023, 104932

<https://doi.org/10.1016/j.jlp.2022.104932>

Highlights: There has been an increase in the development and deployment of battery energy storage systems (BESS) in recent years. In particular, BESS using lithium-ion batteries have been prevalent, which is mainly due to their power density, performance, and economical aspects. BESS have been increasingly used in residential, commercial, industrial, and utility applications for peak shaving or grid support. As the number of installed systems is increasing, the industry has also been observing more field failures

that resulted in fires and explosions. Lithium-ion batteries contain flammable electrolytes, which can create unique hazards when the battery cell becomes compromised and enters thermal runaway. The initiating event is frequently a short circuit which may be a result of overcharging, overheating, or mechanical abuse. During the exothermic reaction process (i.e., thermal runaway), large amounts of flammable and potentially toxic battery gas will be generated. The released gas largely contains hydrogen, which is highly flammable under a wide range of conditions. This may create an explosive atmosphere in the battery room or storage container. As a result, a number of the recent incidents resulted in significant consequences highlighting the difficulties on how to safely deal with the hazard. This paper identifies fire and explosion hazards that exist in commercial/industrial BESS applications and presents mitigation measures.

#### Other relevant reference considerations:

##### Hydro One – BESS Fire Protection – Risk & Response Assessment Standard

- prepared by Fire & Risk Alliance, LLC, Rockville, MD for Hydro One, July 19, 2023
  - While this standard is not directly related to protection of firefighters or the public, the approach taken is relevant for reference
- goal is to ensure operation of Hydro One high voltage transmission facilities is not affected by any BESS event
- sets two step approach to achieve this:
  - first step is to design and test BESS equipment based on existing standards and industry experience to minimize the adverse effects from a BESS event, along with adequate protection and control and spatial separation within the BESS facility itself
  - second step is to establish and maintain appropriate spatial separation of BESS facility from the transmission facilities to ensure BESS facility results in minimal or no impact on the present and/or future expansion of Hydro One transmission facilities and in the event of an event is confined to the immediate BESS area.
    - setback of BESS from Hydro One – 500 kV Right of Way to be 150 metres
    - setback of BESS from Hydro One – 230 kV Right of Way to be 100 metres
    - setback of BESS from Hydro One – 115 kV Right of Way to be 60 metres
    - setback from 500 kV substation to be 300 metres, 230 kV substation to be 200 metres, 115 kV substation to be 120 metres
- these setbacks make it clear that BESS events are considered capable of causing an equipment impact at a distance from BESS equipment, and suggest consideration be made when siting BESS facilities impacting the public, which may not be as robust to injury as is transmission towers or substations when considering an impact
- what these setbacks do not consider, that is very relevant to public safety, is the issue of toxicity of vapour emissions, or of liquid emissions to waterways that may impact drinking water



- an additional fact that is not apparent from these Hydro One setbacks when considering public safety, is that a major consideration for setbacks to Hydro One equipment is the impact on the overall system on loss of the particular piece of equipment considering redundancy. Loss of a single 115 kV transmission will impact far fewer customers than loss of a 500 kV circuit. Thus, setbacks to prevent loss of a 500 kV circuit are greater than setbacks to prevent loss of a 115 kV circuit. In contrast, when considering public safety, we consider that loss of “a few lives” is still relevant, and society does not consider that we should take no protective action until considering protection against loss of an entire community. Both individual and population effects are relevant, and we would not want to tell a citizen (as for the Neoen Tara BESS site) who unfortunately lives close to the site where a BESS facility will be located, that their life does not matter.

#### UL Standard 9540A – Test Method for Evaluating Thermal Runaway Fire Propagation in Battery Energy Storage System

- It is of note that the UL 9540A Test Method permits certification of a battery that passes a test of charge-discharge-charge-discharge without initiating thermal runaway
- In practice, thermal runaway is unlikely to occur in 2-cycles of charge-discharge, but only after repeated cycles, particularly following damage, overcharging, or charging beyond lower or higher temperature limits
- A BESS system may experience charge and discharge cycles on a daily basis over its lifetime, far exceeding a 2-cycle test, and BESS batteries may be expected to be charged to their full charge value to be able to supply load for their design period (typically full load for 4-hours)
- This suggests that consideration of the test success criterion of UL 9540A may require reconsideration to assure that certification gives assurance that the BESS will not fail during normally anticipated operation

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Dec. 16, 2024

Office of the Fire Marshal (Emergency Management Ontario)  
Ministry of the Solicitor General  
25 Morton Shulman Avenue  
Toronto, Ontario  
M3M 0B1

Subject: Safety of the Public and First Responders in the event of a Lithium Ion BESS Fire

In Ontario, the IESO (Independent Electrical System Operator) has already issued approval for the installation of over 1880 MW / 7500 MWh of Battery Energy Storage Systems (BESS) as part of the Long Term – Request for Proposals (LT1 – RFP), and is currently finalizing the next stage of the Long Term – Request for Proposals (LT2-RPF) for an even greater BESS installation.

Elected members of council of municipalities who are part of the Multi Municipal Energy Working Group, which I serve as Technical Advisor have expressed concern for the safety of members of the public and first responders in the event of a fire at a BESS facility. Such fires have occurred already at smaller BESS facilities in Ontario, and at larger facilities internationally. Some of the BESS facilities now approved by the IESO are yet larger, further increasing the risk. Through participation in the IESO RFP Community Engagement webinars, questions were asked regarding risk to public safety and safety of first responders. The IESO responded by forwarding a link to the document, “Solar Electricity and Battery Storage Systems Safety Handbook for Firefighters” (the Handbook) prepared by the Canadian Renewable Energy Association (CanREA) in collaboration with the Ontario Association of Fire Chiefs (O AFC).

Review of the Handbook identifies many concerns. These concerns will be identified in an attachment to this letter. The Handbook provides inadequate consideration of public safety related to fires in BESS facilities, and downplays the risk faced by first responders. Without intending to impugn the integrity of an industry advocacy group which has the stated objective of furthering deployment of BESS systems in preparing the Handbook, it leaves one wondering about the wisdom of the idiom of “leaving the fox guarding the henhouse.”

This request is sent to the Office of the Fire Marshal, of the Ministry of the Solicitor General, charged by the Fire Protection and Prevention Act to co-operate with any body or person interested in developing and promoting the principles and practices of fire protection services, or to take action to remedy or reduce the threat to public safety. This request calls for urgent action, as installation of BESS systems such as the 400 MW / 1600 MWh Neoen Ontario Tara BESS (formerly known as the Shift Solar Grey Owl BESS) have been approved for installation in the municipality of Arran Elderslie. The approval did not even require notification of residents

of the neighbouring municipality of Chatsworth, even though the nearest not-notified residence is within about 100 metres of the optioned land. Neither was consideration required of the capability of the 25 volunteer fire fighters of the Tara detachment of the Municipality of Arran Elderslie Fire Emergency Services to cope with a possible fire in this BESS facility, at 1600 MWh nearly 4 times larger than the 450 MWh Neoen “Victorian Big Battery Facility” in the State of Victoria in Australia, which required deployment of 150 firefighters when part of that BESS caught fire, and burned for 4 days. The handbook identifies, “Water is considered the preferred agent for suppressing lithium-ion battery fires.” Firefighters would need to deliver water by tanker to the site, and the run-off would discharge to the Sauble river, covered by Ontario Source Water Protection, which flows through the site of the BESS.

Attachments refer to the findings of the EV FireSafe study, developed for the Defence Science and Technology Group, of the Australian Government, Department of Defence. Findings from that study, identified the risk from lithium-ion batteries (such as the 60 to 100 kWh batteries in current Tesla Electric Vehicles.) However, the risks summarized in the EV FireSafe study are relevant to the much larger battery approved for installation in the Tara BESS. For comparison, in the case of the auto carrier Felicity Ace, which sank off the coast of Portugal in Feb. 2022, an intense fire propagated through the 3,828 carried automobiles (some of which were EV’s). This was only one of a number of car carrier fires on ships carrying EV’s, some of which resulted in loss of life. The Tara BESS is the equivalent of 16,000 to 26,000 stacked EV batteries. In summary, the EV FireSafe study found:

- Toxic vapour cloud of flammable gases pose respiratory and explosion risk (to first responders and the neighbouring public)
- Thermal runaway makes it difficult to extinguish the fire
- Even once suppressed, there is a risk of fire re-ignition, hours or days later
- Lithium ion battery fires are not yet well understood by emergency agencies

The Office of the Fire Marshal is requested to review the concerns identified in the attachments related to the “Solar Electricity and Battery Storage Systems Safety Handbook for Firefighters” and to give direction to the IESO and impacted municipalities before the ongoing installation of Ontario BESS facilities continues. Possible resources that might be consulted in the Fire Marshal Review are identified in a further attachment.

With respect,



William K.G. Palmer P. Eng.

Attachments:

1. Concerns identified in review of the “Solar Electricity and Battery Storage Systems Safety Handbook for Firefighters.”
2. Findings identified in the EV FireSafe study conducted for the Australian Government, Department of Defence.
3. Additional Resources and References for Consideration in Revision of the “Solar Electricity and Battery Storage Systems Safety Handbook for Firefighters.”

Copied to:

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Attachment 1 - Concerns Identified With  
Solar Electricity and Battery Storage Systems  
Safety Handbook for Firefighters

William K. G. Palmer P. Eng.

The “Handbook” developed by the Canadian Renewable Energy Association (CanREA) in partnership with the Ontario Association of Fire Chiefs, was announced in a September 6, 2023 press release.

[https://www.oafc.on.ca/sites/default/files/MediaReleases/2023-09-06 Press Release - Solar Electricity and Battery Storage Systems Safety Handbook.pdf](https://www.oafc.on.ca/sites/default/files/MediaReleases/2023-09-06%20Press%20Release%20-%20Solar%20Electricity%20and%20Battery%20Storage%20Systems%20Safety%20Handbook.pdf)

The Handbook itself is available via this link.

[https://www.oafc.on.ca/sites/default/files/Solar Safety/FINAL 2022 Solar Electricity and Battery Storage System Safety Handbook for Firefighters April 2023.pdf](https://www.oafc.on.ca/sites/default/files/Solar%20Safety/FINAL%202022%20Solar%20Electricity%20and%20Battery%20Storage%20System%20Safety%20Handbook%20for%20Firefighters%20April%202023.pdf)

A significant challenge is that while the press release states that the handbook, “*addresses the pressing need for up-to-date safety guidelines,*” and continues, “*the handbook prepares firefighters for potential hazards that might arise during emergency situations involving solar PV and battery storage systems,*” the descriptions, examples, and photographs deal primarily with smaller residential scale systems. Other than for a few photos of larger solar arrays of panels, and photos of BESS fires on P25 and P33, the bulk of the material and descriptive photographs of electrical disconnect equipment on Pages 6, 7, 8, 11, 12, 26, and 33 show smaller residential scale equipment. The specific electrical hazards of Battery Energy Storage Systems (BESS) connected to high voltage transmission lines, and battery arrays that may cover acres, are very poorly described. A firefighter whose training was based on the handbook would be very inadequately prepared to deal with BESS installations, in spite of what the press release says.

While the handbook definitions for BESS on page 2 defines the Battery Management System (BMS) noting that it “*monitors, controls and optimizes performance of an individual or multiple battery modules in an ESS and can control disconnection of the module(s) from the system in the event of abnormal conditions,*” there is no information on the necessity to contact the system operator to ensure BESS shutdown, and for information about hazards (such as toxic gases) before approaching the system. The closing thought of the Introduction on page 3, identifying the desirability “*for Fire Departments to be aware of existing large-scale battery and solar projects operating within their jurisdiction, and work with operators to be sure they are aware of any unique safety and emergency response procedures for projects in their area,*” is a bit understated and should be reinforced.

The handbook provides a reasonable description of individual Photovoltaic (PV) systems on Pages 4 through 13. Although it does not address the particular risks of larger scale (farm sized)

solar arrays that may incorporate acres of installed PV panels, discussing those risks is not the intent of this document, focused on inadequate coverage of BESS concerns in the handbook.

Page 14 initiates the discussion of Battery Energy Storage Systems (BESS). It gives a brief description of the system building blocks of battery cells, battery modules, and battery racks. The description is incomplete as it does not explain that in a larger sized BESS, the battery racks will be typically assembled together into container sized parcels, often with their individual Battery Management Systems, charge controllers, and inverters, whose output is then paralleled to feed into (a) high voltage step up transformer(s), then to connect via appropriate switchgear to the high voltage transmission grid or distribution system.

Pages 15, 16, and 17 briefly outline three types of batteries for a BESS, as Flooded Lead Acid, Valve Regulated Lead Acid, or Lithium Based Batteries. The handbook does not identify that the Flooded Lead Acid batteries or Valve Regulated Lead Acid batteries were the system of choice in older, smaller scale installations, as might be used for starting backup generators, or supplying uninterruptible power supplies for computers or telephone systems, but that lithium Based Batteries are the more likely to be the encountered system in modern larger “utility-scale” Energy Storage Systems.

The handbook fails to identify that the significant difference between the battery types that impacts the risk of each is the stored energy density of each type. While Lead Acid batteries typically have a stored energy density of 30 to 50 Wh/kg, Lithium Based battery can have a stored energy density of 150 to 250 Wh/kg. This up to 8 times greater stored energy density impacts the release of energy (and heat) in combustion, greatly increasing the challenge of suppressing the released heat.

It is only in the last lines of the description of Lithium Based Batteries on Page 17, that the risks of these batteries, as used in BESS currently being installed under the Independent Electricity System Operator (IESO) Long Term – Request for Proposals (LT1-RFP) and (LT2-RFP) are first discussed. *“These batteries are high energy density, but have temperature limitations. There are more safety concerns with lithium-ion batteries since they contain flammable electrolytes, and if damaged or incorrectly charges can lead to explosions and fires.”* The description lacks the warning that charging these batteries if too cold, or too hot increases the risk of formation of a sharp crystalline structure (dendrites) that can penetrate the separator between the anode and cathode, and result in the uncontrolled heating of thermal runaway. The description of the hazards is expanded on Page 25, in the continuation that, *“Lithium-ion batteries deliver good energy density in a small, cost-effective footprint, however that comes with a risk. When a lithium-ion cell fails, or is subjected to abuse, a potentially catastrophic event known as thermal runaway can occur, where chemical energy is converted to thermal energy. Once an ignition threshold is reached, the process will continue to propagate, or spread, from cell to cell consuming the BESS, and where adjacent structures are present, potentially facility wide.”* Again, this description does not identify that this catastrophic event can be caused by charging when too cold, or if the cell gets too hot, or that the risk is enhanced if the cells are maintained at a high state of charge, as they will by design in a BESS.

The only hazard discussed in the handbook on Page 29 under the heading “Lithium-Ion Batteries” is Thermal Runaway. This significant deficiency neglects many of the risks, even more serious ones, and needs correction. A more comprehensive description of Lithium Battery hazards is found in the report of the EV FireSafe study (Attachment 2) conducted for the Australian Government, Department of Defence, intended to enhance safety for emergency responders at electric vehicle traction battery fires (but applicable to the case of many battery modules collected together in a BESS.) The listing of hazards in the EV FireSafe study includes:

- Toxic vapour cloud of flammable gases poses respiratory and explosion risks.
- Thermal runaway makes it difficult to extinguish a traction battery fire
- Even once suppressed, there is risk of fire re-ignition (hours or days later)
- EV traction battery fires are not yet well understood by emergency agencies
- A traction battery with a state of charge of under 50% is less likely to ignite (*BESS batteries are intended to be maintained at full charge, unless discharging to supply load, when the intent would be to rapidly recharge the battery to 100% as soon as excess generation is available.*)

Nowhere in the handbook is the requirement to take action to protect citizens, from either the toxic vapour cloud, or the liquid effluent from fire suppression discussed. Here are a few recent examples of fire protection services taking action to evacuate citizens, or to advise sheltering in place, with windows closed and ventilation systems isolated in a Lithium battery fire:

- Montreal port fire – September 2024, lithium battery fire in shipping container.
  - Firefighters evacuate ~ 100 people and warn others in Hochelaga-Maisonneuve to stay in and turn off ventilation (at distance from 1.0 to 1.75 km)



Photos from Global television website:



A fire at a shipping container at the Port of Montreal on Sept. 23, 2024. **Global Montreal**



Montreal's fire department goes door to door after a fire involving lithium batteries at the Port of Montreal on Sept. 23, 2024. **Global News**

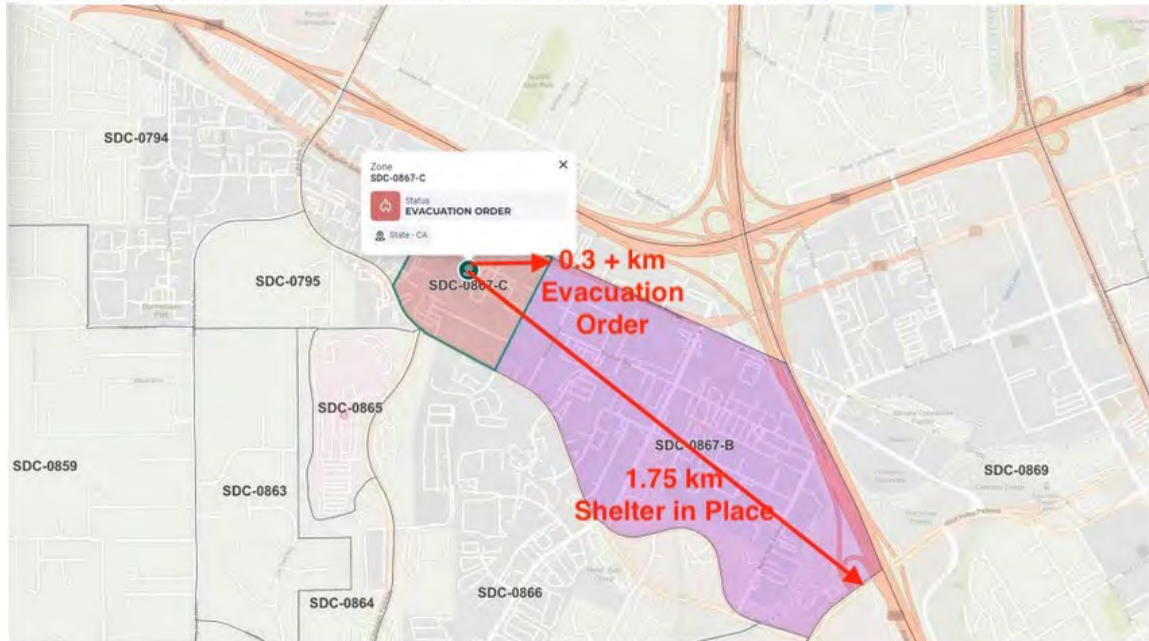
- The last photo reveals a hint of the concern felt by citizens when firefighters outfitted in full bunker suits and SCBA visited their homes to advise citizens to shelter or evacuate due to toxic fumes in the air they were breathing.



- September 2024, lithium-ion battery fire at SDG&E facility in Escondido (30 MW, 150 MWh) prompted evacuations of more than 500 businesses and 1,500 SDG&E customer homes, according to the electricity agency.



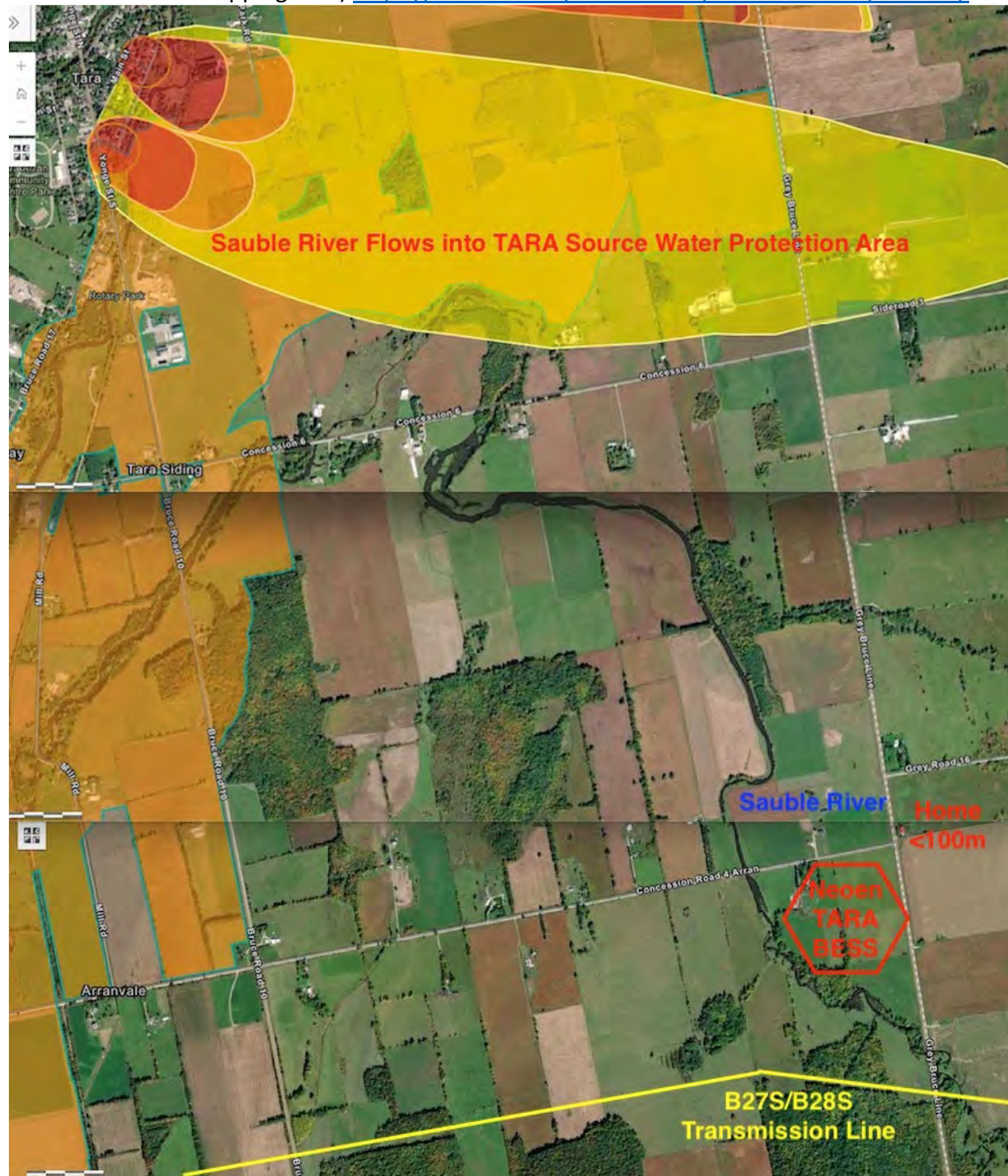
A fire burns at a SDG&E lithium-ion battery facility in Escondido, prompting evacuations, Sept. 5, 2024.



Residents in the pink highlighted area are under a mandatory evacuation order, while those in the purple area have been ordered to shelter in place.

- September 2023, as a result of a fire at the Valley Energy Storage Facility near San Diego, CA, fire officials evacuated citizens within one-quarter of a mile (400 metres) of the facility, and for those within one-quarter to one-half of a mile (800 metres) shelter in place orders were issued.

Neither does the handbook does not consider toxic liquid effluent from firefighting. Here is the NEOEN Tara BESS site (Composite Map from Drinking Water Source Protection Water - Vulnerable Areas Mapping Tool) <https://home.waterprotection.ca/interactive-map-viewer/>



The approved site for the Neoen TARA BESS is less than 100 m from an offsite home, and water from firefighting will drain directly into the Sauble River, upstream of a source water protected area. The site where the BESS containers will locate grew soybeans this year as an active farm.

Additional Resources and References are identified in Attachment 3 providing links and highlights from a number of relevant current publications that identify why including additional information related to hazards to firefighters and the public are required in the handbook, particularly related to toxic vapours emitted during Lithium battery fires, and to toxic effluents in the runoff water used to fight battery fires.

The handbook description of “Hazards” on Page 29 listing only “Thermal Runaway” is inadequate, as outlined in the description of Toxic gas hazards both to the firefighters and to the public. Consideration of the BESS site location, relative to neighbours, and considerations for immediate protection of downwind neighbours is an immediate concern. The recent examples shown identify evacuation of neighbours at distances in the order of 500 metres, and shelter in place for downwind neighbours, and livestock within distances in the order of 1.75 km have been used. Given that shelter in place with ventilation turned off is often not possible for livestock suggests that location of BESS installations needs to be controlled.

Neither does the handbook mention that the current design for BESS containers includes pressure relief panels. These help the containers themselves to not burst with pressure from emitted gases from the lithium ion batteries undergoing thermal runaway that usually occurs just before fire initiation. While protecting the container structure, the pressure relief panels permit immediate, unprotected release of the toxic gases to the atmosphere to impact the public, before any protective action is possible to ensure evacuation or sheltering in place.

The handbook identifies on Page 29 that “Water is considered the preferred agent for suppressing lithium-ion battery fires.” Literature based on actual Lithium-ion battery fires gives alternative opinions regarding this subject. There is general agreement that use of water to cool battery modules surrounding the module on fire may prevent the surrounding modules from heating up to also proceed to thermal runaway and fire. However, the literature identifies that in some cases, the preferred option was to permit modules actually on fire to “burn themselves out,” as adding water only extends the duration of the fire and toxic gas emission, while not actually reducing the quantity of toxic gas actually emitted. The literature also gives numerous examples of lithium battery fires which have reignited hours or even days after initially suppressed, if the battery was not fully consumed, as the fire is a result of a chemical reaction. This hazard needs to be more fully discussed in the handbook to prepare firefighters of the possibility. Both the “Best practice” of allowing a lithium battery to burn out, and the possibility of re-ignition risk are discussed in the findings of the Australian EV FireSafe study.

Literature also cautions about the consequence of lithium ion batteries that are immersed in salt water entering thermal runaway at time periods ranging from hours to weeks after the immersion. One of the referenced papers in Attachment 3 from the International Association of Fire and Rescue Services website describes that 11 EV’s and 48 lithium batteries caught fire hours or weeks after salt water wetting. The handbook does include on Page 30, under the heading BESS Tactical Considerations, that “Water from drafting or wells maybe more conductive especially if from winter roadway run-off due to contaminants, including those dissolved in water.” As water used to suppress fires in rural settings such as the Tara BESS,

would be in all likelihood be derived from drafting from sources near roadways, subject to winter road salt runoff, the risk of subsequent fires in batteries not involved in the initial fire, but cooled with the drafted water needs to be expanded on in the handbook.

Although deficiencies in the handbook on Pages 29 (BESS Fire Safety Considerations) and Page 30 (BESS Tactical Considerations) have been discussed at some length, other conflicts in the material presented are also apparent.

- Page 29 identifies Suppressing Agent Choice (a subject already addressed for Lithium-ion batteries, which identifies “Water is considered the preferred agent”), while Page 30 notes, “Type of extinguishing agent – CO2 best or other inert gas, water, or dry chemical.” This conflict needs to be addressed.
- Page 30 identifies, “DO NOT use foam unless electrical hazards are removed” while the literature identifies various agents, such as F-500 EA (described as an “encapsulation agent” as opposed to “foam”), added to water to enhance fire suppression. This potential item of confusion should be addressed.

In Summary:

- The “Solar Electricity and Battery Storage Systems Safety Handbook for Firefighters” does not adequately prepare firefighters for potential hazards that may be met in emergency situations involving Battery Energy Storage Systems, particularly those involving Lithium batteries
- The handbook does not adequately identify that the comparative risk in systems with Lithium batteries (compared to Lead acid batteries) is increased due to significant increase in the stored energy density
- The handbook is inadequate in describing a Lithium BESS that might be encountered by a firefighter where many “racks” of batteries are assembled into a container, and then multiple (hundreds) of containers are collected on the same site.
- The handbook is inadequate in describing that while suppressing the fire in a lithium battery is challenging, it fails to identify that the bigger challenge is to prevent the progression of the fire from module to module, and container to container by cooling batteries not involved in the initial fire.
- The handbook is inadequate at describing protective measures necessary to protect the firefighter and surrounding public from toxic gases emitted from the fire
- The handbook is inadequate at describing the hazard caused by runoff of contaminated fire protective water used to cool adjacent modules, or to suppress the active fire in modules, when that runoff water enters the environment
- The handbook is inadequate at even considering what might be identified as best practices regarding letting a battery on fire to burn itself out, while preventing fire progression to surrounding modules.
- The handbook is inadequate at describing the risk to later failure of lithium batteries if cooled with water containing contaminants, such as road salt.
- The handbook should consider additional resources and references identified in Attachment 3

## Attachment 2 – Findings of the EV FireSafe Study

Relevant to the “Solar Electricity and Battery Storage Systems Safety Handbook for Firefighters”

EV FireSafe – Defence Science and Technology Group, Australian Government, Department of Defence

<https://www.evfiresafe.com/>

Enhancing safety for emergency responders at *electric vehicle* traction battery fires

EV FireSafe is a private company that received seed funding from the Australian Department of Defence to research electric vehicle high voltage battery fires & emergency response, particularly where the EV is connected to energised charging.

<https://www.evfiresafe.com/ev-fire-key-findings>

What are the challenges for emergency responders?

While there are a number of similarities to ICE vehicle fires, electric vehicle lithium ion traction battery fires present a number of emerging challenges that we're about to look at in detail, including:



Toxic vapour cloud of flammable gases poses respiratory & explosion risks



Thermal runaway makes it difficult to extinguish a traction battery fire



Even once suppressed, there is a risk of fire reignition due to thermal runaway



As a rapidly emerging technology, EV traction battery fires are not yet well understood by emergency agencies



## 02.3 What we know (so far)

### Here's what our research found & what we learned from the experts\*

There's a lot yet to be discovered regarding electric vehicle lithium traction battery fires - referred to here as 'traction battery fires' - but we've collated a list of the facts we think it's important for emergency responders to know now.

- **Electric vehicles are less likely to catch fire than ICE vehicles**
  - a. Studies are ongoing, but evidence suggests a traction battery is less likely to ignite than ICE vehicles.
  - b. [Jump to EV Fire FAQs](#)
  
- **Thermal runaway is how all EV battery fires start**
  - a. When a battery cell experiences a short circuit, thermal runaway may occur.
  - b. [Jump to Thermal Runaway](#)
  
- **A battery under 50% charged is less likely to ignite**
  - a. Testing shows that a traction battery with a state of charge (SoC) of under 50% is less likely to ignite.
  - b. [Jump to Thermal Runaway](#)
  
- **An EV lithium traction battery burns hotter than an ICE vehicle**
  - a. A burning ICE car may reach 815-1000 degrees Celsius, an EV up to 1200 degrees Celsius.
  - b. [Jump to Risks - EV fires overall](#)
  
- **Fire behaviour is different & presents new challenges**
  - a. Recognising an EV by vapour & fire behaviour assists in early identification & management of the incident.
  - b. [Jump to EV Fire Behaviour](#)

- **It's not smoke, it's a vapour cloud of highly flammable gases**
  - a. When thermal runaway occurs, large clouds of flammable gases are released, primarily hydrogen.
  - b. [Jump to EV Fire Behaviour](#)
  
- **Water is the most effective way to extinguish an EV battery fire**
  - a. Lots of water to cool the battery & suppress flames is required; at least 4000 litres should be established.
  - b. [Jump to Suppression Methods](#)
  
- **EV traction battery fires may require more resources**
  - a. A longer suppression time may mean additional people, appliances & water.
  
- **The location of an EV battery makes fire harder to extinguish**
  - a. A traction battery, located along floor pan, means the vehicle may need to be jacked up to apply water.
  
- **Risk of electrocution via water stream is lower than expected**
  - a. An EV is not earthed, presenting low risk when using an unbroken stream of water to suppress fire.
  - b. [Jump to Risks - EV fires overall](#)
  
- **Electrocution risk from HV cables is lower than expected**
  - a. Orange cabling & components indicate high voltages, from 400V, & can pose a risk if damaged or exposed.
  
- **A submerged EV does not electrify a body of water**
  - a. An electric vehicle underwater does not cause surrounding water to become electrically live.

- **Best practice; allow a traction battery to burn out**
  - a. If location & time allow, there is a lower risk to all responders in letting the battery completely burn.
  - b. [Jump to EV fire reignition](#)
  
- **EV traction battery fires can reignite, hours or days later**
  - a. If it's not possible to allow the traction battery to 'burn out', re-ignition risk should be considered.

#### 04.10 EV battery fire suppression

How do firefighters put out an EV battery fire?

Due to the self-sustaining nature of thermal runaway, we've moved away from using the word 'extinguish' in relation to lithium-ion battery fires and instead prefer to discuss how we suppress & contain them.

We're going to break this page down into three parts:

- Best practice methods
- Challenges of EV battery pack designs for firefighting
- Products coming to market

What are the best practice methods for putting out an EV battery fire?

There is no one method to manage an EV battery fire, rather three methods used globally that have emerged as best practice; Cool, Burn, Submerge.

Each of these EV fire incident management methods are valid options for suppressing & containing an EV in thermal runaway. The Cool or Burn options do not require fire agencies to purchase or use additional tools, which may be cost prohibitive or difficult to carry.

Cool

Burn

Submerge



### EV battery fire suppression - cool

Use fog nozzles to knock down flames & provide cooling jets onto battery pack exterior to cool down the exothermic reaction of thermal runaway.

#### Pros:

- Recommended by all EV manufacturers
- Firefighters are 'seen' to be doing something by public

#### Cons:

- Doesn't get water where it needs to be
- Like 'putting out a kitchen fire by spraying water on the roof of a house'
- Water usage may be in excess of 10,000 litres *to extinguish a single EV (a typical fire department water tanker can carry 15,000 litres of water)*
- *The Tara Shift Solar BESS is rated at 1600 MWh, equivalent to 16,000 to over 26,000 Tesla EV's*
- Run off will need to be monitored & captured, particularly near waterways

#### Case study:

A plug-in hybrid EV was accidentally submerged in salt water at a boat ramp, with thermal runaway following removal, which was knocked down by firefighters, & secondary ignition occurring while being towed. Crews used two hose lines to cool the battery pack for an extended period. 15th May 2020, Port Moody, Canada

### EV battery fire suppression - burn

Allow the lithium-ion battery pack to burn itself out, hot & fast.

#### Pros:

- Recommended by some EV manufacturers *(was the recommendation for the Australia Tesla BESS Fire)*



Image credits Fire Rescue Victoria

- *This Australian fire in 2021, affected 2 units of a 212 unit Tesla Megapack-based energy storage project in southeastern Australia. It burned for four days, prompting local authorities to send 150 firefighters and more than 30 fire trucks to the scene.*
- *This was a 300 megawatts/450 megawatt-hours capability battery. (Versus the 400 MW, 1600 MWH BESS approved by IESO for Tara, Ontario, some 3½ times larger)*
- Burns through majority of live cells, leaving scrap metal
- Removes stranded energy & secondary ignition risk

#### Cons:

- Time to burn will depend on battery size, state of charge, ambient temperature & other factors
- Air quality risks - monitoring & warnings for surrounding exposures
- Public / media attention; 'why aren't firefighters DOING something?'

#### Case study:

An EV went into thermal runaway while fast charging. The fire department opted to let the battery burn out. It was flipped onto it's side for easier monitoring with a thermal imaging camera. Time taken to burn is unknown. 22nd April 2022, Berlin, Germany.

### **EV battery fire suppression - submerge**

Submerge EV in a containment unit that can be filled to pack level with water.

#### **Pros:**

- Contains fire spread
- Manages incident relatively quickly
- Firefighters are 'seen' to be doing something by public

#### **Cons:**

- Containment units may not be available or in close enough proximity
- Water usage may be in excess of 10,000 litres
- EV may need to remain in water for days/weeks
- Thermal runaway will continue underwater
- Time for thermal runaway to conclude depends on battery capacity & state of charge
- Water will need to be treated for disposal which can be expensive

#### **Case study:**

An EV went into thermal runaway with off-gassing, but no visible flame, while at the dealership. Fire crews organised a containment unit & the EV was submerged for several weeks. 25th March 2019, Tilburg, Netherlands.

What are the challenges of suppression using the Cool method?

There are two main challenges with firefighting an EV battery fire: position & access.

#### **The position of the EV battery pack makes firefighting difficult:**

We previously looked at [how a traction battery is constructed](#), & how (in most EVs) it is positioned along the floor pan of an electric vehicle, between chassis rails.

If the battery pack goes into thermal runaway, the position means:

- It's difficult to locate the area in the pack thermal runaway is occurring, either visually or with a thermal imaging camera (TIC)
- Spraying water onto the outside of the pack to cool it often means firefighters have to be close to the vehicle & risk exposure to jet like flames

Lithium-ion battery pack underneath an electric vehicle

#### **It's usually impossible to get cooling water onto the battery cells:**

The construction of an EV battery pack where individual lithium-ion battery cells are contained

within a module, & modules within the pack, means getting water where it needs to go to cool the cells is almost impossible.

However; we are aware of some cases where an EV has been involved in a collision, & firefighters were able to direct water into the pack where it had torn open, to directly cool the battery cells. This is safe to do & does not carry the risk of electrocution (unless the EV is connected to energised EV charging).

Cells & modules are contained within a pack, which is IP rated & essentially waterproof

What about extinguishment or suppression products?

As with all emerging industries, a range of products claiming to 'extinguish' EV battery fires are being aggressively marketed to both fire agencies & the private sector as the answer to EV battery fires.

**We are often asked whether a fire agency should buy a fire blanket, cutting tool or extinguishing agent, & our answer is; no, there is no need to purchase extinguishing tools for EV battery fires.**

While this response does not make us popular with those manufacturers, currently (as of 2024):

- EV battery fires are rare
- These tools are typically very expensive
- They may be too large & heavy to be comfortably carried on a truck
- Often come with no manufacturer operating procedure or training

It should also be noted that some of these products may actually increase risk to emergency responders, even when being used correctly.

Having said that, there are some scenarios in which these tools may be useful, & all considerations are outlined in the comparison table here.

Fire blanket

Fire extinguishers

Cutting tools

Underbody sprays

### **EV battery fire suppression - fire blankets**

Large thermal fire blanket that is placed over an EV to contain flame.

#### **Pros:**

- If used in time, blanket will contain flames & stop fire spread to exposures
- Can be left on EV as it's moved from scene

#### **Cons:**

- ~25kgs for one car-sized blanket, so must be used by two firefighters in breathing apparatus
- Cannot 'extinguish' or stop thermal runaway (despite manufacturer claims!)
- Thermal runaway will continue under blanket & may slow down (as opposed to the Burn

- method), the process Vapour cloud (off-gassing) will continue under the blanket
- More independent testing is required to ensure efficacy & safety for responders

**Increased risk:**

- Where a blanket is lifted by wind or a person, the build up of gases under the blanket may cause a localised vapour cloud explosion
- Blankets often come as single or multi use, but there are no agreed, safe decontamination procedures for multi-use blankets

**For responders:**

- We do not consider it necessary to buy & make space on a truck for a fire blanket for the sole purpose of EV battery fire management at this time
- Where blankets have been purchased by a high-risk site, fire blankets should be used with caution to avoid causing vapour cloud explosion
- As most thermal runaway events occur prior to fire crew arrival, fire blankets will typically be most useful post-incident to contain a potential secondary ignition

**For private sector businesses:**

- Sites where EVs are parked, stored or charged in normal operating conditions do not require fire blankets
- Higher risk sites such as where EV or lithium-ion battery repairs, servicing or manufacturer occur may consider purchasing a fire blanket, but;
- A standard operating procedure should be sought from the manufacturer or written by the site, including:
  - NO staff should be trained to cover an EV in active thermal runaway due to high risk of injury or death
  - Blankets should be used by attending fire crews only

Attachment 3 - Additional Resources and References  
For Consideration in Revision to "Solar Electricity and Battery Storage Systems  
Safety Handbook for Firefighters"

**CTIF – International Association of Fire and Rescue Services website:**

- <https://ctif.org/news/large-lithium-battery-fires-created-toxic-smoke-and-evacuations-jacksonville-and-göthenburg>
- <https://ctif.org/news/accident-analysis-beijing-lithium-battery-explosion-which-killed-two-firefighters>
- <https://ctif.org/news/large-explosion-and-fire-french-lithium-battery-warehouse>
- <https://ctif.org/news/900-tonnes-lithium-batteries-fire-french-recycling-plant-north-toulouse>
- <https://ctif.org/news/california-creates-new-emergency-response-legislation-large-lithium-based-battery-energy>
- <https://ctif.org/news/norwegian-shipping-company-bans-electric-cars-board-classic-ferry-route>
- <https://ctif.org/news/lihium-ion-battery-bank-started-offgassing-hospital-80-people-evacuated-due-toxic-fumes>
- <https://ctif.org/news/despite-fire-hazards-lithium-ion-battery-energy-storage-systems-are-getting-larger-and-larger>
- <https://ctif.org/news/ev-may-have-started-fire-onboard-cargo-ship-3000-cars-crew-had-jump-water-one-dead>
- <https://ctif.org/news/150-000-liters-water-needed-put-out-fire-electric-car>
- <https://ctif.org/news/summary-some-more-severe-lithium-battery-fires-during-last-12-months>
- <https://ctif.org/news/11-electric-cars-and-48-lithium-batteries-caught-fire-after-exposure-salty-flood-water>

**Selected relevant scientific papers: (with doi.org links to allow convenient access)**

[Larsson, F., Andersson, P., Blomqvist, P. et al. Toxic fluoride gas emissions from lithium-ion battery fires. Sci Rep 7, 10018 \(2017\). https://doi.org/10.1038/s41598-017-09784-z](https://doi.org/10.1038/s41598-017-09784-z)

Conclusions: This study covered a broad range of commercial Li-ion battery cells with different cell chemistry, cell design and size and included large-sized automotive-classed cells, undergoing fire tests. The method was successful in evaluating fluoride gas emissions for a large variety of battery types and for various test setups.

Significant amounts of HF ranging between 20 and 200 mg/Wh of nominal battery energy capacity were detected from the burning Li-ion batteries. The measured HF levels, verified using two independent measurement methods, indicate that HF can pose a serious toxic threat, especially for large Li-ion batteries and in confined environments. The amounts of HF released from burning Li-ion batteries are presented as mg/Wh. If extrapolated for large battery packs the amounts would be 2-20 kg for a 100 kWh battery system, e.g. an electric vehicle, and 20-200 kg for a 1000 kWh battery system, e.g. a small stationary engine storage. The immediate dangerous to life of health (IDLH) level for HF is 0.025 g/m<sup>3</sup> (30 ppm) and the lethal 10 minute toxicity value (AEGL-3) is 0.0139 g/m<sup>3</sup> (170 ppm). The release of hydrogen fluoride from a Li-ion battery fire can therefore be a severe risk and an even greater risk in confined or semi-confined space.

[Bordes, A., Papin, A., Mariar, G. et al. Assessment of Run-Off Waters Resulting from Lithium-Ion Battery Fire-Fighting Operations, Batteries \(2024\), 10 \(4\), 118; https://doi.org/10.3390/batteries10040118](https://doi.org/10.3390/batteries10040118)

Conclusions: In the present work, the two battery modules were triggered in thermal runaway and subsequent degassing and fire. Water was applied to mock-up firefighting operations in order to analyze the composition of the extinguishing water.

The tests presented in this paper highlight that waters used for firefighting on NMC Li-ion batteries are susceptible to containing many metals, including Ni, Mn, Co, Li and Al. Those metals are mixed with other carbonaceous species (soots, tarballs). It is also important to note that particles present in the water can be nanometric or in the form of nanostructured clusters. In addition to the solid contaminants, liquid compounds can be present, especially organic carbonates coming from the electrolyte (EC and EMC in this case) and also gaseous species such as PAH. A comparison with PNEC values showed that this water could be potentially hazardous to the environment, depending on the actual situation encountered in the case of thermal runaway propagation with a Li-ion battery-based system.

As large Li-ion batteries are fast spreading (in so-called Battery Energy Storage Systems, BESS, for example), and only few data on the environmental impact of fires in those

systems are available, it is crucial to further develop consolidated knowledge in this field.

Quant, M., Willstrand, O., Mallin, T., Hynynen, J., Ecotoxicity Evaluation of Fire-Extinguishing Water from Large Scale Battery and Battery Electric Vehicle Tests, ACS Publications, Environmental Science & Technology, Vol 57 (12)  
<https://pubs.acs.org/doi/10.1021/acs.est.2c08581>

Conclusions: Electrified transport has multiple benefits but has also raised some concerns, for example, the flammable formulations used in lithium-ion batteries. Fires in traction batteries can be difficult to extinguish because the battery cells are well protected and hard to reach. To control the fire, firefighters must prolong the application of extinguishing media.

In this work, extinguishing water from three vehicles and one battery pack fire test were analyzed for inorganic and organic pollutants, including particle-bound polycyclic aromatic hydrocarbons and soot content. Additionally, the acute toxicity of the collected extinguishing water on three aquatic species was determined. The vehicles used in the fire tests were both conventional petrol-fueled and battery electric.

For all of the tests, the analysis of the extinguishing water showed high toxicity toward the tested aquatic species. Several metals and ions were found in concentrations above the corresponding surface water guideline values. Per- and polyfluoroalkyl substances were detected in concentrations ranging between 200 and 1400 ng L<sup>-1</sup>. Flushing the battery increased the concentration of per- and polyfluoroalkyl substances to 4700 ng L<sup>-1</sup>. Extinguishing water from the battery electric vehicle and the battery pack contained a higher concentration of nickel, cobalt, lithium, manganese, and fluoride compared with the water samples analyzed from the conventional vehicle.

Jeevarajan, J.A., Joshi, T., Parhizi, M., Rauhala, T., Juarez-Robles, D., Battery Hazards for Large Energy Storage Systems, ACS Energy Letters, Vol 7 (8),  
<https://pubs.acs.org/doi/10.1021/acsenergylett.2c01400?ref=recommended>

Highlights: Hazards for Li-ion batteries can vary with the size and volume of the battery, since the tolerance of a single cell to a set of off-nominal conditions does not translate to a tolerance of the larger battery system to the same conditions. Li-ion batteries are prone to overheating, swelling, electrolyte leakage venting, fires, smoke, and explosions in worst-case scenarios involving thermal runaway. Failures associated with Li-ion batteries are described to be deflagration in nature. However, the gases produced as a result of a fire, smoke, and/or thermal runaway can accumulate to a combustible level in the installation location and cause an explosion (detonation). In general, the off-nominal conditions that can cause the occurrence of catastrophic events with Li-ion batteries can be categorized into electrical, mechanical, and environmental types. The most common electrical hazards are over-charge, over-discharge, and external and



internal short circuits. Of the environmental hazards, off-nominal conditions such as temperatures beyond the manufacturer's recommended range are those that are well understood. The influence of other environmental hazard causes, such as changes in altitudes, pressures, salt fog, floods, rain, etc., are not as well understood. Mechanical hazards such as those caused by vibration, shock, and impact are understood to a certain level, especially those encountered under transportation conditions.

High and low temperatures can lead to different unsafe conditions in Li-ion cells and batteries. High temperatures can lead to decomposition of the electrolyte and the solid-electrolyte interface (SEI) layer, destabilization of the cathode and anode that eventually lead to a violent venting, fire, and thermal runaway. Low temperatures increase the viscosity of the electrolyte in a Li-ion cell, reducing the mobility of the lithium ions in the electrolyte. The reduction in ionic conductivity causes the deposition of the ions as dendritic lithium metal due to the reduced ease of intercalation into the anode. This subsequently leads to increased internal cell temperatures, and in the presence of high temperatures due to increased internal resistance, growth of lithium metal dendrites, and the organic flammable electrolytes, the inevitable thermal runaway and fire occurs. Hazardous conditions due to low-temperature charging or operation can be mitigated in large ESS battery designs by including a sensing logic that determines the temperature of the battery and provides heat to the battery and cells until it reaches a value that would be safe for charge as recommended by the battery manufacturer. When heaters are used, the power to the heaters should be controlled to prevent uncontrolled heating due to heater failures.

Yang Peng, Lizhong Yang, Xiaoyu Ju, Baisheng Liao, Kai Ye, Lun Li, Bei Cao, Yong Ni, A comprehensive investigation on the thermal and toxic hazards of large format lithium-ion batteries with LiFePO<sub>4</sub> cathode, Journal of Hazardous Materials, Volume 381, 2020, 120916, ISSN 0304-3894, <https://doi.org/10.1016/j.jhazmat.2019.120916>.

Toxic gases released from lithium-ion battery (LIB) fires pose a very large threat to human health, yet they are poorly studied, and the knowledge of LIB fire toxicity is limited. In this paper, the thermal and toxic hazards resulting from the thermally-induced failure of a 68 Ah pouch LIB are systematically investigated.

The LIBs with higher state of charge (SOC) are found to have greater fire risks in terms of their burning behavior, normalized heat release rate, and fire radiation, as well as the concentration of toxic gases.

The major toxic gases detected from the online analysis are CO, HF, SO<sub>2</sub>, NO<sub>2</sub>, NO and HCl.

Results show that the effects of irritant gases are much more significant than those of asphyxiant gases. HF and SO<sub>2</sub> have much greater toxicity than the other fire gases. The maximum FEC value is approaching the critical threshold in such fire scenarios.

Larsson, F., Andersson, P., Blomqvist, P. *et al.* Toxic fluoride gas emissions from lithium-ion battery fires. *Sci Rep* **7**, 10018 (2017). <https://doi.org/10.1038/s41598-017-09784-z>

Lithium-ion battery fires generate intense heat and considerable amounts of gas and smoke. Although the emission of toxic gases can be a larger threat than the heat, the knowledge of such emissions is limited. This paper presents quantitative measurements of heat release and fluoride gas emissions during battery fires for seven different types of commercial lithium-ion batteries. The results have been validated using two independent measurement techniques and show that large amounts of hydrogen fluoride (HF) may be generated, ranging between 20 and 200 mg/Wh of nominal battery energy capacity. In addition, 15–22 mg/Wh of another potentially toxic gas, phosphoryl fluoride (POF<sub>3</sub>), was measured in some of the fire tests. Gas emissions when using water mist as extinguishing agent were also investigated. Fluoride gas emission can pose a serious toxic threat and the results are crucial findings for risk assessment and management, especially for large Li-ion battery packs.

Significant amounts of HF, ranging between 20 and 200 mg/Wh of nominal battery energy capacity, were detected from the burning Li-ion batteries. The measured HF levels, verified using two independent measurement methods, indicate that HF can pose a serious toxic threat, especially for large Li-ion batteries and in confined environments. The amounts of HF released from burning Li-ion batteries are presented as mg/Wh. If extrapolated for large battery packs the amounts would be 2–20 kg for a 100 kWh battery system, e.g. an electric vehicle and 20–200 kg for a 1000 kWh battery system, e.g. a small stationary energy storage. The immediate dangerous to life or health (IDLH) level for HF is 0.025 g/m<sup>3</sup> (30 ppm)<sup>22</sup> and the lethal 10 minutes HF toxicity value (AEL-3) is 0.0139 g/m<sup>3</sup> (170 ppm)<sup>23</sup>. The release of hydrogen fluoride from a Li-ion battery fire can therefore be a severe risk and an even greater risk in confined or semi-confined spaces.

Using water mist resulted in a temporarily increased production rate of HF but the application of water mist had no significant effect on the total amount of released HF.

Conzen, J., Lakshmipathy, S., Kapahi, A., Kraft, S., DiDomizio, M., Lithium ion battery energy storage systems (BESS) hazards, *Journal of Loss Prevention in the Process Industries*, Vol 81, Feb. 2023, 104932  
<https://doi.org/10.1016/j.jlp.2022.104932>

Highlights: There has been an increase in the development and deployment of battery energy storage systems (BESS) in recent years. In particular, BESS using lithium-ion batteries have been prevalent, which is mainly due to their power density, performance, and economical aspects. BESS have been increasingly used in residential, commercial, industrial, and utility applications for peak shaving or grid support. As the number of installed systems is increasing, the industry has also been observing more field failures

that resulted in fires and explosions. Lithium-ion batteries contain flammable electrolytes, which can create unique hazards when the battery cell becomes compromised and enters thermal runaway. The initiating event is frequently a short circuit which may be a result of overcharging, overheating, or mechanical abuse. During the exothermic reaction process (i.e., thermal runaway), large amounts of flammable and potentially toxic battery gas will be generated. The released gas largely contains hydrogen, which is highly flammable under a wide range of conditions. This may create an explosive atmosphere in the battery room or storage container. As a result, a number of the recent incidents resulted in significant consequences highlighting the difficulties on how to safely deal with the hazard. This paper identifies fire and explosion hazards that exist in commercial/industrial BESS applications and presents mitigation measures.

#### Other relevant reference considerations:

##### Hydro One – BESS Fire Protection – Risk & Response Assessment Standard

- prepared by Fire & Risk Alliance, LLC, Rockville, MD for Hydro One, July 19, 2023
  - While this standard is not directly related to protection of firefighters or the public, the approach taken is relevant for reference
- goal is to ensure operation of Hydro One high voltage transmission facilities is not affected by any BESS event
- sets two step approach to achieve this:
  - first step is to design and test BESS equipment based on existing standards and industry experience to minimize the adverse effects from a BESS event, along with adequate protection and control and spatial separation within the BESS facility itself
  - second step is to establish and maintain appropriate spatial separation of BESS facility from the transmission facilities to ensure BESS facility results in minimal or no impact on the present and/or future expansion of Hydro One transmission facilities and in the event of an event is confined to the immediate BESS area.
    - setback of BESS from Hydro One – 500 kV Right of Way to be 150 metres
    - setback of BESS from Hydro One – 230 kV Right of Way to be 100 metres
    - setback of BESS from Hydro One – 115 kV Right of Way to be 60 metres
    - setback from 500 kV substation to be 300 metres, 230 kV substation to be 200 metres, 115 kV substation to be 120 metres
- these setbacks make it clear that BESS events are considered capable of causing an equipment impact at a distance from BESS equipment, and suggest consideration be made when siting BESS facilities impacting the public, which may not be as robust to injury as is transmission towers or substations when considering an impact
- what these setbacks do not consider, that is very relevant to public safety, is the issue of toxicity of vapour emissions, or of liquid emissions to waterways that may impact drinking water

- an additional fact that is not apparent from these Hydro One setbacks when considering public safety, is that a major consideration for setbacks to Hydro One equipment is the impact on the overall system on loss of the particular piece of equipment considering redundancy. Loss of a single 115 kV transmission will impact far fewer customers than loss of a 500 kV circuit. Thus, setbacks to prevent loss of a 500 kV circuit are greater than setbacks to prevent loss of a 115 kV circuit. In contrast, when considering public safety, we consider that loss of “a few lives” is still relevant, and society does not consider that we should take no protective action until considering protection against loss of an entire community. Both individual and population effects are relevant, and we would not want to tell a citizen (as for the Neoen Tara BESS site) who unfortunately lives close to the site where a BESS facility will be located, that their life does not matter.

#### UL Standard 9540A – Test Method for Evaluating Thermal Runaway Fire Propagation in Battery Energy Storage System

- It is of note that the UL 9540A Test Method permits certification of a battery that passes a test of charge-discharge-charge-discharge without initiating thermal runaway
- In practice, thermal runaway is unlikely to occur in 2-cycles of charge-discharge, but only after repeated cycles, particularly following damage, overcharging, or charging beyond lower or higher temperature limits
- A BESS system may experience charge and discharge cycles on a daily basis over it’s lifetime, far exceeding a 2-cycle test, and BESS batteries may be expected to be charged to their full charge value to be able to supply load for their design period (typically full load for 4-hours)
- This suggests that consideration of the test success criterion of UL 9540A may require reconsideration to assure that certification gives assurance that the BESS will not fail during normally anticipated operation

Stephan Labelle  
General Manager  
Saugeen Mobility and Regional Transit (SMART)  
603 Bruce Road 19, Box 40  
Walkerton, ON, N0G 2V0

December 5, 2024

Jennifer Shaw (via email)  
Deputy Mayor  
Municipality of Arran-Elderslie  
1925 Bruce Road 10  
Chesley, ON, N0G 1L0

Dear Deputy Mayor Shaw,

2025 Budget Contribution Request for Saugeen Mobility and Regional Transit (SMART)

I am writing to provide you with SMART's budget request for 2025 and to express our gratitude for the Municipality of Arran-Elderslie's ongoing support. Your contribution has been instrumental in enabling SMART to fulfil its mission of providing essential transportation services to individuals with physical and/or cognitive challenges.

For 2024, Arran-Elderslie generously allocated \$72,131.56 to support SMART's operations. For the upcoming year, we are requesting an increase to **\$78,984.06**. This increase reflects the rising costs of delivering our services, including vehicle maintenance, fuel, and the need to replace aging fleet vehicles to ensure safety and reliability.

For your information, the municipal contribution is determined using a formula that incorporates both service utilization and population size. Specifically, the calculation is based on data from the previous year, where 70% of the contribution is weighted by the total number of rides provided, and 30% is weighted by the population of the municipality. This approach ensures a balanced consideration of both usage and demographic factors when determining each municipality's financial contribution.

Saugeen Mobility serves some of the most vulnerable members of our communities, ensuring access to healthcare, education, social programs, and other vital services. With the continued financial partnership of municipalities like Arran-Elderslie, we can maintain and expand these critical services, ensuring no one is left behind.

We appreciate that budgets are always a balancing act, and we are committed to delivering the highest value for the resources entrusted to us. The requested increase will help ensure the continued viability of SMART, aligning with our shared goal of supporting equitable and inclusive communities.

If you have any questions or require further information, I would be happy to meet with you or provide additional details. Thank you for considering this request, and for your dedication to improving the lives of Arran-Elderslie residents.

Yours sincerely,



Stephan Labelle  
General Manager, SMART  
[stephan@saugeenmobility.ca](mailto:stephan@saugeenmobility.ca)

December 18, 2024

Erik Downing  
General Manager, Secretary-Treasurer  
Saugeen Valley Conservation Authority  
1078 Bruce Road 12  
Box 150  
Formosa, ON N0G 1W0

**RE: Concerns Over the Decision to Discontinue Winter Operations at the Durham Upper Dam**

Dear Mr. Downing,

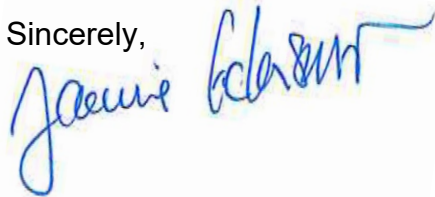
Please be advised that at its meeting held on December 3, 2024, the Council of the Municipality of West Grey considered the above-noted matter and passed Resolution No. R-241203-005 as follows:

**“THAT in consideration of correspondence from Saugeen Valley Conservation Authority (SVCA) respecting the cessation of winter operations at Durham Upper Dam to prevent structural failure and ensure public safety, Council directs staff to send a letter to SVCA expressing concerns over the decision to discontinue winter operations at the Durham Upper Dam; and further**

**THAT the letter be sent to the Minister of Environment, Conservation, and Parks; the Minister of Natural Resources; and all SVCA member municipalities.”**

If you have any questions or concerns, please do not hesitate to contact me.

Sincerely,



Jamie Eckenswiller, AOMC, AMP (he/him)  
Director of Legislative Services/Clerk  
Municipality of West Grey

cc. Hon. Andrea Khanjin, M.P.P., Minister of Environment, Conservation, and Parks  
Hon. Graydon Smith, M.P.P., Minister of Natural Resources  
SVCA Member Municipalities

## FOR IMMEDIATE RELEASE – November 26<sup>th</sup>, 2024

### *Saugeen Valley Conservation Authority Board Approves Cessation of Winter Operations at Durham Upper Dam to Prevent Structural Failure and Ensure Public Safety*

**ALL SAUGEEN WATERSHED MUNICIPALITIES** – Municipality of Arran-Elderslie, Municipality of Brockton, Township of Chatsworth, Municipality of Grey Highlands, Town of Hanover, Township of Howick, Municipality of Morris-Turnberry, Municipality of South Bruce, Township of Huron-Kinloss, Municipality of Kincardine, Town of Minto, Township of Wellington-North, Town of Saugeen Shores, Township of Southgate, Municipality of West Grey.

The Saugeen Valley Conservation Authority (SVCA) Board of Directors has approved the end of winter ice operations at the Durham Upper Dam, following repeated engineering assessments highlighting resulting risks to the structure. This decision will be re-evaluated annually.

Since 1977, the Durham Upper Dam has been operated seasonally, with stoplogs and flashboards removed each fall and reinstalled after spring melt. In 2006, West Grey Council voted to adopt management of ice through leaving stoplogs and flashboards in during winter operations at the Durham Upper Dam. Over time, these winter operations contributed to structural deterioration. Engineering assessments in 2021, 2022, and 2024 identified severe concrete damage, stress on the metal walkway, and erosion, confirming that continuing winter operations poses a risk of structural failure.

Operating the Durham Upper Dam in winter for ice management has always been outside the original design and intent of the structure. Years of this practice have caused extensive damage, placing the dam at risk of failure. The decision to stop winter ice operations is not one the Board made lightly. However, it is a necessary step to protect public safety and prevent the dam from failing.

*“The decision to cease winter ice operations at the Durham Upper Dam is grounded in the need to prevent its failure; the risks of continuing winter operations far outweigh any perceived benefits.”*

- Erik Downing, General Manager/Secretary-Treasurer, SVCA

The SVCA Board has directed staff to prioritize the safety of operators, residents, and the community by adhering to engineering recommendations and ensuring compliance with the historical operating plan.

Saugeen Valley Conservation Authority remains committed to working closely with the Municipality of West Grey and the community to ensure transparent communication and address public concerns throughout this process.





Photo credit: Saugeen Valley Conservation Authority.

**For more information, please contact:**

Ashley Richards

Communications Coordinator, Saugeen Valley Conservation Authority

Email: [a.richards@svca.on.ca](mailto:a.richards@svca.on.ca)

Cell: 519-369-4295



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**FW: An important update from BDO**

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**From** David Munro <DMunro@arran-elderslie.ca>

**Date** Tue 2025-01-07 9:47 AM

**To** Christine Fraser-McDonald <CFraser@arran-elderslie.ca>

Christine, as discussed, I recommend you include this as part of the January 13, 2025 Council meeting For Your Information section.

Thanks, David.

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**From:** BDO Canada LLP <bdoclientnotice@bdo.ca>

**Sent:** December 17, 2024 6:30 PM

**To:** David Munro <DMunro@arran-elderslie.ca>

**Subject:** An important update from BDO

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Dear clients,

We are writing to inform you about an important change regarding your relationship with BDO Canada LLP (BDO).

As part of a strategic review of where and how BDO operates across Canada, BDO and MNP LLP (MNP) have reached an agreement for MNP to acquire a select number of BDO's Canadian offices, partners and team members, effective December 31, 2024.

While this change affects your local office, we want to assure you that your team, who will now fall under MNP's umbrella, will continue to serve your professional needs and provide you with the same level of exceptional service you've come to expect. MNP is a national professional services firm that shares our commitment to quality and client service, with a locally focused approach to support their clients' needs.

Together with MNP, we are committed to a careful and respectful transition of the practice that ensures the continuity of your relationship. The team currently working with you will remain in place, and your client files will be transferred to MNP as part of a seamless and secure transition. The office will remain at its present location and the telephone/fax numbers will stay the same. As soon as new email addresses are available, these will be shared with you.

Unless we hear otherwise from you by December 24, 2024 to [bdoclientnotice@bdo.ca](mailto:bdoclientnotice@bdo.ca), we will assume your acceptance of this transition and proceed accordingly. Your current office will be in touch to share additional information about this transition. In the meantime, please do not hesitate to contact your current BDO representative with any questions you may have.

If you no longer use BDO as a service provider, no action is required. Please note that your records will be transferred to MNP with the partner and team you previously worked with.

We appreciate your trust, support, and business, and are confident your experience with MNP will continue to be positive.

Thank you,  
BDO Canada LLP

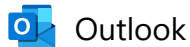
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This email was sent by BDO Canada LLP, 20 Wellington Street East, Suite 500, Toronto, ON M5E 1C5 | [bdoclientnotice@bdo.ca](mailto:bdoclientnotice@bdo.ca)

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**MEDIA RELEASE - Ontario Launches New Energy Efficiency Programs**

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From Byers, Rick <rick.byers@pc.ola.org>

Date Tue 2025-01-07 3:27 PM

To Byers, Rick <rick.byers@pc.ola.org>

**MEDIA  
RELEASE**



**RICK BYERS, MPP**  
Bruce - Grey - Owen Sound

## Ontario Launches New Energy Efficiency Programs

*Rebates for home renovations include new windows, insulation, heat pumps, air sealings and smart thermostats*

For Immediate Release  
January 7, 2024

OWEN SOUND - The Ontario government is launching new energy efficiency programs, including the Home Renovation Savings Program to help families and businesses save money. The programs are part of a new \$10.9 billion 12-year investment in energy efficiency, the largest in Canada's history.

"These new Energy Efficiency Programs are great news and will help lower energy bills and support Ontario's energy grid," said Bruce-Grey-Owen Sound MPP Rick Byers. "Our government continues to make affordability a priority for Ontario residents.

The new Home Renovation Savings Program will launch on January 28, 2025, and offer rebates of up to 30 per cent for home energy efficiency renovations and improvements, including new windows, doors, insulation, air sealing, smart thermostats, and heat pumps, as well as rooftop solar panels and battery storage systems for people who want to generate and store energy at home.

"As the demand for electricity continues to rise, we're giving families and small businesses more ways to save money and energy as we launch the largest energy efficiency program in Canadian history," said Stephen Lecce, Minister of Energy and Electrification. "Ontario's new Home Renovation Savings Program will benefit Ontarians, covering up to 30 per cent of the costs on energy efficiency products. We will expand this program again in 2025, including rebates for energy efficient appliances including refrigerators and freezers, to further reduce energy bills and demand on the grid."

The government's *Affordable Energy Act*, which came into force on December 4, 2024, ensures the new Home Renovation Savings Program and other program offerings will be expanded to homeowners who

heat their homes by propane and oil, instead of being restricted to those who heat with electricity, as it was under previous governments.

The province is also expanding the popular [Peak Perks](#) program with a new program specifically targeted to small businesses, including convenience stores and restaurants. Businesses will receive a financial incentive of \$75 upon initial enrollment in the program and \$20 per year for each eligible smart thermostat connected to a central air conditioning system or heat pump unit.

In addition to the two new energy efficiency programs, the province will continue to support 12 Save on Energy programs, including the highly popular [Retrofit Program for business](#), as well as other programs geared to low-income households, businesses, municipalities, institutions, the agricultural sector, industry and on-reserve First Nation communities.

By 2036, it is forecasted that this expansion of energy efficiency programs will reduce the province's peak demand by 3,000 MW – the equivalent of taking three million homes off the grid. The province's \$10.9 billion investment is also estimated to result in \$23.1 billion in electricity system benefits, thereby saving ratepayers \$12.2 billion in electricity system costs by avoiding the build out of new generation.

Expanding energy efficiency programs to save families money is just one way the government is meeting the province's rapidly growing demand for electricity. [Ontario's Affordable Energy Future: The Pressing Case for More Power](#) outlines the challenges facing the province as demand for electricity continues to rapidly grow, as well as the government's all-of-the-above approach to meet this demand, including:

- **Energy Planning** – Developing the province's first integrated energy plan, including all energy resources, including electricity, natural gas, and other fuels to ensure the province's energy needs are met in a coordinated and long-term manner.
- **Nuclear Energy** – Advancing clean, reliable, and affordable nuclear power through [pre-development work at Bruce Power](#) on the province's first large-scale nuclear build in 30 years, [four small modular reactors at Darlington](#) and supporting OPG's plan for [refurbishing the Pickering Nuclear Generation Station](#).
- **New Transmission Infrastructure** – Designating and prioritizing transmission lines in [Southwestern, Northeastern and Eastern Ontario](#) that will power job creators, including EV and EV battery manufacturing and clean steel production.
- **Additional Competitive Procurements** – Launching the largest competitive procurement of clean energy resources in the province's history in addition to successfully re-contracting existing capacity resources at about a 30 per cent discount.

## QUICK FACTS

- The Home Renovation Savings Program will launch on January 28, 2025, and interested homeowners can [sign up in advance today](#). All other programs are available now.
- The new Home Renovation Savings Program will provide 'one-window' access for all home energy efficiency upgrades through Save on Energy and Enbridge Gas conservation programs.
- The Independent Electricity System Operator has forecasted that electricity demand will increase by 75 per cent by 2050 – the equivalent of four and a half cities the size of Toronto.
- The increased demand stems primarily from Ontario's rapid increase in population, new manufacturing facilities, advanced technologies like artificial intelligence (AI) data centres, the electrification of industry, and the charging energy required for electric vehicles.
- Ontario's new and enhanced energy efficiency programs for electricity customers will be an increase from the government's previous [expansion of energy efficiency programs](#) to over \$1 billion over four years.

**ADDITIONAL RESOURCES**

- [Save on Energy](#)
- [Save on Energy Home Renovation Savings Program Page](#)
- [Enbridge Gas Home Renovation Savings Program Page](#)
- [Manage energy costs for your home](#)
- [Manage energy costs for your business](#)
- [Ontario's Affordable Energy Future: The Pressing Case for More Power](#)

-30-

For further information, please contact:

MPP Rick Byers Constituency Office | Karen MacInnis | 519-371-2421 | [rick.byers@pc.ola.org](mailto:rick.byers@pc.ola.org)

## Staff Report

Council Meeting Date: January 13, 2025

Subject: PWWS-2025-01 Paisley WWTP Wastewater Spill for information purposes.

Report from: Chris Legge, Water & Sewer Foreperson

Attachments: Dec 3, 2024 Paisley Spill.pdf

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### **Recommendation**

Be It Resolved that Council hereby receives Report Number PWWS-2025-01 Paisley WWTP Wastewater Spill for information purposes.

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### **Background**

In the late afternoon of December 3, 2024, a reportable spill occurred at the Paisley Wastewater Treatment Plant. The spill was the result of a mechanical issue in the valve gallery at the sludge storage tanks.

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### **Analysis**

On the afternoon of December 3, 2024, staff was conducting some sludge transfer operations between sludge storage tanks at the Paisley Wastewater Treatment Plant. Staff had changed valves as needed to empty one tank for maintenance activities.

Staff confirmed that sludge was transferring as intended once pumping commenced, however one valve did not completely seal closed due to valve age and difficulty operating the valve. This resulted in a small portion of the sludge being transferred flowing in an unintended direction. This unintended flow was not immediately noticed due to snow cover at the plant on this day. The flow was not able to be noticed until it had travelled under the snow cover and spilled out on to the access road for the WWTP. As soon as the flow was discovered, transferring activities were immediately stopped, and cleanup was initiated as soon as reasonably possible.

Staff used municipal owned equipment as well as a trusted outside contractor to clean up the spilled material in an efficient manner and disposed of the spilled material at the Chesley Wastewater Lagoons for additional treatment. The Spills Action Center was contacted and an incident number of 1-E9C42S was created.

All other required authorities were notified in a timely manner as needed. A utility operations report was submitted to the Owen Sound MECP office and the Provincial Environmental Officer in charge of Arran-Elderslie Wastewater operations compliance. This Utility Operations Report is included as an attachment to this Council report.

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### **Link to Strategic/Master Plan**

6.1 Protecting Infrastructure, Recreation and Natural Assets

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### **Financial Impacts/Source of Funding/Link to Procurement Policy**

This incident was responded to by both Arran-Elderslie Water/Sewer staff as well as an outside contractor. The invoice from Ed Karcher has not been received as of the date of writing this report. Based on normal pricing the invoice for this incident will be between \$1,250.00 and \$1,500.00 (estimated). Also, three operators were required after hours, with overtime being required for staffing response.

All reporting and correspondence with required regulatory officials was completed during regular working hours.

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Approved by: Emily Dance, Chief Administrative Officer



UTILITY OPERATIONS

BYPASS, SPILL OR LEAK REPORTING

Date: Dec 3 2024 Time of Call: 15:00

Location of Incident: 322 George St. (Paisley WWTP)

What Happened: \_\_\_\_\_

See attached document

Contact information included in document

When: 15:00 to 19:50

Current Status: Clean up complete at 19:50.

|         |   |                             |
|---------|---|-----------------------------|
| Bypass: | <input type="checkbox"/> Yes            | <input type="checkbox"/> No |
| Spill:  | <input checked="" type="checkbox"/> Yes | <input type="checkbox"/> No |
| Leak:   | <input type="checkbox"/> Yes            | <input type="checkbox"/> No |

Approximate amount: 7m<sup>3</sup> digested sludge.

Current Action: Reporting to Required officials ongoing.

Possible effects on the receiver, environment or downstream user:

No downstream users, spill contained & cleaned up

Further action required: Report sent to MECF at 19:00 on Dec 4/24

Prepared by: Chris Legg / CC

Representing: Arran-Elderslie Water/Sewer Dept.

December 3<sup>rd</sup>, 2024 Paisley WWTP sludge spill

What Happened: attach to Leak reporting form

Staff was conducting routine digested sludge movement at the Sludge storage tanks. Moving sludge from tank 3 to tanks 1&2 in order to facilitate some maintenance in tank 3. After changing valving configurations, staff confirmed that sludge was flowing in the intended direction. The plant had snow coverage due to recent winter storms.

Outside of the sludge storage tanks there is a catch basin that is used to collect the supernatant from our sludge dewatering bag systems. This flows into a pump chamber that pumps the supernatant back the aeration ditch for re-treatment. This catch basin was covered in snow and not visible as normal.

It was discovered at 15:00 that one of the valves in the valve gallery was not fully sealed and a portion of the sludge being transferred was leaking unintendedly into the pump chamber connected to the outside catch basin.

The partial flow was discovered once the sludge had flowed backwards into the catch basin and out under the snow cover until it reached the snow cleared access roadway to the WWTP.

Sludge transfer activity was immediately shut down at 15:00 and valving put back to normal and pumped any volume in the catch basin back to Aeration ditch as normal.

Staff closed the access road and got Town owned backhoe and created a snow berm as quickly as possible.

Contacted a local excavating company (Ed Karcher Construction) for an Excavator and Trucks for clean up efforts.

Temperatures below freezing caused the sludge spill to begin freezing and facilitated piling and loading the spilt material mixed with snow already on the ground.

Arran-Elderslie staff assisted with shovelling and piling as excavator scraped up sludge, and snow from roadway.

2 Triaxle truckloads of material were taken to the Chesley Sewage lagoons and dumped at the Cell 1 intake pond corner.

Clean up efforts were complete by 19:50

Spills Action contacted at 16:24 Reference # 1-E9C42S

Contacted again at 19:50 to update that clean up completed

Local MECP office contacted at 16:32– Spoke to Kim (Duty officer)

Saugeen Valley conservation contacted at 16:36 (left message) Tried contacting again Dec4 at 12:39 Left message with General Manager)

Grey Bruce Public Health contacted at 11:47 Dec 4, Called back by Dan at 12:25



## Staff Report

Council Meeting Date: January 13, 2025

Subject: FIN-2025-01 Tara Curling Club Request for Interest Free Loan

Report from: Emily Dance, Chief Administrative Officer

and David Munro, Interim Treasurer

Attachments: Draft Grants and Donations Loan Agreement

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### **Recommendation**

Be It Resolved that Council hereby approves Report FIN-2025-01 Tara Curling Club Request for an Interest Free Loan;

AND, as per the grants and donations policy, authorizes entering into an interest free loan agreement with the Tara Curling Club in the amount of \$10,000 over a ten year term;

AND FURTHER authorizes the appropriate By-Law coming forward to bring force and effect to the same.

---

### **Background**

On November 12, 2024 the Tara Curling Club made a delegation to Council to request a \$200,000 interest free loan over a ten-year term for ice making/refrigeration plant equipment replacement and for the equipment to be placed on municipal property.

Staff have discussed the request with the Curling Club. They have reduced their request to \$100,000 and confirmed they are able to place the equipment on their own property.

The Club has received a \$200,000 Trillium Grant for the project and have noted they are able to move forward with the project without funds from the municipality; however, this could put the Club at risk as they have other expenses

to cover. They are considering other granting opportunities and are having trivia fundraisers.

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## **Analysis**

Staff have reviewed the request in keeping with the grants and donations policy, past practice and the Tara Curling Club Agreement (Joint Facility) and have provided an analysis for Council's consideration.

### **Grants and Donation Policy**

The grants and donations policy statement recognize that residents have the right to expect tax dollars will be expended in a manner that is fair, justifiable and holds grounds accessing public funds; therefore, careful consideration must be given recognizing the financial constraints impacting the Municipality's ability to provide funding to groups.

The purpose of the Grants and Donations Policy is

- to provide support to non-profit groups and organizations that provide programs, services or events that are a general benefit to the community
- to offer awards and gifts to persons whose actions or achievements are in the opinion of Council, worthy of note and recognition
- to support volunteer, community-based organizations that are fundamental to maintaining our quality of life
- to provide staff with clear direction in considering and responding to donation requests and,
- provide an equitable process for groups and organizations seeking donations, grants and in-kind donations from the Municipality of Arran-Elderslie.

The Tara Curling Club provides programs and events that are a general benefit to the Community; therefore, staff consider the Tara Curling Club eligible within the policy.

### **7 Community Projects**

7.1 Where larger projects consist of a capital component the applicant may be eligible for a municipal contribution in the form of a grant.

7.2 Municipal contribution is determined as 10% of the project budget, to a maximum of \$10,000.

7.3 Consideration can be given to an interest-free loan with annual repayments over 10-year term

7.4 Agreement required, see Schedule "F"

## Past Practice

Council has provided exemptions to the grants and donations policy in interest-free loan amounts over \$10,000 in instances where the interest-free loan was used by Community Groups while fundraising for capital projects where the project became an asset of the municipality, for example splash pad and all-wheels park.

## Tara Curling Club Joint Facility Agreement – January 1, 2000

As per Section 1.1 of the agreement the Tara Curling Club is the absolute owner of the curling rink and the lands and remains responsible for all capital costs and maintenance costs associated with the curling rink, the property and the equipment.

The municipality is responsible for the cost of the hydro, water, sewer and garbage services for the curling rink for the period in each year commencing April 16th and ending on September 30th.

The municipality is under no obligation to provide capital funding for the upgrades to capital infrastructure associated with the curling club building, nor will retain any ownership of the ice making/refrigeration plant equipment should the club not be able to meet their obligations.

Staff recommend providing the maximum loan amount permitted under the grants and donations policy of \$10,000 in the form of an interest free loan paid back in ten years. This will provide funds to the group while they fundraise and cover other expenses that may come up. The loss in revenue could be considered a grant to the Curling Club to be included in the grants and donations budget line for 2025 and future years depending on the length of term.

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## **Link to Strategic/Master Plan**

6.5 Engaging People and Partnerships

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## **Financial Impacts/Source of Funding/Link to Procurement Policy**

The loss of interest on a 10-year loan of \$10,000 using 4% is approximately \$2,350. The loss would have to be included in the Grants and Donations line on the operating budget.

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Approved by: Emily Dance, Chief Administrative Officer



# The Corporation of the Municipality of Arran-Elderslie

PO Box 70, 1925 Bruce Road 10, Chesley, ON N0G 1L0  
t 519.363.3039 | f 519.363.2203 | recreation@arran-elderslie.ca

Schedule "F" to By-law 45-2021

## MUNICIPALITY OF ARRAN-ELDERSLIE Grants and Donations Policy Agreement

**THIS AGREEMENT** (the "Agreement") is made and entered into as of the 27<sup>th</sup> day of January, 2025 (the "Agreement Date") by and between the TARA CURLING CLUB (hereinafter "ORGANIZATION", and the Corporation of the Municipality of Arran-Elderslie (the "Municipality").

**WHEREAS**, the Municipality has funds available to enhance community initiatives benefiting the Municipality and,

**WHEREAS**, the "ORGANIZATION" has requested a loan from the Municipality to assist with the purchase of ice making/refrigeration plant equipment (the "Project"); and,

**WHEREAS**, in order to assist with the Project, and to enhance the community initiative benefiting the Municipality, the Municipality desires to provide the "ORGANIZATION" with an interest free loan in the amount of \$10,000 (the "Loan") subject to the provisions of this Agreement; and,

**WHEREAS**, the Municipality is authorized to provide the Loan from funds available to enhance community initiatives that benefit the Municipality.

**NOW THEREFORE**, in consideration of the mutual covenants contained in this Agreement, the parties agree as follows:

1. The Municipality hereby agrees to provide the "ORGANIZATION" with the Loan subject to the provisions of this Agreement.
2. The "ORGANIZATION" agrees to complete the Project as presented.
3. The Municipality shall disburse the proceeds of the Loan by way of direct payment to the "ORGANIZATION"



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4. The "ORGANIZATION" agrees to repay the Loan, with minimum annual repayments of \$1,000 on or before:

| Date          | Amount          | Year |
|---------------|-----------------|------|
| April 1, 2026 | \$1,000         | 1    |
| April 1, 2027 | \$1,000         | 2    |
| April 1, 2028 | \$1,000         | 3    |
| April 1, 2029 | \$1,000         | 4    |
| April 1, 2030 | \$1,000         | 5    |
| April 1, 2031 | \$1,000         | 6    |
| April 1, 2032 | \$1,000         | 7    |
| April 1, 2033 | \$1,000         | 8    |
| April 1, 2034 | \$1,000         | 9    |
| April 1, 2035 | \$1,000         | 10   |
| <b>Total</b>  | <b>\$10,000</b> |      |

5. The Loan shall be subject to the following:
- a. In the event the "ORGANIZATION" fails to pay any amount due within 60 days of the due date, the delinquent amount shall be repaid with interest at the rate of 1.25% per month for each month the repayment has not been paid.
  - b. The "ORGANIZATION" shall have the right to prepay any part or all the unpaid balance at any time without penalty.
  - c. The "ORGANIZATION" hereby waives presentment, demand of payment, protest, and all other notices and demands whatsoever. No waiver of any payment or other right under this Agreement shall operate as a waiver of any other payment or right.
  - d. The "ORGANIZATION" shall be considered in default of the Loan:
    - (i) Upon any default, breach, or failure to properly perform under the Agreement.
    - (ii) Upon failure to pay any installment required hereunder on the date it is due.
    - (iii) At any time that the Municipality determines in good faith that the prospect of any payment required by this Agreement is impaired.
  - e. In the event of continued default following sixty (60) days written notice of default, the Municipality may, at its option, declare all unpaid indebtedness evidenced by this Agreement immediately due and payable, without further notice, and regardless of date of maturity. In such event, the unpaid balance shall accrue interest at



## The Corporation of the Municipality of Arran-Elderslie

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the statutory rate proscribed by the Municipality of Arran-Elderslie from and after the date of such notice. The Municipality's failure at any time to exercise its rights hereunder shall not be deemed a waiver of those rights. Should it become necessary to collect the amounts due hereunder through an attorney, the "ORGANIZATION" agrees to pay all costs of collecting, including reasonable attorneys' fees, whether collected by suit, foreclosure, or otherwise

6. This Agreement is subject to, and the "ORGANIZATION" hereby specifically reaffirms the accuracy of representations made to the Municipality in the Request, and the documentation presented by the "ORGANIZATION" in connection therewith.
7. This Agreement may be modified, amended, or supplemented only by a writing of equal dignity.
8. No party shall delegate or assign this Agreement or any rights or duties hereunder (including by the merger or consolidation of a party with any third person) without the prior, written consent of the other parties. This Agreement shall be binding upon and shall inure to the benefit of the parties and their respective successors and permitted assigns of each upon execution hereof by the parties. This Agreement creates no rights as a third-party beneficiary or otherwise in any person not a party.
9. This Agreement may be executed in multiple counterparts, each of which shall be deemed to be and shall constitute one and the same instrument.
10. This Agreement fully and completely represents the final, entire, and integrated expression of agreement between the "ORGANIZATION" and the Municipality and supersedes all prior negotiations, representations, or agreements, either written or oral, pertaining to the subject matter hereof or the transaction contemplated hereby. No party shall rely upon any prior statement or representation made by or on behalf of the other not embodied in this Agreement.
11. This Agreement is entered into in the Municipality of Arran-Elderslie and shall be interpreted under the laws of that province.





# The Corporation of the Municipality of Arran-Elderslie

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**IN WITNESS WHEREOF**, the parties have executed this Agreement as of the Agreement Date.

**MUNICIPALITY OF ARRAN-ELDERSLIE,**

By: \_\_\_\_\_

By: \_\_\_\_\_

NAME: Steve Hammell

NAME: Christine Fraser McDonald

TITLE: Mayor

TITLE: Clerk

We have the authority to bind the Corporation

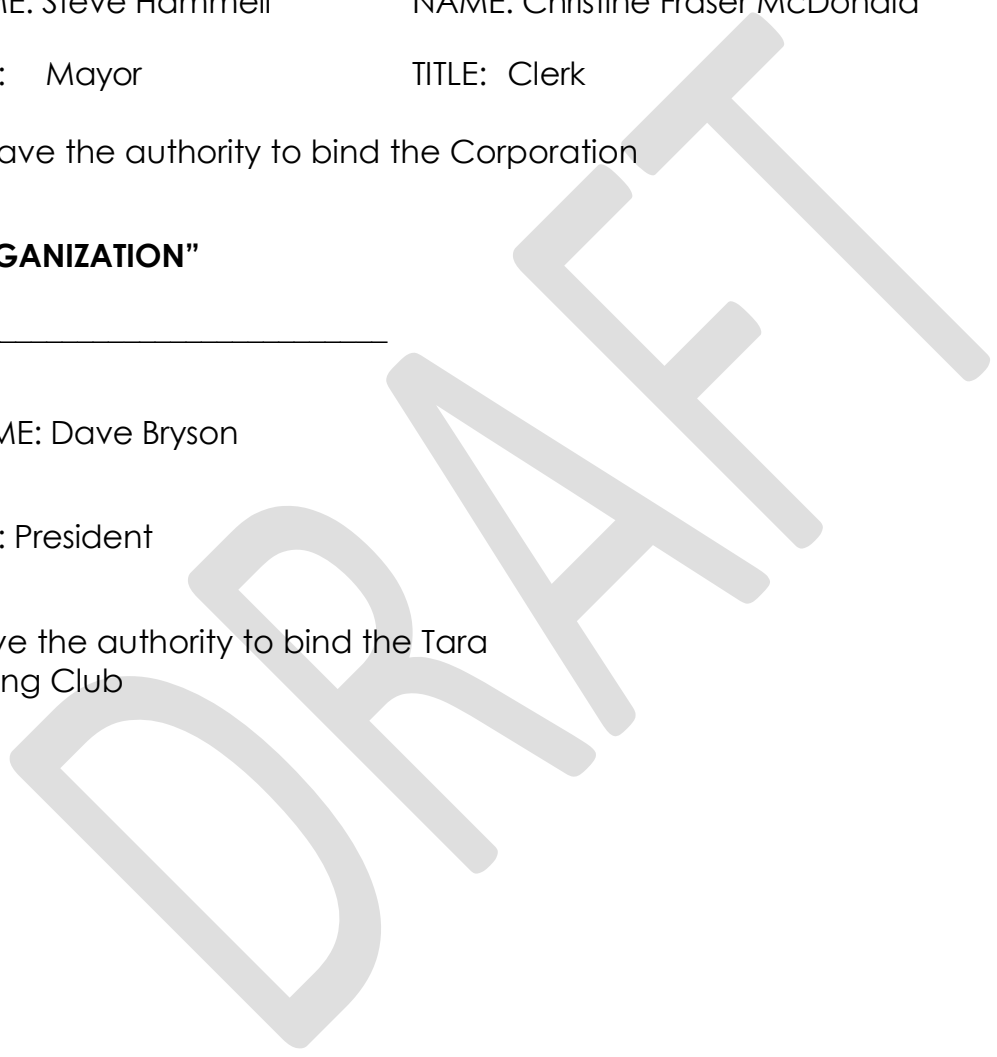
**“ORGANIZATION”**

BY: \_\_\_\_\_

NAME: Dave Bryson

TITLE: President

I have the authority to bind the Tara Curling Club





## Staff Report

Council Meeting Date: January 13, 2025

Subject: SRFIN-2025-02 OPP Revised 2025 Billing

Report from: David Munro, Interim Treasurer

Attachments: 2025 Revised OPP Annual Billing Letter for Municipalities  
Arran-Elderslie (2025 Revised OPP invoice estimate)

### **Recommendation**

Be It Resolved that Council hereby approves Report Number SRFIN-2025-02 OPP Revised 2025 Billing and directs that the surplus amount of \$201,338 be allocated to Bridge Reserve 01-0000-7264 in the 2025 budget.

### **Background**

On October 4, 2024, the Municipality received the annual Ontario Provincial Police (OPP) invoice estimate of \$1,389,959 which was a substantial increase over 2024 (\$1,172,312).

On December 19, 2024, the Municipality received a revised annual invoice estimate totaling \$1,188,621.

### **Analysis**

The chart below highlights the financial change from the revision to the 2025 annual OPP invoice amount. When the budget was prepared and presented to Council, it included the original estimate of \$1,389,959. As a result of the decrease to the 2025 invoiced amount, there will be an annual surplus amount of \$201,338.

At the December 9, 2024 Council meeting, Council approved the final draft as presented and a by-law has been prepared to formally adopt the budget later in this meeting. Staff recommend that the surplus created by the revised OPP amount be allocated to the Bridge Reserve.

|                                 | 2025 Original Cost | 2024 Cost   | 2025 Revised Cost | % Increase over 2024 | \$ Change from 2025 Original |
|---------------------------------|--------------------|-------------|-------------------|----------------------|------------------------------|
| <b>Annual Bill</b>              | \$1,327,734        | \$1,163,788 | \$1,194,961       | 2.7%                 | (\$132,773)                  |
| <b>Previous Year Adjustment</b> | \$62,225           | \$8,524     | (\$6,340)         |                      | (\$68,565)                   |
| <b>Total</b>                    | \$1,389,959        | \$1,172,312 | \$1,188,621       | 1.4%                 | (\$201,338)                  |

### **Link to Strategic/Master Plan**

6.4 Leading Financial Management

### **Financial Impacts/Source of Funding/Link to Procurement Policy**

Due to the revised 2025 OPP annual billing estimate, there is a budget surplus of \$201,338. Staff recommend allocating this amount to Bridge Reserve (account number 01-0000-7264).

Approved by: Emily Dance, Chief Administrative Officer

Ontario Police  
Provincial provinciale  
Police de l'Ontario

**Municipal Policing Bureau**  
**Bureau des services policiers des municipalités**

777 Memorial Ave.  
Orillia ON L3V 7V3

777, avenue Memorial  
Orillia ON L3V 7V3

Tel: 705 329-6140  
Fax: 705 330-4191

Tél. : 705 329-6140  
Télec.: 705 330-4191

File Reference:

612-20

December 19, 2024

Dear Mayor/Reeve/CAO/Treasurer,

Further to the letter sent to you by the Solicitor General on November 29, 2024, please find attached your revised OPP municipal policing 2025 Annual Billing Statement package.

As per the amended Ontario Regulation 413/23, a discount has been applied to the 2023 year-end reconciliation statement that includes both a 44 per cent discount on reconciled overtime costs as well as a 3.75 per cent discount on total 2023 reconciled costs (after the discount on overtime is applied). Additionally, a 10 per cent discount has been applied to the total 2025 estimated costs.

The Municipal Policing Bureau will be hosting rescheduled webinar information sessions on Wednesday, January 15, 2025 at 2:00 p.m. and on Friday, January 17, 2025 at 9:00 a.m. E-mail invitations will be forwarded to your municipality. The webinar content will be the same on both dates, please accept the invitation for the date that works best for your schedule.

If you have questions about the Annual Billing Statement, please e-mail [OPP.MPB.Financial.Services.Unit@OPP.ca](mailto:OPP.MPB.Financial.Services.Unit@OPP.ca).

Yours truly,



S.B. (Steve) Ridout  
Superintendent  
Commander - Municipal Policing Bureau

## OPP 2025 Annual Billing Statement - Revised

### Arran-Elderslie M

Estimated costs for the period January 1 to December 31, 2025

Please refer to [www.opp.ca](http://www.opp.ca) for 2025 Municipal Policing Billing General Information summary for further details.

|   |                           |              | <b>Cost per<br/>Property<br/>\$</b> | <b>Total Cost<br/>\$</b> |
|---|---------------------------|--------------|-------------------------------------|--------------------------|
| <b>Base Service</b>                             | <b>Property Counts</b>    |              |                                     |                          |
|   | Household                 | 3,156        |                                     |                          |
|   | Commercial and Industrial | 260          |                                     |                          |
|   | Total Properties          | <u>3,416</u> | 189.44                              | 647,112                  |
| <b>Calls for Service</b>                        | (see summaries)           |              |                                     |                          |
|   | Total all municipalities  | 209,489,870  |                                     |                          |
|   | Municipal portion         | 0.2857%      | 175.20                              | 598,491                  |
| <b>Overtime</b>                                 | (see notes)               |              | 16.67                               | 56,955                   |
| <b>Prisoner Transportation</b>                  | (per property cost)       |              | 1.67                                | 5,705                    |
| <b>Accommodation/Cleaning Services</b>          | (per property cost)       |              | 5.70                                | 19,471                   |
| <b>Total 2025 Estimated Cost</b>                |                           |              | <b>388.68</b>                       | <b>1,327,734</b>         |
| <b>10% Discount on 2025 Estimated Costs</b>     |                           |              | (38.87)                             | (132,773)                |
| <b>Total 2025 Estimated Cost After Discount</b> |                           |              | <b>349.81</b>                       | <b>1,194,961</b>         |
| <b>2023 Year-End Adjustment</b>                 | (see summary)             |              |                                     | (6,340)                  |
| <b>Revised Grand Total Billing for 2025</b>     |                           |              |                                     | <b>1,188,621</b>         |
| <b>Revised 2025 Monthly Billing Amount</b>      |                           |              |                                     | <b>99,052</b>            |

### Notes

A 10% Discount has been applied to the grand total of all 2025 estimated costs. The 2023 Year-End Adjustment also includes discounts applied to 2023 reconciled costs (44% on OT and 3.75% on total reconciled costs), see 2023 reconciled statement page for more information.

## OPP 2025 Annual Billing Statement

### Arran-Elderslie M

Estimated costs for the period January 1 to December 31, 2025

#### Notes to Annual Billing Statement

- 1) Municipal Base Services and Calls for Service Costs - The costs allocated to municipalities are determined based on the costs assigned to detachment staff performing municipal policing activities across the province. A statistical analysis of activity in detachments is used to determine the municipal policing workload allocation of all detachment-based staff as well as the allocation of the municipal workload between base services and calls for service activity. For 2025 billing purposes the allocation of the municipal workload in detachments has been calculated to be 50.7 % Base Services and 49.3 % Calls for Service. The total 2025 Base Services and Calls for Service cost calculation is detailed on the Base Services and Calls for Service Cost Summary included in the municipal billing package.
- 2) Base Services - The cost to each municipality is determined by the number of properties in the municipality and the standard province-wide average cost per property of \$189.44 estimated for 2025. The number of municipal properties is determined based on MPAC data. The calculation of the standard province-wide base cost per property is detailed on Base Services and Calls for Service Cost Summary included in the municipal billing package.
- 3) Calls for Service - The municipality's Calls for Service cost is a proportionate share of the total cost of municipal calls for service costs calculated for the province. A municipality's proportionate share of the costs is based on weighted time standards applied to the historical billable calls for service. The municipality's total weighted time is calculated as a percentage of the total of all municipalities.
- 4) Overtime - Municipalities are billed for overtime resulting from occurrences in their geographic area and a portion of overtime that is not linked specifically to a municipality, such as training. Municipalities are not charged for overtime identified as a provincial responsibility. The overtime activity for the calendar years 2020, 2021, 2022, and 2023 has been analyzed and averaged to estimate the 2025 costs. The costs incorporate the estimated 2025 salary rates and a discount to reflect overtime paid as time in lieu. The overtime costs incurred in servicing detachments for shift shortages have been allocated on a per property basis based on straight time. Please be advised that these costs will be reconciled to actual 2025 hours and salary rates and included in the 2027 Annual Billing Statement.
- 5) Court Security and Prisoner Transportation (CSPT) - Municipalities with court security responsibilities in local courthouses are billed court security costs based on the cost of the staff required to provide designated court security activities. Prisoner transportation costs are charged to all municipalities based on the standard province-wide per property cost. The 2025 costs have been estimated based on the 2023 activity levels. These costs will be reconciled to the actual cost of service required in 2025.  
  
There was no information available about the status of 2025 Court Security Prisoner Transportation Grant Program at the time of the Annual Billing Statement preparation.
- 6) Year-end Adjustment - The 2023 adjustment accounts for the difference between the amount billed based on the estimated cost in the Annual Billing Statement and the reconciled cost in the Year-end Summary. The most significant year-end adjustments are resulting from the cost of actual versus estimated municipal requirements for overtime, contract enhancements and court security.

**OPP 2025 Estimated Base Services and Calls for Service Cost Summary**  
**Estimated Costs for the period January 1, 2025 to December 31, 2025**

| Salaries and Benefits  | Positions       | Base  | Total Base Services and Calls for Service |                       | Base Services         | Calls for Service     |
|--|-----------------|-------|---|-----------------------|-----------------------|-----------------------|
|  |                 |       | FTE                                       | %                     | \$/FTE                | \$                    |
| <b>Uniform Members</b>   | <b>Note 1</b>   |       |   |                       |                       |                       |
| Inspector  | 26.56           | 100.0 | 187,318                                   | 4,975,177             | 4,975,177             | -                     |
| Staff Sergeant-Detachment Commander                                  | 8.60            | 100.0 | 156,717                                   | 1,347,770             | 1,347,770             | -                     |
| Staff Sergeant   | 38.53           | 100.0 | 168,657                                   | 6,498,335             | 6,498,335             | -                     |
| Sergeant   | 226.23          | 50.7  | 143,480                                   | 32,459,478            | 16,460,024            | 15,999,454            |
| Constable  | 1,618.15        | 50.7  | 120,835                                   | 195,529,705           | 99,147,813            | 96,381,892            |
| Part-Time Constable  | 11.97           | 50.7  | 91,572                                    | 1,096,112             | 555,839               | 540,272               |
| <b>Total Uniform Salaries</b>  | <b>1,930.04</b> |       |   | <b>241,906,577</b>    | <b>128,984,959</b>    | <b>112,921,618</b>    |
| Statutory Holiday Payout   |                 |       | 6,207                                     | 11,906,411            | 6,262,929             | 5,643,483             |
| Shift Premiums   |                 |       | 1,129                                     | 2,095,821             | 1,062,740             | 1,033,081             |
| Uniform Benefits - Inspector   |                 |       | 29.47%                                    | 1,466,114             | 1,466,114             | -                     |
| Uniform Benefits - Full-Time Salaries                                |                 |       | 36.38%                                    | 85,791,541            | 44,909,750            | 40,881,790            |
| Uniform Benefits - Part-Time Salaries                                |                 |       | 18.75%                                    | 205,571               | 104,245               | 101,326               |
| <b>Total Uniform Salaries &amp; Benefits</b>                         |                 |       |   | <b>343,372,035</b>    | <b>182,790,737</b>    | <b>160,581,298</b>    |
| <b>Detachment Civilian Members</b>                                   | <b>Note 1</b>   |       |   |                       |                       |                       |
| Detachment Administrative Clerk                                      | 164.29          | 50.7  | 75,342                                    | 12,377,949            | 6,276,748             | 6,101,201             |
| Detachment Operations Clerk  | 3.41            | 50.7  | 69,798                                    | 238,011               | 120,750               | 117,260               |
| Detachment Clerk - Typist  | 1.74            | 50.7  | 62,349                                    | 108,488               | 54,867                | 53,620                |
| Court Officer - Administration                                       | 28.73           | 50.7  | 92,124                                    | 2,646,719             | 1,342,245             | 1,304,474             |
| Crimestoppers Co-ordinator   | 0.89            | 50.7  | 73,240                                    | 65,184                | 32,958                | 32,226                |
| Cadet  | 1.62            | 50.7  | 51,219                                    | 82,974                | 41,999                | 40,975                |
| <b>Total Detachment Civilian Salaries</b>                            | <b>200.68</b>   |       |   | <b>15,519,324</b>     | <b>7,869,568</b>      | <b>7,649,757</b>      |
| Civilian Benefits - Full-Time Salaries                               |                 |       | 36.13%                                    | 5,606,608             | 2,843,009             | 2,763,599             |
| <b>Total Detachment Civilian Salaries &amp; Benefits</b>             |                 |       |   | <b>21,125,933</b>     | <b>10,712,577</b>     | <b>10,413,355</b>     |
| <b>Support Costs - Salaries and Benefits</b>                         | <b>Note 2</b>   |       |   |                       |                       |                       |
| Communication Operators  |                 |       | 6,682                                     | 12,896,527            | 6,782,230             | 6,114,297             |
| Prisoner Guards  |                 |       | 2,061                                     | 3,977,812             | 2,091,915             | 1,885,897             |
| Operational Support  |                 |       | 7,119                                     | 13,739,955            | 7,225,785             | 6,514,170             |
| RHQ Municipal Support  |                 |       | 3,208                                     | 6,191,568             | 3,256,120             | 2,935,448             |
| Telephone Support  |                 |       | 157                                       | 303,016               | 159,355               | 143,661               |
| Office Automation Support  |                 |       | 938                                       | 1,810,378             | 952,070               | 858,308               |
| Mobile and Portable Radio Support                                    |                 |       | 357                                       | 693,298               | 364,522               | 328,776               |
| <b>Total Support Staff Salaries and Benefits Costs</b>               |                 |       |   | <b>39,612,554</b>     | <b>20,831,997</b>     | <b>18,780,557</b>     |
| <b>Total Salaries &amp; Benefits</b>                                 |                 |       |   | <b>404,110,521</b>    | <b>214,335,311</b>    | <b>189,775,210</b>    |
| <b>Other Direct Operating Expenses</b>                               | <b>Note 2</b>   |       |   |                       |                       |                       |
| Communication Centre   |                 |       | 150                                       | 289,506               | 152,250               | 137,256               |
| Operational Support  |                 |       | 1,112                                     | 2,146,204             | 1,128,680             | 1,017,524             |
| RHQ Municipal Support  |                 |       | 360                                       | 694,814               | 365,400               | 329,414               |
| Telephone  |                 |       | 1,458                                     | 2,813,998             | 1,479,870             | 1,334,128             |
| Mobile Radio Equipment Repairs & Maintenance                         |                 |       | 168                                       | 326,258               | 171,540               | 154,718               |
| Office Automation - Uniform  |                 |       | 4,487                                     | 8,660,089             | 4,554,305             | 4,105,784             |
| Office Automation - Civilian   |                 |       | 1,154                                     | 231,585               | 116,485               | 115,100               |
| Vehicle Usage  |                 |       | 10,219                                    | 19,723,079            | 10,372,285            | 9,350,794             |
| Detachment Supplies & Equipment                                      |                 |       | 1,073                                     | 2,070,933             | 1,089,095             | 981,838               |
| Uniform & Equipment  |                 |       | 2,360                                     | 4,583,144             | 2,409,725             | 2,173,418             |
| Uniform & Equipment - Court Officer                                  |                 |       | 1,037                                     | 29,793                | 15,109                | 14,684                |
| <b>Total Other Direct Operating Expenses</b>                         |                 |       |   | <b>41,569,403</b>     | <b>21,854,744</b>     | <b>19,714,660</b>     |
| <b>Total 2025 Municipal Base Services and Calls for Service Cost</b> |                 |       |   | <b>\$ 445,679,925</b> | <b>\$ 236,190,055</b> | <b>\$ 209,489,870</b> |
| <b>Total OPP-Policed Municipal Properties</b>                        |                 |       |   |                       | <b>1,246,809</b>      |                       |
| <b>Base Services Cost per Property</b>                               |                 |       |   |                       | <b>\$ 189.44</b>      |                       |

## OPP 2025 Estimated Base Services and Calls for Service Cost Summary

Estimated Costs for the period January 1, 2025 to December 31, 2025

### Notes:

Total Base Services and Calls for Service Costs are based on the cost of salary, benefit, support and other direct operating expenses for staff providing policing services to municipalities. Staff is measured in full-time equivalent (FTE) units and the costs per FTE are described in the notes below.

- 1) Full-time equivalents (FTEs) are based on average municipal detachment staffing levels for the years 2020 through 2023. Contract enhancements, court security, prisoner transportation and cleaning staff are excluded.

The equivalent of 85.71 FTEs with a cost of \$17,779,996 has been excluded from municipal costs to reflect the average municipal detachment FTEs required for provincially-mandated responsibilities eligible for Provincial Service Usage credit.

Salary rates are based on weighted average rates for municipal detachment staff by rank, level, and classification. The 2025 salaries incorporate the 2025 general salary rate increase set in the 2023 to 2026 OPPA Uniform and Civilian Agreements (uniform and civilian staff - 4.75% in 2023, 4.50% in 2024 and 2.75% in 2025.)

The benefit rates are estimated based on the most recent rates set by the Treasury Board Secretariat, (2024-25). Statutory Holiday Payouts, Shift Premiums, and Benefit costs are subject to reconciliation.

Two new premiums were added in these new agreements: a 3% Frontline Patrol Premium (which applies to Constables and Sergeants in Frontline roles only) and a 3% Second-In-Command Premium (which applies to members when temporarily backfilling a short term platoon command position.) An allowance of \$2,101 per Constable FTE and \$3,330 per Sergeant FTE for the Frontline Patrol Premium and \$76 per Constable FTE for the Second-In-Command premium have been included in the salary rates for Constables and Sergeants. These allowances are subject to reconciliation.

FTEs have been apportioned between Base Services and Calls for Service costs based on the current ratio, 50.7% Base Services : 49.3% Calls for Service.

- 2) Support Staff Costs and Other Direct Operating Expenses for uniform FTEs are calculated on a per FTE basis as per rates set in the 2024 Municipal Policing Cost-Recovery Formula.



## OPP 2025 Calls for Service Billing Summary

Arran-Elderslie M

Estimated costs for the period January 1 to December 31, 2025

| Calls for Service Billing Workgroups | Calls for Service Count |            |              |              |                   | 2025 Average Time Standard | Total Weighted Time | % of Total Provincial Weighted Time | 2025 Estimated Calls for Service Cost |
|--------------------------------------|-------------------------|------------|--------------|--------------|-------------------|----------------------------|---------------------|-------------------------------------|---------------------------------------|
|                                      | 2020                    | 2021       | 2022         | 2023         | Four Year Average |                            |                     |                                     |                                       |
|                                      |                         |            |              |              | A                 | B                          | C = A * B           |                                     |                                       |
|                                      | Note 1                  |            |              |              |                   |                            |                     | Note 2                              | Note 3                                |
| Drug Possession                      | 12                      | 10         | 3            | 9            | 9                 | 5.9                        | 50                  | 0.0028%                             | 5,769                                 |
| Drugs                                | 2                       | 0          | 3            | 1            | 2                 | 88.1                       | 132                 | 0.0073%                             | 15,201                                |
| Operational                          | 475                     | 517        | 506          | 515          | 503               | 3.9                        | 1,963               | 0.1078%                             | 225,762                               |
| Operational 2                        | 111                     | 102        | 116          | 130          | 115               | 1.7                        | 195                 | 0.0107%                             | 22,439                                |
| Other Criminal Code Violations       | 46                      | 41         | 57           | 28           | 43                | 7.1                        | 305                 | 0.0168%                             | 35,118                                |
| Property Crime Violations            | 127                     | 128        | 163          | 132          | 138               | 6.2                        | 853                 | 0.0468%                             | 98,061                                |
| Statutes & Acts                      | 86                      | 69         | 118          | 126          | 100               | 3.5                        | 349                 | 0.0192%                             | 40,159                                |
| Traffic                              | 60                      | 54         | 122          | 97           | 83                | 3.8                        | 316                 | 0.0174%                             | 36,389                                |
| Violent Criminal Code                | 66                      | 61         | 80           | 74           | 70                | 14.8                       | 1,040               | 0.0571%                             | 119,594                               |
| <b>Municipal Totals</b>              | <b>985</b>              | <b>982</b> | <b>1,168</b> | <b>1,112</b> | <b>1,062</b>      |                            | <b>5,203</b>        | <b>0.2857%</b>                      | <b>\$598,491</b>                      |

### Provincial Totals (Note 4)

| Calls for Service Billing Workgroups | Calls for Service Count |                |                |                |                   | 2025 Average Time Standard | Total Weighted Time | % of Total Provincial Weighted Time | 2025 Estimated Calls for Service Cost |
|--------------------------------------|-------------------------|----------------|----------------|----------------|-------------------|----------------------------|---------------------|-------------------------------------|---------------------------------------|
|                                      | 2020                    | 2021           | 2022           | 2023           | Four Year Average |                            |                     |                                     |                                       |
|                                      |                         |                |                |                | A                 | B                          | C = A * B           |                                     |                                       |
|                                      | Note 1                  |                |                |                |                   |                            |                     | Note 2                              | Note 3                                |
| Drug Possession                      | 2,803                   | 2,979          | 2,483          | 2,363          | 2,657             | 5.9                        | 15,676              | 0.8608%                             | 1,803,207                             |
| Drugs                                | 1,127                   | 1,050          | 797            | 920            | 974               | 88.1                       | 85,765              | 4.7092%                             | 9,865,380                             |
| Operational                          | 178,171                 | 180,823        | 176,502        | 180,423        | 178,980           | 3.9                        | 698,021             | 38.3272%                            | 80,291,662                            |
| Operational 2                        | 48,046                  | 48,395         | 46,304         | 47,019         | 47,441            | 1.7                        | 80,650              | 4.4283%                             | 9,276,939                             |
| Other Criminal Code Violations       | 12,123                  | 12,103         | 12,206         | 12,931         | 12,341            | 7.1                        | 87,619              | 4.8110%                             | 10,078,638                            |
| Property Crime Violations            | 46,799                  | 47,403         | 48,878         | 49,446         | 48,132            | 6.2                        | 298,415             | 16.3855%                            | 34,325,987                            |
| Statutes & Acts                      | 31,261                  | 32,888         | 32,697         | 34,047         | 32,723            | 3.5                        | 114,531             | 6.2887%                             | 13,174,266                            |
| Traffic                              | 32,067                  | 34,757         | 38,776         | 32,713         | 34,578            | 3.8                        | 131,397             | 7.2148%                             | 15,114,318                            |
| Violent Criminal Code                | 19,343                  | 20,055         | 21,513         | 22,640         | 20,888            | 14.8                       | 309,139             | 16.9743%                            | 35,559,474                            |
| <b>Provincial Totals</b>             | <b>371,740</b>          | <b>380,453</b> | <b>380,156</b> | <b>382,502</b> | <b>378,713</b>    |                            | <b>1,821,214</b>    | <b>100%</b>                         | <b>\$209,489,870</b>                  |

### Notes to Calls for Service Billing Summary

- 1) Displayed without decimal places, exact numbers used in calculations
- 2) Displayed to four decimal places, nine decimal places used in calculations
- 3) Total costs rounded to zero decimals
- 4) Provincial Totals exclude data for dissolutions and post-2021 municipal police force amalgamations.

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**OPP 2025 Calls for Service Details**  
**Arran-Elderslie M**  
**For the calendar years 2020 to 2023**

| Calls for Service Billing Workgroups                    | Calls for Service Count |            |              |              | Four Year Average |
|---|-------------------------|------------|--------------|--------------|-------------------|
|   | 2020                    | 2021       | 2022         | 2023         |                   |
| <b>Grand Total</b>                                      | <b>985</b>              | <b>982</b> | <b>1,168</b> | <b>1,112</b> | <b>1,061.75</b>   |
| Drug Possession   | 12                      | 10         | 3            | 9            | 8.50              |
| Drug Related Occurrence                                 | 7                       | 7          | 1            | 4            | 4.75              |
| Possession - Cocaine                                    | 0                       | 0          | 0            | 1            | 0.25              |
| Possession - Methamphetamine (Crystal Meth)             | 2                       | 2          | 1            | 1            | 1.50              |
| Possession - Other Controlled Drugs and Substances Act  | 3                       | 1          | 1            | 3            | 2.00              |
| Drugs   | 2                       | 0          | 3            | 1            | 1.50              |
| Trafficking - Cocaine                                   | 1                       | 0          | 0            | 0            | 0.25              |
| Trafficking - Methamphetamine (Crystal Meth)            | 0                       | 0          | 2            | 0            | 0.50              |
| Trafficking - Other Controlled Drugs and Substances Act | 1                       | 0          | 1            | 1            | 0.75              |
| Operational   | 475                     | 517        | 506          | 515          | 503.25            |
| Accident - non-MVC - Master Code                        | 0                       | 0          | 1            | 0            | 0.25              |
| Accident - non-MVC - Residential                        | 0                       | 0          | 0            | 1            | 0.25              |
| Alarm - Others  | 0                       | 0          | 5            | 0            | 1.25              |
| Animal - Bite   | 2                       | 1          | 1            | 2            | 1.50              |
| Animal - Dog Owners Liability Act                       | 1                       | 1          | 1            | 1            | 1.00              |
| Animal - Injured  | 12                      | 9          | 5            | 4            | 7.50              |
| Animal - Left in Vehicle                                | 0                       | 0          | 1            | 1            | 0.50              |
| Animal - Master Code                                    | 1                       | 0          | 0            | 2            | 0.75              |
| Animal - Other  | 9                       | 3          | 4            | 4            | 5.00              |
| Animal - Rabid  | 1                       | 1          | 0            | 0            | 0.50              |
| Animal - Stray  | 14                      | 6          | 21           | 9            | 12.50             |
| Assist Fire Department                                  | 5                       | 7          | 0            | 2            | 3.50              |
| Assist Public   | 25                      | 64         | 16           | 62           | 41.75             |
| By-Law - Master Code                                    | 0                       | 1          | 1            | 0            | 0.50              |
| Distressed / Overdue Motorist                           | 0                       | 1          | 1            | 3            | 1.25              |
| Domestic Disturbance                                    | 49                      | 65         | 53           | 44           | 52.75             |
| False Fire Alarm - Building                             | 0                       | 0          | 1            | 0            | 0.25              |
| Family Dispute  | 44                      | 45         | 56           | 50           | 48.75             |
| Fire - Building   | 9                       | 7          | 6            | 5            | 6.75              |
| Fire - Other  | 5                       | 6          | 4            | 11           | 6.50              |
| Fire - Vehicle  | 1                       | 1          | 2            | 2            | 1.50              |
| Firearms (Discharge) By-Law                             | 0                       | 0          | 1            | 0            | 0.25              |
| Fireworks By-Law  | 1                       | 0          | 0            | 0            | 0.25              |
| Found - Household Property                              | 1                       | 0          | 1            | 0            | 0.50              |
| Found - License Plate                                   | 1                       | 0          | 0            | 0            | 0.25              |
| Found - Others  | 0                       | 0          | 0            | 2            | 0.50              |
| Found - Personal Accessories                            | 0                       | 0          | 0            | 1            | 0.25              |
| Found - Radio, TV, Sound-Reprod. Equip.                 | 0                       | 0          | 1            | 0            | 0.25              |
| Found Property - Master Code                            | 13                      | 22         | 19           | 18           | 18.00             |
| Insecure Condition - Building                           | 2                       | 2          | 0            | 0            | 1.00              |
| Insecure Condition - Master Code                        | 1                       | 7          | 1            | 0            | 2.25              |
| Insecure Condition - Vehicle                            | 0                       | 0          | 1            | 0            | 0.25              |
| Lost - Bicycles   | 0                       | 0          | 0            | 1            | 0.25              |
| Lost - Household Property                               | 1                       | 0          | 0            | 1            | 0.50              |

**OPP 2025 Calls for Service Details**  
**Arran-Elderslie M**  
**For the calendar years 2020 to 2023**

| Calls for Service Billing Workgroups        | Calls for Service Count |      |      |      | Four Year Average |
|---|-------------------------|------|------|------|-------------------|
|   | 2020                    | 2021 | 2022 | 2023 |                   |
| Lost - License Plate                        | 1                       | 0    | 1    | 0    | 0.50              |
| Lost - Others                               | 0                       | 2    | 1    | 0    | 0.75              |
| Lost - Personal Accessories                 | 2                       | 1    | 1    | 4    | 2.00              |
| Lost - Radio, TV, Sound-Reprod. Equip.      | 0                       | 1    | 1    | 0    | 0.50              |
| Lost Property - Master Code                 | 5                       | 6    | 5    | 11   | 6.75              |
| Missing Person - Master Code                | 0                       | 1    | 1    | 1    | 0.75              |
| Missing Person 12 & older                   | 4                       | 1    | 3    | 1    | 2.25              |
| Missing Person Located 12 & older           | 4                       | 6    | 11   | 4    | 6.25              |
| Missing Person Located Under 12             | 0                       | 0    | 0    | 1    | 0.25              |
| Missing Person under 12                     | 0                       | 0    | 1    | 0    | 0.25              |
| Neighbour Dispute                           | 42                      | 49   | 49   | 67   | 51.75             |
| Noise By-Law                                | 0                       | 1    | 0    | 0    | 0.25              |
| Noise Complaint - Animal                    | 2                       | 4    | 1    | 1    | 2.00              |
| Noise Complaint - Business                  | 0                       | 0    | 13   | 0    | 3.25              |
| Noise Complaint - Master Code               | 16                      | 13   | 20   | 20   | 17.25             |
| Noise Complaint - Others                    | 1                       | 1    | 3    | 0    | 1.25              |
| Noise Complaint - Residence                 | 2                       | 1    | 0    | 1    | 1.00              |
| Other Municipal By-Laws                     | 10                      | 5    | 2    | 1    | 4.50              |
| Overdose/Suspected Overdose -Opioid Related | 0                       | 1    | 0    | 0    | 0.25              |
| Phone - Master Code                         | 0                       | 1    | 1    | 4    | 1.50              |
| Phone - Nuisance - No Charges Laid          | 7                       | 11   | 5    | 3    | 6.50              |
| Phone - Obscene - No Charges Laid           | 1                       | 1    | 0    | 0    | 0.50              |
| Phone - Other - No Charges Laid             | 4                       | 6    | 2    | 1    | 3.25              |
| Phone - Threatening - No Charges Laid       | 2                       | 1    | 1    | 3    | 1.75              |
| Protest - Demonstration                     | 0                       | 1    | 0    | 0    | 0.25              |
| Sudden Death - Accidental                   | 0                       | 0    | 1    | 0    | 0.25              |
| Sudden Death - Apparent Overdose/Overdose   | 0                       | 1    | 1    | 0    | 0.50              |
| Sudden Death - Natural Causes               | 2                       | 8    | 5    | 4    | 4.75              |
| Sudden Death - Others                       | 2                       | 0    | 1    | 0    | 0.75              |
| Sudden Death - Suicide                      | 0                       | 1    | 3    | 2    | 1.50              |
| Suspicious Person                           | 96                      | 75   | 65   | 58   | 73.50             |
| Suspicious vehicle                          | 43                      | 37   | 61   | 30   | 42.75             |
| Traffic By-Law                              | 1                       | 0    | 0    | 0    | 0.25              |
| Trouble with Youth                          | 18                      | 18   | 17   | 46   | 24.75             |
| Unwanted Persons                            | 9                       | 11   | 20   | 23   | 15.75             |
| Vehicle Recovered - Automobile              | 2                       | 1    | 4    | 1    | 2.00              |
| Vehicle Recovered - Other                   | 0                       | 1    | 0    | 2    | 0.75              |
| Vehicle Recovered - Snow Vehicles           | 0                       | 0    | 2    | 0    | 0.50              |
| Vehicle Recovered - Trucks                  | 1                       | 1    | 1    | 0    | 0.75              |
| Operational 2                               | 111                     | 102  | 116  | 130  | 114.75            |
| 911 call - Dropped Cell                     | 18                      | 12   | 9    | 18   | 14.25             |
| 911 call / 911 hang up                      | 17                      | 19   | 11   | 16   | 15.75             |
| False Alarm - Accidental Trip               | 0                       | 1    | 0    | 0    | 0.25              |
| False Alarm - Others                        | 29                      | 34   | 50   | 53   | 41.50             |
| False Holdup Alarm - Accidental Trip        | 15                      | 2    | 3    | 4    | 6.00              |

**OPP 2025 Calls for Service Details**  
**Arran-Elderslie M**  
**For the calendar years 2020 to 2023**

| Calls for Service Billing Workgroups                 | Calls for Service Count |      |      |      | Four Year Average |
|--|-------------------------|------|------|------|-------------------|
|  | 2020                    | 2021 | 2022 | 2023 |                   |
| Keep the Peace                                       | 32                      | 34   | 43   | 39   | 37.00             |
| Other Criminal Code Violations                       | 46                      | 41   | 57   | 28   | 43.00             |
| Animals - Kill or injure                             | 0                       | 1    | 0    | 0    | 0.25              |
| Animals - Others                                     | 1                       | 0    | 0    | 0    | 0.25              |
| Bail Violations - Breach of Recognizance             | 2                       | 0    | 0    | 0    | 0.50              |
| Bail Violations - Fail To Comply                     | 24                      | 18   | 31   | 11   | 21.00             |
| Bail Violations - Master Code                        | 0                       | 1    | 2    | 1    | 1.00              |
| Bail Violations - Others                             | 0                       | 1    | 4    | 0    | 1.25              |
| Breach of Firearms regulation - Unsafe Storage       | 0                       | 0    | 0    | 1    | 0.25              |
| Breach of Probation                                  | 3                       | 5    | 6    | 2    | 4.00              |
| Breach of Probation - In relation to children        | 1                       | 1    | 0    | 0    | 0.50              |
| Counterfeit Money - Master Code                      | 0                       | 1    | 0    | 0    | 0.25              |
| Disturb the Peace                                    | 6                       | 7    | 7    | 3    | 5.75              |
| Indecent acts - Master Code                          | 1                       | 0    | 0    | 0    | 0.25              |
| Indecent acts - Other                                | 0                       | 0    | 0    | 1    | 0.25              |
| Libel - Defamatory                                   | 0                       | 1    | 0    | 0    | 0.25              |
| Obstruct Public Peace Officer                        | 1                       | 0    | 0    | 1    | 0.50              |
| Offences Related to Currency                         | 0                       | 0    | 0    | 1    | 0.25              |
| Offensive Weapons - Careless use of firearms         | 1                       | 0    | 0    | 0    | 0.25              |
| Offensive Weapons - False Statements                 | 0                       | 0    | 0    | 1    | 0.25              |
| Offensive Weapons - Other Offensive Weapons          | 0                       | 0    | 3    | 2    | 1.25              |
| Offensive Weapons - Other Weapons Offences           | 1                       | 0    | 0    | 1    | 0.50              |
| Offensive Weapons - Possession of Weapons            | 0                       | 1    | 1    | 1    | 0.75              |
| Offensive Weapons - Restricted                       | 0                       | 0    | 0    | 1    | 0.25              |
| Offensive Weapons - Weapons Trafficking              | 1                       | 0    | 0    | 0    | 0.25              |
| Possess Firearm while prohibited                     | 0                       | 1    | 1    | 0    | 0.50              |
| Prostitution - Communication to Sell Sexual Services | 1                       | 0    | 0    | 0    | 0.25              |
| Public Mischief - mislead peace officer              | 1                       | 1    | 0    | 0    | 0.50              |
| Public Morals  | 1                       | 0    | 1    | 0    | 0.50              |
| Trespass at Night                                    | 0                       | 0    | 0    | 1    | 0.25              |
| Utter Threats to damage property                     | 1                       | 0    | 0    | 0    | 0.25              |
| Utter Threats to injure animal                       | 0                       | 1    | 0    | 0    | 0.25              |
| Uttering Counterfeit Money                           | 0                       | 1    | 1    | 0    | 0.50              |
| Property Crime Violations                            | 127                     | 128  | 163  | 132  | 137.50            |
| Arson - Auto   | 0                       | 0    | 1    | 0    | 0.25              |
| Break & Enter  | 13                      | 9    | 18   | 15   | 13.75             |
| Fraud - False Pretence Over \$5,000                  | 0                       | 1    | 0    | 0    | 0.25              |
| Fraud - False Pretence Under \$5,000                 | 0                       | 0    | 1    | 0    | 0.25              |
| Fraud - Forgery & Uttering                           | 1                       | 1    | 1    | 0    | 0.75              |
| Fraud - Fraud through mails                          | 0                       | 0    | 0    | 1    | 0.25              |
| Fraud - Master Code                                  | 0                       | 5    | 6    | 2    | 3.25              |
| Fraud - Money/property/security Over \$5,000         | 4                       | 1    | 1    | 2    | 2.00              |
| Fraud - Money/property/security Under \$5,000        | 3                       | 3    | 10   | 7    | 5.75              |
| Fraud - Other  | 9                       | 14   | 13   | 13   | 12.25             |
| Fraud - Steal/Forge/Poss./Use Credit Card            | 2                       | 1    | 3    | 3    | 2.25              |

**OPP 2025 Calls for Service Details**  
**Arran-Elderslie M**  
**For the calendar years 2020 to 2023**

| Calls for Service Billing Workgroups             | Calls for Service Count |      |      |      | Four Year Average |
|--|-------------------------|------|------|------|-------------------|
|  | 2020                    | 2021 | 2022 | 2023 |                   |
| Fraud - Transportation                           | 1                       | 0    | 0    | 0    | 0.25              |
| Fraud - Welfare benefits                         | 0                       | 1    | 0    | 0    | 0.25              |
| Identity Theft                                   | 0                       | 0    | 1    | 1    | 0.50              |
| Interfere with lawful use, enjoyment of property | 2                       | 2    | 2    | 1    | 1.75              |
| Mischief   | 25                      | 28   | 31   | 24   | 27.00             |
| Mischief Graffiti - Non-Gang Related             | 1                       | 0    | 1    | 1    | 0.75              |
| Personation with Intent (fraud)                  | 0                       | 1    | 1    | 0    | 0.50              |
| Possession of Stolen Goods over \$5,000          | 3                       | 0    | 1    | 0    | 1.00              |
| Possession of Stolen Goods under \$5,000         | 2                       | 0    | 5    | 0    | 1.75              |
| Property Damage                                  | 7                       | 3    | 4    | 2    | 4.00              |
| Theft Over - Master Code                         | 0                       | 0    | 0    | 1    | 0.25              |
| Theft from Motor Vehicles Over \$5,000           | 0                       | 0    | 1    | 1    | 0.50              |
| Theft from Motor Vehicles Under \$5,000          | 7                       | 7    | 4    | 5    | 5.75              |
| Theft of - All Terrain Vehicles                  | 2                       | 5    | 1    | 0    | 2.00              |
| Theft of - Automobile                            | 1                       | 1    | 3    | 1    | 1.50              |
| Theft of - Farm Vehicles                         | 0                       | 0    | 1    | 0    | 0.25              |
| Theft of - Motorcycles                           | 0                       | 1    | 1    | 0    | 0.50              |
| Theft of - Other Motor Vehicles                  | 0                       | 0    | 0    | 1    | 0.25              |
| Theft of - Snow Vehicles                         | 0                       | 0    | 1    | 0    | 0.25              |
| Theft of - Trucks                                | 1                       | 1    | 3    | 0    | 1.25              |
| Theft of Motor Vehicle                           | 4                       | 5    | 5    | 3    | 4.25              |
| Theft Over \$,5000 - Construction Site           | 0                       | 0    | 0    | 1    | 0.25              |
| Theft Over \$5,000 - Farm Equipment              | 0                       | 0    | 0    | 1    | 0.25              |
| Theft Over \$5,000 - Mining Product              | 0                       | 1    | 0    | 0    | 0.25              |
| Theft Over \$5,000 - Other Theft                 | 0                       | 1    | 2    | 1    | 1.00              |
| Theft Over \$5,000 - Trailers                    | 0                       | 0    | 1    | 0    | 0.25              |
| Theft Under \$5,000 - Bicycles                   | 1                       | 2    | 3    | 1    | 1.75              |
| Theft Under \$5,000 - Boat (Vessel)              | 0                       | 0    | 2    | 0    | 0.50              |
| Theft Under \$5,000 - Building                   | 1                       | 0    | 1    | 0    | 0.50              |
| Theft Under \$5,000 - Construction Site          | 0                       | 1    | 1    | 0    | 0.50              |
| Theft Under \$5,000 - Farm Equipment             | 1                       | 0    | 0    | 2    | 0.75              |
| Theft Under \$5,000 - Gasoline Drive-off         | 3                       | 2    | 2    | 1    | 2.00              |
| Theft Under \$5,000 - Master Code                | 7                       | 7    | 1    | 8    | 5.75              |
| Theft Under \$5,000 - Mining Product             | 0                       | 2    | 0    | 0    | 0.50              |
| Theft Under \$5,000 - Other Theft                | 24                      | 18   | 22   | 27   | 22.75             |
| Theft Under \$5,000 - Persons                    | 1                       | 1    | 1    | 1    | 1.00              |
| Theft Under \$5,000 - Trailers                   | 1                       | 0    | 0    | 3    | 1.00              |
| Theft Under \$5,000 Shoplifting                  | 0                       | 3    | 6    | 2    | 2.75              |
| Unlawful in a dwelling house                     | 0                       | 0    | 1    | 0    | 0.25              |
| Statutes & Acts                                  | 86                      | 69   | 118  | 126  | 99.75             |
| Custody Dispute                                  | 0                       | 0    | 1    | 0    | 0.25              |
| Family Law Act - Other                           | 0                       | 0    | 1    | 0    | 0.25              |
| Landlord / Tenant                                | 16                      | 19   | 36   | 15   | 21.50             |
| Mental Health Act                                | 24                      | 18   | 23   | 55   | 30.00             |
| Mental Health Act - Apprehension                 | 1                       | 4    | 6    | 8    | 4.75              |

**OPP 2025 Calls for Service Details**  
**Arran-Elderslie M**  
**For the calendar years 2020 to 2023**

| Calls for Service Billing Workgroups                        | Calls for Service Count |      |      |      | Four Year Average |
|---|-------------------------|------|------|------|-------------------|
|   | 2020                    | 2021 | 2022 | 2023 |                   |
| Mental Health Act - Attempt Suicide                         | 1                       | 2    | 4    | 3    | 2.50              |
| Mental Health Act - No contact with Police                  | 0                       | 0    | 7    | 8    | 3.75              |
| Mental Health Act - Placed on Form                          | 5                       | 1    | 2    | 1    | 2.25              |
| Mental Health Act - Threat of Suicide                       | 7                       | 4    | 3    | 8    | 5.50              |
| Mental Health Act - Voluntary Transport                     | 6                       | 6    | 9    | 11   | 8.00              |
| Trespass To Property Act                                    | 25                      | 15   | 26   | 17   | 20.75             |
| Youth Criminal Justice Act (YCJA)                           | 1                       | 0    | 0    | 0    | 0.25              |
| Traffic   | 60                      | 54   | 122  | 97   | 83.25             |
| MVC - Fatal (Motor Vehicle Collision)                       | 5                       | 1    | 0    | 0    | 1.50              |
| MVC - Others (Motor Vehicle Collision)                      | 1                       | 1    | 4    | 0    | 1.50              |
| MVC - Personal Injury (Motor Vehicle Collision)             | 4                       | 4    | 9    | 2    | 4.75              |
| MVC - Prop. Dam. Failed to Remain (Motor Vehicle Collision) | 5                       | 0    | 4    | 7    | 4.00              |
| MVC - Prop. Dam. Non Reportable (Motor Vehicle Collision)   | 22                      | 29   | 24   | 27   | 25.50             |
| MVC - Prop. Dam. Reportable (Motor Vehicle Collision)       | 23                      | 19   | 78   | 57   | 44.25             |
| MVC (Motor Vehicle Collision) - Master Code                 | 0                       | 0    | 3    | 4    | 1.75              |
| Violent Criminal Code                                       | 66                      | 61   | 80   | 74   | 70.25             |
| Aggravated Assault - Level 3                                | 1                       | 0    | 0    | 0    | 0.25              |
| Arson - Disregard for Human Life                            | 0                       | 0    | 1    | 0    | 0.25              |
| Assault - Level 1   | 24                      | 19   | 32   | 33   | 27.00             |
| Assault Peace Officer                                       | 0                       | 0    | 2    | 0    | 0.50              |
| Assault Peace Officer with weapon OR cause bodily harm      | 1                       | 0    | 1    | 0    | 0.50              |
| Assault With Weapon or Causing Bodily Harm - Level 2        | 11                      | 12   | 6    | 10   | 9.75              |
| Criminal Harassment   | 8                       | 9    | 10   | 7    | 8.50              |
| Criminal Harassment - Offender Unknown                      | 1                       | 0    | 1    | 1    | 0.75              |
| Extortion   | 0                       | 1    | 0    | 0    | 0.25              |
| Forcible confinement  | 1                       | 2    | 1    | 1    | 1.25              |
| Indecent / Harassing Communications                         | 1                       | 0    | 4    | 1    | 1.50              |
| Invitation to Sexual Touching                               | 0                       | 1    | 0    | 0    | 0.25              |
| Murder 1st Degree   | 0                       | 1    | 0    | 0    | 0.25              |
| Non-Consensual Distribution of Intimate Images              | 0                       | 0    | 2    | 0    | 0.50              |
| Sexual Assault  | 7                       | 10   | 5    | 5    | 6.75              |
| Sexual Exploitation   | 0                       | 0    | 0    | 1    | 0.25              |
| Sexual Interference   | 1                       | 4    | 1    | 2    | 2.00              |
| Sexual offence occurring prior to January 4, 1983           | 0                       | 0    | 0    | 1    | 0.25              |
| Utter Threats - Master Code                                 | 3                       | 1    | 1    | 3    | 2.00              |
| Utter Threats to Person                                     | 6                       | 1    | 13   | 9    | 7.25              |
| Utter Threats to Person - Government Employee               | 1                       | 0    | 0    | 0    | 0.25              |

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**OPP 2023 Reconciled Year-End Summary - Revised**  
**Arran-Elderslie M**  
**Reconciled cost for the period January 1 to December 31, 2023**

|  |                           |                     | <u>Cost per<br/>Property<br/>\$</u> | <u>Reconciled<br/>Cost<br/>\$</u> | <u>Estimated<br/>Cost<br/>\$</u> |
|--|---------------------------|---------------------|-------------------------------------|-----------------------------------|----------------------------------|
| <b>Base Service</b>                      | <b>Property Counts</b>    |                     |                                     |                                   |                                  |
|  | Household                 | 3,089               |                                     |                                   |                                  |
|  | Commercial and Industrial | <u>261</u>          |                                     |                                   |                                  |
|  | Total Properties          | <u><u>3,350</u></u> | 174.11                              | 583,285                           | 554,968                          |
| <b>Calls for Service</b>                 |                           |                     |                                     |                                   |                                  |
|  | Total all municipalities  | 187,830,598         |                                     |                                   |                                  |
|  | Municipal portion         | 0.2910%             | 163.17                              | 546,606                           | 519,677                          |
| <b>Overtime</b>                          |                           |                     | 16.43                               | 55,045                            | 49,638                           |
| <b>Prisoner Transportation</b>           | (per property cost)       |                     | 1.45                                | 4,858                             | 3,920                            |
| <b>Accommodation/Cleaning Services</b>   | (per property cost)       |                     | <u>5.06</u>                         | <u>16,951</u>                     | <u>16,315</u>                    |
| <b>Total 2023 Costs</b>                  |                           |                     | <b>360.22</b>                       | <b>1,206,745</b>                  | <b>1,144,516</b>                 |
| <b>Discount on 2023 Reconciled Costs</b> | (see notes)               |                     | <u>(20.47)</u>                      | <u>(68,565)</u>                   | <u>-</u>                         |
| <b>Total Revised 2023 Costs</b>          |                           |                     | <u><b>339.76</b></u>                | <u><b>1,138,180</b></u>           | <u><b>1,144,516</b></u>          |
| <b>2023 Billed Amount</b>                |                           |                     |                                     | <u><b>1,144,520</b></u>           |                                  |
| <b>2023 Revised Year-End-Adjustment</b>  |                           |                     |                                     | <u><u><b>(6,340)</b></u></u>      |                                  |

**Notes**

The discount on 2023 Reconciled Costs was calculated by first applying a 44% discount to reconciled OT costs, and then applying a 3.75% discount to the total reconciled costs (after the OT discount had been applied).

The Year-End Adjustment above is included as an adjustment on the 2025 Billing Statement.

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## Staff Report

Council Meeting Date: January 13, 2025

Subject: Paisley Artscape Society Sculpture Bases

Report from: Jennifer Isber-Legge, Economic Development Coordinator

Attachments: PAS Sculpture Base Locations

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### **Recommendation**

Be It Resolved that Council hereby approves Report ECDEV-2025-01 Paisley Artscape Society Sculpture Bases; and

That the Paisley Artscape Society be permitted to install limestone sculpture bases at the following locations:

1. Northeast corner of the Teeswater Bridge
2. Within the raised garden bed in the town square

Subject to approval from Bruce County; and

That staff assist in the placement of the limestone bases to be provided by the Paisley Artscape Society.

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### **Background**

On December 9, 2024, the Paisley Artscape Society (PAS) presented a delegation request to Council to install two new sculpture bases, bringing the Paisley Street Sculpture Project to a total of four installations. PAS plans a "Call for Artists" in January and sculptures would be on loan for the 2025 summer season.

The two new bases requested differ from the two existing bases as a cost saving measure. The new bases would use a 12" sonotube dug 3-1/2 feet deep. The sonotube would be filled with concrete with a steel frame embedded. The steel frame would include the 4 mounting bolts that anchor the sculptures when they

are installed. The sonotube would extend 6" above grade to provide a suitable base for mounting the sculpture.

The locations requested for the 2 new bases are:

1. The Northeast corner of the new Teeswater River Bridge
2. The Paisley Town Square

The two existing bases are located in front of the Paisley Community Centre within the garden and are large limestone bases. These bases were placed in the spring of 2024.

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### **Analysis**

Both locations requested for new sculpture bases have numerous underground services that make it prohibitive to dig and pour a concrete base. It is recommended that both new bases be constructed using above ground limestone bases.

So as not to impede foot traffic and accessibility year-round, and snow removal in winter months, it is recommended that the sculpture base for location to be placed inside the raised garden bed closest to the hose tower, at the garden's west end.

An encroachment permit through Bruce County for location 1.

Staff would offer support for ground preparation to receive the limestone bases.

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### **Link to Strategic/Master Plan**

6.5 Engaging People and Partnerships

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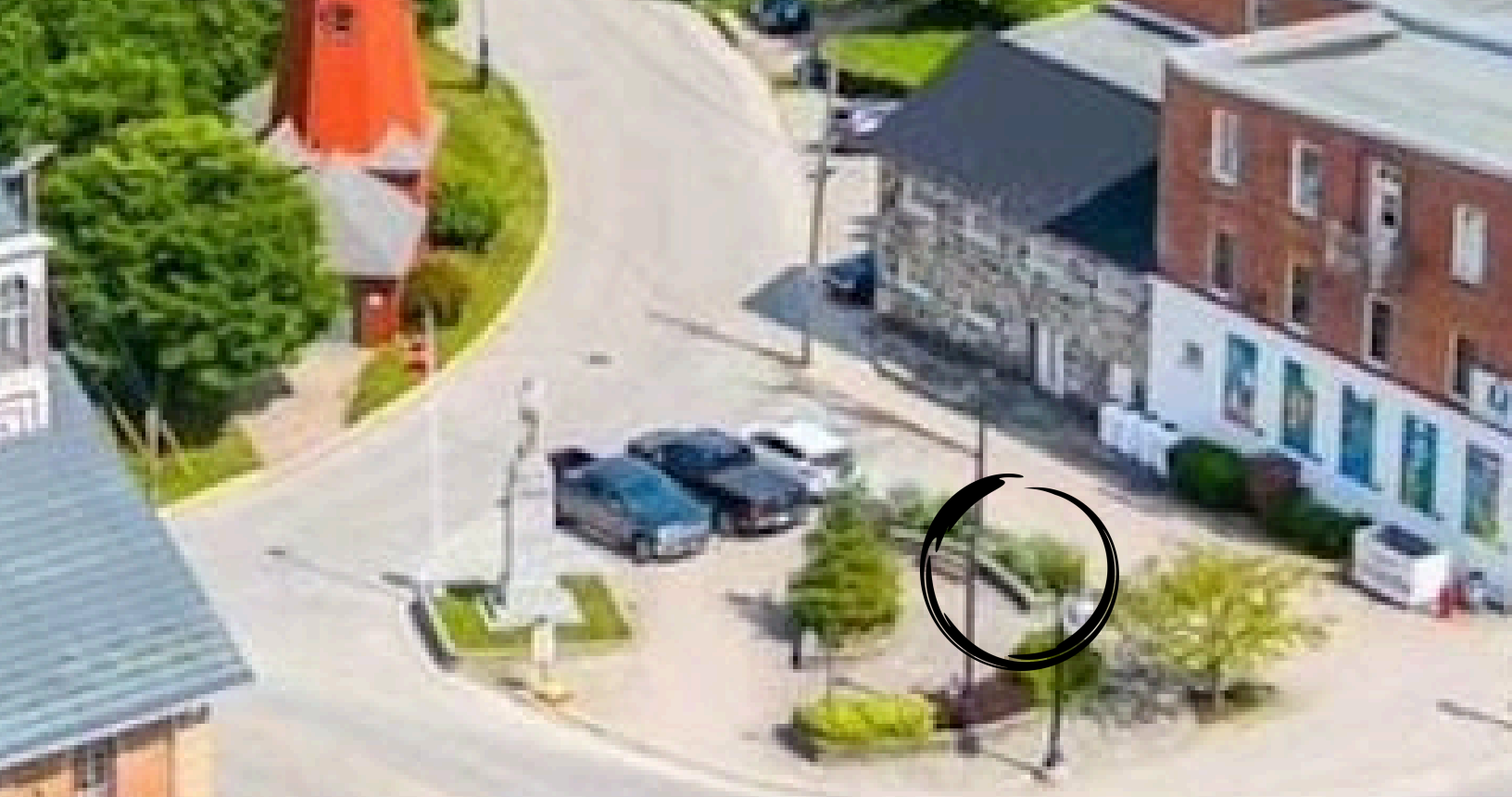
### **Financial Impacts/Source of Funding/Link to Procurement Policy**

The cost of the bases and the sculptures are the responsibility of the Paisley Artscape society, materials to prepare the area to receive the limestone base would be a municipal responsibility attributed to the 2025 Paisley Downtown Revitalization budget (pending 2025 budget approval).

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Approved by: Emily Dance, Chief Administrative Officer

# Paisley Artscape Sculpture Base





## Staff Report

Council Meeting Date: January 13, 2025

Subject: ECDEV-2025-02 Community Improvement Plan Incentive Grants 2025

Report from: Jennifer Isber-Legge, Economic Development Coordinator

Attachments:

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### **Recommendation**

Be It Resolved that Council hereby approves ECDEV-2025-02 Community Improvement Plan Incentive Grants 2025; and

FURTHER approves offering incentive grants in partnership with Bruce County through the Spruce the Bruce program by supporting 1/3 of applicable project costs for eligible applicants in Arran-Elderslie to a maximum of \$20,000 total program support in the following categories:

- Façade Improvement
- Perpendicular signage
- Awning Grant
- Fascia Signage

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### **Background**

Arran-Elderslie's Official Plan states that the goal of the Community Improvement Plan (CIP) is "to provide a positive economic climate to attract industry, encourage private investment, create a wide range of employment opportunities, and enhance a balanced municipal assessment base."

Bruce County's community development programs aim to build vibrant communities by supporting local businesses, municipalities, community partners, commercial areas, and public experiences. [Spruce the Bruce](#) brings partners together to create a vision for future growth and development by providing tools and grants to achieve that vision.

Spruce the Bruce Grant Program opens February 1st for applications and approves on a first-come-first-served basis for eligible applications.

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## **Analysis**

The purpose of the CIP is to adopt a program of financial incentives that encourage the redevelopment and improvement of private lands throughout the Municipality of Arran-Elderslie. These redevelopments and improvements aim to enhance the character of the Municipality and its traditional commercial areas.

The purpose of financial incentives is to assist businesses and property owners in the redevelopment and improvement of their properties. In turn, projects supported under the CIP will contribute towards Municipal goals defined in CIP policy and others.

The Municipality can provide financial incentives within the defined Community Improvement Project Areas (CIPAs). It enables both the Municipality and Bruce County to participate in or implement future financial incentives to attract industry, encourage investment, create employment opportunities, and enhance a balanced municipal assessment base.

To this end, and to enhance the work of the Chesley Community Working, the Tara Community Working Group, and the ongoing efforts of organizations in the Villages of Paisley and Allenford, it is recommended that the Municipality support the following Spruce the Bruce grants by providing 1/3 of the eligible funds, thereby reducing the amount required by our local businesses to 1/3 of the eligible project costs.

- [Façade Improvement](#)
  - Updated, aesthetically pleasing, and well-maintained building facades creates vibrancy in our downtown cores and encourages the public to stop, shop, and dine. The Façade Building Improvement grant provides funding for business and property owners to update and improve the exterior façade of their downtown commercial building.
- [Perpendicular signage](#)
  - Perpendicular signs increase awareness and visibility of a business and its offerings. The sign is attached to the front of the building and mounted so the face of the sign is perpendicular to the normal flow of street and foot traffic, which creates pedestrian-friendly downtowns.
- [Awning Grant](#)
  - The Awning Grant provides funding for business and property owners to install an awning on the exterior of downtown commercial buildings. Awnings not only provide shelter from environmental elements but can also add extra visual appeal to the building and improve aesthetics.

- [Fascia Signage](#)

- An updated and aesthetically pleasing fascia sign helps to showcase the businesses' brand and encourages customers to enter the shop. The Fascia Signage grant provides funding for business and property owners to install a new and updated façade (flat / fascia sign) on the exterior of the downtown commercial building.

#### Current Spruce the Bruce Program

| Project               | Max Project Expenses | Business | Bruce County |
|-----------------------|----------------------|----------|--------------|
| Façade Improvement    | \$8,000              | \$4,000  | \$4,000      |
| Perpendicular Signage | \$1,500              | \$750    | \$750        |
| Awning Grant          | \$2,000              | \$1,000  | \$1,000      |
| Fascia Signage        | \$2,000              | \$1,000  | \$1,000      |

#### With Proposed Support through Arran-Elderslie CIP

| Project               | Max Project Expenses | Business | Arran-Elderslie | Bruce County |
|-----------------------|----------------------|----------|-----------------|--------------|
| Façade Improvement    | \$8,000              | \$2,666  | \$2,666         | \$2,666      |
| Perpendicular Signage | \$1,500              | \$500    | \$500           | \$500        |
| Awning Grant          | \$2,000              | \$666    | \$666           | \$666        |
| Fascia Signage        | \$2,000              | \$666    | \$666           | \$666        |

Applicants will apply through Bruce County's Spruce the Bruce program. Bruce County will manage the program and applicants will comply with all eligibility requirements set out by the program.

Bruce County's Spruce the Bruce program begins taking applications February 1, 2025, and grants to eligible applicants on a first-come-first-served basis.

Arran-Elderslie would communicate this opportunity with local businesses through our Business Newsletter, Business Associations, and social media.

The Paisley Common stacked Perpendicular Signage and Awning, Façade Improvement, and a Patio Grant in 2021. Before and After photos below.





**Link to Strategic/Master Plan**

6.2 Supporting Businesses and the Local Economy

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**Financial Impacts/Source of Funding/Link to Procurement Policy**

Funds allocated in the 2025 Economic Development budget as a Strategic Initiative. (final approval tentative January 13, 2025)

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Approved by: Emily Dance, Chief Administrative Officer



## Staff Report

Council Meeting Date: January 13, 2025

Subject: Commemorative Tree and Bench Policy

Report from: Jennifer Isber-Legge, Economic Development Coordinator

Attachments: Draft Commemorative Tree and Bench Policy

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### **Recommendation**

Be It Resolved that Council hereby approves ECDEV-2025-03 Commemorative Tree and Bench Policy;

And Council direct staff to bring forward a By-law to bring force and effect to the Commemorative Tree and Bench Policy at a future Council meeting.

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### **Background**

Arran-Elderslie residents often wish to dedicate items within the Municipality's green spaces in commemoration and celebration of cherished moments, events and people. For this reason, the Municipality proposes a commemorative tree and bench policy. The policy provides an opportunity for commemoration by permitting, subject to certain specific conditions, the donation of a tree or park bench in conjunction with dedication plaque.

The purpose of the Commemorative Tree and Bench Policy is to outline the process and parameters for the dedication of trees and benches with commemorative plaques in the Municipality of Arran-Elderslie.

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### **Analysis**

The proposed policy outlines responsibilities of the municipality with regards to commemorative trees, benches and dedication plaques.

The Municipality shall:

1. Oversee all matters related to purchase, installation and maintenance of commemorative trees and benches and plaques.
2. Maintain a list of suitable locations for tree and bench dedications, as well as suitable tree species.
3. Repair or replace damaged plaques on benches or trees in accordance with the section on maintenance.
4. Review, approve, and oversee the application process.
5. Respond to reported damage of a plaque on a bench or tree and coordinate necessary repairs or replacement subject to the discretion of the Municipality. See section below on maintenance.
6. Maintain the minimum donation amount (annually) through Fees and Charges By-law.
7. Maintain a record of dedications and maintain a list of all commemorative tree and bench locations.

The following parks and trails would be listed as having suitable locations for trees and benches. Location details will follow a completed application.

#### Allenford

- Allenford Community Park
- Allenford Playground

#### Chesley

- Chesley Community Park
- Elliot Park
- Main Street Bridge Parkette
- Riverside Park
- Bob Hutchinson Park
- Krug Park
- Heritage Trail

#### Elderslie

- Dobbinton Park
- McTavish Park

#### Tara

- Legion Playground
- Tara Rotary Park
- Tara Pedestrian Trail
- Tara Downtown Parkette

## Paisley

- Arran-Elderslie Dog Park
- Dr. Milne Park
- Mary Cumming Park
- Rotary Park
- Willow Creek Park Foundry

The list of approved tree species will be determined using local experts and choosing varieties for hardiness and aesthetics.

The recommended minimum donation amount for a bench and plaque is \$1,000, and a tree and plaque is \$2,000. These amounts represent cost recovery on the purchase, installation and expected maintenance costs and would be updated as required through the Municipality's Fees and Charges By-law.

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## **Link to Strategic/Master Plan**

6.5 Engaging People and Partnerships

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## **Financial Impacts/Source of Funding/Link to Procurement Policy**

The recommended minimum donation will represent cost recovery on the purchase, installation and expected maintenance costs. Donations will be allocated directly to the Dedications Reserve to cover the maintenance costs associated with the program.

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Approved by: Emily Dance, Chief Administrative Officer



## Policy

Section: 1.0 Administration

Policy: Commemorative Tree and Bench Policy

Policy By-Law:

Date: January 13, 2025

Revision:

### Coverage:

The policy outlines the Municipality's responsibilities and process for evaluating applications for dedications, as well as the installation and maintenance of commemorative trees, benches, and their associated plaques in parks, along trails and in open spaces owned by the Municipality. It does not apply to lands leased to others for whatever purpose or lands leased from others for park purposes.

### Policy Statement:

The Corporation of the Municipality of Arran-Elderslie recognizes that residents often wish to dedicate items within the Municipality's green spaces in commemoration and celebration of cherished moments, events and people. For this reason, the Municipality has established the following policy. The policy provides an opportunity for commemoration by permitting, subject to certain specific conditions, the donation of a tree or park bench in conjunction with dedication plaque.

The purpose of the Commemorative Tree and Bench Policy is to outline the process and parameters for the dedication of trees and benches with commemorative plaques in the Municipality of Arran-Elderslie.

### Legislative Authority:

The Municipal Act, 2001, 5.0.2001, c.25

### Contents:

#### 1.0 Definitions

1. Donation refers to the participation in the Tree and Bench Commemorative Policy through the gifting of funds to the Municipality for the installation of a commemorative tree or bench dedication.

2. Plaque refers to a plate of metal that would be attached to a bench or installed adjacent to a commemorative tree planting, bearing commemorative text.

## 2.0 Responsibilities

The Municipality shall:

1. Oversee all matters related to purchase, installation and maintenance of commemorative trees and benches and plaques.
2. Maintain a list of suitable locations for tree and bench dedications, as well as suitable tree species.
3. Repair or replace damaged plaques on benches or trees in accordance with the section below on maintenance.
4. Review, approve, and oversee the application process.
5. Respond to reported damage of a plaque on a bench or tree and coordinate necessary repairs or replacement subject to the discretion of the Municipality. See section below on maintenance.
6. Maintain the minimum donation amount (annually) through Fees and Charges By-law.
7. Maintain a record of dedications and maintain a list of all tree and bench dedication locations.

## 3.0 General

### 3.1. Plaques and Wording

1. Subject to the other provisions of this policy, plaques for benches and trees may be donated by individuals, organizations, or corporations with requested wording for plaques subject to review and acceptance by the Municipality.
2. Approximate size of plaques will be 12 x 20 cm (5 x 8 inches).
3. The lettering on the plaques must be: Sans Serif font; Mixed case – not all capitals; and High tonal contrast with background of plaque.
4. The wording on plaques shall be generally a maximum of five lines of text, and approximately 35 characters per line, including spaces, subject to approval by the Municipality
5. In general, wording will not be permitted if it:
  - Would bring the image of the Municipality in disrepute;
  - Uses profane, vulgar or sexually suggestive language as determined by the Clerk in their sole and unfettered discretion;
  - Mentions, whether expressly or by reasonable inference, tobacco, alcohol, cannabis or any controlled substances, or the use of tobacco, alcohol, cannabis or any controlled substances;
  - Indicates political affiliation;
  - Would be considered discriminatory, derogatory or offensive based on one of the protected grounds as set out in the Human Rights Code or other similar grounds;
  - Represents a proprietary brand or is any kind of marketing or form of promotion;
6. A commemorative plaque can be removed by the Municipality at any time if it is deemed to have contravened item 5.

### 3.2. Trees

1. New tree plantings may only occur at locations approved by staff.
2. Trees must be a variety which is contained on the list of species approved by the Municipality.
3. Donations may be made for the Municipality's purchase of trees with or without dedication plaques. Applicants donating funds for a tree dedication will receive a certificate from the

Municipality recognizing the donation.

4. Dedication plaques will be fixed to a metal stake in the ground and located adjacent to the tree.

### 3.3. Bench

1. New bench installations may only occur at locations approved by the staff.
2. Donations may be made for the Municipality's purchase of benches with or without dedication plaques. Applicants donating funds for a bench dedication will receive a certificate from the Municipality recognizing the donation.
3. Plaques will be fixed to the backrest of a park bench.
4. Commemorative benches will be installed on a poured concrete base.
5. Bench size and style will be determined by the Municipality on an annual basis. Donors may be offered a choice of colours if available.
6. Benches may be removed seasonally for snow removal and maintenance.

### 3.4. Installation Timing and Capacity

1. Trees will be planted in the spring of each year. Applications received after May 1st will be planted/installed in the following year.
2. Benches will be installed in the summer. Applications received after June 1<sup>st</sup> may be installed the following year.
3. The Facilities, Parks, and Recreation Department and Public Works Department will plan to accommodate a maximum number of installations each season based on staffing resources. Applications will be reviewed on a first come first serve basis.
4. The Municipality reserves the right to pause applications should it be determined that there are no available locations for commemorative dedications or if there is a backlog of tree/bench dedication installations.

### 3.5. Location Considerations

1. Priority location(s) for the installation of new trees and bench dedications will be considered annually where staff deem a significant need exists to ensure efficient delivery of the policy while limiting unwarranted future maintenance and replacement costs.
2. The Municipality will update lists of the available tree planting locations.
3. The Municipality may consider requests from applicants for alternative or non-priority locations for the installation of new tree and bench dedications. Approval of these requests will be at the discretion of the Municipality to ensure the proposed locations are appropriate. The approval of alternative locations may be subject to additional fees to cover the additional staffing time to coordinate, install and water alternative locations.
4. Locations for tree plantings and bench installations must not interfere with active sport facilities, design parameters intended to reduce crime, affect the growth habit of existing trees, or interfere with maintenance operations and installation schedules.

### 3.6. Costs

1. Minimum Donation amounts for the Municipality's purchase of trees/benches and other costs related to plaques and pedestals will be established annually through the Municipality's Fees and Charges By-law.
2. The Minimum Donation amounts for this policy will be structured to reflect full cost recovery, where possible, and the additional staff time required to plant, install and maintain benches and trees.
3. All purchasing and installation shall be completed by the Municipality. Due to concerns associated with risk management, maintaining quality and safety of product and installation,

and in the case of trees the potential for disease and infestation, substitution by other providers, contractors, or do-it-yourself work shall not be permitted.

#### **4.0 Maintenance**

1. All items installed under this policy become the property of the Municipality and are subject to the maintenance and warranty provisions of this section. It shall be the responsibility of the Municipality to maintain the facilities supplied under this policy.
2. Cremains, memorial wreaths, flowers, or any other items in the vicinity of any tree or bench is prohibited and any such items will be removed.
3. All trees, and benches that have been installed as part of the Municipality's Tree and Bench Commemorative Policy will be subject to manufacture/supplier warranties. If during the warranty period a tree, or bench fails or is the subject of vandalism or damage, the Municipality shall replace and/or relocate any trees or benches at no cost to the donor. The Municipality may choose to replant trees or relocate benches to an alternative location to avoid future vandalism or damage. Plaques will not be covered by warranty and may be replaced at the applicant's expense.
4. Commemoration will be observed for a minimum of 10 years. After this time, Municipality staff shall make every effort to contact the donor who may then apply to have the bench or plaque replaced at cost.
5. Should circumstances arise, such as safety concerns or park redevelopment, that require a dedicated tree or bench to be removed by the Municipality, then staff shall make every effort to contact the donor and relocate or replant a tree or bench at an alternative location.

#### **6.0 Future Commemorative Opportunities**

This policy does not preclude the potential for the Municipality to develop additional commemorative opportunities. For example, a monument wall or art piece for the purposes of accommodating multiple dedication plaques at landmark locations.

#### **7.0 Donation and Receipts for Income Tax Purposes**

1. Donations received by the Municipality to purchase and install trees and benches on Municipality-owned property may be eligible for Official Donation Receipts for Income Tax Purposes ("Donation Receipts") to be issued to the individual providing the donation, in the year the donation was received and subject to the Canada Revenue Agency guidelines.
2. Donation Receipts will be in the amount of the donation received less the cost of the plaque and pedestal (collectively called the "Advantage" on the Donation Receipt), unless this cost is nominal (less than \$75 or as listed by the Canada Revenue Agency)
3. If the Advantage exceeds 80% (or a different amount prescribed by the Canada Revenue Agency) of the donation amount, no Donation Receipt will be issued.
4. Donations will be allocated directly to the Dedications Reserve.



## Staff Report

Council Meeting Date: January 13, 2025

Subject: CAO-2025-02 Expression of Interest – Old Paisley Library

Report from: Emily Dance, Chief Administrative Officer

Attachments: DRAFT Expression of Interest

### **Recommendation**

Be It Resolved that Council hereby approves Report Number CAO-2025-02 Expression of Interest – Old Paisley Library; and

Directs staff to issue the Expression of Interest for the Old Paisley Library with a closing date of March 13, 2025.

### **Background**

The Paisley Library relocated to a renovated accessible space at the Paisley Community Centre. As a result, on March 11, 2024 the Paisley Library was declared surplus to the Municipalities needs.

On [October 15, 2024](#) Council directed staff to draft an Expression of Interest for the old Paisley Library to request , create a list of proponents that may then be invited to participate in the formal land sale process indicating their intentions for the redevelopment and how the proposal is in keeping with the Municipality Corporate Strategic Plan and Economic Strategic Plan

### **Analysis**

| Task                                    | Date                        |
|---|-----------------------------|
| Issue date                              | February 3, 2025            |
| Site Visit- (Pre-registration required) | February 21, 2025 11:00 am  |
| Deadline for receipt of questions       | February 28, 2025 4:00 p.m. |
| Issue answers on or before              | March 7, 2025 4:00 p.m.     |
| Submission deadline                     | March 13, 2025 2:00 pm,     |
| Submissions reviewed by Council         | March 24, 2025              |

As part of the submission, the municipality has requested that proponents provide

- A letter of introduction signed by the principle(s) of the proponent’s team.
- A preliminary offer for purchase price. (non-binding)
- A brief description of the proponent’s organization, and any proposed and/or potential partners.
- Contact person and project manager for all future communications between the proponent and Municipality.
- A detailed description of the re-development concept highlighting the use of the property and how the development will:
  - Advance the Municipality ’s Economic Development Strategic plan.
  - Advance the Municipality’s Corporate Strategic Plan
- A preliminary development timeline indicating the development team’s intended schedule for undertaking work at the site, demonstrating the site will be re-developed expeditiously.

Expressions of Interest will be evaluated based on:

- The type of re-development proposed, intended use, and “fit” with the surrounding area;
- Perception of the probability of success of the development at the location;
- Benefit to the Municipality, the ability of the development proposal to advance the Municipality ’s economic strategic plan, and Corporate Strategic Plan
- Purchase price offered (non-binding)

The evaluation of proposals will consider a balance between financial capability, experience and skills, the quality and integrity of the proponent(s) overall understanding of the Municipality ’s objectives, and the quality of the development concept.

The EOI will be posted on the corporate website, promoted on social media, forwarded to the business associations and Chambers in Arran-Elderslie and surrounding areas, as well promoted through our Economic Development channels.

---

## **Link to Strategic/Master Plan**

6.2 Supporting Businesses and the Local Economy

6.4 Leading Financial Management

---

**Financial Impacts/Source of Funding/Link to Procurement Policy**

Revenue generated from the sale will be included as revenue for the Municipality and can be used to off-set expenditures, placed in reserves or can be dedicated to a specific project at Council's direction. Appraisal fees and legal fees will apply.

---

Approved by: Emily Dance, Chief Administrative Officer

DRAFT

MUNICIPALITY OF  
**ARRAN-ELDERSLIE**

Request for Expression of Interest to Purchase and  
Re-develop Municipally Owned Land  
“Old Paisley Library”, 274 Queen Street North Paisley, ON



|  |          |
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## INFORMATION TO PROPONENTS

### 1. Purpose

The Municipality of Arran-Elderslie is seeking qualified firms or individuals interested in the purchase and redevelopment of the municipally owned property commonly referred to as “Old Paisley Library” (274 Queen Street North Paisley, ON).

The purpose of the Expression of Interest (EOI) process is to understand interest in the purchase and redevelopment of the property, and to create a list of proponents that may then be invited to participate in the formal land sale process, should the Municipality decide to move forward with one.

The Municipality is seeking submissions from proponents who are interested in purchasing and redeveloping the site according to the Municipality’s strategic objectives as outlined in the Municipality’s [Economic Strategic Plan](#) and [Corporate Strategic Plan](#).

### 2. Date of EOI Submission

One (1) original shall be submitted on the form included in this package and in a sealed envelope addressed as follows:

EOI- Old Paisley Library  
ATTN: Emily Dance, CAO

Offers must be delivered on or before:

|                   |  |
|-------------------|--|
| EOI CLOSING DATE: | March 13, 2025   |
| TIME:             | 2:00 p.m., local time  |
| LOCATION:         | Municipality of Arran-Elderslie<br>1925 Bruce Road #10<br>Chesley ON NOG 1L0 |

Submissions received by the date and time of closing will be opened in public immediately following the time of closing. Only the name of proponents will be read and recorded at the time of the public opening.

### 3. Project Contact for Inquiries

Emily Dance, CAO  
Municipality of Arran-Elderslie  
edance@arran-elderslie.ca

## 4. Schedule

| Task                                    | Date                         |
|---|------------------------------|
| Issue date                              | February 3, 2025             |
| Site Visit- (Pre-registration required) | February 21, 2025 11:00 a.m. |
| Deadline for receipt of questions       | February 28, 2025 4:00 p.m.  |
| Issue answers on or before              | March 7, 2025 4:00 p.m.      |
| Submission deadline                     | March 13, 2025 2:00 p.m.     |
| Council Review                          | March 24, 2025               |

## 5. Site Visit

Proponents wishing to view the property must pre-register with the municipal contact no later than February 20, 2025 2:00 pm by e-mail [edance@arran-elderslie.ca](mailto:edance@arran-elderslie.ca) To note staff in attendance will not have the authority to answer any questions at the time of the site visit, questions must be provided in writing.

## 6. Submission Requirements and Format

All expenses incurred through the preparation and submission of an EOI will be borne by the proponent. The Municipality will not return the EOI submission or any accompanying documents submitted by a proponent unless a request for return is received prior to the submission date.

Proponents are required to submit their offer on the “Form of Offer” included in this document.

In addition to the “Form of Offer”, proponents are encouraged, but not required, to append additional information in support of their offer. This can include, but not be limited to:

1. A letter of introduction signed by the principle(s) of the proponent’s team.
2. A preliminary offer for purchase price.
3. A brief description of the proponent’s organization, and any proposed and/or potential partners.
4. Contact person and project manager for all future communications between the proponent and Municipality.
5. A detailed description of the re-development concept highlighting the use of the property and how the development will:
  - a. Advance the Municipality’s Economic Development Strategic plan.
  - b. Advance the Municipality’s Corporate Strategic Plan
6. A preliminary development timeline indicating the development team’s intended schedule for undertaking work at the site, demonstrating the site will be re-developed expeditiously.

Submissions must be delivered to the appropriate location on or before the deadline. The Municipality will not accept electronic or digitally transmitted submissions. Delivery of submissions through a third-party courier service shall be at the risk of the proponent and must be arranged in due time for the EOI to arrive at the specified location before the closing

time. Failure of a third-party courier to submit the EOI prior to the closing time will result in the disqualification of the EOI, and will be at no fault of the Municipality.

## **7. Pricing Information**

Any pricing information provided by proponents is for information purposes and is not intended to be binding. Any legally binding commitments will be established only by the express terms of a subsequent land sale process or where established through the execution of a written agreement.

## **8. EOI Withdrawal or Replacement**

Any submission may be withdrawn prior to the scheduled time for closing by submitting written notice to the Municipal contact. Replacement submissions are welcome until the date of closing.

## **9. EOI Evaluation and Selection**

Expressions of Interest will be evaluated based on:

- The type of re-development proposed, intended use, and “fit” with the surrounding area;
- Perception of the probability of success of the development at the location;
- Benefit to the Municipality, the ability of the development proposal to advance the Municipality’s economic strategic plan, and Corporate Strategic Plan
- Purchase price offered

The evaluation of proposals will consider a balance between financial capability, experience and skills, the quality and integrity of the proponent(s) overall understanding of the Municipality’s objectives, and the quality of the development concept.

## **10. Not a Binding Contract**

This request for EOI does not constitute an offer of sale by the Municipality and is not intended to be a formal legally binding process. The request for EOI does not bind the Municipality to proceed with any subsequent bid process, negotiations, or contract and does not constitute a commitment by the Municipality to enter into any agreements.

## **11. Municipality’s Rights**

In addition to all other rights, the Municipality specifically reserves the following rights:

- a. to accept or reject any or all submissions;
- b. to cancel the request for EOI at any time for any reason without any liability;
- c. to seek subsequent information or initiate discussions with any proponent or potential buyer, including those that did not respond to this request for EOI;
- d. to forego an open bid process and to directly negotiate a sale of land with any proponent or potential buyer, which may include buyers that did not respond to this request for EOI;
- e. to contact a limited number of proponents or potential buyers, which may include buyers that did not respond to this request for EOI, for the purpose of a competitive bid process;
- f. to elect to proceed by way of an open competitive process where all potential buyers, including those that did not respond to this request for EOI, are eligible to compete; and
- g. to elect not to proceed with the sale of land that is subject to this request for EOI.



## FORM OF PROPOSAL

### 1. Proponent Information

Company Name (hereinafter called the "Proponent"): \_\_\_\_\_

Mailing Address): \_\_\_\_\_

Email Address: \_\_\_\_\_

Phone Number: \_\_\_\_\_ Alt Number: \_\_\_\_\_

Proponent's Representative: \_\_\_\_\_

Authorizing Signature, Authority and Title: \_\_\_\_\_

### 2. Submission Check List

Proponents are strongly encouraged to append additional information in support of their offer. Check all boxes to indicate what pieces of supplemental information have been included:

- A letter of introduction signed by the principle(s) of the proponent's team.
- A preliminary offer for purchase price/lease rate.
- A brief description of the proponent's organization, and any proposed and/or potential partners.
- A detailed description of the development concept highlighting the use of the property and how the development will help advance the Municipality's economic strategic plan and Corporate Strategic Plan.
- A preliminary development timeline indicating the development team's intended schedule for undertaking work at the site, demonstrating the site will be redeveloped expeditiously.

THE PROPONENT DECLARES:

1. This submission is made by the proponent without any connection, knowledge or comparison of figures, or arrangements with, or knowledge of any other corporation, firm or person making a submission for the same property, and is in all respects fair and without collusion or fraud;
2. No member of the Municipal Council or any other officer of the Corporation will become interested directly or indirectly as a contracting party without disclosing his interest and otherwise complying with the *Municipal Conflict of Interest Act*, RSO 1990;
3. The content and requirements of this Request for Expression of Interest document have been read and understood.

A duly completed copy of the proponent's submission is attached hereto.

DATED \_\_\_\_\_

SIGNATURE OF WITNESS \_\_\_\_\_

SIGNATURE OF AUTHORIZING PROPONENT \_\_\_\_\_

## APPENDIX 1 – PROPERTY INFORMATION

### 1. Introduction

The Municipality of Arran-Elderslie is seeking qualified firms or individuals for the purchase and re-development of the municipally owned property commonly referred to as “Old Paisley Library” located at 274 Queen Street North Paisley, ON.

### 2. Property Description and Information

The following is a fulsome description of the lands:

|  |   |
|--|---|
| Address:                                   | 274 Queen Street North Paisley, ON                |
| Legal Description:                         | LOT 2 QUEEN N W/S LOT 1 PT; LOT 2 SUB OF LOT 3    |
| Site Area                                  | 0.145 acres                                       |
| Building Gross Floor Area                  | 918 sq.ft   |
| <a href="#">Official Plan Designation:</a> | Central Business District -                       |
| <a href="#">Zoning By-Law:</a>             | Central Business District - C1                    |
| Servicing:                                 | Utility services (water and sanitary) are present |

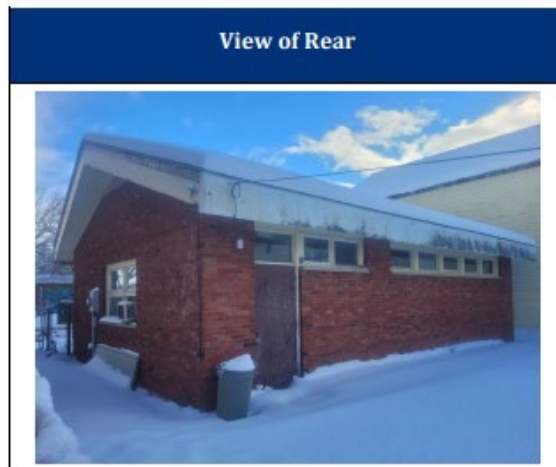
### 3. Official Plan and Zoning Implications

Future uses of the property may require any of the following: Official Plan Amendment, Zoning By-law Amendment, and Site Plan Agreement.

The Municipality is agreeable to negotiating terms that are favorable for the buyer which would make the sale conditional on the successful planning approvals on the property for its intended future use prior to transferring title to the lands.

All costs related to the planning approvals process would be borne by the proponent.

## 4. Property Photos



View of Interior



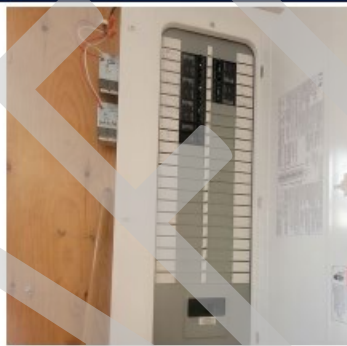
View of Interior



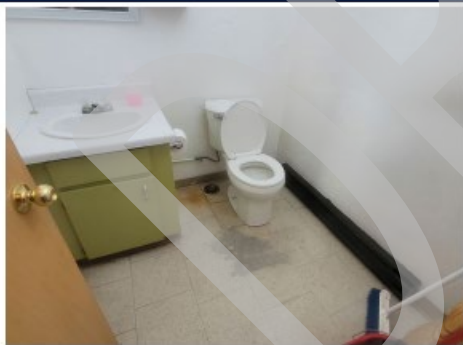
View of Kitchen area



View of Electrical



View of Washroom



View of Newer Heater



View of Newer Window



View of Fenced Yard



## APPENDIX 2 – GENERAL CONDITIONS

### **1. Eligible Proponents**

Proponents shall be qualified individuals, legally incorporated entities, or groups formed by such as joint ventures with a demonstrated history of projects of similar scope and size.

### **2. Cost of Submission**

The proponent shall bear all costs associated with the preparation and submission of the EOI, and the Municipality will in no case be responsible or liable for those costs.

### **3. Indemnification**

All proponents shall indemnify and hold harmless the Municipality, its officers and employees from and against any and all liabilities, claims, demands, loss, cost, expenses, damages, actions, suits or other proceedings by whomsoever made, directly or indirectly arising out of the project attributable to bodily injury, sickness, disease or death or to damage to or destruction of tangible property caused by any acts or omissions of the Proponent, its officers, agents, employees or other persons for whom the Proponent is legally responsible.

### **4. Clarification of Proposal Documents and Addenda**

A prospective proponent requiring any clarification of the solicitation documents may raise their enquiries through the contact listed in this document by February 28, 2025 4:00 pm. The response will be made in writing to any request for clarification by way of a published addendum no later than March 7, 2025 4:00 p.m. In addition, no later than twenty-four (24) hours prior to the deadline for submissions, the Municipality may, for any reason, amend the solicitation documents.

Amendments and changes to this Proposal prior to the closing date and time stated herein will only be in the form of written Addenda and said Addenda will be issued by the Municipality.

Addenda will be posted on the Municipality's website. It is the Proponents sole responsibility to check this website regularly to inform itself of any posted Addenda. The Corporation makes no promise or guarantee that Addenda will be delivered by any means to any proponent. By submitting a proposal in response to the Request for Expression of Interest, the proponent acknowledges and agrees that addenda shall be posted on the Municipal website and it is the sole responsibility of the proponent to check the website for said addenda. Any submission that does not acknowledge receipt of addenda may be considered as incomplete if the failure to acknowledge may have resulted in a material impact on the Proponent's submission.

### **5. Clarification of Submissions by Municipality**

To assist in the examination, evaluation and comparison of submissions, the Municipality may, at its discretion, ask the proponent for clarification of its submission. The request for clarification and the response shall be in writing and no change in substance of the submission shall be sought, offered or permitted.

## **6. Freedom of Information**

The Corporation is subject to the *Municipal Freedom of Information and Protection of Privacy Act*, as amended (“MFIPPA”) with respect to, and protection of, information under its custody and control. Accordingly, all documents provided to the Corporation by the proponent pursuant to this document may be available to the public unless the party submitting the information requests that it be treated as confidential.

Any specific scientific, technical, commercial, proprietary, intellectual or similar confidential information, the disclosure of which could cause them injury or damage may be identified as confidential. Proponents are encouraged to place all such details and information within a separate section of their submission. Complete proposals are not to be identified as confidential.

## **7. Accessibility for Ontarian’s with Disability Act, 2005**

The proponent’s attention is drawn to the regulations issued under the *Accessibility for Ontarians with Disabilities Act*. The Proponent acknowledges that they will comply with the Act as it relates to the completion of this project.



## Staff Report

Council Meeting Date: January 13, 2025

Subject: Paisley Firehall Fundraising Plan

Report from: Emily Dance, Chief Administrative Officer

Attachments: Fundraising Plan Request Flyer

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### **Recommendation**

Be It Resolved that Council hereby approves Report Number CAO-2025-01 New Paisley Firehall Fundraising Plan.

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### **Background**

On November 25, 2024, Council passed motion 246-23-2024 to support a \$200,000 fund raising goal in connection with the New Fire Hall project to allow the fundraising campaign to begin.

A fundraising steering committee was formed made up of Steve Tiernan, Fire Chief, Emily Dance, CAO, David Munro, Interim Treasurer, Jennifer Isber-Legge, Economic Development Coordinator, Dan Kerr, District Chief, Paisley Station 80 and Nancy Sharma Local Community Support Resident and member of the past Paisley Fire-Sub Committee.

The focus of the committee was to determine a strategic approach for the fundraising goal of \$200,000.

The approach determined by the steering committee in consultation with the Paisley firefighters is to focus on corporate sponsors to provide the funding necessary to purchase items that our firefighters will use regularly and have identified as a need for the new facility.

The fundraising will be done by the firefighters and they will be the face of the campaign with the administrative support of municipal staff.



---

## **Analysis**

### Items for fundraising identified

Self-Contained Breathing Apparatus Compressor and room. This will be used by all fire halls in Arran-Elderslie to fill cylinders during emergencies events and during our live fire training at the Live Fire facility. Additionally, having the compressor allows for each fire hall to complete more vigorous SCBA training on regular training evenings.

Stand-By Generator. The new facility will be home to the Emergency Operations Center for the Municipality. The stand-by generator will allow the fire hall to operate un-interrupted 24-7.

Gym/Decompression area. The mezzanine area of the fire hall is designed with firefighters' wellness and fitness in mind. The mental health and physical wellness of our volunteer firefighters is essential. The gym will allow firefighters to exercise as well as decompress after emergency events.

Facility Furniture. Some of the rooms requiring quality furniture are the training room, the officers meeting room, the radio room for dispatch and the kitchen.

Audio Visual System. Firefighter training is so diverse and ongoing that some of our training is completed online. Having the systems and monitors to learn virtually allows access to more training individually and in groups.

### Sponsorship Packages

**Platinum Sponsorship Package at \$50,000** with the naming opportunity for the Training and Alternate Municipal Emergency Operations Room

**Gold Sponsorship Package at \$20,000** with the naming opportunity of either the Gym/Firefighter Decompression Area or the Conference Room

**Silver Package at \$10,000-** with naming of Fire Chiefs Office, Deputy Chiefs Office the Compressor Room or Dispatch Centre.

**Bronze Sponsorship Package between \$2,000 - \$9,999** which will allow recognition on the sponsor wall

**Local Hero's Donation** \$500-\$1,999 with recognition at the front entrance

### Fundraising to Date

The Paisley Firefighters were successful in their request to Trillium Mutual Insurance in the amount of \$20,000. Trillium Mutual Insurance has requested the Gym/Decompression Gym to sponsor confirming their support of the room and its purpose of health and wellness for our firefighters.

A big thank-you goes out to Trillium Mutual Insurance for kicking off our campaign and showing support for our firefighters. Further public announcements and recognition will be coming forward.

The firefighters and steering committee with the assistance of municipal staff will continue the fundraising campaign into 2025 and continually look for grants and opportunities to outfit the facility to support the firefighters.

---

### **Link to Strategic/Master Plan**

6.3 Facilitating Community Growth

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### **Financial Impacts/Source of Funding/Link to Procurement Policy**

The fundraising goal was established at \$200,000 with the funds raised to support the initiatives set out by the Paisley Firefighters.

---

Approved by: Emily Dance, Chief Administrative Officer



# Paisley Fire Hall

Presented by

**Arran-Elderslie's Paisley Station 80 Firefighters**

**2025**

The Municipality of Arran-Elderslie is building a new fire hall at the corner of Queen St. South and Canrobert St. in Paisley Ontario to replace the 52 year old firehall.

Paisley Firefighters have been active supporters of local emergency services and this dedicated group are ready to continue to fill the need. Arran-Elderslie Fire & Emergency Services are looking to our community to help outfit this modern building with items that will help keep our firefighters safe and assist them in doing their job more efficiently.



[STiernan@arran-elderslie.ca](mailto:STiernan@arran-elderslie.ca)



[www.arran-elderslie.ca](http://www.arran-elderslie.ca)





# Paisley Station 80

Paisley Station 80 is one of three fire halls needed to support the Municipality of Arran-Elderslie, including stations in Chesley and Tara.

Your support of our new facility in Paisley will improve services for all residents of Arran-Elderslie as well as our five neighbouring municipalities with whom we have fire protection agreements. Our fire protection services are provided by volunteer firefighters.

## Our Goal - \$200,000

**Our goal is to raise \$200,000 to purchase items that our firefighters will regularly use including:**

- \* Self Contained Breathing Apparatus Compressor and room. This will be used by all fire halls in Arran-Elderslie to fill cylinders during emergencies events and during our live fire training at the Live Fire facility. Additionally having the compressor allows for each fire hall to complete more vigorous SCBA training on regular training evenings.
- \* Stand-By Generator. The new facility will be home to the Emergency Operations Center for the Municipality. The stand-by generator will allow the fire hall to operate un-interrupted 24-7.
- \* Gym/Decompression area. The mezzanine area of the fire hall is designed with firefighters' wellness and fitness in mind. The gym will allow firefighters to exercise as well as decompress after emergency events. The mental health and physical wellness of our volunteer firefighters is essential. This room will be available to all Arran-Elderslie firefighters.
- \* Facility Furniture. Some of the rooms requiring quality furniture are the training room, the officers meeting room, the radio room for dispatch and the kitchen.
- \* Audio Visual System. Firefighter training is so diverse and ongoing that some of our training is completed online. Having the systems and monitors to learn virtually allows access to more training individually and in groups.





# Sponsorship Package



## Platinum Sponsorship Package

- Naming opportunity for the Training and Alternate Municipal Emergency Operations Room, with signage at an appropriate location\*
- Recognition on the sponsor wall, located in front entrance area
- Social media posts at the time of sponsorship confirmation, project groundbreaking, and grand opening
- Recognition at the Grand Opening event
- Invitation to the Grand Opening event
- Photo and media release submitted to local papers
- Recognition on Municipality website for 1 year from project completion



## Gold Sponsorship Package

- Naming opportunity of either the Gym/Firefighter Decompression Area, or the Conference Room, with signage at an appropriate location\*
- Recognition on the sponsor wall, located in front entrance area
- Social media posts at the time of sponsorship confirmation, project groundbreaking, and grand opening
- Recognition at the Grand Opening event
- Invitation to the Grand Opening event
- Photo and media release submitted to local papers
- Recognition on Municipality website for 1 year from project completion

\* The Naming Opportunity shall be for a 10-year term commencing with facility opening. Should a company/organization cease to exist before payment is complete, the Naming Opportunity shall be removed 1 year from the date the company/organization's existence ceased unless other arrangements are approved. Should a company/organization change ownership or name during the Naming Opportunity term, the cost of the new signage would be the responsibility of the new company/organization. Prior to completion of the Naming Opportunity term, the Municipality of Arran-Elderslie may establish policies and procedures to facilitate the continuation of the Naming Opportunity.



# Sponsorship Package



**\$10,000**

## Silver Sponsorship Package

- Naming opportunity of one of A. Fire Chief Office, B. Deputy Chief Office, C. Compressor Room, D. Dispatch Centre Room, with signage at an appropriate location\*
- Recognition on the sponsor wall, located in front entrance area
- Social media posts at the time of sponsorship confirmation, project groundbreaking, and grand opening
- Recognition at the Grand Opening event
- Invitation to the Grand Opening event
- Photo and media release submitted to local papers
- Recognition on Municipality website for 1 year from project completion



**\$2,000  
-\$9,999**

## Bronze Sponsorship Package

- Recognition on the sponsor wall, located in front entrance area
- Social media posts at the time of sponsorship confirmation
- Recognition at the Grand Opening event
- Invitation to the Grand Opening event
- Recognition on Municipality website for 1 year from project completion



**\$500 -  
\$1,999**

## Local Hero's Donation

- Recognition on the sponsor wall, located in front entrance area
- Recognition at the Grand Opening event
- Recognition on Municipality website for 1 year from project completion

2025

# Thank You

## Sponsorship Proposal 2025



Thank you for your support of spaces and items that our firefighters will use regularly. You're helping to maintain and enhance our equipment, improve training experiences and mental wellness for our firefighters, and ensure the safety and well-being of everyone in Paisley and across Arran-Elderslie.

You're helping a rural community do more than fight fires, you enable us to respond to emergencies, save lives, and strengthen the sense of security that our community relies on.



519-363-3039



STieman@arran-elderslie.ca

1925 Bruce Rd 10, P.O. Box 70  
Chesley, ON N0G 1L0[www.arran-elderslie.ca](http://www.arran-elderslie.ca)MUNICIPALITY OF  
ARRAN-ELDELSLIE



**THE CORPORATION OF THE  
MUNICIPALITY OF ARRAN-ELDERSLIE**

**By-law 01-2025**

**Being a By-law to Enter into an Agreement with the  
Canadian Imperial Bank of Commerce**

WHEREAS in accordance with Section 407(1) of the *Municipal Act, S.O. 2001, c.25, as amended*, the Municipality of Arran-Elderslie considers it necessary to borrow the amount of \$ 2,000,000.00 to meet, until taxes are collected and other revenues are received, the current expenditures of the Municipality for the year; and

WHEREAS pursuant to Section 407(2) of the *Municipal Act, S.O. 2001, c.25, as amended*, the total amount borrowed pursuant to this By-law together with the total any similar borrowings are not to exceed the limits set forth in that subsection or other relevant sections of the Act and if so required under subsection 407(2), the Municipality shall have obtained the approval of the Ontario Municipal Board;

NOW THEREFORE COUNCIL OF THE CORPORATION OF THE MUNICIPALITY OF ARRAN-ELDERSLIE, HEREBY ENACTS AS FOLLOWS:

1. That the Treasurer is authorized on behalf of the Municipality to borrow, from time to time, from the Canadian Imperial Bank of Commerce ("CIBC") a sum or sums not exceeding in the aggregate \$2,000,000.00 to meet, until taxes are collected, the current expenditures of the Municipality for the year pursuant to subsection 407(1) of the Act, and to execute any documents that are required in connection with the borrowing of the above sum, plus interest, at a rate to be agreed upon from time to time with CIBC, in addition to any reasonable charges of CIBC associated with this borrowing.
2. That all sums borrowed pursuant to this By-law, as well as all other sums borrowed pursuant to the Act, in this year and in any previous years from CIBC for any purpose will, with interest thereon, be a charge upon the whole of the revenues of the Municipality for the current year and for all preceding years as and when this revenue is received.
3. The Treasurer is authorized and directed to apply in payment of all sums borrowed plus interest, all of the monies collected or received on account in respect of taxes levied for the current year and preceding years or from any other source which may lawfully be applied for this purpose.
4. The Treasurer is authorized to furnish to CIBC a statement showing the nature and amount of the estimated revenues of the Municipality not yet collected and showing the total of any amounts borrowed that have not been repaid.

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Read a first and second time this 13<sup>th</sup> day of January, 2025.

Read a third time and finally passed this 13<sup>th</sup> day of January, 2025.

\_\_\_\_\_  
Mayor – Steven Hammell

\_\_\_\_\_  
Clerk – Christine Fraser-McDonald





**THE CORPORATION OF THE  
MUNICIPALITY OF ARRAN-ELDERSLIE**

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**By-law 02-2025**

**Being a By-law to Provide for a 2025 Interim Tax Levy & to Provide for the  
Payment of Taxes**

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WHEREAS Section 9 of the *Municipal Act 2001, S.O. 2001, c. 25, as amended*, grants municipalities the rights, powers and privileges of a natural person for the purpose of exercising its authority under this or any other Act; and

WHEREAS the assessment roll on which 2024 taxes are to be levied will be returned and revised pursuant to the provisions of the *Assessment Act*, and

WHEREAS it is necessary for the Council of the Corporation of the Municipality of Arran-Elderslie pursuant to the *Municipal Act 2001, S.O. 2001, c. 25, as amended*, to raise certain sums for the 2024 taxation year; and

WHEREAS it is expedient to provide for an interim tax levy and to fix the date upon which such interim tax levy shall become due and payable;

NOW THEREFORE COUNCIL OF THE CORPORATION OF THE MUNICIPALITY OF ARRAN-ELDERSLIE HEREBY ENACTS AS FOLLOWS:

1. THAT the 2025 interim levy is hereby imposed and levied on the whole of the taxable assessment for all rate able property in the Municipality of Arran-Elderslie according to the last revised assessment roll of the Corporation of the Municipality of Arran-Elderslie.
2. For the year 2025, the interim levy shall become due and payable in two equal installments being March 26, 2025, and June 26, 2025, and shall be at 50% of the taxes levied in the previous year.
3. THAT this By-law shall come into force and take effect upon receiving the final passing thereof.

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READ a FIRST and SECOND time this 13<sup>th</sup> day of January, 2025.

READ a THIRD time and finally passed this 13<sup>th</sup> day of January, 2025.

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Steve Hammell, Mayor

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Christine Fraser-McDonald, Clerk



**THE CORPORATION OF THE  
MUNICIPALITY OF ARRAN-ELDERSLIE**

---

**By-law 03-2025**

**Being a By-law to Adopt the 2025 Budget (Estimates of Revenues &  
Expenditures) for Tax Purposes**

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WHEREAS Section 290 of the *Municipal Act*, S.O. 2001, c.25, as amended, requires municipalities to prepare and adopt a budget for each year that sets out the estimated revenues and expenditures for the municipality;

WHEREAS in accordance with Section 290 of the *Municipal Act*, S.O. 2001, c.25, as amended, Council has considered the sums required during the year for Municipal purposes and is prepared to pass a budget for the year 2025;

WHEREAS it is now necessary to adopt the estimates of revenue and expenditures for the Corporation of the Municipality of Arran-Elderslie; and

NOW THEREFORE COUNCIL OF THE CORPORATION OF THE MUNICIPALITY OF ARRAN-ELDERSLIE ENACTS AS FOLLOWS:

1. THAT the current estimates of operating revenues and expenditures for tax purposes for the Municipality of Arran-Elderslie are hereby adopted as set out in the attached Schedule "A" to be known as the 2025 Operating Budget.
2. THAT the capital project estimates for expenditures and revenues for tax supported purposes are hereby adopted as set out in the attached Schedule "B", to be known as the 2025 Capital Budget.
3. THAT Schedules "A" and "B" form and becomes part of this By-law.
4. THAT this By-law shall come into force and effect upon receiving the final passing thereof.

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Read a first and second time this 13<sup>th</sup> day of January, 2025.

Read a third time and finally passed this 13<sup>th</sup> day of January, 2025.

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Mayor – Steven Hammell

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Clerk – Christine Fraser-McDonald

## Arran-Elderslie

## Budget Review

For period ending December 31, 2025

| 2025 Operating Budget (Final - this version included in January 13, 2025 by-law) | Year-to-date       |                    |                    | 2024               | 2025                |                  |             |
|--|--------------------|--------------------|--------------------|--------------------|---------------------|------------------|-------------|
|  | 2022               | 2023               | 2024               | 6 Council Approved | 5.1 Council Draft 3 | \$               | %           |
|  | Actuals            | Actuals            | Actuals            | 2024 Total Budget  | 2025 Total Budget   | Variance         | Variance    |
| <b>01-0100 LT Taxation</b>   |                    |                    |                    |                    |                     |                  |             |
| <b>TAXATION SERVICES</b>   |                    |                    |                    |                    |                     |                  |             |
| <b>TAXATION</b>  |                    |                    |                    |                    |                     |                  |             |
| 1300 PT Rec - Adjustments  | 0                  | 0                  | (219)              | 0                  | 0                   | 0                | #DIV/0!     |
| 5100 PT - Res Full Occupied  | (4,270,046)        | (4,611,899)        | (4,983,997)        | (4,983,995)        | (5,233,195)         | (249,200)        | 5.0%        |
| 5101 PT - Res Mult - Full Occupied   | (101,879)          | (120,955)          | (133,438)          | (133,438)          | (140,110)           | (6,672)          | 5.0%        |
| 5102 PT - Farm - Full Occupied   | (1,005,294)        | (1,072,016)        | (1,164,382)        | (1,164,383)        | (1,222,602)         | (58,219)         | 5.0%        |
| 5103 PT - Comm Full Occupied   | (282,002)          | (305,538)          | (376,366)          | (382,614)          | (401,745)           | (19,131)         | 5.0%        |
| 5104 PT - Comm Excess & Vacant   | (5,402)            | (5,570)            | (6,248)            | 0                  | 0                   | 0                | #DIV/0!     |
| 5105 PT - Mgd Forests Full Occupied  | (4,801)            | (5,439)            | (5,684)            | (5,684)            | (5,968)             | (284)            | 5.0%        |
| 5106 PT - Ind Full Occupied  | (122,852)          | (129,542)          | (83,220)           | (86,442)           | (90,764)            | (4,322)          | 5.0%        |
| 5107 PT - Ind Excess Land  | (1,433)            | (1,520)            | (1,626)            | 0                  | 0                   | 0                | #DIV/0!     |
| 5108 PT - Ind Vacant Land  | (1,749)            | (1,370)            | (651)              | 0                  | 0                   | 0                | #DIV/0!     |
| 5109 PT - Pipe Full Occupied   | (20,548)           | (21,807)           | (21,537)           | (56,988)           | (21,125)            | 35,863           | (62.9%)     |
| 5110 PT - Landfills  | (3,351)            | (3,454)            | (3,584)            | 0                  | 0                   | 0                | #DIV/0!     |
| 5111 PT - Parking Lot  | (939)              | (996)              | (1,641)            | (1,641)            | (1,723)             | (82)             | 5.0%        |
| 5120 PT - PIL  | (61,655)           | (62,212)           | (63,910)           | (63,593)           | (66,773)            | (3,180)          | 5.0%        |
| 5122 PT - PIL Hospital   | (1,500)            | (1,500)            | (1,500)            | (1,500)            | (1,500)             | 0                |             |
| 5123 PT - PIL Power Dam  | (2,551)            | (2,551)            | (2,551)            | (2,551)            | (2,551)             | 0                |             |
| 5140 PT - Supp - Res Full Occupied   | (100,007)          | (68,945)           | (91,269)           | (79,000)           | (79,000)            | 0                |             |
| 5141 PT - Supp - Res Mult Full Occupied  | (12,228)           | (2,797)            | 0                  | 0                  | 0                   | 0                | #DIV/0!     |
| 5142 PT - Supp - Farm Full Occupied  | (5,919)            | (6,820)            | (5,027)            | (5,000)            | (5,000)             | 0                |             |
| 5143 PT - Supp - Comm Full Occupied  | (6,981)            | (3,373)            | (18,157)           | (7,000)            | (7,000)             | 0                |             |
| 5144 PT - Supp - Comm Excess & Vacant  | 53                 | 0                  | 0                  | 0                  | 0                   | 0                | #DIV/0!     |
| 5145 PT - Supp - Mgd Forest Full Occupied  | (28)               | 0                  | 0                  | 0                  | 0                   | 0                | #DIV/0!     |
| 5146 PT - Supp - Ind Full Occupied   | (347)              | 0                  | 263                | 0                  | 0                   | 0                | #DIV/0!     |
| 5149 PT - Supp - Pipe Full Occupied  | 0                  | 0                  | (57,996)           | 0                  | 0                   | 0                | #DIV/0!     |
| 5150 PT - Supp - PIL   | 0                  | 961                | 0                  | 0                  | 0                   | 0                | #DIV/0!     |
| 5165 PT - Penalty  | (18,277)           | (20,077)           | (21,616)           | (30,000)           | (31,500)            | (1,500)          | 5.0%        |
| 5166 PT - Interest Rev   | (128,349)          | (136,893)          | (145,928)          | (115,000)          | (120,750)           | (5,750)          | 5.0%        |
| <b>Total TAXATION</b>  | <b>(6,158,085)</b> | <b>(6,584,313)</b> | <b>(7,190,284)</b> | <b>(7,118,829)</b> | <b>(7,431,306)</b>  | <b>(312,477)</b> | <b>4.4%</b> |
| <b>Total TAXATION SERVICES</b>   | <b>(6,158,085)</b> | <b>(6,584,313)</b> | <b>(7,190,284)</b> | <b>(7,118,829)</b> | <b>(7,431,306)</b>  | <b>(312,477)</b> | <b>4.4%</b> |

**Arran-Elderslie**

**Budget Review**

For period ending December 31, 2025

| 2025 Operating Budget (Final - this version included in January 13, 2025 by-law) | Year-to-date |             |             | 2024               | 2025                |           |          |
|--|--------------|-------------|-------------|--------------------|---------------------|-----------|----------|
|  | 2022         | 2023        | 2024        | 6 Council Approved | 5.1 Council Draft 3 | \$        | %        |
|  | Actuals      | Actuals     | Actuals     | 2024 Total Budget  | 2025 Total Budget   | Variance  | Variance |
| <b>Total 01-0100 LT Taxation</b>   | (6,158,085)  | (6,584,313) | (7,190,284) | (7,118,829)        | (7,431,306)         | (312,477) | 4.4%     |
| <b>01-0200 UT Taxation</b>   |              |             |             |                    |                     |           |          |
| <b>TAXATION SERVICES</b>   |              |             |             |                    |                     |           |          |
| <b>TAXATION</b>  |              |             |             |                    |                     |           |          |
| 2200 PT - CFOG Res Full Occupied   | (2,368,797)  | (2,600,071) | (2,785,086) | (2,098,821)        | (2,098,821)         | 0         |          |
| 2201 PT - CFOG Res Mult -Full Occupied   | (56,517)     | (68,200)    | (74,566)    | (51,306)           | (51,306)            | 0         |          |
| 2202 PT - CFOG Farm - Full Occupied  | (557,682)    | (604,450)   | (650,663)   | (502,730)          | (502,730)           | 0         |          |
| 2203 PT - CFOG Comm Full Occupied  | (156,440)    | (172,277)   | (210,316)   | (137,067)          | (137,067)           | 0         |          |
| 2204 PT - CFOG Comm Excess & Vacant  | (2,997)      | (3,141)     | (3,491)     | (1,621)            | (1,621)             | 0         |          |
| 2205 PT - CFOG Mgd Forests Full Occupied   | (2,664)      | (3,067)     | (3,176)     | (1,868)            | (1,868)             | 0         |          |
| 2206 PT - CFOG Ind Full Occupied   | (68,152)     | (73,042)    | (46,504)    | (63,771)           | (63,771)            | 0         |          |
| 2207 PT - CFOG Ind Excess Land   | (795)        | (857)       | (909)       | (470)              | (470)               | 0         |          |
| 2208 PT - CFOG Ind Vacant Land   | (970)        | (772)       | (364)       | (878)              | (878)               | 0         |          |
| 2209 PT - CFOG Pipe Full Occupied  | (11,399)     | (12,296)    | (31,845)    | (9,357)            | (9,357)             | 0         |          |
| 2211 PT - CFOG Parking Lot   | (521)        | (561)       | (917)       | 0                  | 0                   | 0         | #DIV/0!  |
| 2220 PT - CFOG PIL   | (20,401)     | (21,478)    | (22,474)    | (16,863)           | (16,863)            | 0         |          |
| 2224 PT - CFOG PIL Landfill  | (973)        | (1,048)     | (1,112)     | (854)              | (854)               | 0         |          |
| 2240 PT - Supp - CFOG Res Full Occupied  | (55,022)     | (38,615)    | (51,055)    | (23,000)           | (23,000)            | 0         |          |
| 2241 PT - Supp - CFOG Res Mult Full Occupied                                     | (6,783)      | (1,577)     | 0           | 0                  | 0                   | 0         | #DIV/0!  |
| 2242 PT - Supp - CFOG Farm Full Occupied   | (3,263)      | (3,819)     | (2,840)     | (2,700)            | (2,700)             | 0         |          |
| 2243 PT - Supp - CFOG Comm Full Occupied   | (3,849)      | (1,600)     | (10,173)    | (3,600)            | (3,600)             | 0         |          |
| 2244 PT - Supp - CFOG Comm Excess & Vacant                                       | 29           | 0           | 0           | 0                  | 0                   | 0         | #DIV/0!  |
| 2245 PT - Supp - CFOG Mgd Forest Full Occupied                                   | (16)         | 0           | 0           | 0                  | 0                   | 0         | #DIV/0!  |
| 2246 PT - Supp - CFOG Ind Full Occupied  | (192)        | 0           | 147         | 0                  | 0                   | 0         | #DIV/0!  |
| 2249 PT - Supp - CFOG Pipe Full Occupied   | 0            | 0           | (32,471)    | 0                  | 0                   | 0         | #DIV/0!  |
| 2290 PT - General Requisition  | 3,288,466    | 3,560,147   | 2,872,796   | 2,888,906          | 2,888,906           | 0         |          |
| 2292 PT - Write off  | 28,938       | 43,105      | 9,975       | 26,000             | 26,000              | 0         |          |
| <b>Total TAXATION</b>  | 0            | (3,619)     | (1,045,044) | 0                  | 0                   | 0         | #DIV/0!  |
| <b>Total TAXATION SERVICES</b>   | 0            | (3,619)     | (1,045,044) | 0                  | 0                   | 0         | #DIV/0!  |
| <b>Total 01-0200 UT Taxation</b>   | 0            | (3,619)     | (1,045,044) | 0                  | 0                   | 0         | #DIV/0!  |
| <b>01-0300 EP Taxation</b>   |              |             |             |                    |                     |           |          |
| <b>TAXATION SERVICES</b>   |              |             |             |                    |                     |           |          |

**Arran-Elderslie**

**Budget Review**

For period ending December 31, 2025

| 2025 Operating Budget (Final - this version included in January 13, 2025 by-law) | Year-to-date |           |           | 2024               | 2025                |          |          |
|--|--------------|-----------|-----------|--------------------|---------------------|----------|----------|
|  | 2022         | 2023      | 2024      | 6 Council Approved | 5.1 Council Draft 3 | \$       | %        |
|  | Actuals      | Actuals   | Actuals   | 2024 Total Budget  | 2025 Total Budget   | Variance | Variance |
| <b>TAXATION</b>  |              |           |           |                    |                     |          |          |
| 2200 PT - CFOG Res Full Occupied   | (801,788)    | (816,152) | (825,900) | (780,673)          | (780,673)           | 0        |          |
| 2201 PT - CFOG Res Mult -Full Occupied   | (19,609)     | (21,924)  | (22,475)  | (19,725)           | (19,725)            | 0        |          |
| 2202 PT - CFOG Farm - Full Occupied  | (191,074)    | (191,876) | (194,903) | (190,327)          | (190,327)           | 0        |          |
| 2203 PT - CFOG Comm Full Occupied  | (196,294)    | (200,325) | (231,911) | (211,622)          | (211,622)           | 0        |          |
| 2204 PT - CFOG Comm Excess & Vacant  | (3,760)      | (3,652)   | (3,850)   | (3,038)            | (3,038)             | 0        |          |
| 2205 PT - CFOG Mgd Forests Full Occupied   | (848)        | (912)     | (889)     | (637)              | (637)               | 0        |          |
| 2206 PT - CFOG Ind Full Occupied   | (60,210)     | (59,801)  | (36,055)  | (88,085)           | (88,085)            | 0        |          |
| 2207 PT - CFOG Ind Excess Land   | (704)        | (703)     | (707)     | (828)              | (828)               | 0        |          |
| 2208 PT - CFOG Ind Vacant Land   | (859)        | (634)     | (283)     | (1,498)            | (1,498)             | 0        |          |
| 2209 PT - CFOG Pipe Full Occupied  | (17,352)     | (17,346)  | (42,602)  | (17,347)           | (17,347)            | 0        |          |
| 2211 PT - CFOG Parking Lot   | (654)        | (653)     | (1,011)   | 0                  | 0                   | 0        | #DIV/0!  |
| 2220 PT - CFOG PIL   | (70)         | (4,541)   | (4,566)   | (70)               | (70)                | 0        |          |
| 2240 PT - Supp - CFOG Res Full Occupied  | (18,896)     | (12,834)  | (15,734)  | (8,900)            | (8,900)             | 0        |          |
| 2241 PT - Supp - CFOG Res Mult Full Occupied                                     | (2,365)      | (510)     | 0         | 0                  | 0                   | 0        | #DIV/0!  |
| 2242 PT - Supp - CFOG Farm Full Occupied   | (1,156)      | (1,202)   | (940)     | (1,000)            | (1,000)             | 0        |          |
| 2243 PT - Supp - CFOG Comm Full Occupied   | (4,905)      | (2,252)   | (11,455)  | (5,700)            | (5,700)             | 0        |          |
| 2244 PT - Supp - CFOG Comm Excess & Vacant                                       | 37           | 0         | 0         | 0                  | 0                   | 0        | #DIV/0!  |
| 2245 PT - Supp - CFOG Mgd Forest Full Occupied                                   | (5)          | 0         | 0         | 0                  | 0                   | 0        | #DIV/0!  |
| 2246 PT - Supp - CFOG Ind Full Occupied  | (172)        | 0         | 115       | 0                  | 0                   | 0        | #DIV/0!  |
| 2249 PT - Supp - CFOG Pipe Full Occupied   | 0            | 0         | (47,190)  | 0                  | 0                   | 0        | #DIV/0!  |
| 2290 PT - General Requisition  | 1,306,981    | 1,333,211 | 1,001,255 | 1,318,450          | 1,318,450           | 0        |          |
| 2292 PT - Write off  | 13,702       | 2,069     | 3,441     | 11,000             | 11,000              | 0        |          |
| <b>Total TAXATION</b>  | (1)          | (37)      | (435,660) | 0                  | 0                   | 0        | #DIV/0!  |
| <b>Total TAXATION SERVICES</b>   | (1)          | (37)      | (435,660) | 0                  | 0                   | 0        | #DIV/0!  |
| <b>Total 01-0300 EP Taxation</b>   | (1)          | (37)      | (435,660) | 0                  | 0                   | 0        | #DIV/0!  |
| <b>01-0400 ES Taxation</b>   |              |           |           |                    |                     |          |          |
| <b>TAXATION SERVICES</b>   |              |           |           |                    |                     |          |          |
| <b>TAXATION</b>  |              |           |           |                    |                     |          |          |
| 2200 PT - CFOG Res Full Occupied   | (23,295)     | (24,437)  | (23,142)  | (24,006)           | (24,006)            | 0        |          |
| 2201 PT - CFOG Res Mult -Full Occupied   | (91)         | (138)     | (260)     | (90)               | (90)                | 0        |          |
| 2202 PT - CFOG Farm - Full Occupied  | (3,391)      | (3,753)   | (3,683)   | (2,594)            | (2,594)             | 0        |          |

**Arran-Elderslie**

**Budget Review**

For period ending December 31, 2025

| 2025 Operating Budget (Final - this version included in January 13, 2025 by-law) |          |              | Year-to-date    | 2024               | 2025                |          |                |
|--|----------|--------------|-----------------|--------------------|---------------------|----------|----------------|
|  | 2022     | 2023         | 2024            | 6 Council Approved | 5.1 Council Draft 3 | \$       | %              |
|  | Actuals  | Actuals      | Actuals         | 2024 Total Budget  | 2025 Total Budget   | Variance | Variance       |
| 2203 PT - CFOG Comm Full Occupied  | (53,634) | (55,125)     | (62,024)        | (56,759)           | (56,759)            | 0        |                |
| 2204 PT - CFOG Comm Excess & Vacant  | (1,027)  | (1,005)      | (1,030)         | (815)              | (815)               | 0        |                |
| 2205 PT - CFOG Mgd Forests Full Occupied   | (77)     | (77)         | (77)            | (77)               | (77)                | 0        |                |
| 2206 PT - CFOG Ind Full Occupied   | (16,451) | (16,456)     | (9,643)         | (23,625)           | (23,625)            | 0        |                |
| 2207 PT - CFOG Ind Excess Land   | (192)    | (193)        | (189)           | (222)              | (222)               | 0        |                |
| 2208 PT - CFOG Ind Vacant Land   | (235)    | (174)        | (76)            | (402)              | (402)               | 0        |                |
| 2209 PT - CFOG Pipe Full Occupied  | (4,741)  | (4,773)      | (11,394)        | (4,653)            | (4,653)             | 0        |                |
| 2211 PT - CFOG Parking Lot   | (179)    | (180)        | (270)           | 0                  | 0                   | 0        | #DIV/0!        |
| 2220 PT - CFOG PIL   | 0        | (1,230)      | (1,202)         | 0                  | 0                   | 0        | #DIV/0!        |
| 2240 PT - Supp - CFOG Res Full Occupied  | (729)    | 0            | (38)            | 0                  | 0                   | 0        | #DIV/0!        |
| 2242 PT - Supp - CFOG Farm Full Occupied   | 0        | (71)         | 0               | 0                  | 0                   | 0        | #DIV/0!        |
| 2243 PT - Supp - CFOG Comm Full Occupied   | (1,343)  | (620)        | (3,107)         | (1,500)            | (1,500)             | 0        |                |
| 2244 PT - Supp - CFOG Comm Excess & Vacant                                       | 10       | 0            | 0               | 0                  | 0                   | 0        | #DIV/0!        |
| 2246 PT - Supp - CFOG Ind Full Occupied  | (47)     | 0            | 31              | 0                  | 0                   | 0        | #DIV/0!        |
| 2249 PT - Supp - CFOG Pipe Full Occupied   | 0        | 0            | (12,985)        | 0                  | 0                   | 0        | #DIV/0!        |
| 2290 PT - General Requisition  | 104,727  | 105,591      | 89,117          | 114,373            | 114,373             | 0        |                |
| 2292 PT - Write off  | 696      | 7,918        | 74              | 370                | 370                 | 0        |                |
| <b>Total TAXATION</b>  | <b>1</b> | <b>5,277</b> | <b>(39,898)</b> | <b>0</b>           | <b>0</b>            | <b>0</b> | <b>#DIV/0!</b> |
| <b>Total TAXATION SERVICES</b>   | <b>1</b> | <b>5,277</b> | <b>(39,898)</b> | <b>0</b>           | <b>0</b>            | <b>0</b> | <b>#DIV/0!</b> |
| <b>Total 01-0400 ES Taxation</b>   | <b>1</b> | <b>5,277</b> | <b>(39,898)</b> | <b>0</b>           | <b>0</b>            | <b>0</b> | <b>#DIV/0!</b> |
| <b>01-0500 FS Taxation</b>   |          |              |                 |                    |                     |          |                |
| <b>TAXATION SERVICES</b>   |          |              |                 |                    |                     |          |                |
| <b>TAXATION</b>  |          |              |                 |                    |                     |          |                |
| 2200 PT - CFOG Res Full Occupied   | (913)    | (913)        | (972)           | (732)              | (732)               | 0        |                |
| 2201 PT - CFOG Res Mult -Full Occupied   | (5)      | (8)          | (15)            | (6)                | (6)                 | 0        |                |
| 2203 PT - CFOG Comm Full Occupied  | (3,173)  | (3,264)      | (3,596)         | (3,475)            | (3,475)             | 0        |                |
| 2204 PT - CFOG Comm Excess & Vacant  | (61)     | (60)         | (60)            | (50)               | (50)                | 0        |                |
| 2205 PT - CFOG Mgd Forests Full Occupied   | (2)      | (2)          | (2)             | (2)                | (2)                 | 0        |                |
| 2206 PT - CFOG Ind Full Occupied   | (973)    | (974)        | (559)           | (1,447)            | (1,447)             | 0        |                |
| 2207 PT - CFOG Ind Excess Land   | (11)     | (11)         | (11)            | (14)               | (14)                | 0        |                |
| 2208 PT - CFOG Ind Vacant Land   | (14)     | (10)         | (4)             | (25)               | (25)                | 0        |                |
| 2209 PT - CFOG Pipe Full Occupied  | (280)    | (283)        | (661)           | (285)              | (285)               | 0        |                |

**Arran-Elderslie**

**Budget Review**

For period ending December 31, 2025

| 2025 Operating Budget (Final - this version included in January 13, 2025 by-law) | Year-to-date |         |         | 2024               | 2025                |          |          |
|--|--------------|---------|---------|--------------------|---------------------|----------|----------|
|  | 2022         | 2023    | 2024    | 6 Council Approved | 5.1 Council Draft 3 | \$       | %        |
|  | Actuals      | Actuals | Actuals | 2024 Total Budget  | 2025 Total Budget   | Variance | Variance |
| 2211 PT - CFOG Parking Lot   | (11)         | (11)    | (16)    | 0                  | 0                   | 0        | #DIV/0!  |
| 2220 PT - CFOG PIL   | 0            | (73)    | (70)    | 0                  | 0                   | 0        | #DIV/0!  |
| 2240 PT - Supp - CFOG Res Full Occupied  | 0            | (31)    | 0       | 0                  | 0                   | 0        | #DIV/0!  |
| 2243 PT - Supp - CFOG Comm Full Occupied   | (79)         | (37)    | (182)   | (100)              | (100)               | 0        |          |
| 2244 PT - Supp - CFOG Comm Excess & Vacant                                       | 1            | 0       | 0       | 0                  | 0                   | 0        | #DIV/0!  |
| 2246 PT - Supp - CFOG Ind Full Occupied  | (3)          | 0       | 2       | 0                  | 0                   | 0        | #DIV/0!  |
| 2249 PT - Supp - CFOG Pipe Full Occupied   | 0            | 0       | (769)   | 0                  | 0                   | 0        | #DIV/0!  |
| 2290 PT - General Requisition  | 5,483        | 8,160   | 4,882   | 6,111              | 6,111               | 0        |          |
| 2292 PT - Write off  | 42           | 469     | 4       | 25                 | 25                  | 0        |          |
| <b>Total TAXATION</b>  | 1            | 2,952   | (2,029) | 0                  | 0                   | 0        | #DIV/0!  |
| <b>Total TAXATION SERVICES</b>   | 1            | 2,952   | (2,029) | 0                  | 0                   | 0        | #DIV/0!  |
| <b>Total 01-0500 FS Taxation</b>   | 1            | 2,952   | (2,029) | 0                  | 0                   | 0        | #DIV/0!  |
| <b>01-0600 FP Taxation</b>   |              |         |         |                    |                     |          |          |
| <b>TAXATION SERVICES</b>   |              |         |         |                    |                     |          |          |
| <b>TAXATION</b>  |              |         |         |                    |                     |          |          |
| 2200 PT - CFOG Res Full Occupied   | (4)          | (5)     | (5)     | (4)                | (4)                 | 0        |          |
| 2201 PT - CFOG Res Mult -Full Occupied   | (2)          | (4)     | (8)     | (2)                | (2)                 | 0        |          |
| 2203 PT - CFOG Comm Full Occupied  | (1,343)      | (1,358) | (1,871) | (1,363)            | (1,363)             | 0        |          |
| 2204 PT - CFOG Comm Excess & Vacant  | (26)         | (25)    | (31)    | (20)               | (20)                | 0        |          |
| 2205 PT - CFOG Mgd Forests Full Occupied   | (1)          | (1)     | (1)     | (1)                | (1)                 | 0        |          |
| 2206 PT - CFOG Ind Full Occupied   | (412)        | (405)   | (291)   | (567)              | (567)               | 0        |          |
| 2207 PT - CFOG Ind Excess Land   | (5)          | (5)     | (6)     | (5)                | (5)                 | 0        |          |
| 2208 PT - CFOG Ind Vacant Land   | (6)          | (4)     | (2)     | (10)               | (10)                | 0        |          |
| 2209 PT - CFOG Pipe Full Occupied  | (119)        | (118)   | (344)   | (112)              | (112)               | 0        |          |
| 2211 PT - CFOG Parking Lot   | (4)          | (4)     | (8)     | 0                  | 0                   | 0        | #DIV/0!  |
| 2220 PT - CFOG PIL   | 0            | (30)    | (36)    | 0                  | 0                   | 0        | #DIV/0!  |
| 2243 PT - Supp - CFOG Comm Full Occupied   | (33)         | (15)    | (85)    | (37)               | (37)                | 0        |          |
| 2246 PT - Supp - CFOG Ind Full Occupied  | (1)          | 0       | 1       | 0                  | 0                   | 0        | #DIV/0!  |
| 2249 PT - Supp - CFOG Pipe Full Occupied   | 0            | 0       | (320)   | 0                  | 0                   | 0        | #DIV/0!  |
| 2290 PT - General Requisition  | 1,940        | 2,444   | 2,618   | 2,113              | 2,113               | 0        |          |
| 2292 PT - Write off  | 17           | 195     | 2       | 8                  | 8                   | 0        |          |
| <b>Total TAXATION</b>  | 1            | 665     | (387)   | 0                  | 0                   | 0        | #DIV/0!  |

**Arran-Elderslie**

**Budget Review**

For period ending December 31, 2025

| 2025 Operating Budget (Final - this version included in January 13, 2025 by-law) |          |         | Year-to-date | 2024               | 2025                |          |          |
|--|----------|---------|--------------|--------------------|---------------------|----------|----------|
|  | 2022     | 2023    | 2024         | 6 Council Approved | 5.1 Council Draft 3 | \$       | %        |
|  | Actuals  | Actuals | Actuals      | 2024 Total Budget  | 2025 Total Budget   | Variance | Variance |
| <b>Total TAXATION SERVICES</b>   | 1        | 665     | (387)        | 0                  | 0                   | 0        | #DIV/0!  |
| <b>Total 01-0600 FP Taxation</b>   | 1        | 665     | (387)        | 0                  | 0                   | 0        | #DIV/0!  |
| <b>01-1010 General-Council</b>   |          |         |              |                    |                     |          |          |
| <b>MUNICIPAL SERVICES</b>  |          |         |              |                    |                     |          |          |
| <b>GENERAL GOVERNMENT</b>  |          |         |              |                    |                     |          |          |
| <b>4033 Honorariums</b>  | 96,211   | 102,080 | 82,298       | 107,766            | 110,984             | 3,218    | 3.0%     |
| <b>4304 Insurance</b>  | 1,480    | 1,407   | 1,407        | 1,303              | 1,342               | 39       | 3.0%     |
| <b>4340 Material &amp; Supplies</b>  | 142      | 721     | 265          | 550                | 567                 | 17       | 3.1%     |
| <b>4354 Election</b>   | 30,883   | 1,860   | 1,773        | 2,100              | 2,369               | 269      | 12.8%    |
| <b>4362 Meeting</b>  | 342      | 169     | 82           | 10,250             | 10,558              | 308      | 3.0%     |
| <b>4390 Telephone</b>  | 680      | 1,943   | 1,197        | 2,031              | 2,092               | 61       | 3.0%     |
| <b>4500 Employee Benefits</b>  | 5,409    | 5,515   | 4,319        | 7,056              | 7,310               | 254      | 3.6%     |
| <b>4540 Mileage</b>  | 2,114    | 3,134   | 2,647        | 3,500              | 3,500               | 0        |          |
| <b>4550 Conferences</b>  | 3,322    | 3,182   | 191          | 10,000             | 10,000              | 0        |          |
| <b>4551 Training</b>   | 2,606    | 356     | 2,690        | 10,000             | 7,000               | (3,000)  | (30.0%)  |
| <b>4552 Memberships</b>  | 400      | 400     | 0            | 0                  | 900                 | 900      | #DIV/0!  |
| <b>4633 Council Projects/Grants</b>  | 0        | 124     | 0            | 0                  | 0                   | 0        | #DIV/0!  |
| <b>9030 Transfer to Reserve</b>  | 0        | 7,500   | 8,000        | 8,000              | 8,000               | 0        |          |
| <b>9230 Transfer from Reserve</b>  | (24,749) | 0       | 0            | 0                  | 0                   | 0        | #DIV/0!  |
| <b>Total GENERAL GOVERNMENT</b>  | 118,840  | 128,391 | 104,869      | 162,556            | 164,622             | 2,066    | 1.3%     |
| <b>Total MUNICIPAL SERVICES</b>  | 118,840  | 128,391 | 104,869      | 162,556            | 164,622             | 2,066    | 1.3%     |
| <b>Total 01-1010 General-Council</b>   | 118,840  | 128,391 | 104,869      | 162,556            | 164,622             | 2,066    | 1.3%     |
| <b>01-1020 General-Program Support</b>   |          |         |              |                    |                     |          |          |
| <b>MUNICIPAL SERVICES</b>  |          |         |              |                    |                     |          |          |
| <b>GENERAL GOVERNMENT</b>  |          |         |              |                    |                     |          |          |
| <b>0000</b>  | 0        | 0       | 0            | 939                | 0                   | (939)    | (100.0%) |
| <b>4000 Salaries &amp; Wages</b>   | 557,882  | 540,965 | 505,280      | 638,087            | 633,700             | (4,387)  | (0.7%)   |
| <b>4034 Wages Overtime</b>   | 0        | 0       | 401          | 0                  | 0                   | 0        | #DIV/0!  |
| <b>4038 Wages Vacation</b>   | 7,799    | 6,975   | 28,721       | 235                | 237                 | 2        | 0.9%     |
| <b>4040 Wages Stats</b>  | 3,776    | 3,392   | 12,669       | 0                  | 0                   | 0        | #DIV/0!  |
| <b>4042 Wages Sick Pay</b>   | 3,150    | 3,170   | 6,879        | 0                  | 0                   | 0        | #DIV/0!  |
| <b>4300 Contracted Services</b>  | 109,541  | 176,902 | 202,265      | 95,122             | 145,070             | 49,948   | 52.5%    |



## Arran-Elderslie

## Budget Review

For period ending December 31, 2025

| 2025 Operating Budget (Final - this version included in January 13, 2025 by-law) |         |          | Year-to-date | 2024               | 2025                |          |          |
|--|---------|----------|--------------|--------------------|---------------------|----------|----------|
|  | 2022    | 2023     | 2024         | 6 Council Approved | 5.1 Council Draft 3 | \$       | %        |
|  | Actuals | Actuals  | Actuals      | 2024 Total Budget  | 2025 Total Budget   | Variance | Variance |
| <b>4301 Advertising</b>  | 762     | 2,232    | 7,917        | 1,540              | 10,586              | 9,046    | 587.4%   |
| <b>4303 Legal Services</b>   | 147,104 | 54,656   | 61,280       | 78,000             | 80,340              | 2,340    | 3.0%     |
| <b>4304 Insurance</b>  | 53,746  | 79,127   | 68,237       | 87,802             | 90,436              | 2,634    | 3.0%     |
| <b>4308 Courier Service</b>  | 70      | 93       | 339          | 187                | 193                 | 6        | 3.2%     |
| <b>4313 Software Licence</b>   | 72,993  | 101,119  | 60,897       | 102,195            | 102,261             | 66       | 0.1%     |
| <b>4320 Bldg Mtce</b>  | 6,915   | 2,091    | 5,262        | 1,040              | 1,071               | 31       | 3.0%     |
| <b>4323 Vehicle Repair</b>   | 244     | 0        | 0            | 0                  | 0                   | 0        | #DIV/0!  |
| <b>4340 Material &amp; Supplies</b>  | 7,892   | 5,930    | 2,550        | 2,461              | 2,535               | 74       | 3.0%     |
| <b>4341 Office Supplies</b>  | 19,540  | 15,847   | 5,665        | 13,938             | 14,356              | 418      | 3.0%     |
| <b>4342 Cleaning Supplies</b>  | 0       | 318      | 233          | 110                | 113                 | 3        | 2.7%     |
| <b>4358 Publications</b>   | 530     | 365      | 0            | 34                 | 35                  | 1        | 2.9%     |
| <b>4362 Meeting</b>  | 946     | 370      | 954          | 7,800              | 8,034               | 234      | 3.0%     |
| <b>4364 Computer Supplies</b>  | 5,500   | 3,397    | 3,778        | 2,080              | 2,142               | 62       | 3.0%     |
| <b>4370 Fuel</b>   | 0       | 153      | 20           | 0                  | 0                   | 0        | #DIV/0!  |
| <b>4371 Natural Gas</b>  | 219     | 1,917    | 1,205        | 4,160              | 2,406               | (1,754)  | (42.2%)  |
| <b>4372 Propane</b>  | 4,782   | (868)    | 0            | 0                  | 0                   | 0        | #DIV/0!  |
| <b>4373 Hydro</b>  | 5,705   | 6,129    | 3,889        | 5,324              | 5,484               | 160      | 3.0%     |
| <b>4376 Property Taxes</b>   | 1,787   | 1,833    | 3,805        | 1,995              | 2,055               | 60       | 3.0%     |
| <b>4380 Room Rental</b>  | 17,963  | 4,459    | (105)        | 0                  | 0                   | 0        | #DIV/0!  |
| <b>4390 Telephone</b>  | 9,718   | 10,222   | 5,861        | 9,098              | 9,371               | 273      | 3.0%     |
| <b>4500 Employee Benefits</b>  | 172,813 | 195,466  | 170,070      | 187,902            | 197,108             | 9,206    | 4.9%     |
| <b>4510 Clothing Allowance</b>   | 1,601   | 445      | 76           | 350                | 350                 | 0        |          |
| <b>4512 Change in PEB</b>  | 14,222  | 0        | 0            | 0                  | 0                   | 0        | #DIV/0!  |
| <b>4540 Mileage</b>  | 629     | 458      | 713          | 500                | 500                 | 0        |          |
| <b>4550 Conferences</b>  | 3,584   | 669      | 5,627        | 10,000             | 8,500               | (1,500)  | (15.0%)  |
| <b>4551 Training</b>   | 6,817   | 1,296    | 2,750        | 7,500              | 13,372              | 5,872    | 78.3%    |
| <b>4552 Memberships</b>  | 27,966  | 28,649   | 32,176       | 27,484             | 11,444              | (16,040) | (58.4%)  |
| <b>4600 Miscellaneous</b>  | 3,689   | 2,664    | 760          | 0                  | 0                   | 0        | #DIV/0!  |
| <b>4601 Strategic Initiatives</b>  | 1,628   | 64       | 0            | 1,000              | 1,000               | 0        |          |
| <b>4602 Pandemic Costs</b>   | 13,684  | 0        | 0            | 0                  | 0                   | 0        | #DIV/0!  |
| <b>4603 Write Off</b>  | 12,308  | (54,888) | (63)         | 0                  | 0                   | 0        | #DIV/0!  |
| <b>4604 Write Off</b>  | 34,971  | 76,969   | 31,901       | 57,062             | 57,062              | 0        |          |

## Arran-Elderslie

## Budget Review

For period ending December 31, 2025

| 2025 Operating Budget (Final - this version included in January 13, 2025 by-law) |             |             | Year-to-date | 2024               | 2025                |           |          |
|--|-------------|-------------|--------------|--------------------|---------------------|-----------|----------|
|  | 2022        | 2023        | 2024         | 6 Council Approved | 5.1 Council Draft 3 | \$        | %        |
|  | Actuals     | Actuals     | Actuals      | 2024 Total Budget  | 2025 Total Budget   | Variance  | Variance |
| <b>4651 Postage</b>  | 21,371      | 11,328      | 19,776       | 15,325             | 19,325              | 4,000     | 26.1%    |
| <b>4700 Interest</b>   | 4,910       | 1,739       | 8,032        | 0                  | 0                   | 0         | #DIV/0!  |
| <b>4701 Bank Charges</b>   | 5,291       | 6,725       | 5,846        | 13,500             | 13,500              | 0         |          |
| <b>5266 Tax Certificates</b>   | (8,450)     | (8,350)     | (9,690)      | (10,000)           | (10,000)            | 0         |          |
| <b>5271 Licence Fee</b>  | (1,523)     | (983)       | (1,091)      | (2,000)            | (2,000)             | 0         |          |
| <b>5275 Permit Fee</b>   | (630)       | (505)       | (1,620)      | (500)              | (500)               | 0         |          |
| <b>5290 Misc Charges</b>   | (736)       | (1,076)     | 5            | 0                  | 0                   | 0         | #DIV/0!  |
| <b>5292 Admin Fees</b>   | (10)        | (1)         | 0            | 0                  | 0                   | 0         | #DIV/0!  |
| <b>5320 Gov Tsfr - Provincial</b>  | (1,622,300) | (1,627,000) | (1,213,575)  | (1,627,000)        | (1,823,100)         | (196,100) | 12.1%    |
| <b>5403 Resale Materials</b>   | (75)        | (37)        | (44)         | (72)               | (72)                | 0         |          |
| <b>5680 Grants Other</b>   | (3,400)     | 0           | 0            | 0                  | 0                   | 0         | #DIV/0!  |
| <b>5700 Investment Income</b>  | (10,000)    | (10,000)    | (164,876)    | (103,894)          | (122,894)           | (19,000)  | 18.3%    |
| <b>5701 Interest Income</b>  | (259,212)   | (570,807)   | (378,259)    | (344,845)          | (344,845)           | 0         |          |
| <b>5900 Misc Revenue</b>   | (145,518)   | (8,618)     | (7,197)      | (14,548)           | (4,548)             | 10,000    | (68.7%)  |
| <b>5901 Land Sales</b>   | (288,413)   | (146,549)   | (213,269)    | (300,000)          | (301,957)           | (1,957)   | 0.7%     |
| <b>9020 Transfer to Capital</b>  | 4,659       | 0           | 0            | 0                  | 0                   | 0         | #DIV/0!  |
| <b>9030 Transfer to Reserve</b>  | 1,470,989   | 1,846,638   | 1,264,570    | 1,267,368          | 1,126,661           | (140,707) | (11.1%)  |
| <b>9230 Transfer from Reserve</b>  | (143,370)   | (16,498)    | (8,855)      | (6,723)            | 0                   | 6,723     | (100.0%) |
| <b>Total GENERAL GOVERNMENT</b>  | 356,059     | 748,592     | 531,765      | 230,556            | (50,669)            | (281,225) | (122.0%) |
| <b>Total MUNICIPAL SERVICES</b>  | 356,059     | 748,592     | 531,765      | 230,556            | (50,669)            | (281,225) | (122.0%) |
| <b>Total 01-1020 General-Program Support</b>                                     | 356,059     | 748,592     | 531,765      | 230,556            | (50,669)            | (281,225) | (122.0%) |
| <b>01-1030 General-Asset Management / GIS</b>                                    |             |             |              |                    |                     |           |          |
| <b>MUNICIPAL SERVICES</b>  |             |             |              |                    |                     |           |          |
| <b>GENERAL GOVERNMENT</b>  |             |             |              |                    |                     |           |          |
| <b>4000 Salaries &amp; Wages</b>   | 679         | 18,843      | 21,305       | 0                  | 0                   | 0         | #DIV/0!  |
| <b>4004 Wages Student</b>  | 15,315      | 0           | 0            | 44,882             | 46,772              | 1,890     | 4.2%     |
| <b>4038 Wages Vacation</b>   | 613         | 661         | 846          | 1,830              | 1,885               | 55        | 3.0%     |
| <b>4300 Contracted Services</b>  | 14,327      | 280         | 0            | 400                | 412                 | 12        | 3.0%     |
| <b>4313 Software Licence</b>   | 0           | 0           | 6,881        | 0                  | 0                   | 0         | #DIV/0!  |
| <b>4340 Material &amp; Supplies</b>  | 5,127       | 1,014       | 0            | 2,976              | 3,065               | 89        | 3.0%     |
| <b>4390 Telephone</b>  | 74          | 0           | 0            | 244                | 251                 | 7         | 2.9%     |
| <b>4500 Employee Benefits</b>  | 3,737       | 3,503       | 3,043        | 5,945              | 6,224               | 279       | 4.7%     |

**Arran-Elderslie**

**Budget Review**

For period ending December 31, 2025

| 2025 Operating Budget (Final - this version included in January 13, 2025 by-law) | Year-to-date |          |          | 2024               | 2025                |          |          |
|--|--------------|----------|----------|--------------------|---------------------|----------|----------|
|  | 2022         | 2023     | 2024     | 6 Council Approved | 5.1 Council Draft 3 | \$       | %        |
|  | Actuals      | Actuals  | Actuals  | 2024 Total Budget  | 2025 Total Budget   | Variance | Variance |
| <b>4550 Conferences</b>  | 599          | 0        | 0        | 1,000              | 1,000               | 0        |          |
| <b>5600 Grants - Federal</b>   | (2,100)      | 0        | 0        | 0                  | 0                   | 0        | #DIV/0!  |
| <b>5680 Grants Other</b>   | (10,794)     | 0        | 0        | (3,000)            | 0                   | 3,000    | (100.0%) |
| <b>9230 Transfer from Reserve</b>  | (40,000)     | (35,000) | (35,000) | (35,000)           | (35,000)            | 0        |          |
| <b>Total GENERAL GOVERNMENT</b>  | (12,423)     | (10,699) | (2,925)  | 19,277             | 24,609              | 5,332    | 27.7%    |
| <b>Total MUNICIPAL SERVICES</b>  | (12,423)     | (10,699) | (2,925)  | 19,277             | 24,609              | 5,332    | 27.7%    |
| <b>Total 01-1030 General-Asset Management / GIS</b>                              | (12,423)     | (10,699) | (2,925)  | 19,277             | 24,609              | 5,332    | 27.7%    |
| <b>01-1060 General-Human Resources</b>   |              |          |          |                    |                     |          |          |
| <b>MUNICIPAL SERVICES</b>  |              |          |          |                    |                     |          |          |
| <b>GENERAL GOVERNMENT</b>  |              |          |          |                    |                     |          |          |
| <b>4313 Software Licence</b>   | 0            | 0        | 0        | 0                  | 6,343               | 6,343    | #DIV/0!  |
| <b>Total GENERAL GOVERNMENT</b>  | 0            | 0        | 0        | 0                  | 6,343               | 6,343    | #DIV/0!  |
| <b>Total MUNICIPAL SERVICES</b>  | 0            | 0        | 0        | 0                  | 6,343               | 6,343    | #DIV/0!  |
| <b>Total 01-1060 General-Human Resources</b>                                     | 0            | 0        | 0        | 0                  | 6,343               | 6,343    | #DIV/0!  |
| <b>01-2010 Protection-Common Fire</b>  |              |          |          |                    |                     |          |          |
| <b>MUNICIPAL SERVICES</b>  |              |          |          |                    |                     |          |          |
| <b>PROTECTION SERVICES</b>   |              |          |          |                    |                     |          |          |
| <b>0000</b>  | 0            | 0        | 0        | 188                | 0                   | (188)    | (100.0%) |
| <b>4000 Salaries &amp; Wages</b>   | 55,521       | 61,228   | 52,349   | 100,297            | 68,970              | (31,327) | (31.2%)  |
| <b>4038 Wages Vacation</b>   | 0            | 0        | 5,796    | 0                  | 0                   | 0        | #DIV/0!  |
| <b>4040 Wages Stats</b>  | 0            | 0        | 3,919    | 0                  | 0                   | 0        | #DIV/0!  |
| <b>4042 Wages Sick Pay</b>   | 0            | 0        | 386      | 0                  | 0                   | 0        | #DIV/0!  |
| <b>4300 Contracted Services</b>  | 0            | 112      | 0        | 0                  | 0                   | 0        | #DIV/0!  |
| <b>4303 Legal Services</b>   | 4,164        | 7,174    | 4,924    | 4,500              | 4,635               | 135      | 3.0%     |
| <b>4304 Insurance</b>  | 194          | 169      | 0        | 1,500              | 4,545               | 3,045    | 203.0%   |
| <b>4313 Software Licence</b>   | 178          | 2,972    | 1,883    | 0                  | 1,500               | 1,500    | #DIV/0!  |
| <b>4340 Material &amp; Supplies</b>  | 237          | 219      | 2,729    | 1,936              | 1,994               | 58       | 3.0%     |
| <b>4341 Office Supplies</b>  | 49           | 1,794    | 216      | 500                | 515                 | 15       | 3.0%     |
| <b>4347 Fire Prevention</b>  | 56           | 2,715    | 0        | 2,060              | 2,122               | 62       | 3.0%     |
| <b>4360 Vehicle Licences</b>   | 0            | 0        | 0        | 132                | 136                 | 4        | 3.0%     |
| <b>4362 Meeting</b>  | 0            | 944      | 0        | 1,000              | 1,030               | 30       | 3.0%     |
| <b>4364 Computer Supplies</b>  | 1,770        | 0        | 0        | 0                  | 0                   | 0        | #DIV/0!  |

## Arran-Elderslie

## Budget Review

For period ending December 31, 2025

| 2025 Operating Budget (Final - this version included in January 13, 2025 by-law) |                |                | Year-to-date   | 2024               | 2025                |                 |                |
|--|----------------|----------------|----------------|--------------------|---------------------|-----------------|----------------|
|  | 2022           | 2023           | 2024           | 6 Council Approved | 5.1 Council Draft 3 | \$              | %              |
|  | Actuals        | Actuals        | Actuals        | 2024 Total Budget  | 2025 Total Budget   | Variance        | Variance       |
| 4370 Fuel  | 0              | 1,642          | 0              | 3,000              | 3,090               | 90              | 3.0%           |
| 4390 Telephone   | 238            | 570            | 524            | 0                  | 0                   | 0               | #DIV/0!        |
| 4391 Radio & Pager   | 1,150          | 0              | 0              | 0                  | 0                   | 0               | #DIV/0!        |
| 4500 Employee Benefits   | 18,143         | 19,455         | 19,848         | 26,139             | 20,717              | (5,422)         | (20.7%)        |
| 4510 Clothing Allowance  | 1,866          | 1,786          | 112            | 900                | 900                 | 0               |                |
| 4540 Mileage   | 1,132          | 76             | 0              | 0                  | 0                   | 0               | #DIV/0!        |
| 4550 Conferences   | 0              | 2,596          | 4,992          | 3,318              | 3,745               | 427             | 12.9%          |
| 4551 Training  | 517            | 3,470          | 8,510          | 33,898             | 16,686              | (17,212)        | (50.8%)        |
| 4552 Memberships   | 1,143          | 675            | 965            | 485                | 485                 | 0               |                |
| 4600 Miscellaneous   | 367            | 1,277          | 222            | 750                | 750                 | 0               |                |
| 4602 Pandemic Costs  | 807            | 0              | 0              | 0                  | 0                   | 0               | #DIV/0!        |
| 5900 Misc Revenue  | (16)           | 0              | 0              | 0                  | 0                   | 0               | #DIV/0!        |
| 9030 Transfer to Reserve   | 53,935         | 54,458         | 54,458         | 50,000             | 50,000              | 0               |                |
| 9050 Int Transfer  | 0              | 0              | 0              | (16,226)           | 0                   | 16,226          | (100.0%)       |
| 9230 Transfer from Reserve   | (807)          | (39,768)       | (36,926)       | (36,926)           | (36,926)            | 0               |                |
| <b>Total PROTECTION SERVICES</b>   | <b>140,644</b> | <b>123,564</b> | <b>124,907</b> | <b>177,451</b>     | <b>144,894</b>      | <b>(32,557)</b> | <b>(18.3%)</b> |
| <b>Total MUNICIPAL SERVICES</b>  | <b>140,644</b> | <b>123,564</b> | <b>124,907</b> | <b>177,451</b>     | <b>144,894</b>      | <b>(32,557)</b> | <b>(18.3%)</b> |
| <b>Total 01-2010 Protection-Common Fire</b>                                      | <b>140,644</b> | <b>123,564</b> | <b>124,907</b> | <b>177,451</b>     | <b>144,894</b>      | <b>(32,557)</b> | <b>(18.3%)</b> |
| 01-2012 Protection-Chesley Fire  |                |                |                |                    |                     |                 |                |
| MUNICIPAL SERVICES   |                |                |                |                    |                     |                 |                |
| PROTECTION SERVICES  |                |                |                |                    |                     |                 |                |
| 4000 Salaries & Wages  | 26,920         | 31,021         | 30,083         | 0                  | 34,485              | 34,485          | #DIV/0!        |
| 4060 Wages Honorariums   | 12,250         | 13,221         | 13,042         | 12,250             | 12,250              | 0               |                |
| 4061 Wages Fire Calls  | 41,805         | 28,856         | 41,479         | 51,006             | 52,536              | 1,530           | 3.0%           |
| 4062 Wages Fire Practice   | 12,517         | 28,169         | 26,821         | 33,972             | 34,991              | 1,019           | 3.0%           |
| 4063 Wages Meetings  | 4,033          | 3,476          | 1,753          | 1,415              | 1,458               | 43              | 3.0%           |
| 4064 Wages Mutual Aid  | 267            | 681            | 564            | 2,265              | 2,333               | 68              | 3.0%           |
| 4065 Wages Educ & Training   | 4,627          | 5,358          | 15,550         | 7,010              | 7,221               | 211             | 3.0%           |
| 4066 Wages Truck Check   | 148            | 3,983          | 6,028          | 5,096              | 5,249               | 153             | 3.0%           |
| 4067 Wages Fire Prevention   | 1,308          | 3,810          | 1,288          | 2,123              | 2,187               | 64              | 3.0%           |
| 4068 Wages Admin   | 1,601          | 2,246          | 1,593          | 1,699              | 1,750               | 51              | 3.0%           |
| 4069 Wages Inspections   | 434            | 377            | 1,193          | 2,123              | 2,187               | 64              | 3.0%           |

## Arran-Elderslie

## Budget Review

For period ending December 31, 2025

| 2025 Operating Budget (Final - this version included in January 13, 2025 by-law) |         |         | Year-to-date | 2024               | 2025                |          |          |
|--|---------|---------|--------------|--------------------|---------------------|----------|----------|
|  | 2022    | 2023    | 2024         | 6 Council Approved | 5.1 Council Draft 3 | \$       | %        |
|  | Actuals | Actuals | Actuals      | 2024 Total Budget  | 2025 Total Budget   | Variance | Variance |
| <b>4072 Wages Misc</b>   | 4,000   | 296     | 1,042        | 4,545              | 4,545               | 0        |          |
| <b>4300 Contracted Services</b>  | 5,309   | 4,223   | 1,048        | 6,815              | 7,019               | 204      | 3.0%     |
| <b>4303 Legal Services</b>   | 0       | 356     | 17,008       | 1,102              | 1,135               | 33       | 3.0%     |
| <b>4304 Insurance</b>  | 18,105  | 21,089  | 22,166       | 21,615             | 22,263              | 648      | 3.0%     |
| <b>4312 Dispatch</b>   | 7,028   | 7,226   | 8,526        | 8,157              | 9,402               | 1,245    | 15.3%    |
| <b>4313 Software Licence</b>   | 4,188   | 4,414   | 4,486        | 5,073              | 5,225               | 152      | 3.0%     |
| <b>4320 Bldg Mtce</b>  | 7,637   | 6,670   | 2,114        | 2,823              | 2,908               | 85       | 3.0%     |
| <b>4321 Equip Mtce</b>   | 1,846   | 3,463   | 3,063        | 3,370              | 3,893               | 523      | 15.5%    |
| <b>4323 Vehicle Repair</b>   | 8,535   | 6,168   | 11,267       | 9,557              | 9,844               | 287      | 3.0%     |
| <b>4340 Material &amp; Supplies</b>  | 5,996   | 2,864   | 17,701       | 4,564              | 20,975              | 16,411   | 359.6%   |
| <b>4341 Office Supplies</b>  | 102     | 225     | 0            | 0                  | 0                   | 0        | #DIV/0!  |
| <b>4343 Air/Oxygen Bottles</b>   | 1,415   | 0       | 133          | 1,761              | 1,814               | 53       | 3.0%     |
| <b>4345 Defibrillator Maintenance &amp; Supplies</b>                             | 0       | 139     | 0            | 0                  | 0                   | 0        | #DIV/0!  |
| <b>4347 Fire Prevention</b>  | 264     | 1,315   | 125          | 1,197              | 1,233               | 36       | 3.0%     |
| <b>4348 Inspection</b>   | 0       | 0       | 0            | 0                  | 0                   | 0        | #DIV/0!  |
| <b>4349 Small Tools</b>  | 46      | 333     | 0            | 900                | 927                 | 27       | 3.0%     |
| <b>4361 Tanker Truck</b>   | 3,439   | 9,578   | 808          | 1,786              | 1,840               | 54       | 3.0%     |
| <b>4362 Meeting</b>  | 0       | 128     | 859          | 1,040              | 1,071               | 31       | 3.0%     |
| <b>4370 Fuel</b>   | 3,571   | 5,531   | 5,732        | 2,596              | 2,674               | 78       | 3.0%     |
| <b>4372 Propane</b>  | 4,548   | 1,523   | 3,212        | 2,384              | 2,456               | 72       | 3.0%     |
| <b>4373 Hydro</b>  | 12,262  | 14,259  | 9,497        | 7,038              | 7,249               | 211      | 3.0%     |
| <b>4374 Water &amp; Sewer</b>  | 1,139   | 0       | 0            | 1,348              | 1,388               | 40       | 3.0%     |
| <b>4376 Property Taxes</b>   | 95      | 1,271   | 827          | 118                | 122                 | 4        | 3.4%     |
| <b>4390 Telephone</b>  | 2,128   | 1,721   | 1,709        | 2,788              | 2,872               | 84       | 3.0%     |
| <b>4391 Radio &amp; Pager</b>  | 1,066   | 979     | 0            | 1,311              | 1,350               | 39       | 3.0%     |
| <b>4392 Radio Licence</b>  | 0       | 165     | 1,110        | 0                  | 0                   | 0        | #DIV/0!  |
| <b>4500 Employee Benefits</b>  | 18,761  | 19,585  | 12,745       | 9,511              | 20,370              | 10,859   | 114.2%   |
| <b>4510 Clothing Allowance</b>   | 3,923   | 261     | 1,391        | 1,980              | 1,980               | 0        |          |
| <b>4514 Drivers Licences (inactive)</b>  | 0       | 68      | 0            | 0                  | 0                   | 0        | #DIV/0!  |
| <b>4540 Mileage</b>  | 1,335   | 1,038   | 1,994        | 1,000              | 1,000               | 0        |          |
| <b>4550 Conferences</b>  | 628     | 1,498   | 0            | 1,000              | 1,000               | 0        |          |
| <b>4551 Training</b>   | 5,264   | 1,391   | 2,172        | 3,164              | 23,074              | 19,910   | 629.3%   |

## Arran-Elderslie

## Budget Review

For period ending December 31, 2025

| 2025 Operating Budget (Final - this version included in January 13, 2025 by-law) |          |          | Year-to-date | 2024               | 2025                |          |          |
|--|----------|----------|--------------|--------------------|---------------------|----------|----------|
|  | 2022     | 2023     | 2024         | 6 Council Approved | 5.1 Council Draft 3 | \$       | %        |
|  | Actuals  | Actuals  | Actuals      | 2024 Total Budget  | 2025 Total Budget   | Variance | Variance |
| <b>4552 Memberships</b>  | 589      | 1,175    | 1,358        | 1,290              | 1,290               | 0        |          |
| <b>4553 Drivers Licences/Medicals</b>  | 278      | 298      | 90           | 600                | 600                 | 0        |          |
| <b>4602 Pandemic Costs</b>   | 204      | 0        | 0            | 0                  | 0                   | 0        | #DIV/0!  |
| <b>4603 Write Off</b>  | 12,467   | 17,007   | 0            | 0                  | 0                   | 0        | #DIV/0!  |
| <b>4660 Third Party Recovery</b>   | 3,751    | 9,718    | 0            | 0                  | 0                   | 0        | #DIV/0!  |
| <b>5269 Inspections</b>  | (565)    | (246)    | (250)        | (850)              | (850)               | 0        |          |
| <b>5289 Misc Lease</b>   | (9,500)  | (9,500)  | 0            | (9,500)            | (9,500)             | 0        |          |
| <b>5294 Incident Response</b>  | (28,635) | (6,793)  | (12,428)     | (16,491)           | (16,491)            | 0        |          |
| <b>5620 Grants - Provincial</b>  | 0        | 0        | 17           | 0                  | 0                   | 0        | #DIV/0!  |
| <b>5660 Donations</b>  | (4,666)  | (17,151) | (7,650)      | 0                  | 0                   | 0        | #DIV/0!  |
| <b>5810 Chatsworth Operating</b>   | (72,940) | (78,869) | (19,717)     | (78,869)           | (85,652)            | (6,783)  | 8.6%     |
| <b>5820 Chatsworth Capital</b>   | (4,954)  | (5,419)  | (1,355)      | (5,419)            | 0                   | 5,419    | (100.0%) |
| <b>5900 Misc Revenue</b>   | 0        | 0        | 0            | (1,000)            | (1,000)             | 0        |          |
| <b>5991 Bell Mobility Hydro</b>  | (8,321)  | (8,994)  | (17,945)     | (5,293)            | (5,293)             | 0        |          |
| <b>9020 Transfer to Capital</b>  | 14,443   | 11,256   | 3,808        | 15,800             | 0                   | (15,800) | (100.0%) |
| <b>9030 Transfer to Reserve</b>  | 29,043   | 18,544   | 14,000       | 14,000             | 14,000              | 0        |          |
| <b>9050 Int Transfer</b>   | 0        | 2,842    | 0            | 16,225             | 0                   | (16,225) | (100.0%) |
| <b>9230 Transfer from Reserve</b>  | (5,729)  | (13,524) | (13,524)     | (13,524)           | (13,524)            | 0        |          |
| <b>Total PROTECTION SERVICES</b>   | 154,005  | 159,319  | 216,533      | 144,471            | 199,856             | 55,385   | 38.3%    |
| <b>Total MUNICIPAL SERVICES</b>  | 154,005  | 159,319  | 216,533      | 144,471            | 199,856             | 55,385   | 38.3%    |
| <b>Total 01-2012 Protection-Chesley Fire</b>                                     | 154,005  | 159,319  | 216,533      | 144,471            | 199,856             | 55,385   | 38.3%    |
| <b>01-2014 Protection-Paisley Fire</b>   |          |          |              |                    |                     |          |          |
| <b>MUNICIPAL SERVICES</b>  |          |          |              |                    |                     |          |          |
| <b>PROTECTION SERVICES</b>   |          |          |              |                    |                     |          |          |
| <b>4060 Wages Honorariums</b>  | 12,584   | 9,833    | 8,042        | 14,000             | 14,000              | 0        |          |
| <b>4061 Wages Fire Calls</b>   | 33,596   | 25,319   | 23,163       | 34,904             | 35,951              | 1,047    | 3.0%     |
| <b>4062 Wages Fire Practice</b>  | (563)    | 21,096   | 22,396       | 30,577             | 31,495              | 918      | 3.0%     |
| <b>4063 Wages Meetings</b>   | 5,197    | 2,775    | 1,641        | 1,699              | 1,750               | 51       | 3.0%     |
| <b>4064 Wages Mutual Aid</b>   | 0        | 260      | 830          | 2,265              | 2,333               | 68       | 3.0%     |
| <b>4065 Wages Educ &amp; Training</b>  | 20,771   | 8,634    | 12,237       | 7,010              | 7,221               | 211      | 3.0%     |
| <b>4066 Wages Truck Check</b>  | 5,473    | 3,523    | 0            | 5,096              | 5,249               | 153      | 3.0%     |
| <b>4067 Wages Fire Prevention</b>  | 5,836    | 2,378    | 5,456        | 2,123              | 2,187               | 64       | 3.0%     |

## Arran-Elderslie

## Budget Review

For period ending December 31, 2025

| 2025 Operating Budget (Final - this version included in January 13, 2025 by-law) |         |         | Year-to-date | 2024               | 2025                |          |          |
|--|---------|---------|--------------|--------------------|---------------------|----------|----------|
|  | 2022    | 2023    | 2024         | 6 Council Approved | 5.1 Council Draft 3 | \$       | %        |
|  | Actuals | Actuals | Actuals      | 2024 Total Budget  | 2025 Total Budget   | Variance | Variance |
| 4068 Wages Admin   | 857     | 119     | 1,140        | 1,699              | 1,750               | 51       | 3.0%     |
| 4069 Wages Inspections   | 0       | 0       | 0            | 2,123              | 2,187               | 64       | 3.0%     |
| 4072 Wages Misc  | 262     | 0       | 35           | 0                  | 0                   | 0        | #DIV/0!  |
| 4300 Contracted Services   | 1,108   | 3,739   | 747          | 1,758              | 1,811               | 53       | 3.0%     |
| 4303 Legal Services  | 84      | 0       | 0            | 0                  | 0                   | 0        | #DIV/0!  |
| 4304 Insurance   | 17,639  | 20,363  | 21,676       | 21,138             | 21,772              | 634      | 3.0%     |
| 4312 Dispatch  | 7,028   | 7,226   | 8,526        | 7,367              | 8,588               | 1,221    | 16.6%    |
| 4313 Software Licence  | 4,188   | 4,413   | 4,486        | 5,064              | 5,216               | 152      | 3.0%     |
| 4320 Bldg Mtce   | 1,697   | 4,735   | 4,458        | 3,258              | 3,356               | 98       | 3.0%     |
| 4321 Equip Mtce  | 2,053   | 3,547   | 2,947        | 3,370              | 3,893               | 523      | 15.5%    |
| 4323 Vehicle Repair  | 9,233   | 5,646   | 9,500        | 7,280              | 7,498               | 218      | 3.0%     |
| 4340 Material & Supplies   | 3,802   | 2,549   | 15,478       | 4,426              | 20,833              | 16,407   | 370.7%   |
| 4343 Air/Oxygen Bottles  | 791     | 616     | 349          | 1,040              | 1,071               | 31       | 3.0%     |
| 4345 Defibrillator Maintenance & Supplies  | 773     | 139     | 0            | 1,102              | 1,135               | 33       | 3.0%     |
| 4346 Fire Extinguishers  | 0       | 0       | 0            | 610                | 628                 | 18       | 3.0%     |
| 4347 Fire Prevention   | 192     | 826     | 106          | 1,040              | 1,071               | 31       | 3.0%     |
| 4362 Meeting   | 0       | 376     | 660          | 1,040              | 1,071               | 31       | 3.0%     |
| 4370 Fuel  | 2,855   | 2,322   | 2,567        | 2,600              | 2,678               | 78       | 3.0%     |
| 4372 Propane   | 2,843   | 2,574   | 2,482        | 4,000              | 4,120               | 120      | 3.0%     |
| 4373 Hydro   | 5,038   | 6,230   | 4,726        | 5,828              | 6,003               | 175      | 3.0%     |
| 4374 Water & Sewer   | 795     | 669     | 362          | 0                  | 0                   | 0        | #DIV/0!  |
| 4376 Property Taxes  | 95      | 108     | 83           | 107                | 110                 | 3        | 2.8%     |
| 4390 Telephone   | 1,344   | 2,016   | 1,563        | 1,176              | 1,211               | 35       | 3.0%     |
| 4391 Radio & Pager   | 1,407   | 1,554   | 0            | 1,364              | 1,405               | 41       | 3.0%     |
| 4392 Radio Licence   | 783     | 0       | 873          | 863                | 889                 | 26       | 3.0%     |
| 4500 Employee Benefits   | 9,648   | 9,525   | 14,231       | 9,462              | 10,012              | 550      | 5.8%     |
| 4510 Clothing Allowance  | 2,476   | 793     | 3,308        | 1,980              | 1,980               | 0        |          |
| 4515 Boot Allowance  | 390     | 0       | 0            | 0                  | 0                   | 0        | #DIV/0!  |
| 4540 Mileage   | 878     | 50      | 0            | 750                | 750                 | 0        |          |
| 4550 Conferences   | 602     | 1,310   | 580          | 1,000              | 1,000               | 0        |          |
| 4551 Training  | 2,236   | 3,255   | 2,172        | 3,164              | 33,362              | 30,198   | 954.4%   |
| 4552 Memberships   | 200     | 1,175   | 1,358        | 900                | 900                 | 0        |          |

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## Budget Review

For period ending December 31, 2025

| 2025 Operating Budget (Final - this version included in January 13, 2025 by-law) |               |                | Year-to-date   | 2024               | 2025                |               |              |
|--|---------------|----------------|----------------|--------------------|---------------------|---------------|--------------|
|  | 2022          | 2023           | 2024           | 6 Council Approved | 5.1 Council Draft 3 | \$            | %            |
|  | Actuals       | Actuals        | Actuals        | 2024 Total Budget  | 2025 Total Budget   | Variance      | Variance     |
| 4553 Drivers Licences/Medicals   | 50            | 694            | 535            | 600                | 600                 | 0             |              |
| 4603 Write Off   | 14,409        | 15,997         | 0              | 0                  | 0                   | 0             | #DIV/0!      |
| 5233 Service Calls   | 0             | 0              | 0              | (2,549)            | (2,549)             | 0             |              |
| 5235 Service Agreement - Ops   | (65,539)      | (69,124)       | (35,940)       | (68,390)           | (68,390)            | 0             |              |
| 5236 Service Agreement - Cap   | (59,606)      | (63,861)       | (33,204)       | (63,183)           | (63,183)            | 0             |              |
| 5269 Inspections   | (113)         | 0              | 0              | (850)              | (850)               | 0             |              |
| 5289 Misc Lease  | (9,500)       | (9,500)        | 0              | (9,500)            | (9,500)             | 0             |              |
| 5293 Tiered Response   | (5,000)       | (5,000)        | 0              | (5,000)            | (5,000)             | 0             |              |
| 5294 Incident Response   | (23,309)      | 0              | 0              | (9,000)            | (9,000)             | 0             |              |
| 5660 Donations   | 0             | (1,484)        | 0              | 0                  | 0                   | 0             | #DIV/0!      |
| 5900 Misc Revenue  | (1,660)       | (3,636)        | (14,346)       | (1,000)            | (1,000)             | 0             |              |
| 5991 Bell Mobility Hydro   | (2,704)       | (2,117)        | (11,949)       | (2,858)            | (2,858)             | 0             |              |
| 9020 Transfer to Capital   | 6,872         | 14,722         | 3,747          | 15,800             | 0                   | (15,800)      | (100.0%)     |
| 9030 Transfer to Reserve   | 80,580        | 79,145         | 74,683         | 74,683             | 77,183              | 2,500         | 3.3%         |
| 9230 Transfer from Reserve   | (1,131)       | 1,078          | 0              | 0                  | 0                   | 0             | #DIV/0!      |
| <b>Total PROTECTION SERVICES</b>   | <b>97,540</b> | <b>116,607</b> | <b>161,704</b> | <b>121,936</b>     | <b>161,939</b>      | <b>40,003</b> | <b>32.8%</b> |
| <b>Total MUNICIPAL SERVICES</b>  | <b>97,540</b> | <b>116,607</b> | <b>161,704</b> | <b>121,936</b>     | <b>161,939</b>      | <b>40,003</b> | <b>32.8%</b> |
| <b>Total 01-2014 Protection-Paisley Fire</b>                                     | <b>97,540</b> | <b>116,607</b> | <b>161,704</b> | <b>121,936</b>     | <b>161,939</b>      | <b>40,003</b> | <b>32.8%</b> |
| 01-2016 Protection-Tara Fire   |               |                |                |                    |                     |               |              |
| MUNICIPAL SERVICES   |               |                |                |                    |                     |               |              |
| PROTECTION SERVICES  |               |                |                |                    |                     |               |              |
| 4060 Wages Honorariums   | 14,290        | 15,274         | 10,750         | 13,751             | 13,751              | 0             |              |
| 4061 Wages Fire Calls  | 28,855        | 23,704         | 34,705         | 31,210             | 32,146              | 936           | 3.0%         |
| 4062 Wages Fire Practice   | 11,422        | 22,040         | 27,986         | 33,975             | 34,994              | 1,019         | 3.0%         |
| 4063 Wages Meetings  | 1,658         | 2,685          | 3,509          | 3,964              | 4,082               | 118           | 3.0%         |
| 4064 Wages Mutual Aid  | 334           | 1,287          | 637            | 2,265              | 2,333               | 68            | 3.0%         |
| 4065 Wages Educ & Training   | 3,683         | 10,148         | 22,686         | 7,010              | 7,221               | 211           | 3.0%         |
| 4066 Wages Truck Check   | 43            | 6,980          | 6,394          | 6,795              | 6,999               | 204           | 3.0%         |
| 4067 Wages Fire Prevention   | 7,395         | 100            | 0              | 2,124              | 2,187               | 63            | 3.0%         |
| 4068 Wages Admin   | 8,672         | 215            | 3,544          | 1,699              | 1,750               | 51            | 3.0%         |
| 4069 Wages Inspections   | 0             | 0              | 0              | 2,124              | 2,187               | 63            | 3.0%         |
| 4072 Wages Misc  | 0             | 0              | 1,341          | 0                  | 0                   | 0             | #DIV/0!      |



## Arran-Elderslie

## Budget Review

For period ending December 31, 2025

| 2025 Operating Budget (Final - this version included in January 13, 2025 by-law) |         |         | Year-to-date | 2024               | 2025                |          |          |
|--|---------|---------|--------------|--------------------|---------------------|----------|----------|
|  | 2022    | 2023    | 2024         | 6 Council Approved | 5.1 Council Draft 3 | \$       | %        |
|  | Actuals | Actuals | Actuals      | 2024 Total Budget  | 2025 Total Budget   | Variance | Variance |
| 4090 Wages Pandemic  | (33)    | 0       | 0            | 0                  | 0                   | 0        | #DIV/0!  |
| 4300 Contracted Services   | 896     | 1,052   | 794          | 0                  | 0                   | 0        | #DIV/0!  |
| 4304 Insurance   | 17,011  | 19,577  | 20,690       | 20,176             | 20,781              | 605      | 3.0%     |
| 4312 Dispatch  | 7,028   | 7,226   | 8,526        | 7,367              | 8,588               | 1,221    | 16.6%    |
| 4313 Software Licence  | 4,188   | 4,414   | 4,486        | 5,073              | 5,225               | 152      | 3.0%     |
| 4320 Bldg Mtce   | 2,715   | 4,565   | 9,102        | 4,556              | 4,693               | 137      | 3.0%     |
| 4321 Equip Mtce  | 3,118   | 2,835   | 2,599        | 3,370              | 3,893               | 523      | 15.5%    |
| 4323 Vehicle Repair  | 7,679   | 8,770   | 14,305       | 6,658              | 6,858               | 200      | 3.0%     |
| 4340 Material & Supplies   | 4,090   | 4,503   | 13,215       | 3,348              | 19,722              | 16,374   | 489.1%   |
| 4341 Office Supplies   | 702     | 765     | 1,375        | 0                  | 0                   | 0        | #DIV/0!  |
| 4343 Air/Oxygen Bottles  | 0       | 0       | 363          | 1,388              | 1,430               | 42       | 3.0%     |
| 4345 Defibrillator Maintenance & Supplies  | 188     | 139     | 0            | 1,146              | 1,180               | 34       | 3.0%     |
| 4346 Fire Extinguishers  | 0       | 0       | 0            | 378                | 389                 | 11       | 2.9%     |
| 4347 Fire Prevention   | 192     | 826     | 106          | 1,040              | 1,071               | 31       | 3.0%     |
| 4349 Small Tools   | 0       | 13      | 743          | 563                | 580                 | 17       | 3.0%     |
| 4362 Meeting   | 0       | 530     | 704          | 1,040              | 1,071               | 31       | 3.0%     |
| 4370 Fuel  | 2,760   | 1,033   | 490          | 1,869              | 1,925               | 56       | 3.0%     |
| 4371 Natural Gas   | 2,138   | 1,971   | 1,308        | 1,959              | 2,018               | 59       | 3.0%     |
| 4373 Hydro   | 6,406   | 9,951   | 8,023        | 8,518              | 8,774               | 256      | 3.0%     |
| 4374 Water & Sewer   | 1,249   | 0       | 0            | 1,476              | 1,520               | 44       | 3.0%     |
| 4376 Property Taxes  | 95      | 1,348   | 1,049        | 125                | 129                 | 4        | 3.2%     |
| 4390 Telephone   | 2,191   | 2,551   | 2,045        | 3,210              | 3,306               | 96       | 3.0%     |
| 4391 Radio & Pager   | 831     | 1,880   | 0            | 2,056              | 2,118               | 62       | 3.0%     |
| 4392 Radio Licence   | 0       | 0       | 676          | 666                | 686                 | 20       | 3.0%     |
| 4500 Employee Benefits   | 10,099  | 9,515   | 8,536        | 9,486              | 10,012              | 526      | 5.5%     |
| 4510 Clothing Allowance  | 2,428   | 410     | 2,610        | 2,167              | 2,167               | 0        |          |
| 4515 Boot Allowance  | 632     | 0       | 204          | 0                  | 0                   | 0        | #DIV/0!  |
| 4540 Mileage   | 835     | 576     | 1,463        | 1,000              | 1,000               | 0        |          |
| 4550 Conferences   | 602     | 557     | 0            | 1,000              | 1,000               | 0        |          |
| 4551 Training  | 7,640   | 749     | 1,597        | 3,164              | 4,787               | 1,623    | 51.3%    |
| 4552 Memberships   | 259     | 1,175   | 1,358        | 1,160              | 1,160               | 0        |          |
| 4553 Drivers Licences/Medicals   | 405     | 318     | 314          | 600                | 600                 | 0        |          |

**Arran-Elderslie**

**Budget Review**

For period ending December 31, 2025

| 2025 Operating Budget (Final - this version included in January 13, 2025 by-law) | Year-to-date     |                  |                | 2024               | 2025                |               |             |
|--|------------------|------------------|----------------|--------------------|---------------------|---------------|-------------|
|  | 2022             | 2023             | 2024           | 6 Council Approved | 5.1 Council Draft 3 | \$            | %           |
|  | Actuals          | Actuals          | Actuals        | 2024 Total Budget  | 2025 Total Budget   | Variance      | Variance    |
| 4603 Write Off   | 0                | 1,991            | 0              | 0                  | 0                   | 0             | #DIV/0!     |
| 5233 Service Calls   | (4,334)          | 0                | (2,172)        | (8,158)            | (8,158)             | 0             |             |
| 5235 Service Agreement - Ops   | 0                | 0                | 0              | (5,000)            | (5,000)             | 0             |             |
| 5237 Stand By  | (11,505)         | (7,880)          | 0              | (4,371)            | (4,371)             | 0             |             |
| 5267 Compliance Letters  | 0                | (114)            | (266)          | 0                  | 0                   | 0             | #DIV/0!     |
| 5269 Inspections   | (130)            | 0                | 0              | (1,000)            | (1,000)             | 0             |             |
| 5289 Misc Lease  | (9,500)          | (9,500)          | 0              | (9,500)            | (9,500)             | 0             |             |
| 5290 Misc Charges  | 0                | (3,801)          | 0              | 0                  | 0                   | 0             | #DIV/0!     |
| 5293 Tiered Response   | (5,000)          | (5,000)          | 0              | (5,000)            | (5,000)             | 0             |             |
| 5294 Incident Response   | (15,132)         | 0                | 0              | (9,000)            | (9,000)             | 0             |             |
| 5660 Donations   | (150)            | 0                | 0              | 0                  | 0                   | 0             | #DIV/0!     |
| 5900 Misc Revenue  | (5,726)          | (9,387)          | (8,627)        | (1,000)            | (1,000)             | 0             |             |
| 5991 Bell Mobility Hydro   | (4,783)          | (3,881)          | (15,187)       | (5,002)            | (5,002)             | 0             |             |
| 9020 Transfer to Capital   | 13,939           | 11,018           | 4,580          | 15,800             | 0                   | (15,800)      | (100.0%)    |
| 9030 Transfer to Reserve   | 15,718           | 25,770           | 11,500         | 11,500             | 14,000              | 2,500         | 21.7%       |
| 9230 Transfer from Reserve   | (1,159)          | 0                | 0              | 0                  | 0                   | 0             | #DIV/0!     |
| <b>Total PROTECTION SERVICES</b>   | <b>134,934</b>   | <b>168,898</b>   | <b>208,061</b> | <b>178,745</b>     | <b>190,302</b>      | <b>11,557</b> | <b>6.5%</b> |
| <b>Total MUNICIPAL SERVICES</b>  | <b>134,934</b>   | <b>168,898</b>   | <b>208,061</b> | <b>178,745</b>     | <b>190,302</b>      | <b>11,557</b> | <b>6.5%</b> |
| <b>Total 01-2016 Protection-Tara Fire</b>  | <b>134,934</b>   | <b>168,898</b>   | <b>208,061</b> | <b>178,745</b>     | <b>190,302</b>      | <b>11,557</b> | <b>6.5%</b> |
| <b>01-2020 Protection-Police</b>   |                  |                  |                |                    |                     |               |             |
| <b>MUNICIPAL SERVICES</b>  |                  |                  |                |                    |                     |               |             |
| <b>PROTECTION SERVICES</b>   |                  |                  |                |                    |                     |               |             |
| 4316 Contract OPP  | 1,181,556        | 1,160,590        | 868,644        | 1,172,311          | 1,188,621           | 16,310        | 1.4%        |
| 4390 Telephone   | 1,964            | 2,084            | 688            | 2,102              | 2,165               | 63            | 3.0%        |
| 5320 Gov Tsfr - Provincial   | (11,542)         | (5,679)          | 0              | (13,624)           | 0                   | 13,624        | (100.0%)    |
| <b>Total PROTECTION SERVICES</b>   | <b>1,171,978</b> | <b>1,156,995</b> | <b>869,332</b> | <b>1,160,789</b>   | <b>1,190,786</b>    | <b>29,997</b> | <b>2.6%</b> |
| <b>Total MUNICIPAL SERVICES</b>  | <b>1,171,978</b> | <b>1,156,995</b> | <b>869,332</b> | <b>1,160,789</b>   | <b>1,190,786</b>    | <b>29,997</b> | <b>2.6%</b> |
| <b>Total 01-2020 Protection-Police</b>   | <b>1,171,978</b> | <b>1,156,995</b> | <b>869,332</b> | <b>1,160,789</b>   | <b>1,190,786</b>    | <b>29,997</b> | <b>2.6%</b> |
| <b>01-2030 Protection- Conservation</b>  |                  |                  |                |                    |                     |               |             |
| <b>MUNICIPAL SERVICES</b>  |                  |                  |                |                    |                     |               |             |
| <b>PROTECTION SERVICES</b>   |                  |                  |                |                    |                     |               |             |
| 4300 Contracted Services   | 31,516           | 34,000           | (34,000)       | 38,000             | 39,140              | 1,140         | 3.0%        |

**Arran-Elderslie**

**Budget Review**

For period ending December 31, 2025

| 2025 Operating Budget (Final - this version included in January 13, 2025 by-law) | Year-to-date |          |          | 2024               | 2025                |          |          |
|--|--------------|----------|----------|--------------------|---------------------|----------|----------|
|  | 2022         | 2023     | 2024     | 6 Council Approved | 5.1 Council Draft 3 | \$       | %        |
|  | Actuals      | Actuals  | Actuals  | 2024 Total Budget  | 2025 Total Budget   | Variance | Variance |
| <b>4340 Material &amp; Supplies</b>  | 0            | 0        | 0        | 24,981             | 0                   | (24,981) | (100.0%) |
| <b>Total PROTECTION SERVICES</b>   | 31,516       | 34,000   | (34,000) | 62,981             | 39,140              | (23,841) | (37.9%)  |
| <b>Total MUNICIPAL SERVICES</b>  | 31,516       | 34,000   | (34,000) | 62,981             | 39,140              | (23,841) | (37.9%)  |
| <b>Total 01-2030 Protection- Conservation</b>                                    | 31,516       | 34,000   | (34,000) | 62,981             | 39,140              | (23,841) | (37.9%)  |
| <b>01-2031 Protection-Conservation SVCA</b>                                      |              |          |          |                    |                     |          |          |
| <b>MUNICIPAL SERVICES</b>  |              |          |          |                    |                     |          |          |
| <b>PROTECTION SERVICES</b>   |              |          |          |                    |                     |          |          |
| <b>4340 Material &amp; Supplies</b>  | 317          | 627      | 0        | 0                  | 0                   | 0        | #DIV/0!  |
| <b>4671 Conservation Levy</b>  | 46,980       | 51,937   | 59,462   | 51,937             | 72,013              | 20,076   | 38.7%    |
| <b>Total PROTECTION SERVICES</b>   | 47,297       | 52,564   | 59,462   | 51,937             | 72,013              | 20,076   | 38.7%    |
| <b>Total MUNICIPAL SERVICES</b>  | 47,297       | 52,564   | 59,462   | 51,937             | 72,013              | 20,076   | 38.7%    |
| <b>Total 01-2031 Protection-Conservation SVCA</b>                                | 47,297       | 52,564   | 59,462   | 51,937             | 72,013              | 20,076   | 38.7%    |
| <b>01-2032 Protection-Conservation GSCA</b>                                      |              |          |          |                    |                     |          |          |
| <b>MUNICIPAL SERVICES</b>  |              |          |          |                    |                     |          |          |
| <b>PROTECTION SERVICES</b>   |              |          |          |                    |                     |          |          |
| <b>4671 Conservation Levy</b>  | 42,226       | 44,416   | 45,452   | 46,612             | 53,844              | 7,232    | 15.5%    |
| <b>Total PROTECTION SERVICES</b>   | 42,226       | 44,416   | 45,452   | 46,612             | 53,844              | 7,232    | 15.5%    |
| <b>Total MUNICIPAL SERVICES</b>  | 42,226       | 44,416   | 45,452   | 46,612             | 53,844              | 7,232    | 15.5%    |
| <b>Total 01-2032 Protection-Conservation GSCA</b>                                | 42,226       | 44,416   | 45,452   | 46,612             | 53,844              | 7,232    | 15.5%    |
| <b>01-2041 Protection-Animal Control</b>   |              |          |          |                    |                     |          |          |
| <b>BUILDING &amp; BYLAW ENFORCEMENT SERVICES</b>                                 |              |          |          |                    |                     |          |          |
| <b>ByLaw</b>   |              |          |          |                    |                     |          |          |
| <b>4300 Contracted Services</b>  | 11,271       | 10,383   | 26,190   | 14,187             | 14,613              | 426      | 3.0%     |
| <b>4303 Legal Services</b>   | 2,230        | 7,914    | 4,590    | 0                  | 0                   | 0        | #DIV/0!  |
| <b>4309 Contract Livestock Claims</b>  | 4,413        | 4,849    | 11,519   | 2,324              | 2,394               | 70       | 3.0%     |
| <b>4310 Contract Pound Fees</b>  | 1,384        | 6,268    | 1,227    | 1,094              | 1,127               | 33       | 3.0%     |
| <b>4340 Material &amp; Supplies</b>  | 254          | 899      | 1,191    | 795                | 819                 | 24       | 3.0%     |
| <b>4603 Write Off</b>  | 0            | 1,700    | 0        | 0                  | 0                   | 0        | #DIV/0!  |
| <b>5270 Licence Fee</b>  | (15,665)     | (14,885) | (15,180) | (16,000)           | (16,000)            | 0        |          |
| <b>5290 Misc Charges</b>   | 0            | (95)     | (384)    | 0                  | 0                   | 0        | #DIV/0!  |
| <b>5680 Grants Other</b>   | (7,387)      | (2,729)  | (9,521)  | (2,000)            | (2,000)             | 0        |          |
| <b>5960 Fines</b>  | 0            | (400)    | 0        | (400)              | (400)               | 0        |          |

**Arran-Elderslie**

**Budget Review**

For period ending December 31, 2025

| 2025 Operating Budget (Final - this version included in January 13, 2025 by-law) |           |           | Year-to-date | 2024               | 2025                |          |          |
|--|-----------|-----------|--------------|--------------------|---------------------|----------|----------|
|  | 2022      | 2023      | 2024         | 6 Council Approved | 5.1 Council Draft 3 | \$       | %        |
|  | Actuals   | Actuals   | Actuals      | 2024 Total Budget  | 2025 Total Budget   | Variance | Variance |
| 9030 Transfer to Reserve   | 0         | 2,448     | 0            | 0                  | 0                   | 0        | #DIV/0!  |
| Total ByLaw  | (3,500)   | 16,352    | 19,632       | 0                  | 553                 | 553      | #DIV/0!  |
| Total BUILDING & BYLAW ENFORCEMENT SERVICES                                      | (3,500)   | 16,352    | 19,632       | 0                  | 553                 | 553      | #DIV/0!  |
| Total 01-2041 Protection-Animal Control  | (3,500)   | 16,352    | 19,632       | 0                  | 553                 | 553      | #DIV/0!  |
| 01-2042 Protection-Building Inspection   |           |           |              |                    |                     |          |          |
| BUILDING & BYLAW ENFORCEMENT SERVICES  |           |           |              |                    |                     |          |          |
| Building   |           |           |              |                    |                     |          |          |
| 0000   | 0         | 0         | 0            | 180                | 0                   | (180)    | (100.0%) |
| 4000 Salaries & Wages  | 92,034    | 102,225   | 105,520      | 127,701            | 131,862             | 4,161    | 3.3%     |
| 4038 Wages Vacation  | 0         | 103       | 8,315        | 0                  | 0                   | 0        | #DIV/0!  |
| 4040 Wages Stats   | 0         | 0         | 1,932        | 0                  | 0                   | 0        | #DIV/0!  |
| 4303 Legal Services  | 0         | 409       | 0            | 5,677              | 5,677               | 0        |          |
| 4304 Insurance   | 679       | 5,531     | 4,306        | 5,881              | 2,881               | (3,000)  | (51.0%)  |
| 4313 Software Licence  | 16,494    | 16,094    | 17,018       | 19,351             | 21,351              | 2,000    | 10.3%    |
| 4323 Vehicle Repair  | 1,140     | 1,608     | 336          | 500                | 2,000               | 1,500    | 300.0%   |
| 4340 Material & Supplies   | 317       | 2,102     | 13           | 2,000              | 2,000               | 0        |          |
| 4341 Office Supplies   | 170       | 67        | 26           | 2,000              | 2,000               | 0        |          |
| 4360 Vehicle Licences  | 240       | 0         | 0            | 272                | 272                 | 0        |          |
| 4364 Computer Supplies   | 1,895     | 3,377     | 0            | 9,000              | 9,000               | 0        |          |
| 4370 Fuel  | 3,557     | 2,331     | 1,289        | 3,340              | 3,340               | 0        |          |
| 4390 Telephone   | 317       | 324       | 304          | 730                | 730                 | 0        |          |
| 4500 Employee Benefits   | 30,742    | 31,170    | 33,498       | 32,473             | 36,855              | 4,382    | 13.5%    |
| 4510 Clothing Allowance  | 183       | 0         | 0            | 300                | 300                 | 0        |          |
| 4515 Boot Allowance  | 256       | 244       | 0            | 250                | 250                 | 0        |          |
| 4550 Conferences   | 0         | 0         | 736          | 2,500              | 3,000               | 500      | 20.0%    |
| 4551 Training  | 531       | 0         | 108          | 3,000              | 3,090               | 90       | 3.0%     |
| 4552 Memberships   | 572       | 117       | 587          | 650                | 800                 | 150      | 23.1%    |
| 4602 Pandemic Costs  | 0         | 0         | 0            | 0                  | 0                   | 0        | #DIV/0!  |
| 5267 Compliance Letters  | (4,638)   | (5,980)   | (5,582)      | (6,000)            | (6,000)             | 0        |          |
| 5275 Permit Fee  | (184,989) | (200,237) | (173,280)    | (209,805)          | (219,805)           | (10,000) | 4.8%     |
| 5900 Misc Revenue  | 0         | 0         | (13,578)     | 0                  | 0                   | 0        | #DIV/0!  |
| 9030 Transfer to Reserve   | 40,564    | 79,841    | 5,552        | 0                  | 397                 | 397      | #DIV/0!  |

**Arran-Elderslie**

**Budget Review**

For period ending December 31, 2025

| 2025 Operating Budget (Final - this version included in January 13, 2025 by-law) | Year-to-date |          |          | 2024               | 2025                |          |          |
|--|--------------|----------|----------|--------------------|---------------------|----------|----------|
|  | 2022         | 2023     | 2024     | 6 Council Approved | 5.1 Council Draft 3 | \$       | %        |
|  | Actuals      | Actuals  | Actuals  | 2024 Total Budget  | 2025 Total Budget   | Variance | Variance |
| <b>9230 Transfer from Reserve</b>  | (64)         | (33,776) | (13,938) | 0                  | 0                   | 0        | #DIV/0!  |
| <b>Total Building</b>  | 0            | 5,550    | (26,838) | 0                  | 0                   | 0        | #DIV/0!  |
| <b>Total BUILDING &amp; BYLAW ENFORCEMENT SERVICES</b>                           | 0            | 5,550    | (26,838) | 0                  | 0                   | 0        | #DIV/0!  |
| <b>Total 01-2042 Protection-Building Inspection</b>                              | 0            | 5,550    | (26,838) | 0                  | 0                   | 0        | #DIV/0!  |
| <b>01-2044 Protection-Property Standards</b>                                     |              |          |          |                    |                     |          |          |
| <b>BUILDING &amp; BYLAW ENFORCEMENT SERVICES</b>                                 |              |          |          |                    |                     |          |          |
| <b>ByLaw</b>   |              |          |          |                    |                     |          |          |
| <b>0000</b>  | 0            | 0        | 0        | 8                  | 0                   | (8)      | (100.0%) |
| <b>4000 Salaries &amp; Wages</b>   | 3,864        | 1,737    | 0        | 4,016              | 4,138               | 122      | 3.0%     |
| <b>4300 Contracted Services</b>  | 46,331       | 75,653   | 26,116   | 48,832             | 51,832              | 3,000    | 6.1%     |
| <b>4303 Legal Services</b>   | 2,555        | 1,793    | 470      | 5,000              | 5,000               | 0        |          |
| <b>4341 Office Supplies</b>  | 0            | 10       | 0        | 0                  | 0                   | 0        | #DIV/0!  |
| <b>4500 Employee Benefits</b>  | 1,178        | 578      | 0        | 1,053              | 1,243               | 190      | 18.0%    |
| <b>5269 Inspections</b>  | 0            | (34,633) | 0        | 0                  | 0                   | 0        | #DIV/0!  |
| <b>5900 Misc Revenue</b>   | 0            | 0        | (17,407) | 0                  | 0                   | 0        | #DIV/0!  |
| <b>Total ByLaw</b>   | 53,928       | 45,138   | 9,179    | 58,909             | 62,213              | 3,304    | 5.6%     |
| <b>Total BUILDING &amp; BYLAW ENFORCEMENT SERVICES</b>                           | 53,928       | 45,138   | 9,179    | 58,909             | 62,213              | 3,304    | 5.6%     |
| <b>Total 01-2044 Protection-Property Standards</b>                               | 53,928       | 45,138   | 9,179    | 58,909             | 62,213              | 3,304    | 5.6%     |
| <b>01-2045 Protection- Crossing Guards</b>                                       |              |          |          |                    |                     |          |          |
| <b>MUNICIPAL SERVICES</b>  |              |          |          |                    |                     |          |          |
| <b>PROTECTION SERVICES</b>   |              |          |          |                    |                     |          |          |
| <b>4000 Salaries &amp; Wages</b>   | 32,562       | 36,221   | 34,916   | 33,968             | 34,985              | 1,017    | 3.0%     |
| <b>4038 Wages Vacation</b>   | 0            | 0        | 0        | 1,207              | 1,224               | 17       | 1.4%     |
| <b>4340 Material &amp; Supplies</b>  | 0            | 349      | 302      | 156                | 310                 | 154      | 98.7%    |
| <b>4373 Hydro</b>  | 351          | 387      | 266      | 295                | 410                 | 115      | 39.0%    |
| <b>4500 Employee Benefits</b>  | 4,332        | 6,730    | 5,740    | 4,213              | 4,356               | 143      | 3.4%     |
| <b>Total PROTECTION SERVICES</b>   | 37,245       | 43,687   | 41,224   | 39,839             | 41,285              | 1,446    | 3.6%     |
| <b>Total MUNICIPAL SERVICES</b>  | 37,245       | 43,687   | 41,224   | 39,839             | 41,285              | 1,446    | 3.6%     |
| <b>Total 01-2045 Protection- Crossing Guards</b>                                 | 37,245       | 43,687   | 41,224   | 39,839             | 41,285              | 1,446    | 3.6%     |
| <b>01-2050 Protection-Emergency Measures</b>                                     |              |          |          |                    |                     |          |          |
| <b>MUNICIPAL SERVICES</b>  |              |          |          |                    |                     |          |          |
| <b>PROTECTION SERVICES</b>   |              |          |          |                    |                     |          |          |

**Arran-Elderslie**

**Budget Review**

For period ending December 31, 2025

| 2025 Operating Budget (Final - this version included in January 13, 2025 by-law) | Year-to-date |         |         | 2024               | 2025                |          |          |
|--|--------------|---------|---------|--------------------|---------------------|----------|----------|
|  | 2022         | 2023    | 2024    | 6 Council Approved | 5.1 Council Draft 3 | \$       | %        |
|  | Actuals      | Actuals | Actuals | 2024 Total Budget  | 2025 Total Budget   | Variance | Variance |
| <b>4300 Contracted Services</b>  | 6,314        | 0       | 0       | 0                  | 8,000               | 8,000    | #DIV/0!  |
| <b>4340 Material &amp; Supplies</b>  | 7            | 0       | 0       | 2,600              | 500                 | (2,100)  | (80.8%)  |
| <b>4390 Telephone</b>  | 339          | 370     | 278     | 301                | 381                 | 80       | 26.6%    |
| <b>Total PROTECTION SERVICES</b>   | 6,660        | 370     | 278     | 2,901              | 8,881               | 5,980    | 206.1%   |
| <b>Total MUNICIPAL SERVICES</b>  | 6,660        | 370     | 278     | 2,901              | 8,881               | 5,980    | 206.1%   |
| <b>Total 01-2050 Protection-Emergency Measures</b>                               | 6,660        | 370     | 278     | 2,901              | 8,881               | 5,980    | 206.1%   |
| <b>01-2060 Protection-By-Law/POA Parking</b>                                     |              |         |         |                    |                     |          |          |
| <b>BUILDING &amp; BYLAW ENFORCEMENT SERVICES</b>                                 |              |         |         |                    |                     |          |          |
| <b>ByLaw</b>   |              |         |         |                    |                     |          |          |
| <b>4300 Contracted Services</b>  | 0            | 0       | 0       | 0                  | 0                   | 0        | #DIV/0!  |
| <b>4303 Legal Services</b>   | 0            | 0       | 268     | 0                  | 0                   | 0        | #DIV/0!  |
| <b>5960 Fines</b>  | 0            | (485)   | (3,646) | 0                  | 0                   | 0        | #DIV/0!  |
| <b>Total ByLaw</b>   | 0            | (485)   | (3,378) | 0                  | 0                   | 0        | #DIV/0!  |
| <b>Total BUILDING &amp; BYLAW ENFORCEMENT SERVICES</b>                           | 0            | (485)   | (3,378) | 0                  | 0                   | 0        | #DIV/0!  |
| <b>Total 01-2060 Protection-By-Law/POA Parking</b>                               | 0            | (485)   | (3,378) | 0                  | 0                   | 0        | #DIV/0!  |
| <b>01-2510 Transportation-Roads-Admin</b>  |              |         |         |                    |                     |          |          |
| <b>MUNICIPAL SERVICES</b>  |              |         |         |                    |                     |          |          |
| <b>TRANSPORTATION SERVICES</b>   |              |         |         |                    |                     |          |          |
| <b>0000</b>  | 0            | 0       | 0       | 188                | 0                   | (188)    | (100.0%) |
| <b>4000 Salaries &amp; Wages</b>   | 113,341      | 117,769 | 105,627 | 126,230            | 246,727             | 120,497  | 95.5%    |
| <b>4038 Wages Vacation</b>   | (2,579)      | (4,789) | 7,068   | 0                  | 0                   | 0        | #DIV/0!  |
| <b>4040 Wages Stats</b>  | 0            | 0       | 2,209   | 0                  | 0                   | 0        | #DIV/0!  |
| <b>4302 Eng Services</b>   | 0            | 0       | 0       | 0                  | 7,500               | 7,500    | #DIV/0!  |
| <b>4303 Legal Services</b>   | 1,562        | 0       | 0       | 0                  | 0                   | 0        | #DIV/0!  |
| <b>4308 Courier Service</b>  | 14           | 5       | 0       | 17                 | 0                   | (17)     | (100.0%) |
| <b>4340 Material &amp; Supplies</b>  | 0            | 696     | 330     | 200                | 530                 | 330      | 165.0%   |
| <b>4500 Employee Benefits</b>  | 34,109       | 34,211  | 35,391  | 31,448             | 79,255              | 47,807   | 152.0%   |
| <b>4510 Clothing Allowance</b>   | 183          | (25)    | 0       | 300                | 300                 | 0        |          |
| <b>4515 Boot Allowance</b>   | 163          | 0       | 0       | 0                  | 0                   | 0        | #DIV/0!  |
| <b>4540 Mileage</b>  | 0            | 183     | 0       | 0                  | 0                   | 0        | #DIV/0!  |
| <b>4550 Conferences</b>  | 0            | 3,079   | 2,387   | 2,000              | 2,500               | 500      | 25.0%    |
| <b>4551 Training</b>   | 857          | 915     | 223     | 1,000              | 1,000               | 0        |          |

**Arran-Elderslie**

**Budget Review**

For period ending December 31, 2025

| 2025 Operating Budget (Final - this version included in January 13, 2025 by-law) |          |          | Year-to-date | 2024               | 2025                |          |          |
|--|----------|----------|--------------|--------------------|---------------------|----------|----------|
|  | 2022     | 2023     | 2024         | 6 Council Approved | 5.1 Council Draft 3 | \$       | %        |
|  | Actuals  | Actuals  | Actuals      | 2024 Total Budget  | 2025 Total Budget   | Variance | Variance |
| <b>4552 Memberships</b>  | 1,611    | 2,532    | 1,292        | 1,575              | 375                 | (1,200)  | (76.2%)  |
| <b>4597</b>  | 0        | 0        | 1,744        | 0                  | 0                   | 0        | #DIV/0!  |
| <b>4602 Pandemic Costs</b>   | 1,175    | 0        | 0            | 0                  | 0                   | 0        | #DIV/0!  |
| <b>5209 Aggregate Resources</b>  | (24,690) | (20,472) | (25,163)     | (22,000)           | (22,000)            | 0        |          |
| <b>5238 Fee For Service</b>  | (30,142) | (45,630) | (21,591)     | (35,000)           | (35,000)            | 0        |          |
| <b>5598</b>  | 0        | 0        | (1,775)      | 0                  | 0                   | 0        | #DIV/0!  |
| <b>5951 Equipment Sales</b>  | (1,448)  | 0        | (994)        | (18,000)           | (18,000)            | 0        |          |
| <b>9030 Transfer to Reserve</b>  | 5,957    | 8,505    | 8,505        | 0                  | 0                   | 0        | #DIV/0!  |
| <b>9230 Transfer from Reserve</b>  | (1,175)  | 0        | 0            | 0                  | (60,000)            | (60,000) | #DIV/0!  |
| <b>Total TRANSPORTATION SERVICES</b>   | 98,938   | 96,979   | 115,253      | 87,958             | 203,187             | 115,229  | 131.0%   |
| <b>Total MUNICIPAL SERVICES</b>  | 98,938   | 96,979   | 115,253      | 87,958             | 203,187             | 115,229  | 131.0%   |
| <b>Total 01-2510 Transportation-Roads-Admin</b>                                  | 98,938   | 96,979   | 115,253      | 87,958             | 203,187             | 115,229  | 131.0%   |
| <b>01-2511 Transportation-Roads-Admin-Union</b>                                  |          |          |              |                    |                     |          |          |
| <b>MUNICIPAL SERVICES</b>  |          |          |              |                    |                     |          |          |
| <b>TRANSPORTATION SERVICES</b>   |          |          |              |                    |                     |          |          |
| <b>0000</b>  | 0        | 0        | 0            | 106                | 0                   | (106)    | (100.0%) |
| <b>4000 Salaries &amp; Wages</b>   | 42,589   | (5,879)  | 22,518       | 205,423            | 269,380             | 63,957   | 31.1%    |
| <b>4004 Wages Student</b>  | 414      | 270      | 700          | 437                | 450                 | 13       | 3.0%     |
| <b>4034 Wages Overtime</b>   | 0        | 0        | 0            | 513                | 519                 | 6        | 1.2%     |
| <b>4038 Wages Vacation</b>   | 59,047   | 64,829   | 60,876       | 928                | 781                 | (147)    | (15.8%)  |
| <b>4040 Wages Stats</b>  | 43,000   | 41,303   | 41,175       | 0                  | 0                   | 0        | #DIV/0!  |
| <b>4042 Wages Sick Pay</b>   | 40,129   | 24,401   | 65,295       | 0                  | 0                   | 0        | #DIV/0!  |
| <b>4044 Wages Health &amp; Safety</b>  | 16,358   | 11,035   | 12,675       | 0                  | 0                   | 0        | #DIV/0!  |
| <b>4048 Wages Conferences</b>  | 1,492    | 1,820    | 442          | 0                  | 0                   | 0        | #DIV/0!  |
| <b>4303 Legal Services</b>   | 0        | 0        | 0            | 0                  | 0                   | 0        | #DIV/0!  |
| <b>4304 Insurance</b>  | 69,370   | 81,368   | 92,302       | 90,010             | 92,710              | 2,700    | 3.0%     |
| <b>4308 Courier Service</b>  | 14       | 252      | 0            | 21                 | 22                  | 1        | 4.8%     |
| <b>4340 Material &amp; Supplies</b>  | 350      | 430      | 1,956        | 50                 | 400                 | 350      | 700.0%   |
| <b>4341 Office Supplies</b>  | 61       | 283      | 66           | 208                | 214                 | 6        | 2.9%     |
| <b>4344 Health &amp; Safety Supplies</b>   | 2,808    | 1,044    | 2,568        | 2,500              | 2,575               | 75       | 3.0%     |
| <b>4390 Telephone</b>  | 1,654    | 1,782    | 1,246        | 1,700              | 1,751               | 51       | 3.0%     |
| <b>4392 Radio Licence</b>  | 922      | 985      | 1,028        | 985                | 1,030               | 45       | 4.6%     |

## Arran-Elderslie

## Budget Review

For period ending December 31, 2025

| 2025 Operating Budget (Final - this version included in January 13, 2025 by-law) |          |         | Year-to-date | 2024               | 2025                |          |          |
|--|----------|---------|--------------|--------------------|---------------------|----------|----------|
|  | 2022     | 2023    | 2024         | 6 Council Approved | 5.1 Council Draft 3 | \$       | %        |
|  | Actuals  | Actuals | Actuals      | 2024 Total Budget  | 2025 Total Budget   | Variance | Variance |
| <b>4500 Employee Benefits</b>  | 69,785   | 68,424  | 70,084       | 61,764             | 84,975              | 23,211   | 37.6%    |
| <b>4510 Clothing Allowance</b>   | 4,428    | 5,103   | 4,169        | 6,525              | 6,525               | 0        |          |
| <b>4514 Drivers Licences (inactive)</b>  | 0        | 580     | 0            | 0                  | 0                   | 0        | #DIV/0!  |
| <b>4515 Boot Allowance</b>   | 3,111    | 2,815   | 3,262        | 5,088              | 5,088               | 0        |          |
| <b>4551 Training</b>   | 4,276    | 7,920   | 7,817        | 7,500              | 14,500              | 7,000    | 93.3%    |
| <b>4552 Memberships</b>  | 263      | 168     | 999          | 175                | 850                 | 675      | 385.7%   |
| <b>4553 Drivers Licences/Medicals</b>  | 462      | 405     | 395          | 580                | 580                 | 0        |          |
| <b>5600 Grants - Federal</b>   | 0        | 0       | (2,319)      | 0                  | 0                   | 0        | #DIV/0!  |
| <b>9030 Transfer to Reserve</b>  | 274      | 2,350   | 2,350        | 0                  | 0                   | 0        | #DIV/0!  |
| <b>9230 Transfer from Reserve</b>  | (25,140) | 8,963   | 8,963        | 0                  | 0                   | 0        | #DIV/0!  |
| <b>Total TRANSPORTATION SERVICES</b>   | 335,667  | 320,651 | 398,567      | 384,513            | 482,350             | 97,837   | 25.4%    |
| <b>Total MUNICIPAL SERVICES</b>  | 335,667  | 320,651 | 398,567      | 384,513            | 482,350             | 97,837   | 25.4%    |
| <b>Total 01-2511 Transportation-Roads-Admin-Union</b>                            | 335,667  | 320,651 | 398,567      | 384,513            | 482,350             | 97,837   | 25.4%    |
| <b>01-2512 Transportation-Roads-Shop</b>   |          |         |              |                    |                     |          |          |
| <b>MUNICIPAL SERVICES</b>  |          |         |              |                    |                     |          |          |
| <b>TRANSPORTATION SERVICES</b>   |          |         |              |                    |                     |          |          |
| <b>0000</b>  | 0        | 0       | 0            | 42                 | 0                   | (42)     | (100.0%) |
| <b>4000 Salaries &amp; Wages</b>   | 67,766   | 69,619  | 55,791       | 72,882             | 71,818              | (1,064)  | (1.5%)   |
| <b>4004 Wages Student</b>  | 2,922    | 2,868   | 3,409        | 3,003              | 3,093               | 90       | 3.0%     |
| <b>4034 Wages Overtime</b>   | 43       | 62      | 1,136        | 241                | 244                 | 3        | 1.2%     |
| <b>4038 Wages Vacation</b>   | 0        | 0       | 0            | 150                | 154                 | 4        | 2.7%     |
| <b>4300 Contracted Services</b>  | 13,450   | 5,368   | 5,027        | 4,500              | 5,500               | 1,000    | 22.2%    |
| <b>4302 Eng Services</b>   | 710      | 0       | 0            | 0                  | 0                   | 0        | #DIV/0!  |
| <b>4320 Bldg Mtce</b>  | 8,503    | 2,544   | 188          | 8,000              | 13,240              | 5,240    | 65.5%    |
| <b>4340 Material &amp; Supplies</b>  | 10,137   | 11,758  | 7,582        | 12,000             | 12,360              | 360      | 3.0%     |
| <b>4349 Small Tools</b>  | 3,593    | 4,046   | 7,370        | 5,000              | 7,000               | 2,000    | 40.0%    |
| <b>4371 Natural Gas</b>  | 5,260    | 9,824   | 8,868        | 13,000             | 13,000              | 0        |          |
| <b>4372 Propane</b>  | 5,113    | (868)   | 0            | 0                  | 0                   | 0        | #DIV/0!  |
| <b>4373 Hydro</b>  | 11,000   | 13,214  | 11,479       | 12,480             | 12,854              | 374      | 3.0%     |
| <b>4374 Water &amp; Sewer</b>  | 971      | 822     | 888          | 1,400              | 1,000               | (400)    | (28.6%)  |
| <b>4375 Furnace Oil</b>  | 4,548    | 2,052   | 0            | 0                  | 0                   | 0        | #DIV/0!  |
| <b>4381 Equip Rental</b>   | 0        | 290     | 645          | 295                | 650                 | 355      | 120.3%   |



**Arran-Elderslie**

**Budget Review**

For period ending December 31, 2025

| 2025 Operating Budget (Final - this version included in January 13, 2025 by-law) | Year-to-date |         |         | 2024               | 2025                |          |          |
|--|--------------|---------|---------|--------------------|---------------------|----------|----------|
|  | 2022         | 2023    | 2024    | 6 Council Approved | 5.1 Council Draft 3 | \$       | %        |
|  | Actuals      | Actuals | Actuals | 2024 Total Budget  | 2025 Total Budget   | Variance | Variance |
| <b>4390 Telephone</b>  | 3,194        | 3,006   | 2,393   | 3,528              | 3,134               | (394)    | (11.2%)  |
| <b>4500 Employee Benefits</b>  | 23,515       | 24,205  | 20,309  | 23,952             | 24,102              | 150      | 0.6%     |
| <b>Total TRANSPORTATION SERVICES</b>   | 160,725      | 148,810 | 125,085 | 160,473            | 168,149             | 7,676    | 4.8%     |
| <b>Total MUNICIPAL SERVICES</b>  | 160,725      | 148,810 | 125,085 | 160,473            | 168,149             | 7,676    | 4.8%     |
| <b>Total 01-2512 Transportation-Roads-Shop</b>                                   | 160,725      | 148,810 | 125,085 | 160,473            | 168,149             | 7,676    | 4.8%     |
| <b>01-2513 Transportation-Roads-Roadside</b>                                     |              |         |         |                    |                     |          |          |
| <b>MUNICIPAL SERVICES</b>  |              |         |         |                    |                     |          |          |
| <b>TRANSPORTATION SERVICES</b>   |              |         |         |                    |                     |          |          |
| <b>0000</b>  | 0            | 0       | 0       | 8                  | 0                   | (8)      | (100.0%) |
| <b>4000 Salaries &amp; Wages</b>   | 2,470        | 3,063   | 2,886   | 44,062             | 37,491              | (6,571)  | (14.9%)  |
| <b>4004 Wages Student</b>  | 8,804        | 6,461   | 8,973   | 4,550              | 4,686               | 136      | 3.0%     |
| <b>4011 Wages Grass Mtce</b>   | 11,217       | 10,553  | 10,194  | 0                  | 0                   | 0        | #DIV/0!  |
| <b>4012 Wages Litter Pickup</b>  | 331          | 258     | 291     | 0                  | 0                   | 0        | #DIV/0!  |
| <b>4017 Wages Sidewalks</b>  | 1,495        | 3,054   | 1,245   | 0                  | 0                   | 0        | #DIV/0!  |
| <b>4019 Wages Trees</b>  | 21,685       | 18,115  | 19,439  | 0                  | 0                   | 0        | #DIV/0!  |
| <b>4022 Wages Mtce OT</b>  | 0            | 0       | 273     | 0                  | 0                   | 0        | #DIV/0!  |
| <b>4028 Wages Sidewalk OT</b>  | 239          | 22      | 300     | 0                  | 0                   | 0        | #DIV/0!  |
| <b>4030 Wages Trees OT</b>   | 466          | 287     | 925     | 0                  | 0                   | 0        | #DIV/0!  |
| <b>4034 Wages Overtime</b>   | 0            | 0       | 0       | 220                | 223                 | 3        | 1.4%     |
| <b>4038 Wages Vacation</b>   | 0            | 0       | 0       | 290                | 299                 | 9        | 3.1%     |
| <b>4329 Contracts Sidewalks</b>  | 2,521        | 1,145   | 5,194   | 5,180              | 2,500               | (2,680)  | (51.7%)  |
| <b>4330 Contracts Tree Mtce</b>  | 25,561       | 7,663   | 2,440   | 10,600             | 10,918              | 318      | 3.0%     |
| <b>4340 Material &amp; Supplies</b>  | 22,002       | 21,835  | 24,702  | 22,880             | 24,566              | 1,686    | 7.4%     |
| <b>4350 Sidewalks</b>  | 4,140        | 562     | 459     | 0                  | 500                 | 500      | #DIV/0!  |
| <b>4353 Trees</b>  | 1,102        | 19,270  | 1,744   | 10,712             | 11,033              | 321      | 3.0%     |
| <b>4381 Equip Rental</b>   | 990          | 0       | 0       | 5,300              | 5,300               | 0        |          |
| <b>4500 Employee Benefits</b>  | 13,789       | 12,070  | 12,746  | 14,441             | 12,557              | (1,884)  | (13.0%)  |
| <b>5900 Misc Revenue</b>   | 0            | (343)   | (211)   | (126)              | (126)               | 0        |          |
| <b>Total TRANSPORTATION SERVICES</b>   | 116,812      | 104,015 | 91,600  | 118,117            | 109,947             | (8,170)  | (6.9%)   |
| <b>Total MUNICIPAL SERVICES</b>  | 116,812      | 104,015 | 91,600  | 118,117            | 109,947             | (8,170)  | (6.9%)   |
| <b>Total 01-2513 Transportation-Roads-Roadside</b>                               | 116,812      | 104,015 | 91,600  | 118,117            | 109,947             | (8,170)  | (6.9%)   |
| <b>01-2514 Transportation-Roads-Bridges</b>                                      |              |         |         |                    |                     |          |          |

**Arran-Elderslie**

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For period ending December 31, 2025

| 2025 Operating Budget (Final - this version included in January 13, 2025 by-law) |                |                | Year-to-date   | 2024               | 2025                |                |              |
|--|----------------|----------------|----------------|--------------------|---------------------|----------------|--------------|
|  | 2022           | 2023           | 2024           | 6 Council Approved | 5.1 Council Draft 3 | \$             | %            |
|  | Actuals        | Actuals        | Actuals        | 2024 Total Budget  | 2025 Total Budget   | Variance       | Variance     |
| <b>MUNICIPAL SERVICES</b>  |                |                |                |                    |                     |                |              |
| <b>TRANSPORTATION SERVICES</b>   |                |                |                |                    |                     |                |              |
| 0000   | 0              | 0              | 0              | 4                  | 0                   | (4)            | (100.0%)     |
| 4000 Salaries & Wages  | 13,693         | 6,277          | 7,604          | 9,890              | 7,992               | (1,898)        | (19.2%)      |
| 4004 Wages Student   | 222            | 0              | 224            | 4,768              | 4,911               | 143            | 3.0%         |
| 4038 Wages Vacation  | 0              | 0              | 0              | 191                | 196                 | 5              | 2.6%         |
| 4300 Contracted Services   | 1,628          | 9,754          | 10,934         | 30,400             | 10,000              | (20,400)       | (67.1%)      |
| 4340 Material & Supplies   | 9,165          | 1,350          | 1,145          | 1,000              | 1,250               | 250            | 25.0%        |
| 4500 Employee Benefits   | 4,954          | 2,166          | 2,667          | 3,750              | 3,330               | (420)          | (11.2%)      |
| 9020 Transfer to Capital   | 14,645         | 0              | 0              | 0                  | 0                   | 0              | #DIV/0!      |
| 9030 Transfer to Reserve   | 120,000        | 151,516        | 303,218        | 303,218            | 504,556             | 201,338        | 66           |
| 9230 Transfer from Reserve   | (20,230)       | (10,000)       | 0              | 0                  | 0                   | 0              | #DIV/0!      |
| <b>Total TRANSPORTATION SERVICES</b>   | <b>144,077</b> | <b>161,063</b> | <b>325,792</b> | <b>353,221</b>     | <b>532,235</b>      | <b>179,014</b> | <b>50.7%</b> |
| <b>Total MUNICIPAL SERVICES</b>  | <b>144,077</b> | <b>161,063</b> | <b>325,792</b> | <b>353,221</b>     | <b>532,235</b>      | <b>179,014</b> | <b>50.7%</b> |
| <b>Total 01-2514 Transportation-Roads-Bridges</b>                                | <b>144,077</b> | <b>161,063</b> | <b>325,792</b> | <b>353,221</b>     | <b>532,235</b>      | <b>179,014</b> | <b>50.7%</b> |
| <b>01-2515 Transportation-Roads-Hardtop</b>                                      |                |                |                |                    |                     |                |              |
| <b>MUNICIPAL SERVICES</b>  |                |                |                |                    |                     |                |              |
| <b>TRANSPORTATION SERVICES</b>   |                |                |                |                    |                     |                |              |
| 0000   | 0              | 0              | 0              | 5                  | 0                   | (5)            | (100.0%)     |
| 4000 Salaries & Wages  | 0              | 0              | 0              | 26,024             | 20,210              | (5,814)        | (22.3%)      |
| 4004 Wages Student   | 177            | 17             | 0              | 182                | 187                 | 5              | 2.7%         |
| 4014 Wages Patching  | 10,225         | 12,226         | 10,263         | 0                  | 0                   | 0              | #DIV/0!      |
| 4015 Wages Resurfacing   | 499            | 92             | 563            | 0                  | 0                   | 0              | #DIV/0!      |
| 4016 Wages Shoulder Mtce   | 4,162          | 1,600          | 6,916          | 0                  | 0                   | 0              | #DIV/0!      |
| 4018 Wages Sweeping  | 9,541          | 11,540         | 12,175         | 0                  | 0                   | 0              | #DIV/0!      |
| 4025 Wages Patching OT   | 0              | 0              | 158            | 0                  | 0                   | 0              | #DIV/0!      |
| 4029 Wages Sweeping OT   | 21             | 218            | 0              | 0                  | 0                   | 0              | #DIV/0!      |
| 4034 Wages Overtime  | 0              | 0              | 0              | 169                | 171                 | 2              | 1.2%         |
| 4038 Wages Vacation  | 0              | 0              | 0              | 7                  | 7                   | 0              |              |
| 4300 Contracted Services   | 23,897         | 10,521         | 0              | 10,400             | 10,712              | 312            | 3.0%         |
| 4340 Material & Supplies   | 0              | 24             | 122            | 0                  | 150                 | 150            | #DIV/0!      |
| 4352 Patching Materials  | 4,885          | 1,463          | 3,406          | 10,000             | 5,000               | (5,000)        | (50.0%)      |

**Arran-Elderslie**

**Budget Review**

For period ending December 31, 2025

| 2025 Operating Budget (Final - this version included in January 13, 2025 by-law) |         |         | Year-to-date | 2024               | 2025                |          |          |
|--|---------|---------|--------------|--------------------|---------------------|----------|----------|
|  | 2022    | 2023    | 2024         | 6 Council Approved | 5.1 Council Draft 3 | \$       | %        |
|  | Actuals | Actuals | Actuals      | 2024 Total Budget  | 2025 Total Budget   | Variance | Variance |
| <b>4500 Employee Benefits</b>  | 8,615   | 8,650   | 10,545       | 8,850              | 6,909               | (1,941)  | (21.9%)  |
| <b>Total TRANSPORTATION SERVICES</b>   | 62,022  | 46,351  | 44,148       | 55,637             | 43,346              | (12,291) | (22.1%)  |
| <b>Total MUNICIPAL SERVICES</b>  | 62,022  | 46,351  | 44,148       | 55,637             | 43,346              | (12,291) | (22.1%)  |
| <b>Total 01-2515 Transportation-Roads-Hardtop</b>                                | 62,022  | 46,351  | 44,148       | 55,637             | 43,346              | (12,291) | (22.1%)  |
| <b>01-2516 Transportation-Roads-Gravel</b>                                       |         |         |              |                    |                     |          |          |
| <b>MUNICIPAL SERVICES</b>  |         |         |              |                    |                     |          |          |
| <b>TRANSPORTATION SERVICES</b>   |         |         |              |                    |                     |          |          |
| <b>0000</b>  | 0       | 0       | 0            | 21                 | 0                   | (21)     | (100.0%) |
| <b>4000 Salaries &amp; Wages</b>   | 0       | 0       | 0            | 48,339             | 36,974              | (11,365) | (23.5%)  |
| <b>4004 Wages Student</b>  | 0       | 0       | 0            | 200                | 206                 | 6        | 3.0%     |
| <b>4009 Wages Dust Control</b>   | 2,028   | 2,719   | 3,118        | 0                  | 0                   | 0        | #DIV/0!  |
| <b>4010 Wages Grading</b>  | 30,652  | 37,310  | 42,792       | 0                  | 0                   | 0        | #DIV/0!  |
| <b>4013 Wages Mtce</b>   | 2,213   | 6,110   | 3,674        | 0                  | 0                   | 0        | #DIV/0!  |
| <b>4015 Wages Resurfacing</b>  | 951     | 2,012   | 221          | 0                  | 0                   | 0        | #DIV/0!  |
| <b>4021 Wages Grading OT</b>   | 291     | 891     | 2,876        | 0                  | 0                   | 0        | #DIV/0!  |
| <b>4026 Wages Overtime</b>   | 128     | 0       | 0            | 0                  | 0                   | 0        | #DIV/0!  |
| <b>4038 Wages Vacation</b>   | 0       | 0       | 0            | 8                  | 8                   | 0        |          |
| <b>4302 Eng Services</b>   | 763     | 1,577   | 280          | 1,500              | 1,170               | (330)    | (22.0%)  |
| <b>4325 Contracts Dust Ctrl</b>  | 108,903 | 96,846  | 91,758       | 107,000            | 107,000             | 0        |          |
| <b>4328 Contracts Resurfacing</b>  | 470,613 | 363,938 | 538,822      | 537,400            | 553,522             | 16,122   | 3.0%     |
| <b>4340 Material &amp; Supplies</b>  | 0       | 109,167 | 0            | 0                  | 0                   | 0        | #DIV/0!  |
| <b>4500 Employee Benefits</b>  | 13,346  | 17,228  | 18,670       | 16,567             | 12,095              | (4,472)  | (27.0%)  |
| <b>Total TRANSPORTATION SERVICES</b>   | 629,888 | 637,798 | 702,211      | 711,035            | 710,975             | (60)     | -        |
| <b>Total MUNICIPAL SERVICES</b>  | 629,888 | 637,798 | 702,211      | 711,035            | 710,975             | (60)     | -        |
| <b>Total 01-2516 Transportation-Roads-Gravel</b>                                 | 629,888 | 637,798 | 702,211      | 711,035            | 710,975             | (60)     | -        |
| <b>01-2517 Transportation-Roads-Safety</b>                                       |         |         |              |                    |                     |          |          |
| <b>MUNICIPAL SERVICES</b>  |         |         |              |                    |                     |          |          |
| <b>TRANSPORTATION SERVICES</b>   |         |         |              |                    |                     |          |          |
| <b>0000</b>  | 0       | 0       | 0            | 17                 | 0                   | (17)     | (100.0%) |
| <b>4000 Salaries &amp; Wages</b>   | 19,192  | 29,685  | 23,123       | 28,126             | 29,070              | 944      | 3.4%     |
| <b>4004 Wages Student</b>  | 8,127   | 3,576   | 3,538        | 8,262              | 8,510               | 248      | 3.0%     |
| <b>4034 Wages Overtime</b>   | 861     | 1,443   | 836          | 0                  | 0                   | 0        | #DIV/0!  |

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**Budget Review**

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| 2025 Operating Budget (Final - this version included in January 13, 2025 by-law) | Year-to-date |         |         | 2024               | 2025                |          |          |
|--|--------------|---------|---------|--------------------|---------------------|----------|----------|
|  | 2022         | 2023    | 2024    | 6 Council Approved | 5.1 Council Draft 3 | \$       | %        |
|  | Actuals      | Actuals | Actuals | 2024 Total Budget  | 2025 Total Budget   | Variance | Variance |
| <b>4038 Wages Vacation</b>   | 0            | 0       | 0       | 392                | 387                 | (5)      | (1.3%)   |
| <b>4340 Material &amp; Supplies</b>  | 3,649        | 8,700   | 4,778   | 2,000              | 5,500               | 3,500    | 175.0%   |
| <b>4500 Employee Benefits</b>  | 7,667        | 10,433  | 8,634   | 9,925              | 10,442              | 517      | 5.2%     |
| <b>Total TRANSPORTATION SERVICES</b>   | 39,496       | 53,837  | 40,909  | 48,722             | 53,909              | 5,187    | 10.6%    |
| <b>Total MUNICIPAL SERVICES</b>  | 39,496       | 53,837  | 40,909  | 48,722             | 53,909              | 5,187    | 10.6%    |
| <b>Total 01-2517 Transportation-Roads-Safety</b>                                 | 39,496       | 53,837  | 40,909  | 48,722             | 53,909              | 5,187    | 10.6%    |
| <b>01-2518 Transportation-Roads-Vehicles</b>                                     |              |         |         |                    |                     |          |          |
| <b>MUNICIPAL SERVICES</b>  |              |         |         |                    |                     |          |          |
| <b>TRANSPORTATION SERVICES</b>   |              |         |         |                    |                     |          |          |
| <b>0000</b>  | 0            | 0       | 0       | 32                 | 0                   | (32)     | (100.0%) |
| <b>4000 Salaries &amp; Wages</b>   | 75,512       | 84,903  | 76,451  | 77,072             | 83,770              | 6,698    | 8.7%     |
| <b>4004 Wages Student</b>  | 1,159        | 1,522   | 533     | 1,201              | 1,237               | 36       | 3.0%     |
| <b>4034 Wages Overtime</b>   | 1,588        | 1,246   | 1,188   | 605                | 612                 | 7        | 1.2%     |
| <b>4038 Wages Vacation</b>   | 0            | 0       | 0       | 156                | 161                 | 5        | 3.2%     |
| <b>4322 Vehicle Parts</b>  | 54,034       | 71,122  | 47,182  | 78,000             | 80,340              | 2,340    | 3.0%     |
| <b>4323 Vehicle Repair</b>   | 77,727       | 121,233 | 98,489  | 98,000             | 100,940             | 2,940    | 3.0%     |
| <b>4340 Material &amp; Supplies</b>  | 0            | 1,202   | 125     | 0                  | 0                   | 0        | #DIV/0!  |
| <b>4360 Vehicle Licences</b>   | 30,354       | 14,075  | 14,561  | 16,640             | 15,000              | (1,640)  | (9.9%)   |
| <b>4363 Grease/Oil</b>   | 8,925        | 11,837  | 9,357   | 7,800              | 12,000              | 4,200    | 53.8%    |
| <b>4370 Fuel</b>   | 51,598       | 41,669  | 34,812  | 48,500             | 42,500              | (6,000)  | (12.4%)  |
| <b>4377 Fuel/Clear Diesel</b>  | 116,168      | 66,770  | 44,330  | 125,400            | 68,000              | (57,400) | (45.8%)  |
| <b>4378 Fuel/Dyed Diesel</b>   | 131,959      | 88,165  | 64,112  | 115,596            | 90,000              | (25,596) | (22.1%)  |
| <b>4500 Employee Benefits</b>  | 25,573       | 29,034  | 27,269  | 25,185             | 27,507              | 2,322    | 9.2%     |
| <b>Total TRANSPORTATION SERVICES</b>   | 574,597      | 532,778 | 418,409 | 594,187            | 522,067             | (72,120) | (12.1%)  |
| <b>Total MUNICIPAL SERVICES</b>  | 574,597      | 532,778 | 418,409 | 594,187            | 522,067             | (72,120) | (12.1%)  |
| <b>Total 01-2518 Transportation-Roads-Vehicles</b>                               | 574,597      | 532,778 | 418,409 | 594,187            | 522,067             | (72,120) | (12.1%)  |
| <b>01-2520 Transportation-Winter Ctrl-Salt/Sand</b>                              |              |         |         |                    |                     |          |          |
| <b>MUNICIPAL SERVICES</b>  |              |         |         |                    |                     |          |          |
| <b>TRANSPORTATION SERVICES</b>   |              |         |         |                    |                     |          |          |
| <b>0000</b>  | 0            | 0       | 0       | 32                 | 0                   | (32)     | (100.0%) |
| <b>4000 Salaries &amp; Wages</b>   | 21,973       | 21,722  | 13,915  | 27,941             | 27,122              | (819)    | (2.9%)   |
| <b>4004 Wages Student</b>  | 0            | 0       | 0       | 1,147              | 1,181               | 34       | 3.0%     |

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| 2025 Operating Budget (Final - this version included in January 13, 2025 by-law) |          |          | Year-to-date | 2024               | 2025                |          |          |
|--|----------|----------|--------------|--------------------|---------------------|----------|----------|
|  | 2022     | 2023     | 2024         | 6 Council Approved | 5.1 Council Draft 3 | \$       | %        |
|  | Actuals  | Actuals  | Actuals      | 2024 Total Budget  | 2025 Total Budget   | Variance | Variance |
| <b>4034 Wages Overtime</b>   | 7,043    | 7,579    | 4,361        | 3,116              | 3,215               | 99       | 3.2%     |
| <b>4038 Wages Vacation</b>   | 0        | 0        | 0            | 120                | 147                 | 27       | 22.5%    |
| <b>4340 Material &amp; Supplies</b>  | 78,479   | 64,575   | 29,074       | 58,802             | 66,800              | 7,998    | 13.6%    |
| <b>4500 Employee Benefits</b>  | 7,037    | 7,367    | 4,862        | 9,030              | 9,302               | 272      | 3.0%     |
| <b>9230 Transfer from Reserve</b>  | (27,724) | (819)    | 0            | 0                  | 0                   | 0        | #DIV/0!  |
| <b>Total TRANSPORTATION SERVICES</b>   | 86,808   | 100,424  | 52,212       | 100,188            | 107,767             | 7,579    | 7.6%     |
| <b>Total MUNICIPAL SERVICES</b>  | 86,808   | 100,424  | 52,212       | 100,188            | 107,767             | 7,579    | 7.6%     |
| <b>Total 01-2520 Transportation-Winter Ctrl-Salt/Sand</b>                        | 86,808   | 100,424  | 52,212       | 100,188            | 107,767             | 7,579    | 7.6%     |
| <b>01-2521 Transportation-Winter Ctrl-Snow Moving</b>                            |          |          |              |                    |                     |          |          |
| <b>MUNICIPAL SERVICES</b>  |          |          |              |                    |                     |          |          |
| <b>TRANSPORTATION SERVICES</b>   |          |          |              |                    |                     |          |          |
| <b>0000</b>  | 0        | 0        | 0            | 260                | 0                   | (260)    | (100.0%) |
| <b>4000 Salaries &amp; Wages</b>   | 109,489  | 86,687   | 67,814       | 134,656            | 151,842             | 17,186   | 12.8%    |
| <b>4004 Wages Student</b>  | 2,789    | 3,162    | 2,466        | 2,912              | 2,999               | 87       | 3.0%     |
| <b>4034 Wages Overtime</b>   | 59,631   | 54,670   | 32,355       | 39,634             | 40,885              | 1,251    | 3.2%     |
| <b>4038 Wages Vacation</b>   | 0        | 0        | 0            | 1,433              | 1,794               | 361      | 25.2%    |
| <b>4300 Contracted Services</b>  | 84,475   | 20,505   | 28,629       | 25,527             | 44,000              | 18,473   | 72.4%    |
| <b>4340 Material &amp; Supplies</b>  | 89       | 0        | 367          | 500                | 400                 | (100)    | (20.0%)  |
| <b>4500 Employee Benefits</b>  | 39,552   | 32,992   | 24,328       | 43,838             | 51,951              | 8,113    | 18.5%    |
| <b>5238 Fee For Service</b>  | (27,226) | (17,006) | (14,765)     | (17,500)           | (17,500)            | 0        |          |
| <b>9230 Transfer from Reserve</b>  | (50,021) | 62,573   | 0            | 0                  | 0                   | 0        | #DIV/0!  |
| <b>Total TRANSPORTATION SERVICES</b>   | 218,778  | 243,583  | 141,194      | 231,260            | 276,371             | 45,111   | 19.5%    |
| <b>Total MUNICIPAL SERVICES</b>  | 218,778  | 243,583  | 141,194      | 231,260            | 276,371             | 45,111   | 19.5%    |
| <b>Total 01-2521 Transportation-Winter Ctrl-Snow Moving</b>                      | 218,778  | 243,583  | 141,194      | 231,260            | 276,371             | 45,111   | 19.5%    |
| <b>01-2522 Transportation-Winter Ctrl-Standby</b>                                |          |          |              |                    |                     |          |          |
| <b>MUNICIPAL SERVICES</b>  |          |          |              |                    |                     |          |          |
| <b>TRANSPORTATION SERVICES</b>   |          |          |              |                    |                     |          |          |
| <b>4000 Salaries &amp; Wages</b>   | 0        | 0        | 0            | 27,738             | 37,350              | 9,612    | 34.7%    |
| <b>4004 Wages Student</b>  | 0        | 0        | 0            | 1,128              | 1,162               | 34       | 3.0%     |
| <b>4036 Wages Standby</b>  | 28,640   | 18,028   | 26,496       | 0                  | 0                   | 0        | #DIV/0!  |
| <b>4038 Wages Vacation</b>   | 0        | 0        | 0            | 1,037              | 1,382               | 345      | 33.3%    |
| <b>4500 Employee Benefits</b>  | 3,658    | 2,374    | 3,694        | 3,844              | 5,244               | 1,400    | 36.4%    |

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| 2025 Operating Budget (Final - this version included in January 13, 2025 by-law)       |          |         | Year-to-date | 2024               | 2025                |          |          |
|--|----------|---------|--------------|--------------------|---------------------|----------|----------|
|  | 2022     | 2023    | 2024         | 6 Council Approved | 5.1 Council Draft 3 | \$       | %        |
|  | Actuals  | Actuals | Actuals      | 2024 Total Budget  | 2025 Total Budget   | Variance | Variance |
| <b>9230 Transfer from Reserve</b>  | (16,950) | 11,850  | 0            | 0                  | 0                   | 0        | #DIV/0!  |
| <b>Total TRANSPORTATION SERVICES</b>   | 15,348   | 32,252  | 30,190       | 33,747             | 45,138              | 11,391   | 33.8%    |
| <b>Total MUNICIPAL SERVICES</b>  | 15,348   | 32,252  | 30,190       | 33,747             | 45,138              | 11,391   | 33.8%    |
| <b>Total 01-2522 Transportation-Winter Ctrl-Standby</b>                                | 15,348   | 32,252  | 30,190       | 33,747             | 45,138              | 11,391   | 33.8%    |
| <b>01-2530 Transportation-Saugeen Mobility &amp; Regional Trans MUNICIPAL SERVICES</b> |          |         |              |                    |                     |          |          |
| <b>TRANSPORTATION SERVICES</b>   |          |         |              |                    |                     |          |          |
| <b>4672 S.M.A.R.T</b>  | 62,104   | 72,132  | 72,132       | 74,174             | 78,984              | 4,810    | 6.5%     |
| <b>Total TRANSPORTATION SERVICES</b>   | 62,104   | 72,132  | 72,132       | 74,174             | 78,984              | 4,810    | 6.5%     |
| <b>Total MUNICIPAL SERVICES</b>  | 62,104   | 72,132  | 72,132       | 74,174             | 78,984              | 4,810    | 6.5%     |
| <b>Total 01-2530 Transportation-Saugeen Mobility &amp; Regional</b>                    | 62,104   | 72,132  | 72,132       | 74,174             | 78,984              | 4,810    | 6.5%     |
| <b>01-2540 Transportation-Parking MUNICIPAL SERVICES</b>                               |          |         |              |                    |                     |          |          |
| <b>TRANSPORTATION SERVICES</b>   |          |         |              |                    |                     |          |          |
| <b>4300 Contracted Services</b>  | 5,325    | 5,721   | 5,357        | 5,720              | 5,892               | 172      | 3.0%     |
| <b>4331 Contracts MTO</b>  | 41       | 17      | 0            | 25                 | 26                  | 1        | 4.0%     |
| <b>4340 Material &amp; Supplies</b>  | 0        | 61      | 0            | 0                  | 0                   | 0        | #DIV/0!  |
| <b>5275 Permit Fee</b>   | (2,017)  | (4,774) | (4,938)      | (2,000)            | (2,000)             | 0        |          |
| <b>5960 Fines</b>  | (168)    | 0       | (30)         | 0                  | 0                   | 0        | #DIV/0!  |
| <b>Total TRANSPORTATION SERVICES</b>   | 3,181    | 1,025   | 389          | 3,745              | 3,918               | 173      | 4.6%     |
| <b>Total MUNICIPAL SERVICES</b>  | 3,181    | 1,025   | 389          | 3,745              | 3,918               | 173      | 4.6%     |
| <b>Total 01-2540 Transportation-Parking</b>  | 3,181    | 1,025   | 389          | 3,745              | 3,918               | 173      | 4.6%     |
| <b>01-2550 Transportation-Street Lighting MUNICIPAL SERVICES</b>                       |          |         |              |                    |                     |          |          |
| <b>TRANSPORTATION SERVICES</b>   |          |         |              |                    |                     |          |          |
| <b>4000 Salaries &amp; Wages</b>   | 1,386    | 190     | 910          | 346                | 0                   | (346)    | (100.0%) |
| <b>4300 Contracted Services</b>  | 3,438    | 999     | 3,150        | 2,000              | 2,400               | 400      | 20.0%    |
| <b>4340 Material &amp; Supplies</b>  | 52       | 0       | 790          | 0                  | 0                   | 0        | #DIV/0!  |
| <b>4373 Hydro</b>  | 53,645   | 63,297  | 44,812       | 61,734             | 67,000              | 5,266    | 8.5%     |
| <b>4500 Employee Benefits</b>  | 581      | 59      | 282          | 122                | 0                   | (122)    | (100.0%) |
| <b>9030 Transfer to Reserve</b>  | 0        | 0       | 0            | 0                  | 0                   | 0        | #DIV/0!  |
| <b>Total TRANSPORTATION SERVICES</b>   | 59,102   | 64,545  | 49,944       | 64,202             | 69,400              | 5,198    | 8.1%     |

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| 2025 Operating Budget (Final - this version included in January 13, 2025 by-law) |         |         | Year-to-date | 2024               | 2025                |          |          |
|--|---------|---------|--------------|--------------------|---------------------|----------|----------|
|  | 2022    | 2023    | 2024         | 6 Council Approved | 5.1 Council Draft 3 | \$       | %        |
|  | Actuals | Actuals | Actuals      | 2024 Total Budget  | 2025 Total Budget   | Variance | Variance |
| <b>Total MUNICIPAL SERVICES</b>  | 59,102  | 64,545  | 49,944       | 64,202             | 69,400              | 5,198    | 8.1%     |
| <b>Total 01-2550 Transportation-Street Lighting</b>                              | 59,102  | 64,545  | 49,944       | 64,202             | 69,400              | 5,198    | 8.1%     |
| <b>01-3005 Environmental-Sewer&amp;Water-Common</b>                              |         |         |              |                    |                     |          |          |
| <b>WATER AND SEWER SERVICES</b>  |         |         |              |                    |                     |          |          |
| <b>SHARED ADMINISTRATION</b>   |         |         |              |                    |                     |          |          |
| <b>0000</b>  | 0       | 0       | 0            | 704                | 0                   | (704)    | (100.0%) |
| <b>4000 Salaries &amp; Wages</b>   | 65,679  | 47,665  | 58,403       | 317,532            | 330,121             | 12,589   | 4.0%     |
| <b>4006 Wages on Call</b>  | 10,100  | 10,000  | 11,650       | 10,200             | 10,320              | 120      | 1.2%     |
| <b>4034 Wages Overtime</b>   | 490     | 687     | 1,284        | 10,337             | 10,459              | 122      | 1.2%     |
| <b>4038 Wages Vacation</b>   | 20,464  | 27,547  | 26,708       | 0                  | 0                   | 0        | #DIV/0!  |
| <b>4040 Wages Stats</b>  | 13,788  | 16,392  | 17,809       | 0                  | 0                   | 0        | #DIV/0!  |
| <b>4042 Wages Sick Pay</b>   | 30,590  | 9,417   | 11,995       | 0                  | 0                   | 0        | #DIV/0!  |
| <b>4044 Wages Health &amp; Safety</b>  | 161     | 56      | 241          | 0                  | 0                   | 0        | #DIV/0!  |
| <b>4046 Wages Training</b>   | 9,859   | 8,687   | 11,560       | 0                  | 0                   | 0        | #DIV/0!  |
| <b>4300 Contracted Services</b>  | 20,905  | 17,213  | 13,796       | 8,500              | 18,500              | 10,000   | 117.6%   |
| <b>4302 Eng Services</b>   | 28,992  | 28,956  | 22,099       | 26,416             | 28,960              | 2,544    | 9.6%     |
| <b>4304 Insurance</b>  | 1,211   | 1,421   | 1,612        | 1,572              | 1,572               | 0        |          |
| <b>4305 Health &amp; Safety</b>  | 417     | 3,698   | 5,691        | 2,080              | 5,700               | 3,620    | 174.0%   |
| <b>4308 Courier Service</b>  | 26      | 0       | 0            | 100                | 100                 | 0        |          |
| <b>4323 Vehicle Repair</b>   | 12,908  | 12,471  | 5,479        | 12,000             | 12,000              | 0        |          |
| <b>4340 Material &amp; Supplies</b>  | 25,553  | 22,198  | 12,498       | 22,000             | 22,000              | 0        |          |
| <b>4342 Cleaning Supplies</b>  | 2,277   | 1,170   | 1,195        | 2,000              | 2,000               | 0        |          |
| <b>4344 Health &amp; Safety Supplies</b>   | 1,147   | 1,373   | 980          | 1,560              | 1,560               | 0        |          |
| <b>4349 Small Tools</b>  | 604     | 0       | 570          | 591                | 610                 | 19       | 3.2%     |
| <b>4360 Vehicle Licences</b>   | 480     | 0       | 0            | 500                | 500                 | 0        |          |
| <b>4365 Chemicals</b>  | 0       | 2,564   | 0            | 600                | 600                 | 0        |          |
| <b>4370 Fuel</b>   | 21,860  | 18,424  | 11,507       | 22,000             | 20,000              | (2,000)  | (9.1%)   |
| <b>4371 Natural Gas</b>  | 4,061   | 4,322   | 3,327        | 5,000              | 5,000               | 0        |          |
| <b>4373 Hydro</b>  | 2,536   | 563     | 486          | 2,500              | 1,000               | (1,500)  | (60.0%)  |
| <b>4381 Equip Rental</b>   | 33      | 0       | 0            | 175                | 175                 | 0        |          |
| <b>4390 Telephone</b>  | 2,824   | 3,470   | 2,590        | 4,000              | 4,000               | 0        |          |
| <b>4500 Employee Benefits</b>  | 49,776  | 42,317  | 47,014       | 94,292             | 111,563             | 17,271   | 18.3%    |

## Arran-Elderslie

## Budget Review

For period ending December 31, 2025

| 2025 Operating Budget (Final - this version included in January 13, 2025 by-law) |           |           | Year-to-date | 2024               | 2025                |          |          |
|--|-----------|-----------|--------------|--------------------|---------------------|----------|----------|
|  | 2022      | 2023      | 2024         | 6 Council Approved | 5.1 Council Draft 3 | \$       | %        |
|  | Actuals   | Actuals   | Actuals      | 2024 Total Budget  | 2025 Total Budget   | Variance | Variance |
| <b>4510 Clothing Allowance</b>   | 2,605     | 3,189     | 1,123        | 2,250              | 2,250               | 0        |          |
| <b>4515 Boot Allowance</b>   | 1,136     | 1,126     | 1,032        | 1,250              | 1,250               | 0        |          |
| <b>4551 Training</b>   | 11,521    | 4,928     | 11,009       | 14,000             | 14,000              | 0        |          |
| <b>4552 Memberships</b>  | 305       | 50        | 50           | 350                | 350                 | 0        |          |
| <b>4553 Drivers Licences/Medicals</b>  | 364       | 461       | 0            | 350                | 350                 | 0        |          |
| <b>4660 Third Party Recovery</b>   | 1,955     | 0         | 0            | 0                  | 0                   | 0        | #DIV/0!  |
| <b>5900 Misc Revenue</b>   | (1,320)   | 0         | 0            | 0                  | 0                   | 0        | #DIV/0!  |
| <b>9230 Transfer from Reserve</b>  | (343,305) | (278,954) | (551,450)    | (562,859)          | (604,940)           | (42,081) | 7.5%     |
| <b>Total SHARED ADMINISTRATION</b>   | 2         | 11,411    | (269,742)    | 0                  | 0                   | 0        | #DIV/0!  |
| <b>Total WATER AND SEWER SERVICES</b>  | 2         | 11,411    | (269,742)    | 0                  | 0                   | 0        | #DIV/0!  |
| <b>Total 01-3005 Environmental-Sewer&amp;Water-Common</b>                        | 2         | 11,411    | (269,742)    | 0                  | 0                   | 0        | #DIV/0!  |
| <b>01-3012 Environmental-Sewage-Chesley</b>                                      |           |           |              |                    |                     |          |          |
| <b>WATER AND SEWER SERVICES</b>  |           |           |              |                    |                     |          |          |
| <b>SEWER</b>   |           |           |              |                    |                     |          |          |
| <b>0000</b>  | 0         | 0         | 0            | 50                 | 0                   | (50)     | (100.0%) |
| <b>4000 Salaries &amp; Wages</b>   | 28,603    | 41,724    | 37,152       | 19,445             | 20,167              | 722      | 3.7%     |
| <b>4034 Wages Overtime</b>   | 6,005     | 7,001     | 6,670        | 1,927              | 1,950               | 23       | 1.2%     |
| <b>4038 Wages Vacation</b>   | 131       | 444       | 8            | 0                  | 0                   | 0        | #DIV/0!  |
| <b>4300 Contracted Services</b>  | 22,103    | 19,726    | 6,205        | 41,500             | 36,500              | (5,000)  | (12.0%)  |
| <b>4302 Eng Services</b>   | 1,865     | 695       | 0            | 5,000              | 1,000               | (4,000)  | (80.0%)  |
| <b>4304 Insurance</b>  | 5,187     | 6,085     | 6,902        | 6,731              | 6,731               | 0        |          |
| <b>4306 Lab Services</b>   | 9,486     | 9,858     | 9,353        | 12,311             | 10,311              | (2,000)  | (16.2%)  |
| <b>4340 Material &amp; Supplies</b>  | 4,578     | 16,597    | 15,147       | 15,000             | 17,500              | 2,500    | 16.7%    |
| <b>4365 Chemicals</b>  | 8,497     | 7,977     | 0            | 9,360              | 9,360               | 0        |          |
| <b>4373 Hydro</b>  | 43,480    | 56,298    | 50,733       | 54,554             | 59,700              | 5,146    | 9.4%     |
| <b>4374 Water &amp; Sewer</b>  | 0         | 0         | 0            | 0                  | 0                   | 0        | #DIV/0!  |
| <b>4376 Property Taxes</b>   | 2,054     | 2,092     | 1,834        | 2,295              | 2,295               | 0        |          |
| <b>4390 Telephone</b>  | 858       | 932       | 735          | 907                | 988                 | 81       | 8.9%     |
| <b>4500 Employee Benefits</b>  | 9,732     | 14,225    | 12,810       | 6,642              | 7,048               | 406      | 6.1%     |
| <b>5200 Flat Fee Tax - Res</b>   | (486,567) | (493,164) | (515,241)    | (516,199)          | (531,685)           | (15,486) | 3.0%     |
| <b>5201 Flat Fee Tax - Com</b>   | (84,189)  | (84,232)  | (72,748)     | (89,316)           | (91,995)            | (2,679)  | 3.0%     |
| <b>5203 User Fee - Com</b>   | (1,647)   | (1,918)   | (955)        | (1,863)            | (1,919)             | (56)     | 3.0%     |



**Arran-Elderslie**

**Budget Review**

For period ending December 31, 2025

| 2025 Operating Budget (Final - this version included in January 13, 2025 by-law) | Year-to-date |           |           | 2024               | 2025                |          |          |
|--|--------------|-----------|-----------|--------------------|---------------------|----------|----------|
|  | 2022         | 2023      | 2024      | 6 Council Approved | 5.1 Council Draft 3 | \$       | %        |
|  | Actuals      | Actuals   | Actuals   | 2024 Total Budget  | 2025 Total Budget   | Variance | Variance |
| <b>5230 Connection Fee</b>   | 1,407        | (480)     | (7,277)   | (3,344)            | (3,444)             | (100)    | 3.0%     |
| <b>9030 Transfer to Reserve</b>  | 428,418      | 396,141   | 435,000   | 435,000            | 455,493             | 20,493   | 4.7%     |
| <b>Total SEWER</b>   | 1            | 1         | (13,672)  | 0                  | 0                   | 0        | #DIV/0!  |
| <b>Total WATER AND SEWER SERVICES</b>  | 1            | 1         | (13,672)  | 0                  | 0                   | 0        | #DIV/0!  |
| <b>Total 01-3012 Environmental-Sewage-Chesley</b>                                | 1            | 1         | (13,672)  | 0                  | 0                   | 0        | #DIV/0!  |
| <b>01-3015 Environmental-Sewage-Paisley</b>                                      |              |           |           |                    |                     |          |          |
| <b>WATER AND SEWER SERVICES</b>  |              |           |           |                    |                     |          |          |
| <b>SEWER</b>   |              |           |           |                    |                     |          |          |
| <b>0000</b>  | 0            | 0         | 0         | 36                 | 0                   | (36)     | (100.0%) |
| <b>4000 Salaries &amp; Wages</b>   | 26,645       | 52,956    | 53,271    | 13,223             | 13,754              | 531      | 4.0%     |
| <b>4034 Wages Overtime</b>   | 8,141        | 8,698     | 9,516     | 2,852              | 2,886               | 34       | 1.2%     |
| <b>4038 Wages Vacation</b>   | 390          | 1,569     | 35        | 0                  | 0                   | 0        | #DIV/0!  |
| <b>4300 Contracted Services</b>  | 6,383        | 6,552     | 17,419    | 6,300              | 10,000              | 3,700    | 58.7%    |
| <b>4302 Eng Services</b>   | 3,202        | 0         | 0         | 3,000              | 3,000               | 0        |          |
| <b>4304 Insurance</b>  | 15,942       | 18,699    | 21,212    | 20,686             | 20,686              | 0        |          |
| <b>4306 Lab Services</b>   | 2,645        | 3,435     | 4,078     | 3,031              | 3,780               | 749      | 24.7%    |
| <b>4340 Material &amp; Supplies</b>  | 14,048       | 9,446     | 11,290    | 13,520             | 13,520              | 0        |          |
| <b>4365 Chemicals</b>  | 8,985        | 9,879     | 2,688     | 11,000             | 11,000              | 0        |          |
| <b>4370 Fuel</b>   | 0            | 641       | 0         | 0                  | 0                   | 0        | #DIV/0!  |
| <b>4373 Hydro</b>  | 53,014       | 60,563    | 42,041    | 57,047             | 64,000              | 6,953    | 12.2%    |
| <b>4374 Water &amp; Sewer</b>  | 0            | 0         | 0         | 0                  | 0                   | 0        | #DIV/0!  |
| <b>4376 Property Taxes</b>   | 14,158       | 14,739    | 11,383    | 18,102             | 15,700              | (2,402)  | (13.3%)  |
| <b>4390 Telephone</b>  | 2,653        | 2,943     | 2,400     | 2,808              | 3,030               | 222      | 7.9%     |
| <b>4500 Employee Benefits</b>  | 10,123       | 18,267    | 18,257    | 4,825              | 5,157               | 332      | 6.9%     |
| <b>5202 Flat Fee - Res</b>   | (241,677)    | (252,838) | (209,642) | (257,720)          | (265,452)           | (7,732)  | 3.0%     |
| <b>5203 User Fee - Com</b>   | (38,201)     | (51,004)  | (34,179)  | (41,219)           | (42,456)            | (1,237)  | 3.0%     |
| <b>5230 Connection Fee</b>   | (5,737)      | (13,560)  | (18,278)  | (3,852)            | (3,968)             | (116)    | 3.0%     |
| <b>9030 Transfer to Reserve</b>  | 119,288      | 109,014   | 146,361   | 146,361            | 145,363             | (998)    | (0.7%)   |
| <b>Total SEWER</b>   | 2            | (1)       | 77,852    | 0                  | 0                   | 0        | #DIV/0!  |
| <b>Total WATER AND SEWER SERVICES</b>  | 2            | (1)       | 77,852    | 0                  | 0                   | 0        | #DIV/0!  |
| <b>Total 01-3015 Environmental-Sewage-Paisley</b>                                | 2            | (1)       | 77,852    | 0                  | 0                   | 0        | #DIV/0!  |
| <b>01-3017 Environmental-Sewage-Tara</b>   |              |           |           |                    |                     |          |          |

**Arran-Elderslie**

**Budget Review**

For period ending December 31, 2025

| 2025 Operating Budget (Final - this version included in January 13, 2025 by-law) | Year-to-date |           |               | 2024               | 2025                |          |                |
|--|--------------|-----------|---------------|--------------------|---------------------|----------|----------------|
|  | 2022         | 2023      | 2024          | 6 Council Approved | 5.1 Council Draft 3 | \$       | %              |
|  | Actuals      | Actuals   | Actuals       | 2024 Total Budget  | 2025 Total Budget   | Variance | Variance       |
| <b>WATER AND SEWER SERVICES</b>  |              |           |               |                    |                     |          |                |
| <b>SEWER</b>   |              |           |               |                    |                     |          |                |
| 0000   | 0            | 0         | 0             | 19                 | 0                   | (19)     | (100.0%)       |
| 4000 Salaries & Wages  | 7,433        | 17,887    | 14,834        | 7,778              | 8,125               | 347      | 4.5%           |
| 4034 Wages Overtime  | 496          | 1,393     | 1,468         | 267                | 270                 | 3        | 1.1%           |
| 4038 Wages Vacation  | 80           | 324       | 5             | 0                  | 0                   | 0        | #DIV/0!        |
| 4300 Contracted Services   | 388          | 4,778     | 6,226         | 4,500              | 4,500               | 0        |                |
| 4302 Eng Services  | 1,337        | 0         | 0             | 2,000              | 2,000               | 0        |                |
| 4304 Insurance   | 2,546        | 2,987     | 3,389         | 3,304              | 3,304               | 0        |                |
| 4306 Lab Services  | 2,418        | 2,579     | 2,379         | 2,865              | 2,740               | (125)    | (4.4%)         |
| 4308 Courier Service   | 6            | 0         | 0             | 0                  | 0                   | 0        | #DIV/0!        |
| 4340 Material & Supplies   | 2,528        | 3,909     | 2,257         | 8,500              | 8,500               | 0        |                |
| 4365 Chemicals   | 6,249        | 8,225     | 9,170         | 8,500              | 9,200               | 700      | 8.2%           |
| 4373 Hydro   | 0            | 0         | 753           | 6,894              | 6,894               | 0        |                |
| 4374 Water & Sewer   | 0            | 0         | 0             | 0                  | 0                   | 0        | #DIV/0!        |
| 4376 Property Taxes  | 17,435       | 17,776    | 14,073        | 19,481             | 19,481              | 0        |                |
| 4390 Telephone   | 726          | 1,053     | 838           | 1,004              | 1,116               | 112      | 11.2%          |
| 4500 Employee Benefits   | 2,548        | 6,157     | 5,318         | 2,556              | 2,714               | 158      | 6.2%           |
| 5200 Flat Fee Tax - Res  | (238,006)    | (248,407) | (257,540)     | (252,500)          | (260,075)           | (7,575)  | 3.0%           |
| 5201 Flat Fee Tax - Com  | (16,373)     | (16,864)  | (17,370)      | (17,370)           | (17,891)            | (521)    | 3.0%           |
| 5202 Flat Fee - Res  | (4,596)      | (4,481)   | (3,310)       | (4,875)            | (5,021)             | (146)    | 3.0%           |
| 5204 User Fee - Metered  | (44,166)     | (21,915)  | (14,491)      | (58,726)           | (60,488)            | (1,762)  | 3.0%           |
| 5230 Connection Fee  | (71,793)     | (2,550)   | (3,529)       | (6,997)            | (7,207)             | (210)    | 3.0%           |
| 5231 Connection on Tax   | 0            | 0         | 0             | 0                  | 0                   | 0        | #DIV/0!        |
| 5232 Frontage on Tax   | 0            | 0         | 0             | 0                  | 0                   | 0        | #DIV/0!        |
| 5235 Service Agreement - Ops   | 0            | (254,166) | (21,681)      | 0                  | 0                   | 0        | #DIV/0!        |
| 9030 Transfer to Reserve   | 330,745      | 481,315   | 272,800       | 272,800            | 281,838             | 9,038    | 3.3%           |
| <b>Total SEWER</b>   | <b>1</b>     | <b>0</b>  | <b>15,589</b> | <b>0</b>           | <b>0</b>            | <b>0</b> | <b>#DIV/0!</b> |
| <b>Total WATER AND SEWER SERVICES</b>  | <b>1</b>     | <b>0</b>  | <b>15,589</b> | <b>0</b>           | <b>0</b>            | <b>0</b> | <b>#DIV/0!</b> |
| <b>Total 01-3017 Environmental-Sewage-Tara</b>                                   | <b>1</b>     | <b>0</b>  | <b>15,589</b> | <b>0</b>           | <b>0</b>            | <b>0</b> | <b>#DIV/0!</b> |
| <b>01-3018 Environmental-Storm Water-Catch Basins</b>                            |              |           |               |                    |                     |          |                |
| <b>WATER AND SEWER SERVICES</b>  |              |           |               |                    |                     |          |                |

**Arran-Elderslie**

**Budget Review**

For period ending December 31, 2025

| 2025 Operating Budget (Final - this version included in January 13, 2025 by-law) | Year-to-date |          |          | 2024               | 2025                |          |          |
|--|--------------|----------|----------|--------------------|---------------------|----------|----------|
|  | 2022         | 2023     | 2024     | 6 Council Approved | 5.1 Council Draft 3 | \$       | %        |
|  | Actuals      | Actuals  | Actuals  | 2024 Total Budget  | 2025 Total Budget   | Variance | Variance |
| <b>STORM</b>   |              |          |          |                    |                     |          |          |
| 0000   | 0            | 0        | 0        | 1                  | 0                   | (1)      | (100.0%) |
| 4000 Salaries & Wages  | 6,025        | 2,399    | 2,422    | 11,404             | 14,615              | 3,211    | 28.2%    |
| 4034 Wages Overtime  | 0            | 0        | 0        | 190                | 192                 | 2        | 1.1%     |
| 4300 Contracted Services   | 1,881        | 2,852    | 509      | 8,854              | 9,120               | 266      | 3.0%     |
| 4302 Eng Services  | 926          | 2,880    | 4,995    | 2,800              | 2,884               | 84       | 3.0%     |
| 4340 Material & Supplies   | 132          | 223      | 3,264    | 1,000              | 1,030               | 30       | 3.0%     |
| 4381 Equip Rental  | 0            | 0        | 0        | 500                | 515                 | 15       | 3.0%     |
| 4500 Employee Benefits   | 2,174        | 1,188    | 1,490    | 3,728              | 4,895               | 1,167    | 31.3%    |
| 4601 Strategic Initiatives   | 0            | 0        | 26,747   | 56,404             | 0                   | (56,404) | (100.0%) |
| 9020 Transfer to Capital   | 17,224       | 0        | 0        | 0                  | 0                   | 0        | #DIV/0!  |
| 9030 Transfer to Reserve   | 14,364       | 74,217   | 0        | 0                  | 0                   | 0        | #DIV/0!  |
| 9230 Transfer from Reserve   | (17,224)     | (83,759) | (28,477) | (28,477)           | 0                   | 28,477   | (100.0%) |
| <b>Total STORM</b>   | 25,502       | 0        | 10,950   | 56,404             | 33,251              | (23,153) | (41.0%)  |
| <b>Total WATER AND SEWER SERVICES</b>  | 25,502       | 0        | 10,950   | 56,404             | 33,251              | (23,153) | (41.0%)  |
| <b>Total 01-3018 Environmental-Storm Water-Catch Basins</b>                      | 25,502       | 0        | 10,950   | 56,404             | 33,251              | (23,153) | (41.0%)  |
| <b>01-3019 Environmental-Storm Water-Ditches</b>                                 |              |          |          |                    |                     |          |          |
| <b>WATER AND SEWER SERVICES</b>  |              |          |          |                    |                     |          |          |
| <b>STORM</b>   |              |          |          |                    |                     |          |          |
| 4000 Salaries & Wages  | 6,451        | 4,748    | 2,298    | 6,227              | 2,155               | (4,072)  | (65.4%)  |
| 4034 Wages Overtime  | 86           | 0        | 0        | 0                  | 0                   | 0        | #DIV/0!  |
| 4300 Contracted Services   | 15,474       | 6,620    | 7,663    | 10,000             | 10,300              | 300      | 3.0%     |
| 4340 Material & Supplies   | 6,401        | 260      | 5,805    | 10,400             | 10,712              | 312      | 3.0%     |
| 4500 Employee Benefits   | 2,378        | 1,641    | 761      | 1,909              | 738                 | (1,171)  | (61.3%)  |
| 9230 Transfer from Reserve   | (11,358)     | (13,270) | (28,536) | (28,536)           | 0                   | 28,536   | (100.0%) |
| <b>Total STORM</b>   | 19,432       | (1)      | (12,009) | 0                  | 23,905              | 23,905   | #DIV/0!  |
| <b>Total WATER AND SEWER SERVICES</b>  | 19,432       | (1)      | (12,009) | 0                  | 23,905              | 23,905   | #DIV/0!  |
| <b>Total 01-3019 Environmental-Storm Water-Ditches</b>                           | 19,432       | (1)      | (12,009) | 0                  | 23,905              | 23,905   | #DIV/0!  |
| <b>01-3030 Environmental-Source Water Protection</b>                             |              |          |          |                    |                     |          |          |
| <b>WATER AND SEWER SERVICES</b>  |              |          |          |                    |                     |          |          |
| <b>WATER</b>   |              |          |          |                    |                     |          |          |
| 4300 Contracted Services   | 6,500        | 6,500    | 6,500    | 6,760              | 6,500               | (260)    | (3.8%)   |

**Arran-Elderslie**

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| 2025 Operating Budget (Final - this version included in January 13, 2025 by-law) | Year-to-date |           |           | 2024               | 2025                |          |          |
|--|--------------|-----------|-----------|--------------------|---------------------|----------|----------|
|  | 2022         | 2023      | 2024      | 6 Council Approved | 5.1 Council Draft 3 | \$       | %        |
|  | Actuals      | Actuals   | Actuals   | 2024 Total Budget  | 2025 Total Budget   | Variance | Variance |
| <b>9230 Transfer from Reserve</b>  | (6,500)      | (6,500)   | (6,760)   | (6,760)            | (6,500)             | 260      | (3.8%)   |
| <b>Total WATER</b>   | 0            | 0         | (260)     | 0                  | 0                   | 0        | #DIV/0!  |
| <b>Total WATER AND SEWER SERVICES</b>  | 0            | 0         | (260)     | 0                  | 0                   | 0        | #DIV/0!  |
| <b>Total 01-3030 Environmental-Source Water Protection</b>                       | 0            | 0         | (260)     | 0                  | 0                   | 0        | #DIV/0!  |
| <b>01-3032 Environmental-Water-Chesley/Paisley</b>                               |              |           |           |                    |                     |          |          |
| <b>WATER AND SEWER SERVICES</b>  |              |           |           |                    |                     |          |          |
| <b>WATER</b>   |              |           |           |                    |                     |          |          |
| <b>0000</b>  | 0            | 0         | 0         | 91                 | 0                   | (91)     | (100.0%) |
| <b>4000 Salaries &amp; Wages</b>   | 61,818       | 75,668    | 71,937    | 37,248             | 37,874              | 626      | 1.7%     |
| <b>4034 Wages Overtime</b>   | 10,844       | 8,095     | 7,853     | 2,150              | 2,175               | 25       | 1.2%     |
| <b>4038 Wages Vacation</b>   | 536          | 1,272     | 56        | 0                  | 0                   | 0        | #DIV/0!  |
| <b>4300 Contracted Services</b>  | 56,009       | 23,255    | 39,846    | 12,000             | 37,500              | 25,500   | 212.5%   |
| <b>4302 Eng Services</b>   | 1,136        | 0         | 0         | 2,000              | 2,000               | 0        |          |
| <b>4303 Legal Services</b>   | 6,080        | 0         | 0         | 0                  | 0                   | 0        | #DIV/0!  |
| <b>4304 Insurance</b>  | 20,989       | 24,619    | 27,927    | 27,234             | 27,234              | 0        |          |
| <b>4306 Lab Services</b>   | 8,665        | 8,089     | 6,794     | 8,500              | 8,500               | 0        |          |
| <b>4340 Material &amp; Supplies</b>  | 25,321       | 13,017    | 20,859    | 25,000             | 25,000              | 0        |          |
| <b>4365 Chemicals</b>  | 2,934        | 3,467     | 4,165     | 3,600              | 3,600               | 0        |          |
| <b>4371 Natural Gas</b>  | 0            | 0         | 0         | 0                  | 0                   | 0        | #DIV/0!  |
| <b>4373 Hydro</b>  | 25,762       | 36,776    | 18,544    | 43,465             | 43,465              | 0        |          |
| <b>4374 Water &amp; Sewer</b>  | 0            | 0         | 0         | 0                  | 0                   | 0        | #DIV/0!  |
| <b>4376 Property Taxes</b>   | 1,582        | 1,609     | 1,272     | 1,768              | 1,768               | 0        |          |
| <b>4500 Employee Benefits</b>  | 21,444       | 25,791    | 24,102    | 12,343             | 12,901              | 558      | 4.5%     |
| <b>4660 Third Party Recovery</b>   | 15,100       | 1,602     | 0         | 0                  | 0                   | 0        | #DIV/0!  |
| <b>5200 Flat Fee Tax - Res</b>   | (603,891)    | (605,943) | (619,196) | (619,078)          | (631,460)           | (12,382) | 2.0%     |
| <b>5201 Flat Fee Tax - Com</b>   | (80,540)     | (79,193)  | (62,448)  | (82,565)           | (84,216)            | (1,651)  | 2.0%     |
| <b>5203 User Fee - Com</b>   | (67,008)     | (78,351)  | (47,878)  | (71,224)           | (72,648)            | (1,424)  | 2.0%     |
| <b>5204 User Fee - Metered</b>   | (897)        | (621)     | (2,274)   | (1,225)            | (1,250)             | (25)     | 2.0%     |
| <b>5205 User Fee - Residential</b>   | (382,949)    | (375,477) | (315,862) | (389,885)          | (397,683)           | (7,798)  | 2.0%     |
| <b>5230 Connection Fee</b>   | (46,761)     | (36,723)  | (28,146)  | (33,946)           | (34,625)            | (679)    | 2.0%     |
| <b>5233 Service Calls</b>  | (531)        | 0         | (2,064)   | (2,693)            | (2,747)             | (54)     | 2.0%     |
| <b>5234 Capital Levy</b>   | (20,643)     | (6,653)   | (23,126)  | 0                  | 0                   | 0        | #DIV/0!  |

## Arran-Elderslie

## Budget Review

For period ending December 31, 2025

| 2025 Operating Budget (Final - this version included in January 13, 2025 by-law) |           |           | Year-to-date   | 2024               | 2025                |          |                |
|--|-----------|-----------|----------------|--------------------|---------------------|----------|----------------|
|  | 2022      | 2023      | 2024           | 6 Council Approved | 5.1 Council Draft 3 | \$       | %              |
|  | Actuals   | Actuals   | Actuals        | 2024 Total Budget  | 2025 Total Budget   | Variance | Variance       |
| 5289 Misc Lease  | (9,264)   | 0         | 0              | (9,873)            | (10,070)            | (197)    | 2.0%           |
| 5404 Water Meter Sales   | (13,523)  | (6,112)   | (11,953)       | 0                  | 0                   | 0        | #DIV/0!        |
| 5951 Equipment Sales   | (365)     | 0         | 0              | 0                  | 0                   | 0        | #DIV/0!        |
| 9030 Transfer to Reserve   | 968,154   | 965,813   | 1,035,090      | 1,035,090          | 1,032,682           | (2,408)  | (0.2%)         |
| <b>Total WATER</b>   | <b>2</b>  | <b>0</b>  | <b>145,498</b> | <b>0</b>           | <b>0</b>            | <b>0</b> | <b>#DIV/0!</b> |
| <b>Total WATER AND SEWER SERVICES</b>  | <b>2</b>  | <b>0</b>  | <b>145,498</b> | <b>0</b>           | <b>0</b>            | <b>0</b> | <b>#DIV/0!</b> |
| <b>Total 01-3032 Environmental-Water-Chesley/Paisley</b>                         | <b>2</b>  | <b>0</b>  | <b>145,498</b> | <b>0</b>           | <b>0</b>            | <b>0</b> | <b>#DIV/0!</b> |
| <b>01-3036 Environmental-Water-Tara</b>  |           |           |                |                    |                     |          |                |
| <b>WATER AND SEWER SERVICES</b>  |           |           |                |                    |                     |          |                |
| <b>WATER</b>   |           |           |                |                    |                     |          |                |
| 0000   | 0         | 0         | 0              | 67                 | 0                   | (67)     | (100.0%)       |
| 4000 Salaries & Wages  | 30,918    | 41,699    | 39,964         | 26,445             | 27,801              | 1,356    | 5.1%           |
| 4034 Wages Overtime  | 7,333     | 6,062     | 7,023          | 2,655              | 2,686               | 31       | 1.2%           |
| 4038 Wages Vacation  | 211       | 606       | 53             | 0                  | 0                   | 0        | #DIV/0!        |
| 4300 Contracted Services   | 7,428     | 5,149     | 16,705         | 8,580              | 18,580              | 10,000   | 116.6%         |
| 4302 Eng Services  | 0         | 2,140     | 0              | 1,082              | 1,082               | 0        |                |
| 4304 Insurance   | 8,296     | 9,731     | 11,039         | 10,765             | 10,765              | 0        |                |
| 4306 Lab Services  | 5,540     | 6,634     | 5,194          | 6,308              | 7,700               | 1,392    | 22.1%          |
| 4340 Material & Supplies   | 10,635    | 18,606    | 21,352         | 9,651              | 20,600              | 10,949   | 113.4%         |
| 4365 Chemicals   | 1,452     | 4,298     | 3,423          | 1,102              | 2,400               | 1,298    | 117.8%         |
| 4371 Natural Gas   | 392       | 536       | 406            | 832                | 832                 | 0        |                |
| 4373 Hydro   | 24,452    | 27,258    | 20,183         | 25,400             | 29,700              | 4,300    | 16.9%          |
| 4374 Water & Sewer   | 0         | 0         | 0              | 0                  | 0                   | 0        | #DIV/0!        |
| 4376 Property Taxes  | 5,338     | 6,094     | 4,431          | 5,965              | 6,650               | 685      | 11.5%          |
| 4390 Telephone   | 1,742     | 1,907     | 1,479          | 1,850              | 2,020               | 170      | 9.2%           |
| 4500 Employee Benefits   | 15,582    | 21,305    | 20,192         | 9,041              | 9,666               | 625      | 6.9%           |
| 4660 Third Party Recovery  | 1,992     | 0         | 0              | 0                  | 0                   | 0        | #DIV/0!        |
| 5200 Flat Fee Tax - Res  | (353,231) | (356,036) | (359,109)      | (362,114)          | (369,356)           | (7,242)  | 2.0%           |
| 5201 Flat Fee Tax - Com  | (23,943)  | (26,520)  | (26,555)       | (24,546)           | (25,037)            | (491)    | 2.0%           |
| 5204 User Fee - Metered  | (38,559)  | (28,962)  | (21,773)       | (36,062)           | (36,783)            | (721)    | 2.0%           |
| 5207 Monthly Flat Fee  | (4,844)   | (4,648)   | (3,410)        | (4,965)            | (5,064)             | (99)     | 2.0%           |
| 5230 Connection Fee  | (3,344)   | (1,462)   | (979)          | (5,325)            | (5,432)             | (107)    | 2.0%           |

**Arran-Elderslie**

**Budget Review**

For period ending December 31, 2025

| 2025 Operating Budget (Final - this version included in January 13, 2025 by-law) | Year-to-date |           |           | 2024               | 2025                |          |          |
|--|--------------|-----------|-----------|--------------------|---------------------|----------|----------|
|  | 2022         | 2023      | 2024      | 6 Council Approved | 5.1 Council Draft 3 | \$       | %        |
|  | Actuals      | Actuals   | Actuals   | 2024 Total Budget  | 2025 Total Budget   | Variance | Variance |
| <b>5233 Service Calls</b>  | (231)        | 0         | 0         | (56)               | (57)                | (1)      | 1.8%     |
| <b>5234 Capital Levy</b>   | (10,560)     | 0         | (3,840)   | 0                  | 0                   | 0        | #DIV/0!  |
| <b>5404 Water Meter Sales</b>  | (2,044)      | 0         | (1,317)   | 0                  | 0                   | 0        | #DIV/0!  |
| <b>5951 Equipment Sales</b>  | (365)        | 0         | 0         | 0                  | 0                   | 0        | #DIV/0!  |
| <b>9030 Transfer to Reserve</b>  | 315,808      | 265,602   | 323,325   | 323,325            | 301,247             | (22,078) | (6.8%)   |
| <b>Total WATER</b>   | (2)          | (1)       | 57,786    | 0                  | 0                   | 0        | #DIV/0!  |
| <b>Total WATER AND SEWER SERVICES</b>  | (2)          | (1)       | 57,786    | 0                  | 0                   | 0        | #DIV/0!  |
| <b>Total 01-3036 Environmental-Water-Tara</b>                                    | (2)          | (1)       | 57,786    | 0                  | 0                   | 0        | #DIV/0!  |
| <b>01-3040 Environmental-Garbage Collection</b>                                  |              |           |           |                    |                     |          |          |
| <b>MUNICIPAL SERVICES</b>  |              |           |           |                    |                     |          |          |
| <b>ENVIRONMENTAL SERVICES</b>  |              |           |           |                    |                     |          |          |
| <b>0000</b>  | 0            | 0         | 0         | 20                 | 0                   | (20)     | (100.0%) |
| <b>4000 Salaries &amp; Wages</b>   | 20,315       | 23,133    | 23,210    | 21,184             | 16,840              | (4,344)  | (20.5%)  |
| <b>4004 Wages Student</b>  | 2,992        | 1,573     | 2,568     | 3,094              | 3,187               | 93       | 3.0%     |
| <b>4034 Wages Overtime</b>   | 0            | 0         | 235       | 113                | 114                 | 1        | 0.9%     |
| <b>4038 Wages Vacation</b>   | 0            | 0         | 0         | 161                | 156                 | (5)      | (3.1%)   |
| <b>4300 Contracted Services</b>  | 159,569      | 200,080   | 171,689   | 183,000            | 185,860             | 2,860    | 1.6%     |
| <b>4500 Employee Benefits</b>  | 7,413        | 8,037     | 8,488     | 7,524              | 5,937               | (1,587)  | (21.1%)  |
| <b>5200 Flat Fee Tax - Res</b>   | (290,795)    | (339,345) | (344,515) | (335,240)          | (335,240)           | 0        |          |
| <b>5201 Flat Fee Tax - Com</b>   | (19,760)     | (22,440)  | (22,440)  | (22,887)           | (22,887)            | 0        |          |
| <b>5208 Waste Coll - Bag Tags</b>  | (7,683)      | (8,430)   | (6,901)   | (10,062)           | (10,062)            | 0        |          |
| <b>Total ENVIRONMENTAL SERVICES</b>  | (127,949)    | (137,392) | (167,666) | (153,093)          | (156,095)           | (3,002)  | 2.0%     |
| <b>Total MUNICIPAL SERVICES</b>  | (127,949)    | (137,392) | (167,666) | (153,093)          | (156,095)           | (3,002)  | 2.0%     |
| <b>Total 01-3040 Environmental-Garbage Collection</b>                            | (127,949)    | (137,392) | (167,666) | (153,093)          | (156,095)           | (3,002)  | 2.0%     |
| <b>01-3050 Environmental-Waste Disposal</b>                                      |              |           |           |                    |                     |          |          |
| <b>MUNICIPAL SERVICES</b>  |              |           |           |                    |                     |          |          |
| <b>ENVIRONMENTAL SERVICES</b>  |              |           |           |                    |                     |          |          |
| <b>0000</b>  | 0            | 0         | 0         | 39                 | 0                   | (39)     | (100.0%) |
| <b>4000 Salaries &amp; Wages</b>   | 73,271       | 77,325    | 71,328    | 73,727             | 59,295              | (14,432) | (19.6%)  |
| <b>4004 Wages Student</b>  | 494          | 752       | 501       | 546                | 562                 | 16       | 2.9%     |
| <b>4006 Wages on Call</b>  | 576          | 87        | 0         | 0                  | 0                   | 0        | #DIV/0!  |
| <b>4034 Wages Overtime</b>   | 1,319        | 411       | 881       | 1,391              | 1,408               | 17       | 1.2%     |

## Arran-Elderslie

## Budget Review

For period ending December 31, 2025

| 2025 Operating Budget (Final - this version included in January 13, 2025 by-law) | Year-to-date |          |          | 2024               | 2025                |          |          |
|--|--------------|----------|----------|--------------------|---------------------|----------|----------|
|  | 2022         | 2023     | 2024     | 6 Council Approved | 5.1 Council Draft 3 | \$       | %        |
|  | Actuals      | Actuals  | Actuals  | 2024 Total Budget  | 2025 Total Budget   | Variance | Variance |
| 4038 Wages Vacation  | 21           | 11       | 18       | 955                | 967                 | 12       | 1.3%     |
| 4300 Contracted Services   | 24,533       | 24,152   | 34,162   | 27,500             | 42,122              | 14,622   | 53.2%    |
| 4302 Eng Services  | 21,309       | 23,595   | 28,189   | 24,000             | 27,300              | 3,300    | 13.8%    |
| 4306 Lab Services  | 2,396        | 8,800    | 0        | 8,700              | 8,961               | 261      | 3.0%     |
| 4323 Vehicle Repair  | 0            | 0        | 0        | 0                  | 0                   | 0        | #DIV/0!  |
| 4340 Material & Supplies   | 1,914        | 4,455    | 5,617    | 4,800              | 4,800               | 0        |          |
| 4370 Fuel  | 0            | 0        | 0        | 0                  | 0                   | 0        | #DIV/0!  |
| 4372 Propane   | 29           | 0        | 0        | 0                  | 0                   | 0        | #DIV/0!  |
| 4373 Hydro   | 906          | 1,760    | 2,132    | 1,632              | 1,820               | 188      | 11.5%    |
| 4376 Property Taxes  | 26,253       | 27,197   | 21,087   | 29,343             | 29,700              | 357      | 1.2%     |
| 4381 Equip Rental  | 0            | 105      | 0        | 0                  | 0                   | 0        | #DIV/0!  |
| 4390 Telephone   | 1,334        | 995      | 175      | 1,390              | 1,432               | 42       | 3.0%     |
| 4500 Employee Benefits   | 19,984       | 20,761   | 18,516   | 19,027             | 14,483              | (4,544)  | (23.9%)  |
| 4603 Write Off   | 0            | 4,955    | 0        | 0                  | 0                   | 0        | #DIV/0!  |
| 4890 Acc Exp Landfill Closure & Post Closure                                     | 7,820        | 0        | 0        | 0                  | 0                   | 0        | #DIV/0!  |
| 5234 Capital Levy  | (21,670)     | (20,824) | (16,590) | 0                  | 0                   | 0        | #DIV/0!  |
| 5240 Tipping   | (412)        | (983)    | (629)    | (7,228)            | (7,228)             | 0        |          |
| 5241 Mattress Tipping  | (4,992)      | (5,830)  | (5,894)  | (4,396)            | (4,396)             | 0        |          |
| 5242 Construction Waste  | (29,092)     | (31,957) | (40,382) | (27,867)           | (27,867)            | 0        |          |
| 5243 Carpet Tipping  | (910)        | (250)    | (688)    | (298)              | (298)               | 0        |          |
| 5244 Household Tipping   | (23,957)     | (37,600) | (47,514) | (36,945)           | (36,945)            | 0        |          |
| 5246 Appliance Freon   | (2,490)      | (3,164)  | (2,412)  | (2,753)            | (2,753)             | 0        |          |
| 5248 Shingle Tipping   | (2,275)      | (1,998)  | (2,497)  | (4,650)            | (4,650)             | 0        |          |
| 5253 Plastic Tipping   | (60)         | (93)     | (254)    | (7)                | (7)                 | 0        |          |
| 5254 Wood Tipping  | (22,612)     | (21,605) | (19,989) | (13,340)           | (13,340)            | 0        |          |
| 5255 Scrap Sales   | (18,489)     | (15,692) | (12,025) | (19,495)           | (19,495)            | 0        |          |
| 5256 Ewaste Tipping  | (1,310)      | (1,800)  | (1,432)  | (921)              | (921)               | 0        |          |
| 5257 Furniture / Unit  | (2,914)      | (2,097)  | (4,147)  | (2,000)            | (2,000)             | 0        |          |
| 5258 Asbestos  | (3,992)      | 0        | 0        | 0                  | 0                   | 0        | #DIV/0!  |
| 5900 Misc Revenue  | (1)          | 0        | (214)    | (16)               | (16)                | 0        |          |
| <b>Total ENVIRONMENTAL SERVICES</b>  | 46,983       | 51,468   | 27,939   | 73,134             | 72,934              | (200)    | (0.3%)   |
| <b>Total MUNICIPAL SERVICES</b>  | 46,983       | 51,468   | 27,939   | 73,134             | 72,934              | (200)    | (0.3%)   |

**Arran-Elderslie**

**Budget Review**

For period ending December 31, 2025

| 2025 Operating Budget (Final - this version included in January 13, 2025 by-law) | Year-to-date |          |          | 2024               | 2025                |          |          |
|--|--------------|----------|----------|--------------------|---------------------|----------|----------|
|  | 2022         | 2023     | 2024     | 6 Council Approved | 5.1 Council Draft 3 | \$       | %        |
|  | Actuals      | Actuals  | Actuals  | 2024 Total Budget  | 2025 Total Budget   | Variance | Variance |
| <b>Total 01-3050 Environmental-Waste Disposal</b>                                | 46,983       | 51,468   | 27,939   | 73,134             | 72,934              | (200)    | (0.3%)   |
| <b>01-3060 Environmental-Recycling</b>   |              |          |          |                    |                     |          |          |
| <b>MUNICIPAL SERVICES</b>  |              |          |          |                    |                     |          |          |
| <b>ENVIRONMENTAL SERVICES</b>  |              |          |          |                    |                     |          |          |
| 4000 Salaries & Wages  | 419          | 0        | 721      | 0                  | 0                   | 0        | #DIV/0!  |
| 4004 Wages Student   | 62           | 0        | 0        | 73                 | 75                  | 2        | 2.7%     |
| 4038 Wages Vacation  | 0            | 0        | 0        | 3                  | 3                   | 0        |          |
| 4300 Contracted Services   | 96,004       | 101,687  | 110,841  | 115,000            | 118,450             | 3,450    | 3.0%     |
| 4340 Material & Supplies   | 0            | 0        | 1,438    | 1,664              | 1,714               | 50       | 3.0%     |
| 4500 Employee Benefits   | 155          | 0        | 238      | 10                 | 11                  | 1        | 10.0%    |
| 4680 Costs of Inventory Sold   | 1,597        | 719      | 0        | 0                  | 0                   | 0        | #DIV/0!  |
| 5405 Blue Box Sales  | (646)        | (1,005)  | (674)    | (600)              | (600)               | 0        |          |
| <b>Total ENVIRONMENTAL SERVICES</b>  | 97,591       | 101,401  | 112,564  | 116,150            | 119,653             | 3,503    | 3.0%     |
| <b>Total MUNICIPAL SERVICES</b>  | 97,591       | 101,401  | 112,564  | 116,150            | 119,653             | 3,503    | 3.0%     |
| <b>Total 01-3060 Environmental-Recycling</b>                                     | 97,591       | 101,401  | 112,564  | 116,150            | 119,653             | 3,503    | 3.0%     |
| <b>01-4000 Health-Physician Recruitment</b>                                      |              |          |          |                    |                     |          |          |
| <b>MUNICIPAL SERVICES</b>  |              |          |          |                    |                     |          |          |
| <b>HEALTH SERVICES</b>   |              |          |          |                    |                     |          |          |
| 4300 Contracted Services   | 35,348       | 20,000   | 30,000   | 30,800             | 20,000              | (10,800) | (35.1%)  |
| 4633 Council Projects/Grants   | 0            | 2,000    | 0        | 0                  | 0                   | 0        | #DIV/0!  |
| 5660 Donations   | 0            | (2,000)  | 0        | 0                  | 0                   | 0        | #DIV/0!  |
| 9030 Transfer to Reserve   | 0            | 7,888    | 7,888    | 7,888              | 30,000              | 22,112   | 280.3%   |
| 9230 Transfer from Reserve   | (35,348)     | (27,888) | (30,000) | (30,000)           | (20,000)            | 10,000   | (33.3%)  |
| <b>Total HEALTH SERVICES</b>   | 0            | 0        | 7,888    | 8,688              | 30,000              | 21,312   | 245.3%   |
| <b>Total MUNICIPAL SERVICES</b>  | 0            | 0        | 7,888    | 8,688              | 30,000              | 21,312   | 245.3%   |
| <b>Total 01-4000 Health-Physician Recruitment</b>                                | 0            | 0        | 7,888    | 8,688              | 30,000              | 21,312   | 245.3%   |
| <b>01-4002 Health-Clinic-Chesley</b>   |              |          |          |                    |                     |          |          |
| <b>MUNICIPAL SERVICES</b>  |              |          |          |                    |                     |          |          |
| <b>HEALTH SERVICES</b>   |              |          |          |                    |                     |          |          |
| 4000 Salaries & Wages  | 339          | 48       | 129      | 573                | 607                 | 34       | 5.9%     |
| 4300 Contracted Services   | 30,138       | 36,393   | 19,868   | 26,519             | 32,315              | 5,796    | 21.9%    |
| 4304 Insurance   | 1,769        | 2,075    | 2,354    | 2,296              | 2,365               | 69       | 3.0%     |



**Arran-Elderslie**

**Budget Review**

For period ending December 31, 2025

| 2025 Operating Budget (Final - this version included in January 13, 2025 by-law) |          |          | Year-to-date | 2024               | 2025                |          |           |
|--|----------|----------|--------------|--------------------|---------------------|----------|-----------|
|  | 2022     | 2023     | 2024         | 6 Council Approved | 5.1 Council Draft 3 | \$       | %         |
|  | Actuals  | Actuals  | Actuals      | 2024 Total Budget  | 2025 Total Budget   | Variance | Variance  |
| <b>4340 Material &amp; Supplies</b>  | 681      | 155      | 29           | 1,387              | 1,429               | 42       | 3.0%      |
| <b>4371 Natural Gas</b>  | 0        | 0        | 695          | 9,086              | 9,359               | 273      | 3.0%      |
| <b>4372 Propane</b>  | 9,821    | 5,501    | 2,673        | 0                  | 0                   | 0        | #DIV/0!   |
| <b>4373 Hydro</b>  | 7,988    | 9,521    | 5,828        | 10,879             | 11,205              | 326      | 3.0%      |
| <b>4374 Water &amp; Sewer</b>  | 1,070    | 0        | 0            | 0                  | 0                   | 0        | #DIV/0!   |
| <b>4376 Property Taxes</b>   | 95       | 1,171    | 920          | 1,433              | 1,476               | 43       | 3.0%      |
| <b>4500 Employee Benefits</b>  | 240      | 36       | 291          | 172                | 177                 | 5        | 2.9%      |
| <b>5280 Rental Income</b>  | (62,160) | (78,975) | (73,205)     | (66,241)           | (66,241)            | 0        |           |
| <b>5660 Donations</b>  | 0        | (50,000) | 50,000       | 0                  | (1,000)             | (1,000)  | #DIV/0!   |
| <b>9030 Transfer to Reserve</b>  | 12,254   | 16,049   | 13,929       | 13,929             | 13,929              | 0        |           |
| <b>9230 Transfer from Reserve</b>  | (2,235)  | 58,025   | 0            | 0                  | 0                   | 0        | #DIV/0!   |
| <b>Total HEALTH SERVICES</b>   | 0        | (1)      | 23,511       | 33                 | 5,621               | 5,588    | 16,933.3% |
| <b>Total MUNICIPAL SERVICES</b>  | 0        | (1)      | 23,511       | 33                 | 5,621               | 5,588    | 16,933.3% |
| <b>Total 01-4002 Health-Clinic-Chesley</b>                                       | 0        | (1)      | 23,511       | 33                 | 5,621               | 5,588    | 16,933.3% |
| <b>01-4004 Health-Clinic-Paisley</b>   |          |          |              |                    |                     |          |           |
| <b>MUNICIPAL SERVICES</b>  |          |          |              |                    |                     |          |           |
| <b>HEALTH SERVICES</b>   |          |          |              |                    |                     |          |           |
| <b>4000 Salaries &amp; Wages</b>   | 3,641    | 7,822    | 7,915        | 2,697              | 3,159               | 462      | 17.1%     |
| <b>4038 Wages Vacation</b>   | 0        | 0        | 0            | 97                 | 99                  | 2        | 2.1%      |
| <b>4300 Contracted Services</b>  | 3,532    | 2,029    | 2,344        | 1,664              | 1,714               | 50       | 3.0%      |
| <b>4304 Insurance</b>  | 517      | 607      | 688          | 671                | 691                 | 20       | 3.0%      |
| <b>4320 Bldg Mtce</b>  | 865      | 0        | 0            | 935                | 963                 | 28       | 3.0%      |
| <b>4340 Material &amp; Supplies</b>  | 1,389    | 350      | 328          | 1,011              | 1,041               | 30       | 3.0%      |
| <b>4371 Natural Gas</b>  | 0        | 0        | 733          | 2,696              | 2,777               | 81       | 3.0%      |
| <b>4372 Propane</b>  | 738      | 2,302    | (451)        | 0                  | 0                   | 0        | #DIV/0!   |
| <b>4373 Hydro</b>  | 1,857    | 2,518    | 1,638        | 2,640              | 2,719               | 79       | 3.0%      |
| <b>4374 Water &amp; Sewer</b>  | 713      | 641      | 605          | 1,080              | 1,112               | 32       | 3.0%      |
| <b>4376 Property Taxes</b>   | 95       | 108      | 83           | 107                | 110                 | 3        | 2.8%      |
| <b>4500 Employee Benefits</b>  | 387      | 1,075    | 1,144        | 329                | 392                 | 63       | 19.1%     |
| <b>5280 Rental Income</b>  | (18,291) | (18,291) | (17,112)     | (19,829)           | (19,829)            | 0        |           |
| <b>5660 Donations</b>  | (1,559)  | (200)    | 0            | 0                  | 0                   | 0        | #DIV/0!   |
| <b>9030 Transfer to Reserve</b>  | 6,117    | 1,040    | 6,039        | 6,039              | 6,039               | 0        |           |

## Arran-Elderslie

## Budget Review

For period ending December 31, 2025

| 2025 Operating Budget (Final - this version included in January 13, 2025 by-law) |         |          | Year-to-date | 2024               | 2025                |          |          |
|--|---------|----------|--------------|--------------------|---------------------|----------|----------|
|  | 2022    | 2023     | 2024         | 6 Council Approved | 5.1 Council Draft 3 | \$       | %        |
|  | Actuals | Actuals  | Actuals      | 2024 Total Budget  | 2025 Total Budget   | Variance | Variance |
| <b>Total HEALTH SERVICES</b>   | 1       | 1        | 3,954        | 137                | 987                 | 850      | 620.4%   |
| <b>Total MUNICIPAL SERVICES</b>  | 1       | 1        | 3,954        | 137                | 987                 | 850      | 620.4%   |
| <b>Total 01-4004 Health-Clinic-Paisley</b>                                       | 1       | 1        | 3,954        | 137                | 987                 | 850      | 620.4%   |
| <b>01-4010 Health-Cemetery-Common</b>  |         |          |              |                    |                     |          |          |
| <b>MUNICIPAL SERVICES</b>  |         |          |              |                    |                     |          |          |
| <b>HEALTH SERVICES</b>   |         |          |              |                    |                     |          |          |
| <b>4303 Legal Services</b>   | 0       | 621      | 0            | 0                  | 0                   | 0        | #DIV/0!  |
| <b>4313 Software Licence</b>   | 0       | 0        | 0            | 3,810              | 3,924               | 114      | 3.0%     |
| <b>4340 Material &amp; Supplies</b>  | 771     | 1,244    | 2,305        | 0                  | 2,500               | 2,500    | #DIV/0!  |
| <b>5701 Interest Income</b>  | (8,778) | (29,473) | 0            | 0                  | 0                   | 0        | #DIV/0!  |
| <b>Total HEALTH SERVICES</b>   | (8,007) | (27,608) | 2,305        | 3,810              | 6,424               | 2,614    | 68.6%    |
| <b>Total MUNICIPAL SERVICES</b>  | (8,007) | (27,608) | 2,305        | 3,810              | 6,424               | 2,614    | 68.6%    |
| <b>Total 01-4010 Health-Cemetery-Common</b>                                      | (8,007) | (27,608) | 2,305        | 3,810              | 6,424               | 2,614    | 68.6%    |
| <b>01-4011 Health-Cemetery-Arran</b>   |         |          |              |                    |                     |          |          |
| <b>MUNICIPAL SERVICES</b>  |         |          |              |                    |                     |          |          |
| <b>HEALTH SERVICES</b>   |         |          |              |                    |                     |          |          |
| <b>0000</b>  | 0       | 0        | 0            | 15                 | 0                   | (15)     | (100.0%) |
| <b>4000 Salaries &amp; Wages</b>   | 0       | 0        | 0            | 692                | 713                 | 21       | 3.0%     |
| <b>4002 Wages Reg Burial</b>   | 571     | 0        | 475          | 0                  | 0                   | 0        | #DIV/0!  |
| <b>4003 Wages Mtce</b>   | 534     | 534      | 278          | 0                  | 0                   | 0        | #DIV/0!  |
| <b>4004 Wages Student</b>  | 2,392   | 2,557    | 2,892        | 2,420              | 2,493               | 73       | 3.0%     |
| <b>4038 Wages Vacation</b>   | 96      | 102      | 116          | 97                 | 100                 | 3        | 3.1%     |
| <b>4300 Contracted Services</b>  | 224     | 256      | 256          | 208                | 260                 | 52       | 25.0%    |
| <b>4303 Legal Services</b>   | 2,301   | 0        | 0            | 0                  | 0                   | 0        | #DIV/0!  |
| <b>4340 Material &amp; Supplies</b>  | 0       | 0        | 0            | 0                  | 0                   | 0        | #DIV/0!  |
| <b>4500 Employee Benefits</b>  | 700     | 517      | 651          | 585                | 598                 | 13       | 2.2%     |
| <b>5701 Interest Income</b>  | (8)     | 0        | 0            | (16)               | (16)                | 0        |          |
| <b>5900 Misc Revenue</b>   | (3,852) | 0        | 0            | 0                  | 0                   | 0        | #DIV/0!  |
| <b>9030 Transfer to Reserve</b>  | 3,852   | 0        | 0            | 0                  | 0                   | 0        | #DIV/0!  |
| <b>Total HEALTH SERVICES</b>   | 6,810   | 3,966    | 4,668        | 4,001              | 4,148               | 147      | 3.7%     |
| <b>Total MUNICIPAL SERVICES</b>  | 6,810   | 3,966    | 4,668        | 4,001              | 4,148               | 147      | 3.7%     |
| <b>Total 01-4011 Health-Cemetery-Arran</b>                                       | 6,810   | 3,966    | 4,668        | 4,001              | 4,148               | 147      | 3.7%     |

**Arran-Elderslie**

**Budget Review**

For period ending December 31, 2025

| 2025 Operating Budget (Final - this version included in January 13, 2025 by-law) | Year-to-date |         |          | 2024               | 2025                |          |          |
|--|--------------|---------|----------|--------------------|---------------------|----------|----------|
|  | 2022         | 2023    | 2024     | 6 Council Approved | 5.1 Council Draft 3 | \$       | %        |
|  | Actuals      | Actuals | Actuals  | 2024 Total Budget  | 2025 Total Budget   | Variance | Variance |
| <b>01-4012 Health-Cemetery-Chesley</b>   |              |         |          |                    |                     |          |          |
| <b>MUNICIPAL SERVICES</b>  |              |         |          |                    |                     |          |          |
| <b>HEALTH SERVICES</b>   |              |         |          |                    |                     |          |          |
| <b>0000</b>  | 0            | 0       | 0        | 64                 | 0                   | (64)     | (100.0%) |
| <b>4000 Salaries &amp; Wages</b>   | 0            | 0       | 0        | 27,986             | 28,678              | 692      | 2.5%     |
| <b>4002 Wages Reg Burial</b>   | 5,944        | 6,858   | 7,290    | 0                  | 0                   | 0        | #DIV/0!  |
| <b>4003 Wages Mtce</b>   | 20,460       | 19,854  | 16,993   | 0                  | 0                   | 0        | #DIV/0!  |
| <b>4004 Wages Student</b>  | 9,460        | 10,156  | 9,584    | 9,718              | 10,010              | 292      | 3.0%     |
| <b>4034 Wages Overtime</b>   | 832          | 393     | 699      | 221                | 221                 | 0        |          |
| <b>4038 Wages Vacation</b>   | 378          | 406     | 383      | 977                | 853                 | (124)    | (12.7%)  |
| <b>4300 Contracted Services</b>  | 1,425        | 2,085   | 842      | 6,240              | 6,427               | 187      | 3.0%     |
| <b>4304 Insurance</b>  | 1,088        | 1,276   | 1,447    | 1,411              | 1,453               | 42       | 3.0%     |
| <b>4311 Columbarium Engraving</b>  | 2,234        | 2,228   | 356      | 2,976              | 3,065               | 89       | 3.0%     |
| <b>4340 Material &amp; Supplies</b>  | 4,312        | 4,775   | 1,556    | 3,400              | 3,502               | 102      | 3.0%     |
| <b>4370 Fuel</b>   | 0            | 0       | 0        | 442                | 455                 | 13       | 2.9%     |
| <b>4373 Hydro</b>  | 386          | 486     | 306      | 400                | 412                 | 12       | 3.0%     |
| <b>4376 Property Taxes</b>   | 1,070        | 1,063   | 837      | 1,195              | 1,231               | 36       | 3.0%     |
| <b>4500 Employee Benefits</b>  | 8,779        | 8,853   | 7,748    | 7,632              | 8,190               | 558      | 7.3%     |
| <b>4607 Internment Buyback</b>   | 0            | 509     | 0        | 0                  | 0                   | 0        | #DIV/0!  |
| <b>5261 Interment</b>  | (8,250)      | (8,800) | (11,250) | (10,000)           | (10,000)            | 0        |          |
| <b>5262 Interment Weekend</b>  | (1,025)      | (563)   | (1,800)  | (1,800)            | (1,800)             | 0        |          |
| <b>5263 Cremation</b>  | (5,250)      | (4,900) | (8,300)  | (3,375)            | (3,375)             | 0        |          |
| <b>5264 Mortuary</b>   | (860)        | (660)   | (750)    | (970)              | (970)               | 0        |          |
| <b>5265 Columbarium Engraving</b>  | (1,744)      | (2,325) | (2,100)  | (2,700)            | (2,700)             | 0        |          |
| <b>5290 Misc Charges</b>   | (475)        | (216)   | (400)    | (300)              | (300)               | 0        |          |
| <b>5701 Interest Income</b>  | (1,416)      | 0       | 0        | (2,894)            | (2,894)             | 0        |          |
| <b>5901 Land Sales</b>   | (4,950)      | (6,300) | 0        | (3,030)            | (3,030)             | 0        |          |
| <b>5903 Land Sales Columbarium</b>   | (6,600)      | (6,800) | (6,615)  | (8,800)            | (8,800)             | 0        |          |
| <b>Total HEALTH SERVICES</b>   | 25,798       | 28,378  | 16,826   | 28,793             | 30,628              | 1,835    | 6.4%     |
| <b>Total MUNICIPAL SERVICES</b>  | 25,798       | 28,378  | 16,826   | 28,793             | 30,628              | 1,835    | 6.4%     |
| <b>Total 01-4012 Health-Cemetery-Chesley</b>                                     | 25,798       | 28,378  | 16,826   | 28,793             | 30,628              | 1,835    | 6.4%     |
| <b>01-4013 Health-Cemetery-Elderslie</b>   |              |         |          |                    |                     |          |          |

## Arran-Elderslie

## Budget Review

For period ending December 31, 2025

| 2025 Operating Budget (Final - this version included in January 13, 2025 by-law) | Year-to-date |              |              | 2024               | 2025                |              |                |
|--|--------------|--------------|--------------|--------------------|---------------------|--------------|----------------|
|  | 2022         | 2023         | 2024         | 6 Council Approved | 5.1 Council Draft 3 | \$           | %              |
|  | Actuals      | Actuals      | Actuals      | 2024 Total Budget  | 2025 Total Budget   | Variance     | Variance       |
| <b>MUNICIPAL SERVICES</b>  |              |              |              |                    |                     |              |                |
| <b>HEALTH SERVICES</b>   |              |              |              |                    |                     |              |                |
| 0000   | 0            | 0            | 0            | 15                 | 0                   | (15)         | (100.0%)       |
| 4000 Salaries & Wages  | 0            | 0            | 0            | 2,474              | 1,787               | (687)        | (27.8%)        |
| 4002 Wages Reg Burial  | 147          | 917          | 30           | 0                  | 0                   | 0            | #DIV/0!        |
| 4003 Wages Mtce  | 672          | 1,066        | 217          | 0                  | 0                   | 0            | #DIV/0!        |
| 4004 Wages Student   | 2,364        | 3,417        | 2,554        | 2,420              | 2,493               | 73           | 3.0%           |
| 4034 Wages Overtime  | 0            | 0            | 0            | 86                 | 86                  | 0            |                |
| 4038 Wages Vacation  | 0            | 0            | 0            | 112                | 111                 | (1)          | (0.9%)         |
| 4340 Material & Supplies   | 89           | 148          | 102          | 100                | 103                 | 3            | 3.0%           |
| 4500 Employee Benefits   | 580          | 1,066        | 405          | 1,144              | 909                 | (235)        | (20.5%)        |
| 5261 Interment   | (550)        | (1,650)      | 0            | 0                  | 0                   | 0            | #DIV/0!        |
| 5263 Cremation   | 0            | (250)        | 0            | (500)              | (500)               | 0            |                |
| 5701 Interest Income   | (73)         | 0            | 0            | (151)              | (151)               | 0            |                |
| 5901 Land Sales  | (450)        | (900)        | (1,440)      | (900)              | (900)               | 0            |                |
| <b>Total HEALTH SERVICES</b>   | <b>2,779</b> | <b>3,814</b> | <b>1,868</b> | <b>4,800</b>       | <b>3,938</b>        | <b>(862)</b> | <b>(18.0%)</b> |
| <b>Total MUNICIPAL SERVICES</b>  | <b>2,779</b> | <b>3,814</b> | <b>1,868</b> | <b>4,800</b>       | <b>3,938</b>        | <b>(862)</b> | <b>(18.0%)</b> |
| <b>Total 01-4013 Health-Cemetery-Elderslie</b>                                   | <b>2,779</b> | <b>3,814</b> | <b>1,868</b> | <b>4,800</b>       | <b>3,938</b>        | <b>(862)</b> | <b>(18.0%)</b> |
| 01-4014 Health-Cemetery-Paisley  |              |              |              |                    |                     |              |                |
| <b>MUNICIPAL SERVICES</b>  |              |              |              |                    |                     |              |                |
| <b>HEALTH SERVICES</b>   |              |              |              |                    |                     |              |                |
| 0000   | 0            | 0            | 0            | 20                 | 0                   | (20)         | (100.0%)       |
| 4000 Salaries & Wages  | 0            | 0            | 0            | 1,848              | 1,353               | (495)        | (26.8%)        |
| 4002 Wages Reg Burial  | 0            | 2,552        | 4,134        | 0                  | 0                   | 0            | #DIV/0!        |
| 4003 Wages Mtce  | 3,352        | 824          | 0            | 0                  | 0                   | 0            | #DIV/0!        |
| 4004 Wages Student   | 3,312        | 2,843        | 4,406        | 3,330              | 3,430               | 100          | 3.0%           |
| 4034 Wages Overtime  | 871          | 313          | 573          | 0                  | 0                   | 0            | #DIV/0!        |
| 4038 Wages Vacation  | 0            | 0            | 0            | 133                | 137                 | 4            | 3.0%           |
| 4300 Contracted Services   | 0            | 1,526        | 0            | 5,000              | 5,150               | 150          | 3.0%           |
| 4304 Insurance   | 843          | 989          | 1,122        | 1,095              | 1,128               | 33           | 3.0%           |
| 4340 Material & Supplies   | 477          | 793          | 543          | 520                | 536                 | 16           | 3.1%           |
| 4500 Employee Benefits   | 1,766        | 1,636        | 2,183        | 1,148              | 946                 | (202)        | (17.6%)        |

## Arran-Elderslie

## Budget Review

For period ending December 31, 2025

| 2025 Operating Budget (Final - this version included in January 13, 2025 by-law) |         |         | Year-to-date | 2024               | 2025                |          |          |
|--|---------|---------|--------------|--------------------|---------------------|----------|----------|
|  | 2022    | 2023    | 2024         | 6 Council Approved | 5.1 Council Draft 3 | \$       | %        |
|  | Actuals | Actuals | Actuals      | 2024 Total Budget  | 2025 Total Budget   | Variance | Variance |
| 5261 Interment   | (550)   | (550)   | (750)        | (550)              | (550)               | 0        |          |
| 5262 Interment Weekend   | (538)   | 0       | (600)        | (250)              | (250)               | 0        |          |
| 5263 Cremation   | (625)   | (500)   | (1,700)      | (250)              | (250)               | 0        |          |
| 5290 Misc Charges  | (100)   | (100)   | (325)        | 0                  | 0                   | 0        | #DIV/0!  |
| 5660 Donations   | (500)   | 0       | 0            | 0                  | 0                   | 0        | #DIV/0!  |
| 5701 Interest Income   | (204)   | 0       | 0            | (423)              | (423)               | 0        |          |
| 5901 Land Sales  | (1,350) | 0       | (1,440)      | 0                  | 0                   | 0        | #DIV/0!  |
| <b>Total HEALTH SERVICES</b>   | 6,754   | 10,326  | 8,146        | 11,621             | 11,207              | (414)    | (3.6%)   |
| <b>Total MUNICIPAL SERVICES</b>  | 6,754   | 10,326  | 8,146        | 11,621             | 11,207              | (414)    | (3.6%)   |
| <b>Total 01-4014 Health-Cemetery-Paisley</b>                                     | 6,754   | 10,326  | 8,146        | 11,621             | 11,207              | (414)    | (3.6%)   |
| <b>01-4016 Health-Cemetery-Tara</b>  |         |         |              |                    |                     |          |          |
| <b>MUNICIPAL SERVICES</b>  |         |         |              |                    |                     |          |          |
| <b>HEALTH SERVICES</b>   |         |         |              |                    |                     |          |          |
| 0000   | 0       | 0       | 0            | 43                 | 0                   | (43)     | (100.0%) |
| 4000 Salaries & Wages  | 0       | 0       | 0            | 11,339             | 7,371               | (3,968)  | (35.0%)  |
| 4002 Wages Reg Burial  | 3,801   | 5,257   | 6,515        | 0                  | 0                   | 0        | #DIV/0!  |
| 4003 Wages Mtce  | 5,640   | 4,539   | 6,804        | 0                  | 0                   | 0        | #DIV/0!  |
| 4004 Wages Student   | 6,356   | 7,622   | 8,801        | 6,188              | 6,373               | 185      | 3.0%     |
| 4034 Wages Overtime  | 1,433   | 1,719   | 856          | 171                | 171                 | 0        |          |
| 4038 Wages Vacation  | 0       | 0       | 0            | 247                | 255                 | 8        | 3.2%     |
| 4300 Contracted Services   | 0       | 5,851   | 6,205        | 6,000              | 6,180               | 180      | 3.0%     |
| 4304 Insurance   | 897     | 1,053   | 1,195        | 1,165              | 1,200               | 35       | 3.0%     |
| 4311 Columbarium Engraving   | 3,282   | 5,999   | 2,646        | 1,590              | 1,638               | 48       | 3.0%     |
| 4340 Material & Supplies   | 3,549   | 2,094   | 3,314        | 3,400              | 3,502               | 102      | 3.0%     |
| 4381 Equip Rental  | 0       | 0       | 551          | 0                  | 500                 | 500      | #DIV/0!  |
| 4500 Employee Benefits   | 4,553   | 4,434   | 5,836        | 4,345              | 3,408               | (937)    | (21.6%)  |
| 4607 Internment Buyback  | 458     | 967     | 0            | 927                | 927                 | 0        |          |
| 5261 Interment   | (7,700) | (7,700) | (11,800)     | (9,000)            | (9,000)             | 0        |          |
| 5262 Interment Weekend   | (1,688) | (1,726) | (900)        | (2,300)            | (2,300)             | 0        |          |
| 5263 Cremation   | (4,650) | (5,275) | (5,800)      | (3,700)            | (3,700)             | 0        |          |
| 5264 Mortuary  | (200)   | 0       | 0            | (300)              | (300)               | 0        |          |
| 5265 Columbarium Engraving   | (3,433) | (5,975) | (1,750)      | (1,442)            | (1,442)             | 0        |          |

**Arran-Elderslie**

**Budget Review**

For period ending December 31, 2025

| 2025 Operating Budget (Final - this version included in January 13, 2025 by-law) |          |          | Year-to-date | 2024               | 2025                |          |          |
|--|----------|----------|--------------|--------------------|---------------------|----------|----------|
|  | 2022     | 2023     | 2024         | 6 Council Approved | 5.1 Council Draft 3 | \$       | %        |
|  | Actuals  | Actuals  | Actuals      | 2024 Total Budget  | 2025 Total Budget   | Variance | Variance |
| <b>5290 Misc Charges</b>   | (175)    | (166)    | (125)        | 0                  | 0                   | 0        | #DIV/0!  |
| <b>5701 Interest Income</b>  | (1,000)  | 0        | 0            | (2,184)            | (2,184)             | 0        |          |
| <b>5901 Land Sales</b>   | (6,300)  | (14,850) | (12,240)     | (8,550)            | (8,550)             | 0        |          |
| <b>5902 Land Sales Cremation</b>   | 0        | (470)    | (1,600)      | (592)              | (592)               | 0        |          |
| <b>5903 Land Sales Columbarium</b>   | (13,000) | (17,200) | (5,800)      | (5,000)            | (5,000)             | 0        |          |
| <b>Total HEALTH SERVICES</b>   | (8,177)  | (13,827) | 2,708        | 2,347              | (1,543)             | (3,890)  | (165.7%) |
| <b>Total MUNICIPAL SERVICES</b>  | (8,177)  | (13,827) | 2,708        | 2,347              | (1,543)             | (3,890)  | (165.7%) |
| <b>Total 01-4016 Health-Cemetery-Tara</b>  | (8,177)  | (13,827) | 2,708        | 2,347              | (1,543)             | (3,890)  | (165.7%) |
| <b>01-5001 Rec/Cult-Parkland-Recreation</b>                                      |          |          |              |                    |                     |          |          |
| <b>MUNICIPAL SERVICES</b>  |          |          |              |                    |                     |          |          |
| <b>RECREATION AND CULTURE</b>  |          |          |              |                    |                     |          |          |
| <b>0000</b>  | 0        | 0        | 0            | 1                  | 0                   | (1)      | (100.0%) |
| <b>4000 Salaries &amp; Wages</b>   | 58,685   | 44,129   | 56,682       | 69,849             | 42,042              | (27,807) | (39.8%)  |
| <b>4004 Wages Student</b>  | 25,884   | 25,242   | 19,012       | 18,563             | 19,120              | 557      | 3.0%     |
| <b>4038 Wages Vacation</b>   | 0        | 0        | 0            | 758                | 780                 | 22       | 2.9%     |
| <b>4300 Contracted Services</b>  | 486      | 4,950    | 10,648       | 3,287              | 3,386               | 99       | 3.0%     |
| <b>4304 Insurance</b>  | 19,425   | 22,784   | 25,846       | 25,204             | 25,960              | 756      | 3.0%     |
| <b>4321 Equip Mtce</b>   | 5,879    | 5,063    | 7,812        | 6,472              | 9,666               | 3,194    | 49.4%    |
| <b>4340 Material &amp; Supplies</b>  | 6,620    | 2,492    | 6,848        | 4,274              | 6,002               | 1,728    | 40.4%    |
| <b>4370 Fuel</b>   | 3,341    | 4,204    | 3,421        | 5,627              | 5,796               | 169      | 3.0%     |
| <b>4373 Hydro</b>  | 4,268    | 4,538    | 2,788        | 4,378              | 4,509               | 131      | 3.0%     |
| <b>4374 Water &amp; Sewer</b>  | 945      | 498      | 717          | 1,283              | 1,321               | 38       | 3.0%     |
| <b>4376 Property Taxes</b>   | 2,475    | 3,849    | 3,111        | 2,780              | 2,863               | 83       | 3.0%     |
| <b>4381 Equip Rental</b>   | 7,846    | 8,119    | 10,429       | 7,381              | 9,713               | 2,332    | 31.6%    |
| <b>4500 Employee Benefits</b>  | 18,054   | 22,344   | 21,438       | 26,554             | 15,895              | (10,659) | (40.1%)  |
| <b>5280 Rental Income</b>  | 0        | 0        | 0            | 0                  | 0                   | 0        | #DIV/0!  |
| <b>5287 Pavillion Rental</b>   | (7,429)  | (5,370)  | (5,184)      | (6,886)            | (5,270)             | 1,616    | (23.5%)  |
| <b>5600 Grants - Federal</b>   | (14,000) | (5,062)  | (5,062)      | (7,000)            | (5,000)             | 2,000    | (28.6%)  |
| <b>5660 Donations</b>  | (3,025)  | (8,834)  | (3,825)      | 0                  | 0                   | 0        | #DIV/0!  |
| <b>9230 Transfer from Reserve</b>  | (2,000)  | (2,000)  | (2,000)      | (2,000)            | (2,000)             | 0        |          |
| <b>Total RECREATION AND CULTURE</b>  | 127,454  | 126,946  | 152,681      | 160,525            | 134,783             | (25,742) | (16.0%)  |
| <b>Total MUNICIPAL SERVICES</b>  | 127,454  | 126,946  | 152,681      | 160,525            | 134,783             | (25,742) | (16.0%)  |

## Arran-Elderslie

## Budget Review

For period ending December 31, 2025

| 2025 Operating Budget (Final - this version included in January 13, 2025 by-law) | Year-to-date |         |          | 2024               | 2025                |          |          |
|--|--------------|---------|----------|--------------------|---------------------|----------|----------|
|  | 2022         | 2023    | 2024     | 6 Council Approved | 5.1 Council Draft 3 | \$       | %        |
|  | Actuals      | Actuals | Actuals  | 2024 Total Budget  | 2025 Total Budget   | Variance | Variance |
| <b>Total 01-5001 Rec/Cult-Parkland-Recreation</b>                                | 127,454      | 126,946 | 152,681  | 160,525            | 134,783             | (25,742) | (16.0%)  |
| <b>01-5015 Rec/Cult-Admin</b>  |              |         |          |                    |                     |          |          |
| <b>MUNICIPAL SERVICES</b>  |              |         |          |                    |                     |          |          |
| <b>RECREATION AND CULTURE</b>  |              |         |          |                    |                     |          |          |
| <b>0000</b>  | 0            | 0       | 0        | 188                | 0                   | (188)    | (100.0%) |
| <b>4000 Salaries &amp; Wages</b>   | 77,710       | 87,975  | 71,748   | 89,239             | 156,845             | 67,606   | 75.8%    |
| <b>4004 Wages Student</b>  | 0            | 0       | 0        | 3,057              | 3,149               | 92       | 3.0%     |
| <b>4038 Wages Vacation</b>   | 0            | 0       | 6,291    | 190                | 195                 | 5        | 2.6%     |
| <b>4040 Wages Stats</b>  | 0            | 0       | 1,656    | 0                  | 0                   | 0        | #DIV/0!  |
| <b>4042 Wages Sick Pay</b>   | 0            | 0       | 615      | 0                  | 0                   | 0        | #DIV/0!  |
| <b>4090 Wages Pandemic</b>   | 13,749       | 0       | 0        | 0                  | 0                   | 0        | #DIV/0!  |
| <b>4301 Advertising</b>  | 0            | 0       | 0        | 0                  | 0                   | 0        | #DIV/0!  |
| <b>4304 Insurance</b>  | 0            | 3,240   | 3,717    | 3,564              | 3,671               | 107      | 3.0%     |
| <b>4313 Software Licence</b>   | 7,787        | 9,880   | 9,501    | 10,224             | 10,531              | 307      | 3.0%     |
| <b>4340 Material &amp; Supplies</b>  | 30,942       | (78)    | 291      | 0                  | 0                   | 0        | #DIV/0!  |
| <b>4341 Office Supplies</b>  | 87           | 313     | 22       | 227                | 234                 | 7        | 3.1%     |
| <b>4370 Fuel</b>   | 0            | 108     | 0        | 0                  | 0                   | 0        | #DIV/0!  |
| <b>4390 Telephone</b>  | 296          | 734     | 176      | 485                | 500                 | 15       | 3.1%     |
| <b>4500 Employee Benefits</b>  | 25,668       | 23,560  | 25,272   | 21,747             | 51,645              | 29,898   | 137.5%   |
| <b>4510 Clothing Allowance</b>   | 2,454        | 0       | 0        | 0                  | 0                   | 0        | #DIV/0!  |
| <b>4540 Mileage</b>  | 926          | 223     | 0        | 1,622              | 1,622               | 0        |          |
| <b>4551 Training</b>   | 0            | 382     | 0        | 500                | 500                 | 0        |          |
| <b>4552 Memberships</b>  | 1,068        | 3,984   | 300      | 2,550              | 2,550               | 0        |          |
| <b>4601 Strategic Initiatives</b>  | 0            | 21,042  | 0        | 0                  | 0                   | 0        | #DIV/0!  |
| <b>4602 Pandemic Costs</b>   | 204          | 0       | 0        | 0                  | 0                   | 0        | #DIV/0!  |
| <b>4603 Write Off</b>  | (1,161)      | 259     | 50       | 0                  | 0                   | 0        | #DIV/0!  |
| <b>4701 Bank Charges</b>   | 10,014       | 12,994  | 7,539    | 12,500             | 12,500              | 0        |          |
| <b>5219 Programs Other</b>   | (1,170)      | 0       | 0        | 0                  | 0                   | 0        | #DIV/0!  |
| <b>5222 Program Reg</b>  | 0            | (1,859) | 0        | (2,000)            | 0                   | 2,000    | (100.0%) |
| <b>5290 Misc Charges</b>   | 0            | 153     | 0        | 0                  | 0                   | 0        | #DIV/0!  |
| <b>5292 Admin Fees</b>   | (2,444)      | (6,626) | (19,398) | (7,000)            | (9,000)             | (2,000)  | 28.6%    |
| <b>5660 Donations</b>  | (31,162)     | 0       | 0        | 0                  | 0                   | 0        | #DIV/0!  |

**Arran-Elderslie**

**Budget Review**

For period ending December 31, 2025

| 2025 Operating Budget (Final - this version included in January 13, 2025 by-law) | Year-to-date  |                |                | 2024               | 2025                |               |              |
|--|---------------|----------------|----------------|--------------------|---------------------|---------------|--------------|
|  | 2022          | 2023           | 2024           | 6 Council Approved | 5.1 Council Draft 3 | \$            | %            |
|  | Actuals       | Actuals        | Actuals        | 2024 Total Budget  | 2025 Total Budget   | Variance      | Variance     |
| 5680 Grants Other  | 0             | 0              | (440)          | 0                  | 0                   | 0             | #DIV/0!      |
| 5900 Misc Revenue  | (7)           | 0              | 0              | 0                  | 0                   | 0             | #DIV/0!      |
| 9030 Transfer to Reserve   | 39,361        | 3,217          | 3,217          | 0                  | 0                   | 0             | #DIV/0!      |
| 9230 Transfer from Reserve   | (87,235)      | (30,000)       | 0              | 0                  | 0                   | 0             | #DIV/0!      |
| <b>Total RECREATION AND CULTURE</b>  | <b>87,087</b> | <b>129,501</b> | <b>110,557</b> | <b>137,093</b>     | <b>234,942</b>      | <b>97,849</b> | <b>71.4%</b> |
| <b>Total MUNICIPAL SERVICES</b>  | <b>87,087</b> | <b>129,501</b> | <b>110,557</b> | <b>137,093</b>     | <b>234,942</b>      | <b>97,849</b> | <b>71.4%</b> |
| <b>Total 01-5015 Rec/Cult-Admin</b>  | <b>87,087</b> | <b>129,501</b> | <b>110,557</b> | <b>137,093</b>     | <b>234,942</b>      | <b>97,849</b> | <b>71.4%</b> |
| <b>01-5020 Rec/Cult-Common H&amp;S</b>   |               |                |                |                    |                     |               |              |
| <b>MUNICIPAL SERVICES</b>  |               |                |                |                    |                     |               |              |
| <b>RECREATION AND CULTURE</b>  |               |                |                |                    |                     |               |              |
| 4000 Salaries & Wages  | 0             | 0              | 46             | 0                  | 0                   | 0             | #DIV/0!      |
| 4044 Wages Health & Safety   | 91            | 882            | 1,325          | 0                  | 0                   | 0             | #DIV/0!      |
| 4340 Material & Supplies   | 408           | 1,109          | 2,707          | 1,271              | 1,309               | 38            | 3.0%         |
| 4510 Clothing Allowance  | 827           | 1,417          | 2,614          | 4,275              | 4,275               | 0             |              |
| 4515 Boot Allowance  | 649           | 873            | 1,048          | 2,438              | 2,438               | 0             |              |
| 4551 Training  | 2,748         | 3,946          | 2,394          | 7,127              | 7,127               | 0             |              |
| <b>Total RECREATION AND CULTURE</b>  | <b>4,723</b>  | <b>8,227</b>   | <b>10,134</b>  | <b>15,111</b>      | <b>15,149</b>       | <b>38</b>     | <b>0.3%</b>  |
| <b>Total MUNICIPAL SERVICES</b>  | <b>4,723</b>  | <b>8,227</b>   | <b>10,134</b>  | <b>15,111</b>      | <b>15,149</b>       | <b>38</b>     | <b>0.3%</b>  |
| <b>Total 01-5020 Rec/Cult-Common H&amp;S</b>                                     | <b>4,723</b>  | <b>8,227</b>   | <b>10,134</b>  | <b>15,111</b>      | <b>15,149</b>       | <b>38</b>     | <b>0.3%</b>  |
| <b>01-5210 Rec/Cult-Programs-AE Programs</b>                                     |               |                |                |                    |                     |               |              |
| <b>MUNICIPAL SERVICES</b>  |               |                |                |                    |                     |               |              |
| <b>RECREATION AND CULTURE</b>  |               |                |                |                    |                     |               |              |
| 4000 Salaries & Wages  | 34,323        | 29,825         | 30,934         | 35,801             | 37,939              | 2,138         | 6.0%         |
| 4038 Wages Vacation  | 4,339         | 5,924          | 5,172          | 0                  | 0                   | 0             | #DIV/0!      |
| 4040 Wages Stats   | 0             | 848            | 227            | 0                  | 0                   | 0             | #DIV/0!      |
| 4042 Wages Sick Pay  | 0             | 1,862          | 2,398          | 0                  | 0                   | 0             | #DIV/0!      |
| 4300 Contracted Services   | 2,190         | 3,640          | 2,444          | 1,930              | 1,988               | 58            | 3.0%         |
| 4304 Insurance   | 3,240         | 630            | 715            | 4,261              | 4,389               | 128           | 3.0%         |
| 4340 Material & Supplies   | 4,108         | 3,997          | 922            | 1,994              | 2,054               | 60            | 3.0%         |
| 4500 Employee Benefits   | 15,154        | 15,583         | 14,587         | 13,690             | 13,653              | (37)          | (0.3%)       |
| 4510 Clothing Allowance  | 350           | 0              | 0              | 0                  | 0                   | 0             | #DIV/0!      |
| 4540 Mileage   | 0             | 192            | 180            | 541                | 541                 | 0             |              |



**Arran-Elderslie**

**Budget Review**

For period ending December 31, 2025

| 2025 Operating Budget (Final - this version included in January 13, 2025 by-law) | Year-to-date    |                |                | 2024               | 2025                |                |              |
|--|-----------------|----------------|----------------|--------------------|---------------------|----------------|--------------|
|  | 2022            | 2023           | 2024           | 6 Council Approved | 5.1 Council Draft 3 | \$             | %            |
|  | Actuals         | Actuals        | Actuals        | 2024 Total Budget  | 2025 Total Budget   | Variance       | Variance     |
| 4551 Training  | 0               | 141            | 0              | 263                | 263                 | 0              |              |
| 4603 Write Off   | 0               | 100            | 0              | 0                  | 0                   | 0              | #DIV/0!      |
| 5218 Programs Seniors  | 0               | 0              | (530)          | 0                  | 0                   | 0              | #DIV/0!      |
| 5219 Programs Other  | 0               | 0              | 0              | 180                | 180                 | 0              |              |
| 5223 Exercise  | 0               | (325)          | 0              | (1,060)            | (1,060)             | 0              |              |
| 5291 Ad Revenue  | 0               | (3,932)        | 0              | (3,500)            | (3,500)             | 0              |              |
| 5295 Insurance Fee   | (9,002)         | (5,061)        | (6,715)        | (6,000)            | (6,000)             | 0              |              |
| 5680 Grants Other  | (600)           | (1,500)        | 0              | 0                  | 0                   | 0              | #DIV/0!      |
| 9030 Transfer to Reserve   | (24)            | 0              | 0              | 0                  | 0                   | 0              | #DIV/0!      |
| 9230 Transfer from Reserve   | (35)            | 12             | 12             | 0                  | 0                   | 0              | #DIV/0!      |
| <b>Total RECREATION AND CULTURE</b>  | <b>54,043</b>   | <b>51,936</b>  | <b>50,346</b>  | <b>48,100</b>      | <b>50,447</b>       | <b>2,347</b>   | <b>4.9%</b>  |
| <b>Total MUNICIPAL SERVICES</b>  | <b>54,043</b>   | <b>51,936</b>  | <b>50,346</b>  | <b>48,100</b>      | <b>50,447</b>       | <b>2,347</b>   | <b>4.9%</b>  |
| <b>Total 01-5210 Rec/Cult-Programs-AE Programs</b>                               | <b>54,043</b>   | <b>51,936</b>  | <b>50,346</b>  | <b>48,100</b>      | <b>50,447</b>       | <b>2,347</b>   | <b>4.9%</b>  |
| <b>01-5220 Rec/Cult-Programs-Day Camp</b>  |                 |                |                |                    |                     |                |              |
| <b>MUNICIPAL SERVICES</b>  |                 |                |                |                    |                     |                |              |
| <b>RECREATION AND CULTURE</b>  |                 |                |                |                    |                     |                |              |
| 4000 Salaries & Wages  | 0               | 2,973          | 3,384          | 0                  | 0                   | 0              | #DIV/0!      |
| 4004 Wages Student   | 62,704          | 74,337         | 84,588         | 64,639             | 66,578              | 1,939          | 3.0%         |
| 4038 Wages Vacation  | 0               | 0              | 0              | 2,586              | 2,663               | 77             | 3.0%         |
| 4340 Material & Supplies   | 5,614           | 3,003          | 1,756          | 6,813              | 7,017               | 204            | 3.0%         |
| 4500 Employee Benefits   | 5,968           | 6,925          | 8,779          | 8,135              | 8,433               | 298            | 3.7%         |
| 4540 Mileage   | 0               | 67             | 0              | 0                  | 0                   | 0              | #DIV/0!      |
| 5222 Program Reg   | (88,620)        | (92,155)       | (99,672)       | (92,800)           | (100,300)           | (7,500)        | 8.1%         |
| 5680 Grants Other  | (265)           | (1,136)        | (2,319)        | 0                  | 0                   | 0              | #DIV/0!      |
| <b>Total RECREATION AND CULTURE</b>  | <b>(14,599)</b> | <b>(5,986)</b> | <b>(3,484)</b> | <b>(10,627)</b>    | <b>(15,609)</b>     | <b>(4,982)</b> | <b>46.9%</b> |
| <b>Total MUNICIPAL SERVICES</b>  | <b>(14,599)</b> | <b>(5,986)</b> | <b>(3,484)</b> | <b>(10,627)</b>    | <b>(15,609)</b>     | <b>(4,982)</b> | <b>46.9%</b> |
| <b>Total 01-5220 Rec/Cult-Programs-Day Camp</b>                                  | <b>(14,599)</b> | <b>(5,986)</b> | <b>(3,484)</b> | <b>(10,627)</b>    | <b>(15,609)</b>     | <b>(4,982)</b> | <b>46.9%</b> |
| <b>01-5311 Rec/Cult-Parks-Ball Field-Arran/Allenford</b>                         |                 |                |                |                    |                     |                |              |
| <b>MUNICIPAL SERVICES</b>  |                 |                |                |                    |                     |                |              |
| <b>RECREATION AND CULTURE</b>  |                 |                |                |                    |                     |                |              |
| 4340 Material & Supplies   | 153             | 9,471          | 259            | 1,574              | 1,621               | 47             | 3.0%         |
| 4373 Hydro   | 1,108           | 1,320          | 1,014          | 1,232              | 1,269               | 37             | 3.0%         |

**Arran-Elderslie**

**Budget Review**

For period ending December 31, 2025

| 2025 Operating Budget (Final - this version included in January 13, 2025 by-law) |         |         | Year-to-date | 2024               | 2025                |          |          |
|--|---------|---------|--------------|--------------------|---------------------|----------|----------|
|  | 2022    | 2023    | 2024         | 6 Council Approved | 5.1 Council Draft 3 | \$       | %        |
|  | Actuals | Actuals | Actuals      | 2024 Total Budget  | 2025 Total Budget   | Variance | Variance |
| <b>4376 Property Taxes</b>   | 95      | 108     | 83           | 107                | 110                 | 3        | 2.8%     |
| <b>5660 Donations</b>  | 0       | 15,350  | 0            | 0                  | 0                   | 0        | #DIV/0!  |
| <b>5680 Grants Other</b>   | 0       | 0       | (1,143)      | 0                  | 0                   | 0        | #DIV/0!  |
| <b>Total RECREATION AND CULTURE</b>  | 1,356   | 26,249  | 213          | 2,913              | 3,000               | 87       | 3.0%     |
| <b>Total MUNICIPAL SERVICES</b>  | 1,356   | 26,249  | 213          | 2,913              | 3,000               | 87       | 3.0%     |
| <b>Total 01-5311 Rec/Cult-Parks-Ball Field-Arran/Allenford</b>                   | 1,356   | 26,249  | 213          | 2,913              | 3,000               | 87       | 3.0%     |
| <b>01-5312 Rec/Cult-Parks-Ball Field-Chesley</b>                                 |         |         |              |                    |                     |          |          |
| <b>MUNICIPAL SERVICES</b>  |         |         |              |                    |                     |          |          |
| <b>RECREATION AND CULTURE</b>  |         |         |              |                    |                     |          |          |
| <b>4000 Salaries &amp; Wages</b>   | 5,396   | 7,900   | 9,642        | 5,937              | 6,134               | 197      | 3.3%     |
| <b>4300 Contracted Services</b>  | 1,248   | 2,147   | 152          | 1,721              | 3,073               | 1,352    | 78.6%    |
| <b>4340 Material &amp; Supplies</b>  | 1,721   | 2,467   | 3,751        | 2,756              | 2,839               | 83       | 3.0%     |
| <b>4370 Fuel</b>   | 0       | 0       | 0            | 0                  | 0                   | 0        | #DIV/0!  |
| <b>4373 Hydro</b>  | 895     | 1,427   | 786          | 1,283              | 1,321               | 38       | 3.0%     |
| <b>4500 Employee Benefits</b>  | 1,655   | 2,505   | 3,095        | 2,092              | 2,069               | (23)     | (1.1%)   |
| <b>5281 Ball Field Rentals</b>   | (3,245) | (3,195) | (4,189)      | (3,600)            | (4,100)             | (500)    | 13.9%    |
| <b>5282 Soccer Field Rentals</b>   | (1,609) | (1,702) | (1,877)      | (1,600)            | (1,800)             | (200)    | 12.5%    |
| <b>Total RECREATION AND CULTURE</b>  | 6,061   | 11,549  | 11,360       | 8,589              | 9,536               | 947      | 11.0%    |
| <b>Total MUNICIPAL SERVICES</b>  | 6,061   | 11,549  | 11,360       | 8,589              | 9,536               | 947      | 11.0%    |
| <b>Total 01-5312 Rec/Cult-Parks-Ball Field-Chesley</b>                           | 6,061   | 11,549  | 11,360       | 8,589              | 9,536               | 947      | 11.0%    |
| <b>01-5314 Rec/Cult-Parks-Ball Field-Paisley</b>                                 |         |         |              |                    |                     |          |          |
| <b>MUNICIPAL SERVICES</b>  |         |         |              |                    |                     |          |          |
| <b>RECREATION AND CULTURE</b>  |         |         |              |                    |                     |          |          |
| <b>4000 Salaries &amp; Wages</b>   | 1,071   | 1,735   | 1,257        | 1,184              | 0                   | (1,184)  | (100.0%) |
| <b>4300 Contracted Services</b>  | 0       | 0       | 3,079        | 0                  | 0                   | 0        | #DIV/0!  |
| <b>4340 Material &amp; Supplies</b>  | 513     | 1,715   | 1,162        | 1,648              | 1,697               | 49       | 3.0%     |
| <b>4370 Fuel</b>   | 0       | 0       | 0            | 0                  | 0                   | 0        | #DIV/0!  |
| <b>4373 Hydro</b>  | 416     | 710     | 425          | 608                | 626                 | 18       | 3.0%     |
| <b>4500 Employee Benefits</b>  | 78      | 562     | 462          | 452                | 0                   | (452)    | (100.0%) |
| <b>5281 Ball Field Rentals</b>   | (643)   | (898)   | (2,059)      | (815)              | (1,815)             | (1,000)  | 122.7%   |
| <b>5282 Soccer Field Rentals</b>   | 0       | (230)   | (405)        | (200)              | (400)               | (200)    | 100.0%   |
| <b>Total RECREATION AND CULTURE</b>  | 1,435   | 3,594   | 3,921        | 2,877              | 108                 | (2,769)  | (96.2%)  |

**Arran-Elderslie**

**Budget Review**

For period ending December 31, 2025

| 2025 Operating Budget (Final - this version included in January 13, 2025 by-law) |         |          | Year-to-date | 2024               | 2025                |          |          |
|--|---------|----------|--------------|--------------------|---------------------|----------|----------|
|  | 2022    | 2023     | 2024         | 6 Council Approved | 5.1 Council Draft 3 | \$       | %        |
|  | Actuals | Actuals  | Actuals      | 2024 Total Budget  | 2025 Total Budget   | Variance | Variance |
| <b>Total MUNICIPAL SERVICES</b>  | 1,435   | 3,594    | 3,921        | 2,877              | 108                 | (2,769)  | (96.2%)  |
| <b>Total 01-5314 Rec/Cult-Parks-Ball Field-Paisley</b>                           | 1,435   | 3,594    | 3,921        | 2,877              | 108                 | (2,769)  | (96.2%)  |
| <b>01-5316 Rec/Cult-Parks-Ball Field-Tara</b>                                    |         |          |              |                    |                     |          |          |
| <b>MUNICIPAL SERVICES</b>  |         |          |              |                    |                     |          |          |
| <b>RECREATION AND CULTURE</b>  |         |          |              |                    |                     |          |          |
| <b>4000 Salaries &amp; Wages</b>   | 6,897   | 10,176   | 13,831       | 6,692              | 7,086               | 394      | 5.9%     |
| <b>4300 Contracted Services</b>  | 1,945   | 0        | 3,431        | 579                | 1,596               | 1,017    | 175.6%   |
| <b>4320 Bldg Mtce</b>  | 0       | 822      | 0            | 0                  | 0                   | 0        | #DIV/0!  |
| <b>4340 Material &amp; Supplies</b>  | 3,067   | 3,630    | 4,626        | 6,410              | 4,542               | (1,868)  | (29.1%)  |
| <b>4370 Fuel</b>   | 0       | 0        | 0            | 0                  | 0                   | 0        | #DIV/0!  |
| <b>4373 Hydro</b>  | 1,544   | 1,903    | 966          | 1,600              | 1,648               | 48       | 3.0%     |
| <b>4500 Employee Benefits</b>  | 2,716   | 3,131    | 4,087        | 2,547              | 2,545               | (2)      | (0.1%)   |
| <b>5281 Ball Field Rentals</b>   | (7,066) | (11,168) | (8,636)      | (10,456)           | (10,456)            | 0        |          |
| <b>5282 Soccer Field Rentals</b>   | (498)   | (613)    | (690)        | (606)              | (606)               | 0        |          |
| <b>5283 Horse Ring Rentals</b>   | (422)   | (563)    | (435)        | (500)              | (500)               | 0        |          |
| <b>Total RECREATION AND CULTURE</b>  | 8,183   | 7,318    | 17,180       | 6,266              | 5,855               | (411)    | (6.6%)   |
| <b>Total MUNICIPAL SERVICES</b>  | 8,183   | 7,318    | 17,180       | 6,266              | 5,855               | (411)    | (6.6%)   |
| <b>Total 01-5316 Rec/Cult-Parks-Ball Field-Tara</b>                              | 8,183   | 7,318    | 17,180       | 6,266              | 5,855               | (411)    | (6.6%)   |
| <b>01-5322 Rec/Cult-Parks-Splashpad-Chesley</b>                                  |         |          |              |                    |                     |          |          |
| <b>MUNICIPAL SERVICES</b>  |         |          |              |                    |                     |          |          |
| <b>RECREATION AND CULTURE</b>  |         |          |              |                    |                     |          |          |
| <b>4300 Contracted Services</b>  | 0       | 0        | 1,058        | 0                  | 0                   | 0        | #DIV/0!  |
| <b>4340 Material &amp; Supplies</b>  | 0       | 0        | 688          | 0                  | 0                   | 0        | #DIV/0!  |
| <b>4374 Water &amp; Sewer</b>  | 0       | 0        | 0            | 0                  | 0                   | 0        | #DIV/0!  |
| <b>4376 Property Taxes</b>   | 0       | 526      | 0            | 1,205              | 1,205               | 0        |          |
| <b>Total RECREATION AND CULTURE</b>  | 0       | 526      | 1,746        | 1,205              | 1,205               | 0        |          |
| <b>Total MUNICIPAL SERVICES</b>  | 0       | 526      | 1,746        | 1,205              | 1,205               | 0        |          |
| <b>Total 01-5322 Rec/Cult-Parks-Splashpad-Chesley</b>                            | 0       | 526      | 1,746        | 1,205              | 1,205               | 0        |          |
| <b>01-5324 Rec/Cult-Parks-Splashpad-Paisley</b>                                  |         |          |              |                    |                     |          |          |
| <b>MUNICIPAL SERVICES</b>  |         |          |              |                    |                     |          |          |
| <b>RECREATION AND CULTURE</b>  |         |          |              |                    |                     |          |          |
| <b>4000 Salaries &amp; Wages</b>   | 0       | 111      | 115          | 0                  | 0                   | 0        | #DIV/0!  |

**Arran-Elderslie**

**Budget Review**

For period ending December 31, 2025

| 2025 Operating Budget (Final - this version included in January 13, 2025 by-law) |         |         | Year-to-date | 2024               | 2025                |          |          |
|--|---------|---------|--------------|--------------------|---------------------|----------|----------|
|  | 2022    | 2023    | 2024         | 6 Council Approved | 5.1 Council Draft 3 | \$       | %        |
|  | Actuals | Actuals | Actuals      | 2024 Total Budget  | 2025 Total Budget   | Variance | Variance |
| <b>4300 Contracted Services</b>  | 0       | 0       | 1,058        | 0                  | 0                   | 0        | #DIV/0!  |
| <b>4340 Material &amp; Supplies</b>  | 0       | 0       | 76           | 0                  | 0                   | 0        | #DIV/0!  |
| <b>4374 Water &amp; Sewer</b>  | 0       | 0       | 0            | 0                  | 0                   | 0        | #DIV/0!  |
| <b>4376 Property Taxes</b>   | 0       | 585     | 754          | 1,205              | 1,205               | 0        |          |
| <b>4500 Employee Benefits</b>  | 0       | 40      | 40           | 0                  | 0                   | 0        | #DIV/0!  |
| <b>Total RECREATION AND CULTURE</b>  | 0       | 736     | 2,043        | 1,205              | 1,205               | 0        |          |
| <b>Total MUNICIPAL SERVICES</b>  | 0       | 736     | 2,043        | 1,205              | 1,205               | 0        |          |
| <b>Total 01-5324 Rec/Cult-Parks-Splashpad-Paisley</b>                            | 0       | 736     | 2,043        | 1,205              | 1,205               | 0        |          |
| <b>01-5326 Rec/Cult-Parks-Splashpad-Tara</b>                                     |         |         |              |                    |                     |          |          |
| <b>MUNICIPAL SERVICES</b>  |         |         |              |                    |                     |          |          |
| <b>RECREATION AND CULTURE</b>  |         |         |              |                    |                     |          |          |
| <b>4000 Salaries &amp; Wages</b>   | 0       | 1,456   | 33           | 0                  | 0                   | 0        | #DIV/0!  |
| <b>4038 Wages Vacation</b>   | 0       | 14      | 0            | 0                  | 0                   | 0        | #DIV/0!  |
| <b>4300 Contracted Services</b>  | 0       | 0       | 611          | 0                  | 0                   | 0        | #DIV/0!  |
| <b>4374 Water &amp; Sewer</b>  | 0       | 0       | 0            | 0                  | 0                   | 0        | #DIV/0!  |
| <b>4376 Property Taxes</b>   | 0       | 526     | 0            | 1,205              | 1,205               | 0        |          |
| <b>4500 Employee Benefits</b>  | 0       | 515     | 213          | 0                  | 0                   | 0        | #DIV/0!  |
| <b>Total RECREATION AND CULTURE</b>  | 0       | 2,511   | 857          | 1,205              | 1,205               | 0        |          |
| <b>Total MUNICIPAL SERVICES</b>  | 0       | 2,511   | 857          | 1,205              | 1,205               | 0        |          |
| <b>Total 01-5326 Rec/Cult-Parks-Splashpad-Tara</b>                               | 0       | 2,511   | 857          | 1,205              | 1,205               | 0        |          |
| <b>01-5411 Rec/Cult-Facilities-CC Arran/Arkwright</b>                            |         |         |              |                    |                     |          |          |
| <b>MUNICIPAL SERVICES</b>  |         |         |              |                    |                     |          |          |
| <b>RECREATION AND CULTURE</b>  |         |         |              |                    |                     |          |          |
| <b>4000 Salaries &amp; Wages</b>   | 848     | 978     | 1,171        | 833                | 884                 | 51       | 6.1%     |
| <b>4038 Wages Vacation</b>   | 0       | 0       | 0            | 30                 | 30                  | 0        |          |
| <b>4300 Contracted Services</b>  | 623     | 2,359   | 694          | 726                | 726                 | 0        |          |
| <b>4306 Lab Services</b>   | 57      | 47      | 35           | 48                 | 48                  | 0        |          |
| <b>4340 Material &amp; Supplies</b>  | 185     | 2,959   | 940          | 644                | 644                 | 0        |          |
| <b>4371 Natural Gas</b>  | 1,663   | 1,398   | 1,148        | 1,022              | 1,022               | 0        |          |
| <b>4373 Hydro</b>  | 765     | 951     | 687          | 722                | 722                 | 0        |          |
| <b>4500 Employee Benefits</b>  | 93      | 198     | 239          | 102                | 108                 | 6        | 5.9%     |
| <b>5280 Rental Income</b>  | 0       | (1,097) | (695)        | (1,454)            | (1,454)             | 0        |          |

**Arran-Elderslie**

**Budget Review**

For period ending December 31, 2025

| 2025 Operating Budget (Final - this version included in January 13, 2025 by-law) |          |          | Year-to-date | 2024               | 2025                |          |          |
|--|----------|----------|--------------|--------------------|---------------------|----------|----------|
|  | 2022     | 2023     | 2024         | 6 Council Approved | 5.1 Council Draft 3 | \$       | %        |
|  | Actuals  | Actuals  | Actuals      | 2024 Total Budget  | 2025 Total Budget   | Variance | Variance |
| <b>Total RECREATION AND CULTURE</b>  | 4,234    | 7,793    | 4,219        | 2,673              | 2,730               | 57       | 2.1%     |
| <b>Total MUNICIPAL SERVICES</b>  | 4,234    | 7,793    | 4,219        | 2,673              | 2,730               | 57       | 2.1%     |
| <b>Total 01-5411 Rec/Cult-Facilities-CC Arran/Arkwright</b>                      | 4,234    | 7,793    | 4,219        | 2,673              | 2,730               | 57       | 2.1%     |
| <b>01-5412 Rec/Cult-Facilities-Chesley Comm Ctr</b>                              |          |          |              |                    |                     |          |          |
| <b>MUNICIPAL SERVICES</b>  |          |          |              |                    |                     |          |          |
| <b>RECREATION AND CULTURE</b>  |          |          |              |                    |                     |          |          |
| <b>0000</b>  | 0        | 0        | 0            | 1                  | 0                   | (1)      | (100.0%) |
| <b>4000 Salaries &amp; Wages</b>   | 95,151   | 98,305   | 96,260       | 140,390            | 150,534             | 10,144   | 7.2%     |
| <b>4004 Wages Student</b>  | 0        | 2,397    | 2,567        | 3,057              | 3,149               | 92       | 3.0%     |
| <b>4006 Wages on Call</b>  | 625      | 750      | 875          | 1,962              | 1,985               | 23       | 1.2%     |
| <b>4034 Wages Overtime</b>   | 0        | 0        | 0            | 500                | 506                 | 6        | 1.2%     |
| <b>4038 Wages Vacation</b>   | 10,935   | 12,179   | 12,494       | 1,385              | 1,400               | 15       | 1.1%     |
| <b>4040 Wages Stats</b>  | 8,253    | 7,494    | 8,873        | 0                  | 0                   | 0        | #DIV/0!  |
| <b>4042 Wages Sick Pay</b>   | 6,469    | 4,521    | 3,097        | 0                  | 0                   | 0        | #DIV/0!  |
| <b>4300 Contracted Services</b>  | 14,923   | 13,928   | 7,325        | 15,785             | 15,785              | 0        |          |
| <b>4304 Insurance</b>  | 13,929   | 16,143   | 18,312       | 17,857             | 17,857              | 0        |          |
| <b>4320 Bldg Mtce</b>  | 9,469    | 6,654    | 6,312        | 8,360              | 8,360               | 0        |          |
| <b>4321 Equip Mtce</b>   | 4,823    | 5,170    | 10,239       | 6,360              | 6,360               | 0        |          |
| <b>4324 Mat'l Ice Plant</b>  | 13,218   | 17,954   | 20,455       | 15,285             | 15,285              | 0        |          |
| <b>4340 Material &amp; Supplies</b>  | 5,540    | 6,068    | 8,351        | 9,834              | 9,834               | 0        |          |
| <b>4359 Other Fees &amp; Licences</b>  | 0        | 202      | 440          | 0                  | 0                   | 0        | #DIV/0!  |
| <b>4371 Natural Gas</b>  | 2,806    | 8,942    | 8,508        | 12,000             | 12,000              | 0        |          |
| <b>4372 Propane</b>  | 30,423   | 13,549   | 2,694        | 15,000             | 15,000              | 0        |          |
| <b>4373 Hydro</b>  | 61,894   | 81,218   | 63,311       | 80,000             | 80,000              | 0        |          |
| <b>4374 Water &amp; Sewer</b>  | 10,084   | 7,092    | 2,458        | 11,807             | 11,807              | 0        |          |
| <b>4376 Property Taxes</b>   | 475      | 966      | 1,290        | 509                | 509                 | 0        |          |
| <b>4381 Equip Rental</b>   | 0        | 0        | 0            | 292                | 0                   | (292)    | (100.0%) |
| <b>4390 Telephone</b>  | 1,150    | 1,205    | 962          | 1,557              | 1,557               | 0        |          |
| <b>4500 Employee Benefits</b>  | 35,480   | 38,102   | 36,057       | 40,252             | 41,215              | 963      | 2.4%     |
| <b>4551 Training</b>   | 0        | 0        | 122          | 0                  | 0                   | 0        | #DIV/0!  |
| <b>5227 Admissions</b>   | (975)    | (2,989)  | (240)        | (1,000)            | (1,000)             | 0        |          |
| <b>5228 Curling</b>  | (24,585) | (27,162) | (24,292)     | (33,891)           | (33,891)            | 0        |          |

## Arran-Elderslie

## Budget Review

For period ending December 31, 2025

| 2025 Operating Budget (Final - this version included in January 13, 2025 by-law) |           |           | Year-to-date | 2024               | 2025                |          |          |
|--|-----------|-----------|--------------|--------------------|---------------------|----------|----------|
|  | 2022      | 2023      | 2024         | 6 Council Approved | 5.1 Council Draft 3 | \$       | %        |
|  | Actuals   | Actuals   | Actuals      | 2024 Total Budget  | 2025 Total Budget   | Variance | Variance |
| <b>5280 Rental Income</b>  | (17,947)  | (21,357)  | (15,745)     | (20,579)           | (20,579)            | 0        |          |
| <b>5284 Ice Rental</b>   | (103,436) | (122,887) | (59,333)     | (105,020)          | (105,020)           | 0        |          |
| <b>5285 Floor Rental</b>   | (4,244)   | (12,556)  | (10,857)     | (10,198)           | (10,198)            | 0        |          |
| <b>5286 Concession Rental</b>  | 0         | (100)     | (50)         | 0                  | 0                   | 0        | #DIV/0!  |
| <b>5290 Misc Charges</b>   | (1,843)   | (482)     | (4,602)      | (525)              | (525)               | 0        |          |
| <b>5291 Ad Revenue</b>   | (5,562)   | (4,647)   | (5,944)      | (4,687)            | (4,687)             | 0        |          |
| <b>5660 Donations</b>  | 0         | (325)     | 0            | 0                  | 0                   | 0        | #DIV/0!  |
| <b>9030 Transfer to Reserve</b>  | 38,850    | 60,525    | 2,436        | 0                  | 0                   | 0        | #DIV/0!  |
| <b>Total RECREATION AND CULTURE</b>  | 205,905   | 210,859   | 192,375      | 206,293            | 217,243             | 10,950   | 5.3%     |
| <b>Total MUNICIPAL SERVICES</b>  | 205,905   | 210,859   | 192,375      | 206,293            | 217,243             | 10,950   | 5.3%     |
| <b>Total 01-5412 Rec/Cult-Facilities-Chesley Comm Ctr</b>                        | 205,905   | 210,859   | 192,375      | 206,293            | 217,243             | 10,950   | 5.3%     |
| <b>01-5414 Rec/Cult-Facilities-Paisley Comm Ctr</b>                              |           |           |              |                    |                     |          |          |
| <b>MUNICIPAL SERVICES</b>  |           |           |              |                    |                     |          |          |
| <b>RECREATION AND CULTURE</b>  |           |           |              |                    |                     |          |          |
| <b>0000</b>  | 0         | 0         | 0            | 1                  | 0                   | (1)      | (100.0%) |
| <b>4000 Salaries &amp; Wages</b>   | 80,914    | 96,350    | 80,919       | 126,968            | 114,505             | (12,463) | (9.8%)   |
| <b>4004 Wages Student</b>  | 4,547     | 1,337     | 356          | 0                  | 0                   | 0        | #DIV/0!  |
| <b>4006 Wages on Call</b>  | 1,125     | 500       | 500          | 1,961              | 1,985               | 24       | 1.2%     |
| <b>4034 Wages Overtime</b>   | 0         | 0         | 0            | 874                | 884                 | 10       | 1.1%     |
| <b>4038 Wages Vacation</b>   | 11,857    | 7,605     | 10,681       | 1,059              | 1,487               | 428      | 40.4%    |
| <b>4040 Wages Stats</b>  | 7,209     | 7,269     | 9,501        | 0                  | 0                   | 0        | #DIV/0!  |
| <b>4042 Wages Sick Pay</b>   | 12,735    | 3,635     | 4,799        | 0                  | 0                   | 0        | #DIV/0!  |
| <b>4300 Contracted Services</b>  | 11,666    | 5,919     | 6,510        | 9,473              | 9,473               | 0        |          |
| <b>4303 Legal Services</b>   | 64        | 0         | 0            | 0                  | 0                   | 0        | #DIV/0!  |
| <b>4304 Insurance</b>  | 13,902    | 16,112    | 18,277       | 17,823             | 17,823              | 0        |          |
| <b>4320 Bldg Mtce</b>  | 5,711     | 3,562     | 1,235        | 6,360              | 6,360               | 0        |          |
| <b>4321 Equip Mtce</b>   | 3,870     | 8,320     | 2,699        | 6,360              | 6,360               | 0        |          |
| <b>4324 Mat'l Ice Plant</b>  | 16,288    | 20,871    | 11,426       | 14,912             | 14,912              | 0        |          |
| <b>4340 Material &amp; Supplies</b>  | 3,553     | 5,215     | 5,556        | 8,882              | 8,882               | 0        |          |
| <b>4359 Other Fees &amp; Licences</b>  | 0         | 202       | 200          | 0                  | 0                   | 0        | #DIV/0!  |
| <b>4372 Propane</b>  | 22,623    | 22,075    | 12,161       | 27,218             | 27,218              | 0        |          |
| <b>4373 Hydro</b>  | 37,958    | 53,472    | 37,170       | 50,000             | 50,000              | 0        |          |

**Arran-Elderslie**

**Budget Review**

For period ending December 31, 2025

| 2025 Operating Budget (Final - this version included in January 13, 2025 by-law) |          |           | Year-to-date | 2024               | 2025                |          |          |
|--|----------|-----------|--------------|--------------------|---------------------|----------|----------|
|  | 2022     | 2023      | 2024         | 6 Council Approved | 5.1 Council Draft 3 | \$       | %        |
|  | Actuals  | Actuals   | Actuals      | 2024 Total Budget  | 2025 Total Budget   | Variance | Variance |
| <b>4374 Water &amp; Sewer</b>  | 12,609   | 3,819     | 8,027        | 8,578              | 8,578               | 0        |          |
| <b>4376 Property Taxes</b>   | 285      | 323       | 248          | 307                | 307                 | 0        |          |
| <b>4381 Equip Rental</b>   | 0        | 0         | 240          | 292                | 292                 | 0        |          |
| <b>4390 Telephone</b>  | 1,181    | 1,295     | 1,233        | 1,734              | 1,734               | 0        |          |
| <b>4500 Employee Benefits</b>  | 41,113   | 40,048    | 36,071       | 40,063             | 30,140              | (9,923)  | (24.8%)  |
| <b>4551 Training</b>   | 0        | 1,399     | 0            | 0                  | 0                   | 0        | #DIV/0!  |
| <b>5227 Admissions</b>   | 0        | (4,365)   | (841)        | (1,570)            | (1,570)             | 0        |          |
| <b>5228 Curling</b>  | (22,240) | (18,140)  | (13,063)     | (17,162)           | (17,162)            | 0        |          |
| <b>5280 Rental Income</b>  | (2,204)  | (1,088)   | (991)        | (4,635)            | (16,316)            | (11,681) | 252.0%   |
| <b>5284 Ice Rental</b>   | (75,141) | (114,198) | (50,618)     | (90,774)           | (94,774)            | (4,000)  | 4.4%     |
| <b>5285 Floor Rental</b>   | (558)    | 0         | 0            | (1,185)            | (1,185)             | 0        |          |
| <b>5286 Concession Rental</b>  | 0        | 232       | 0            | 0                  | 0                   | 0        | #DIV/0!  |
| <b>5290 Misc Charges</b>   | 0        | (408)     | (957)        | (510)              | (510)               | 0        |          |
| <b>5291 Ad Revenue</b>   | (1,979)  | (1,624)   | (3,987)      | (1,650)            | (1,650)             | 0        |          |
| <b>9030 Transfer to Reserve</b>  | 18,291   | 34,653    | 0            | 0                  | 0                   | 0        | #DIV/0!  |
| <b>9230 Transfer from Reserve</b>  | (8,773)  | 2,214     | 2,214        | 0                  | 0                   | 0        | #DIV/0!  |
| <b>Total RECREATION AND CULTURE</b>  | 196,606  | 196,604   | 179,566      | 205,379            | 167,773             | (37,606) | (18.3%)  |
| <b>Total MUNICIPAL SERVICES</b>  | 196,606  | 196,604   | 179,566      | 205,379            | 167,773             | (37,606) | (18.3%)  |
| <b>Total 01-5414 Rec/Cult-Facilities-Paisley Comm Ctr</b>                        | 196,606  | 196,604   | 179,566      | 205,379            | 167,773             | (37,606) | (18.3%)  |
| <b>01-5416 Rec/Cult-Facilities-Tara Comm Ctr</b>                                 |          |           |              |                    |                     |          |          |
| <b>MUNICIPAL SERVICES</b>  |          |           |              |                    |                     |          |          |
| <b>RECREATION AND CULTURE</b>  |          |           |              |                    |                     |          |          |
| <b>0000</b>  | 0        | 0         | 0            | 1                  | 0                   | (1)      | (100.0%) |
| <b>4000 Salaries &amp; Wages</b>   | 83,920   | 92,143    | 80,830       | 132,198            | 142,380             | 10,182   | 7.7%     |
| <b>4004 Wages Student</b>  | 4,052    | 2,907     | 3,121        | 3,057              | 3,149               | 92       | 3.0%     |
| <b>4006 Wages on Call</b>  | 250      | 500       | 250          | 1,961              | 1,985               | 24       | 1.2%     |
| <b>4034 Wages Overtime</b>   | 0        | 0         | 0            | 623                | 630                 | 7        | 1.1%     |
| <b>4038 Wages Vacation</b>   | 9,034    | 7,023     | 13,169       | 1,391              | 1,421               | 30       | 2.2%     |
| <b>4040 Wages Stats</b>  | 8,788    | 7,369     | 7,608        | 0                  | 0                   | 0        | #DIV/0!  |
| <b>4042 Wages Sick Pay</b>   | 4,419    | 3,558     | 2,196        | 0                  | 0                   | 0        | #DIV/0!  |
| <b>4300 Contracted Services</b>  | 6,319    | 2,939     | 3,185        | 6,973              | 6,973               | 0        |          |
| <b>4304 Insurance</b>  | 19,016   | 22,073    | 25,040       | 24,418             | 24,418              | 0        |          |

**Arran-Elderslie**

**Budget Review**

For period ending December 31, 2025

| 2025 Operating Budget (Final - this version included in January 13, 2025 by-law) |                |                | Year-to-date   | 2024               | 2025                |              |             |
|--|----------------|----------------|----------------|--------------------|---------------------|--------------|-------------|
|  | 2022           | 2023           | 2024           | 6 Council Approved | 5.1 Council Draft 3 | \$           | %           |
|  | Actuals        | Actuals        | Actuals        | 2024 Total Budget  | 2025 Total Budget   | Variance     | Variance    |
| 4320 Bldg Mtce   | 3,248          | 89             | 1,767          | 5,554              | 5,554               | 0            |             |
| 4321 Equip Mtce  | 797            | 1,124          | 370            | 6,360              | 6,360               | 0            |             |
| 4324 Mat'l Ice Plant   | 8,867          | 30,312         | 15,458         | 12,618             | 12,618              | 0            |             |
| 4340 Material & Supplies   | 4,567          | 2,655          | 3,311          | 7,448              | 7,448               | 0            |             |
| 4359 Other Fees & Licences   | 0              | 202            | 180            | 0                  | 0                   | 0            | #DIV/0!     |
| 4371 Natural Gas   | 8,254          | 7,712          | 6,187          | 8,862              | 8,862               | 0            |             |
| 4372 Propane   | 1,079          | 1,630          | 0              | 1,942              | 1,942               | 0            |             |
| 4373 Hydro   | 19,166         | 28,248         | 27,488         | 28,127             | 28,127              | 0            |             |
| 4374 Water & Sewer   | 6,550          | 4,550          | 10,164         | 6,712              | 6,712               | 0            |             |
| 4376 Property Taxes  | 380            | 1,024          | 1,234          | 409                | 409                 | 0            |             |
| 4381 Equip Rental  | 0              | 56             | 240            | 292                | 292                 | 0            |             |
| 4390 Telephone   | 1,842          | 1,959          | 1,530          | 1,797              | 1,797               | 0            |             |
| 4500 Employee Benefits   | 29,863         | 32,394         | 31,222         | 37,198             | 38,264              | 1,066        | 2.9%        |
| 4551 Training  | 0              | 0              | 0              | 0                  | 0                   | 0            | #DIV/0!     |
| 5227 Admissions  | 0              | (746)          | 0              | (1,020)            | (1,020)             | 0            |             |
| 5280 Rental Income   | (4,016)        | (8,221)        | (6,877)        | (8,142)            | (8,142)             | 0            |             |
| 5284 Ice Rental  | (79,178)       | (124,101)      | (62,819)       | (94,886)           | (100,886)           | (6,000)      | 6.3%        |
| 5285 Floor Rental  | (6,327)        | (9,977)        | (4,848)        | (6,695)            | (6,695)             | 0            |             |
| 5286 Concession Rental   | 0              | (100)          | 100            | 0                  | 0                   | 0            | #DIV/0!     |
| 5290 Misc Charges  | (342)          | (615)          | (187)          | (510)              | (510)               | 0            |             |
| 5291 Ad Revenue  | (3,166)        | (2,982)        | (3,915)        | (2,950)            | (2,950)             | 0            |             |
| 5401 Vending Machines  | (918)          | 0              | 0              | 0                  | 0                   | 0            | #DIV/0!     |
| 5660 Donations   | 0              | (325)          | 0              | 0                  | 0                   | 0            | #DIV/0!     |
| 9030 Transfer to Reserve   | 27,338         | 75,893         | 4,438          | 0                  | 0                   | 0            | #DIV/0!     |
| <b>Total RECREATION AND CULTURE</b>  | <b>153,802</b> | <b>179,293</b> | <b>160,442</b> | <b>173,738</b>     | <b>179,138</b>      | <b>5,400</b> | <b>3.1%</b> |
| <b>Total MUNICIPAL SERVICES</b>  | <b>153,802</b> | <b>179,293</b> | <b>160,442</b> | <b>173,738</b>     | <b>179,138</b>      | <b>5,400</b> | <b>3.1%</b> |
| <b>Total 01-5416 Rec/Cult-Facilities-Tara Comm Ctr</b>                           | <b>153,802</b> | <b>179,293</b> | <b>160,442</b> | <b>173,738</b>     | <b>179,138</b>      | <b>5,400</b> | <b>3.1%</b> |
| 01-5512 Rec/Cult-Facilities-Chesley Pool   |                |                |                |                    |                     |              |             |
| <b>MUNICIPAL SERVICES</b>  |                |                |                |                    |                     |              |             |
| <b>RECREATION AND CULTURE</b>  |                |                |                |                    |                     |              |             |
| 4000 Salaries & Wages  | 230            | 43,377         | 54,281         | 0                  | 0                   | 0            | #DIV/0!     |
| 4004 Wages Student   | 28,908         | 119            | 1,875          | 29,772             | 30,665              | 893          | 3.0%        |



**Arran-Elderslie**

**Budget Review**

For period ending December 31, 2025

| 2025 Operating Budget (Final - this version included in January 13, 2025 by-law) | Year-to-date |          |          | 2024               | 2025                |          |          |
|--|--------------|----------|----------|--------------------|---------------------|----------|----------|
|  | 2022         | 2023     | 2024     | 6 Council Approved | 5.1 Council Draft 3 | \$       | %        |
|  | Actuals      | Actuals  | Actuals  | 2024 Total Budget  | 2025 Total Budget   | Variance | Variance |
| <b>4038 Wages Vacation</b>   | 0            | 0        | 0        | 1,191              | 1,227               | 36       | 3.0%     |
| <b>4300 Contracted Services</b>  | 402          | 3,171    | 246      | 2,293              | 2,293               | 0        |          |
| <b>4340 Material &amp; Supplies</b>  | 4,544        | 3,690    | 4,703    | 4,476              | 4,476               | 0        |          |
| <b>4372 Propane</b>  | 2,310        | 2,350    | 1,847    | 2,120              | 2,120               | 0        |          |
| <b>4373 Hydro</b>  | 2,574        | 2,827    | 1,085    | 2,817              | 2,817               | 0        |          |
| <b>4374 Water &amp; Sewer</b>  | 0            | 0        | 0        | 2,868              | 2,868               | 0        |          |
| <b>4390 Telephone</b>  | 429          | 466      | 368      | 384                | 384                 | 0        |          |
| <b>4500 Employee Benefits</b>  | 3,231        | 4,940    | 5,584    | 3,646              | 3,784               | 138      | 3.8%     |
| <b>5225 Lessons</b>  | 0            | (12,629) | (9,669)  | (12,882)           | (14,682)            | (1,800)  | 14.0%    |
| <b>5226 Season Pass</b>  | (2,554)      | (1,121)  | (1,136)  | (2,250)            | (2,250)             | 0        |          |
| <b>5227 Admissions</b>   | (11,581)     | (2,220)  | (2,725)  | (2,400)            | (2,400)             | 0        |          |
| <b>5280 Rental Income</b>  | (569)        | (669)    | (776)    | (500)              | (500)               | 0        |          |
| <b>5600 Grants - Federal</b>   | (2,100)      | 0        | (2,319)  | 0                  | 0                   | 0        | #DIV/0!  |
| <b>5680 Grants Other</b>   | 0            | 0        | 0        | (3,000)            | (3,000)             | 0        |          |
| <b>9030 Transfer to Reserve</b>  | 27,641       | (17,223) | 0        | 0                  | 0                   | 0        | #DIV/0!  |
| <b>Total RECREATION AND CULTURE</b>  | 53,465       | 27,078   | 53,364   | 28,535             | 27,802              | (733)    | (2.6%)   |
| <b>Total MUNICIPAL SERVICES</b>  | 53,465       | 27,078   | 53,364   | 28,535             | 27,802              | (733)    | (2.6%)   |
| <b>Total 01-5512 Rec/Cult-Facilities-Chesley Pool</b>                            | 53,465       | 27,078   | 53,364   | 28,535             | 27,802              | (733)    | (2.6%)   |
| <b>01-5516 Rec/Cult-Facilities-Tara Pool</b>                                     |              |          |          |                    |                     |          |          |
| <b>MUNICIPAL SERVICES</b>  |              |          |          |                    |                     |          |          |
| <b>RECREATION AND CULTURE</b>  |              |          |          |                    |                     |          |          |
| <b>4000 Salaries &amp; Wages</b>   | 113          | 36,533   | 20,899   | 0                  | 0                   | 0        | #DIV/0!  |
| <b>4004 Wages Student</b>  | 43,192       | 385      | 5,217    | 44,330             | 45,660              | 1,330    | 3.0%     |
| <b>4038 Wages Vacation</b>   | 0            | 0        | 0        | 1,773              | 1,826               | 53       | 3.0%     |
| <b>4300 Contracted Services</b>  | 12,955       | 417      | 642      | 2,184              | 2,184               | 0        |          |
| <b>4340 Material &amp; Supplies</b>  | 9,399        | 5,369    | 6,340    | 5,459              | 5,459               | 0        |          |
| <b>4371 Natural Gas</b>  | 1,735        | 1,628    | 195      | 1,754              | 1,754               | 0        |          |
| <b>4373 Hydro</b>  | 0            | 0        | 714      | 2,856              | 2,856               | 0        |          |
| <b>4374 Water &amp; Sewer</b>  | 5,336        | 166      | 0        | 2,249              | 2,249               | 0        |          |
| <b>4390 Telephone</b>  | 841          | 992      | 803      | 832                | 832                 | 0        |          |
| <b>4500 Employee Benefits</b>  | 5,444        | 4,277    | 3,007    | 5,497              | 5,701               | 204      | 3.7%     |
| <b>5225 Lessons</b>  | (246)        | (17,122) | (12,754) | (17,300)           | (17,300)            | 0        |          |

**Arran-Elderslie**

**Budget Review**

For period ending December 31, 2025

| 2025 Operating Budget (Final - this version included in January 13, 2025 by-law) | Year-to-date |          |          | 2024               | 2025                |          |          |
|--|--------------|----------|----------|--------------------|---------------------|----------|----------|
|  | 2022         | 2023     | 2024     | 6 Council Approved | 5.1 Council Draft 3 | \$       | %        |
|  | Actuals      | Actuals  | Actuals  | 2024 Total Budget  | 2025 Total Budget   | Variance | Variance |
| <b>5226 Season Pass</b>  | (2,597)      | (3,666)  | (981)    | (3,050)            | (3,050)             | 0        |          |
| <b>5227 Admissions</b>   | (16,744)     | (1,918)  | (2,565)  | (1,938)            | (1,938)             | 0        |          |
| <b>5280 Rental Income</b>  | (406)        | (177)    | (172)    | (357)              | (357)               | 0        |          |
| <b>5600 Grants - Federal</b>   | (2,100)      | 0        | 0        | 0                  | 0                   | 0        | #DIV/0!  |
| <b>5660 Donations</b>  | (5,253)      | 0        | 0        | 0                  | 0                   | 0        | #DIV/0!  |
| <b>5680 Grants Other</b>   | 0            | 0        | 0        | (3,000)            | (3,000)             | 0        |          |
| <b>9230 Transfer from Reserve</b>  | (603)        | 13,240   | 0        | 0                  | 0                   | 0        | #DIV/0!  |
| <b>Total RECREATION AND CULTURE</b>  | 51,066       | 40,124   | 21,345   | 41,289             | 42,876              | 1,587    | 3.8%     |
| <b>Total MUNICIPAL SERVICES</b>  | 51,066       | 40,124   | 21,345   | 41,289             | 42,876              | 1,587    | 3.8%     |
| <b>Total 01-5516 Rec/Cult-Facilities-Tara Pool</b>                               | 51,066       | 40,124   | 21,345   | 41,289             | 42,876              | 1,587    | 3.8%     |
| <b>01-5612 Rec/Cult-Facilities-Chesley Trailer Park</b>                          |              |          |          |                    |                     |          |          |
| <b>MUNICIPAL SERVICES</b>  |              |          |          |                    |                     |          |          |
| <b>RECREATION AND CULTURE</b>  |              |          |          |                    |                     |          |          |
| <b>4000 Salaries &amp; Wages</b>   | 2,051        | 1,689    | 5,604    | 2,758              | 2,884               | 126      | 4.6%     |
| <b>4038 Wages Vacation</b>   | 0            | 0        | 0        | 30                 | 31                  | 1        | 3.3%     |
| <b>4300 Contracted Services</b>  | 2,068        | 1,379    | 915      | 7,184              | 2,184               | (5,000)  | (69.6%)  |
| <b>4340 Material &amp; Supplies</b>  | 253          | 822      | 348      | 1,092              | 1,092               | 0        |          |
| <b>4373 Hydro</b>  | 8,827        | 9,340    | 3,634    | 9,688              | 9,688               | 0        |          |
| <b>4374 Water &amp; Sewer</b>  | 0            | 0        | 0        | 6,185              | 6,185               | 0        |          |
| <b>4390 Telephone</b>  | 990          | 289      | 222      | 404                | 404                 | 0        |          |
| <b>4500 Employee Benefits</b>  | 896          | 787      | 2,121    | 759                | 765                 | 6        | 0.8%     |
| <b>4603 Write Off</b>  | 0            | 3,545    | 0        | 0                  | 0                   | 0        | #DIV/0!  |
| <b>5280 Rental Income</b>  | (39,447)     | (40,732) | (40,753) | (41,070)           | (41,070)            | 0        |          |
| <b>9030 Transfer to Reserve</b>  | 24,360       | 22,881   | 18,867   | 18,867             | 17,970              | (897)    | (4.8%)   |
| <b>Total RECREATION AND CULTURE</b>  | (2)          | 0        | (9,042)  | 5,897              | 133                 | (5,764)  | (97.7%)  |
| <b>Total MUNICIPAL SERVICES</b>  | (2)          | 0        | (9,042)  | 5,897              | 133                 | (5,764)  | (97.7%)  |
| <b>Total 01-5612 Rec/Cult-Facilities-Chesley Trailer Park</b>                    | (2)          | 0        | (9,042)  | 5,897              | 133                 | (5,764)  | (97.7%)  |
| <b>01-5712 Rec/Cult-Facilities-Lease-Chesley Town Hall</b>                       |              |          |          |                    |                     |          |          |
| <b>MUNICIPAL SERVICES</b>  |              |          |          |                    |                     |          |          |
| <b>RECREATION AND CULTURE</b>  |              |          |          |                    |                     |          |          |
| <b>4000 Salaries &amp; Wages</b>   | 3,882        | 3,397    | 2,711    | 4,186              | 4,410               | 224      | 5.4%     |
| <b>4038 Wages Vacation</b>   | 0            | 0        | 0        | 83                 | 84                  | 1        | 1.2%     |

**Arran-Elderslie**

**Budget Review**

For period ending December 31, 2025

| 2025 Operating Budget (Final - this version included in January 13, 2025 by-law) |          |          | Year-to-date | 2024               | 2025                |          |          |
|--|----------|----------|--------------|--------------------|---------------------|----------|----------|
|  | 2022     | 2023     | 2024         | 6 Council Approved | 5.1 Council Draft 3 | \$       | %        |
|  | Actuals  | Actuals  | Actuals      | 2024 Total Budget  | 2025 Total Budget   | Variance | Variance |
| <b>4300 Contracted Services</b>  | 1,562    | 3,977    | 384          | 1,092              | 1,092               | 0        |          |
| <b>4340 Material &amp; Supplies</b>  | 1,441    | 304      | 180          | 1,803              | 1,803               | 0        |          |
| <b>4371 Natural Gas</b>  | 0        | 1,614    | 6,388        | 14,753             | 14,753              | 0        |          |
| <b>4372 Propane</b>  | 13,018   | 8,240    | 0            | 0                  | 0                   | 0        | #DIV/0!  |
| <b>4373 Hydro</b>  | 5,404    | 6,369    | 5,084        | 6,110              | 6,110               | 0        |          |
| <b>4374 Water &amp; Sewer</b>  | 2,784    | 536      | 904          | 2,010              | 2,010               | 0        |          |
| <b>4376 Property Taxes</b>   | 285      | 551      | 579          | 313                | 313                 | 0        |          |
| <b>4500 Employee Benefits</b>  | 1,096    | 474      | 559          | 913                | 936                 | 23       | 2.5%     |
| <b>5280 Rental Income</b>  | (2,160)  | (2,305)  | (1,506)      | (2,197)            | (2,197)             | 0        |          |
| <b>Total RECREATION AND CULTURE</b>  | 27,312   | 23,157   | 15,283       | 29,066             | 29,314              | 248      | 0.9%     |
| <b>Total MUNICIPAL SERVICES</b>  | 27,312   | 23,157   | 15,283       | 29,066             | 29,314              | 248      | 0.9%     |
| <b>Total 01-5712 Rec/Cult-Facilities-Lease-Chesley Town Hall</b>                 | 27,312   | 23,157   | 15,283       | 29,066             | 29,314              | 248      | 0.9%     |
| <b>01-5714 Rec/Cult-Facilities-Lease-Paisley Legion</b>                          |          |          |              |                    |                     |          |          |
| <b>MUNICIPAL SERVICES</b>  |          |          |              |                    |                     |          |          |
| <b>RECREATION AND CULTURE</b>  |          |          |              |                    |                     |          |          |
| <b>4300 Contracted Services</b>  | 0        | 1,580    | 921          | 1,620              | 1,620               | 0        |          |
| <b>4340 Material &amp; Supplies</b>  | 7,194    | 225      | 12,180       | 6,551              | 8,051               | 1,500    | 22.9%    |
| <b>Total RECREATION AND CULTURE</b>  | 7,194    | 1,805    | 13,101       | 8,171              | 9,671               | 1,500    | 18.4%    |
| <b>Total MUNICIPAL SERVICES</b>  | 7,194    | 1,805    | 13,101       | 8,171              | 9,671               | 1,500    | 18.4%    |
| <b>Total 01-5714 Rec/Cult-Facilities-Lease-Paisley Legion</b>                    | 7,194    | 1,805    | 13,101       | 8,171              | 9,671               | 1,500    | 18.4%    |
| <b>01-5715 Rec/Cult-Facilities-Lease-Paisley LCBO</b>                            |          |          |              |                    |                     |          |          |
| <b>MUNICIPAL SERVICES</b>  |          |          |              |                    |                     |          |          |
| <b>RECREATION AND CULTURE</b>  |          |          |              |                    |                     |          |          |
| <b>4000 Salaries &amp; Wages</b>   | 587      | 793      | 807          | 415                | 486                 | 71       | 17.1%    |
| <b>4038 Wages Vacation</b>   | 0        | 0        | 0            | 15                 | 15                  | 0        |          |
| <b>4300 Contracted Services</b>  | 0        | 0        | 315          | 0                  | 0                   | 0        | #DIV/0!  |
| <b>4340 Material &amp; Supplies</b>  | 1,118    | 163      | 370          | 754                | 754                 | 0        |          |
| <b>4373 Hydro</b>  | 7,046    | 9,430    | 6,695        | 10,948             | 10,948              | 0        |          |
| <b>4374 Water &amp; Sewer</b>  | 3,090    | 1,720    | 596          | 2,025              | 2,025               | 0        |          |
| <b>4500 Employee Benefits</b>  | 66       | 97       | 101          | 51                 | 60                  | 9        | 17.6%    |
| <b>5289 Misc Lease</b>   | (12,623) | (12,623) | (11,571)     | (13,388)           | (12,623)            | 765      | (5.7%)   |
| <b>5908 Refund</b>   | (5,646)  | (7,868)  | (4,063)      | (9,661)            | (9,661)             | 0        |          |

## Arran-Elderslie

## Budget Review

For period ending December 31, 2025

| 2025 Operating Budget (Final - this version included in January 13, 2025 by-law) |          |          | Year-to-date | 2024               | 2025                |          |          |
|--|----------|----------|--------------|--------------------|---------------------|----------|----------|
|  | 2022     | 2023     | 2024         | 6 Council Approved | 5.1 Council Draft 3 | \$       | %        |
|  | Actuals  | Actuals  | Actuals      | 2024 Total Budget  | 2025 Total Budget   | Variance | Variance |
| 9030 Transfer to Reserve   | 0        | 8,287    | 8,863        | 8,863              | 8,863               | 0        |          |
| <b>Total RECREATION AND CULTURE</b>  | (6,362)  | (1)      | 2,113        | 22                 | 867                 | 845      | 3,840.9% |
| <b>Total MUNICIPAL SERVICES</b>  | (6,362)  | (1)      | 2,113        | 22                 | 867                 | 845      | 3,840.9% |
| <b>Total 01-5715 Rec/Cult-Facilities-Lease-Paisley LCBO</b>                      | (6,362)  | (1)      | 2,113        | 22                 | 867                 | 845      | 3,840.9% |
| <b>01-5812 Rec/Cult-Libraries-Chesley</b>  |          |          |              |                    |                     |          |          |
| <b>MUNICIPAL SERVICES</b>  |          |          |              |                    |                     |          |          |
| <b>RECREATION AND CULTURE</b>  |          |          |              |                    |                     |          |          |
| 4000 Salaries & Wages  | 7,786    | 11,854   | 12,095       | 8,616              | 9,112               | 496      | 5.8%     |
| 4038 Wages Vacation  | 0        | 0        | 0            | 241                | 244                 | 3        | 1.2%     |
| 4300 Contracted Services   | 2,055    | 4,115    | 2,880        | 1,159              | 1,194               | 35       | 3.0%     |
| 4304 Insurance   | 1,470    | 1,724    | 1,956        | 1,907              | 1,964               | 57       | 3.0%     |
| 4340 Material & Supplies   | 437      | 1,202    | 910          | 1,738              | 1,790               | 52       | 3.0%     |
| 4373 Hydro   | 5,122    | 5,779    | 4,002        | 6,093              | 6,276               | 183      | 3.0%     |
| 4374 Water & Sewer   | 0        | 0        | 0            | 1,312              | 1,351               | 39       | 3.0%     |
| 4381 Equip Rental  | 0        | 0        | 0            | 0                  | 0                   | 0        | #DIV/0!  |
| 4500 Employee Benefits   | 1,621    | 2,096    | 2,280        | 1,479              | 1,538               | 59       | 4.0%     |
| 5280 Rental Income   | (24,270) | (24,750) | (18,945)     | (24,737)           | (25,232)            | (495)    | 2.0%     |
| <b>Total RECREATION AND CULTURE</b>  | (5,779)  | 2,020    | 5,178        | (2,192)            | (1,763)             | 429      | (19.6%)  |
| <b>Total MUNICIPAL SERVICES</b>  | (5,779)  | 2,020    | 5,178        | (2,192)            | (1,763)             | 429      | (19.6%)  |
| <b>Total 01-5812 Rec/Cult-Libraries-Chesley</b>                                  | (5,779)  | 2,020    | 5,178        | (2,192)            | (1,763)             | 429      | (19.6%)  |
| <b>01-5814 Rec/Cult-Libraries-Paisley</b>  |          |          |              |                    |                     |          |          |
| <b>MUNICIPAL SERVICES</b>  |          |          |              |                    |                     |          |          |
| <b>RECREATION AND CULTURE</b>  |          |          |              |                    |                     |          |          |
| 4000 Salaries & Wages  | 2,225    | 4,316    | 5,344        | 2,490              | 2,916               | 426      | 17.1%    |
| 4038 Wages Vacation  | 0        | 0        | 0            | 90                 | 92                  | 2        | 2.2%     |
| 4300 Contracted Services   | 128      | 0        | 0            | 290                | 299                 | 9        | 3.1%     |
| 4304 Insurance   | 1,197    | 1,404    | 1,593        | 1,553              | 1,600               | 47       | 3.0%     |
| 4340 Material & Supplies   | 236      | 24       | 113          | 327                | 337                 | 10       | 3.1%     |
| 4373 Hydro   | 2,658    | 3,171    | 2,445        | 2,000              | 2,060               | 60       | 3.0%     |
| 4374 Water & Sewer   | 713      | 528      | 536          | 787                | 811                 | 24       | 3.0%     |
| 4376 Property Taxes  | 95       | 108      | 83           | 107                | 110                 | 3        | 2.8%     |
| 4500 Employee Benefits   | 233      | 527      | 665          | 304                | 362                 | 58       | 19.1%    |

**Arran-Elderslie**

**Budget Review**

For period ending December 31, 2025

| 2025 Operating Budget (Final - this version included in January 13, 2025 by-law) |         |         | Year-to-date | 2024               | 2025                |          |          |
|--|---------|---------|--------------|--------------------|---------------------|----------|----------|
|  | 2022    | 2023    | 2024         | 6 Council Approved | 5.1 Council Draft 3 | \$       | %        |
|  | Actuals | Actuals | Actuals      | 2024 Total Budget  | 2025 Total Budget   | Variance | Variance |
| <b>5280 Rental Income</b>  | (7,993) | (8,151) | (7,029)      | (10,031)           | 0                   | 10,031   | (100.0%) |
| <b>Total RECREATION AND CULTURE</b>  | (508)   | 1,927   | 3,750        | (2,083)            | 8,587               | 10,670   | (512.2%) |
| <b>Total MUNICIPAL SERVICES</b>  | (508)   | 1,927   | 3,750        | (2,083)            | 8,587               | 10,670   | (512.2%) |
| <b>Total 01-5814 Rec/Cult-Libraries-Paisley</b>                                  | (508)   | 1,927   | 3,750        | (2,083)            | 8,587               | 10,670   | (512.2%) |
| <b>01-5816 Rec/Cult-Libraries-Tara</b>   |         |         |              |                    |                     |          |          |
| <b>MUNICIPAL SERVICES</b>  |         |         |              |                    |                     |          |          |
| <b>RECREATION AND CULTURE</b>  |         |         |              |                    |                     |          |          |
| <b>4000 Salaries &amp; Wages</b>   | 4,072   | 5,493   | 4,120        | 4,380              | 4,629               | 249      | 5.7%     |
| <b>4038 Wages Vacation</b>   | 0       | 0       | 0            | 133                | 134                 | 1        | 0.8%     |
| <b>4300 Contracted Services</b>  | 129     | 675     | 170          | 185                | 191                 | 6        | 3.2%     |
| <b>4304 Insurance</b>  | 1,197   | 1,404   | 1,593        | 1,553              | 1,600               | 47       | 3.0%     |
| <b>4340 Material &amp; Supplies</b>  | 385     | 578     | 223          | 1,308              | 1,347               | 39       | 3.0%     |
| <b>4373 Hydro</b>  | 2,909   | 3,748   | 2,826        | 3,898              | 4,015               | 117      | 3.0%     |
| <b>4374 Water &amp; Sewer</b>  | 1,249   | 0       | 0            | 0                  | 0                   | 0        | #DIV/0!  |
| <b>4376 Property Taxes</b>   | 95      | 1,348   | 1,049        | 1,064              | 1,096               | 32       | 3.0%     |
| <b>4500 Employee Benefits</b>  | 511     | 1,261   | 851          | 646                | 678                 | 32       | 5.0%     |
| <b>5280 Rental Income</b>  | (8,090) | (8,250) | (6,315)      | (8,087)            | (8,249)             | (162)    | 2.0%     |
| <b>Total RECREATION AND CULTURE</b>  | 2,457   | 6,257   | 4,517        | 5,080              | 5,441               | 361      | 7.1%     |
| <b>Total MUNICIPAL SERVICES</b>  | 2,457   | 6,257   | 4,517        | 5,080              | 5,441               | 361      | 7.1%     |
| <b>Total 01-5816 Rec/Cult-Libraries-Tara</b>                                     | 2,457   | 6,257   | 4,517        | 5,080              | 5,441               | 361      | 7.1%     |
| <b>01-5914 Rec/Cult-Museum-Paisley</b>   |         |         |              |                    |                     |          |          |
| <b>MUNICIPAL SERVICES</b>  |         |         |              |                    |                     |          |          |
| <b>RECREATION AND CULTURE</b>  |         |         |              |                    |                     |          |          |
| <b>4000 Salaries &amp; Wages</b>   | 0       | 4,450   | 19,317       | 0                  | 0                   | 0        | #DIV/0!  |
| <b>4004 Wages Student</b>  | 4,335   | 1,276   | 0            | 4,550              | 4,686               | 136      | 3.0%     |
| <b>4038 Wages Vacation</b>   | 0       | 0       | 0            | 182                | 187                 | 5        | 2.7%     |
| <b>4300 Contracted Services</b>  | 1,577   | 130     | 4,345        | 1,448              | 1,491               | 43       | 3.0%     |
| <b>4304 Insurance</b>  | 1,278   | 1,500   | 1,701        | 1,659              | 1,709               | 50       | 3.0%     |
| <b>4340 Material &amp; Supplies</b>  | 670     | 1,643   | 2,167        | 1,315              | 1,354               | 39       | 3.0%     |
| <b>4373 Hydro</b>  | 2,431   | 2,558   | 2,285        | 2,997              | 3,087               | 90       | 3.0%     |
| <b>4374 Water &amp; Sewer</b>  | 771     | 519     | 515          | 895                | 922                 | 27       | 3.0%     |
| <b>4390 Telephone</b>  | 920     | 899     | 787          | 1,094              | 1,127               | 33       | 3.0%     |

**Arran-Elderslie**

**Budget Review**

For period ending December 31, 2025

| 2025 Operating Budget (Final - this version included in January 13, 2025 by-law) | Year-to-date |         |         | 2024               | 2025                |          |          |
|--|--------------|---------|---------|--------------------|---------------------|----------|----------|
|  | 2022         | 2023    | 2024    | 6 Council Approved | 5.1 Council Draft 3 | \$       | %        |
|  | Actuals      | Actuals | Actuals | 2024 Total Budget  | 2025 Total Budget   | Variance | Variance |
| <b>4500 Employee Benefits</b>  | 455          | 473     | 2,417   | 551                | 572                 | 21       | 3.8%     |
| <b>4680 Costs of Inventory Sold</b>  | 0            | 959     | 0       | 26                 | 26                  | 0        |          |
| <b>5221 Spec Events</b>  | (265)        | (4,979) | (2,288) | (2,550)            | (2,550)             | 0        |          |
| <b>5227 Admissions</b>   | (899)        | (951)   | (1,064) | (900)              | (900)               | 0        |          |
| <b>5403 Resale Materials</b>   | (108)        | (442)   | (444)   | (250)              | (250)               | 0        |          |
| <b>5600 Grants - Federal</b>   | (2,100)      | 0       | 0       | 0                  | 0                   | 0        | #DIV/0!  |
| <b>5660 Donations</b>  | (150)        | 0       | (1,395) | (100)              | (100)               | 0        |          |
| <b>5680 Grants Other</b>   | (5,000)      | 0       | 0       | (3,000)            | (3,000)             | 0        |          |
| <b>Total RECREATION AND CULTURE</b>  | 3,915        | 8,035   | 28,343  | 7,917              | 8,361               | 444      | 5.6%     |
| <b>Total MUNICIPAL SERVICES</b>  | 3,915        | 8,035   | 28,343  | 7,917              | 8,361               | 444      | 5.6%     |
| <b>Total 01-5914 Rec/Cult-Museum-Paisley</b>                                     | 3,915        | 8,035   | 28,343  | 7,917              | 8,361               | 444      | 5.6%     |
| <b>01-5915 Rec/Cult-Paisley Hose Tower</b>                                       |              |         |         |                    |                     |          |          |
| <b>MUNICIPAL SERVICES</b>  |              |         |         |                    |                     |          |          |
| <b>RECREATION AND CULTURE</b>  |              |         |         |                    |                     |          |          |
| <b>4340 Material &amp; Supplies</b>  | 0            | 2,156   | 0       | 0                  | 0                   | 0        | #DIV/0!  |
| <b>Total RECREATION AND CULTURE</b>  | 0            | 2,156   | 0       | 0                  | 0                   | 0        | #DIV/0!  |
| <b>Total MUNICIPAL SERVICES</b>  | 0            | 2,156   | 0       | 0                  | 0                   | 0        | #DIV/0!  |
| <b>Total 01-5915 Rec/Cult-Paisley Hose Tower</b>                                 | 0            | 2,156   | 0       | 0                  | 0                   | 0        | #DIV/0!  |
| <b>01-7010 Plan/Dev-Planning-Zoning</b>  |              |         |         |                    |                     |          |          |
| <b>MUNICIPAL SERVICES</b>  |              |         |         |                    |                     |          |          |
| <b>PLANNING AND DEVELOPMENT</b>  |              |         |         |                    |                     |          |          |
| <b>4300 Contracted Services</b>  | 0            | 0       | 9,883   | 36,200             | 71,236              | 35,036   | 96.8%    |
| <b>4303 Legal Services</b>   | 5,632        | 2,691   | 4,701   | 6,240              | 6,427               | 187      | 3.0%     |
| <b>5292 Admin Fees</b>   | 0            | (1,000) | (1,000) | (500)              | (500)               | 0        |          |
| <b>Total PLANNING AND DEVELOPMENT</b>  | 5,632        | 1,691   | 13,584  | 41,940             | 77,163              | 35,223   | 84.0%    |
| <b>Total MUNICIPAL SERVICES</b>  | 5,632        | 1,691   | 13,584  | 41,940             | 77,163              | 35,223   | 84.0%    |
| <b>Total 01-7010 Plan/Dev-Planning-Zoning</b>                                    | 5,632        | 1,691   | 13,584  | 41,940             | 77,163              | 35,223   | 84.0%    |
| <b>01-7210 Plan/Dev-Commercial/Industrial Dev</b>                                |              |         |         |                    |                     |          |          |
| <b>MUNICIPAL SERVICES</b>  |              |         |         |                    |                     |          |          |
| <b>PLANNING AND DEVELOPMENT</b>  |              |         |         |                    |                     |          |          |
| <b>4000 Salaries &amp; Wages</b>   | 0            | 0       | 69      | 0                  | 0                   | 0        | #DIV/0!  |
| <b>4500 Employee Benefits</b>  | 0            | 0       | 16      | 0                  | 0                   | 0        | #DIV/0!  |

**Arran-Elderslie**

**Budget Review**

For period ending December 31, 2025

| 2025 Operating Budget (Final - this version included in January 13, 2025 by-law) |         |         | Year-to-date | 2024               | 2025                |          |          |
|--|---------|---------|--------------|--------------------|---------------------|----------|----------|
|  | 2022    | 2023    | 2024         | 6 Council Approved | 5.1 Council Draft 3 | \$       | %        |
|  | Actuals | Actuals | Actuals      | 2024 Total Budget  | 2025 Total Budget   | Variance | Variance |
| <b>Total PLANNING AND DEVELOPMENT</b>  | 0       | 0       | 85           | 0                  | 0                   | 0        | #DIV/0!  |
| <b>Total MUNICIPAL SERVICES</b>  | 0       | 0       | 85           | 0                  | 0                   | 0        | #DIV/0!  |
| <b>Total 01-7210 Plan/Dev-Commercial/Industrial Dev</b>                          | 0       | 0       | 85           | 0                  | 0                   | 0        | #DIV/0!  |
| <b>01-7220 Plan/Dev-Comm/Ind-Downtown Decor</b>                                  |         |         |              |                    |                     |          |          |
| <b>MUNICIPAL SERVICES</b>  |         |         |              |                    |                     |          |          |
| <b>PLANNING AND DEVELOPMENT</b>  |         |         |              |                    |                     |          |          |
| <b>0000</b>  | 0       | 0       | 0            | 3                  | 0                   | (3)      | (100.0%) |
| <b>4000 Salaries &amp; Wages</b>   | 22,736  | 22,398  | 27,378       | 27,868             | 32,069              | 4,201    | 15.1%    |
| <b>4004 Wages Student</b>  | 3,138   | 3,071   | 5,353        | 3,239              | 3,337               | 98       | 3.0%     |
| <b>4034 Wages Overtime</b>   | 235     | 134     | 3,508        | 0                  | 0                   | 0        | #DIV/0!  |
| <b>4038 Wages Vacation</b>   | 0       | 0       | 0            | 199                | 205                 | 6        | 3.0%     |
| <b>4300 Contracted Services</b>  | 1,877   | 2,439   | 7,850        | 9,150              | 9,425               | 275      | 3.0%     |
| <b>4340 Material &amp; Supplies</b>  | 4,797   | 3,518   | 3,849        | 3,500              | 3,605               | 105      | 3.0%     |
| <b>4373 Hydro</b>  | 2,569   | 3,268   | 2,245        | 3,484              | 3,589               | 105      | 3.0%     |
| <b>4390 Telephone</b>  | 546     | 733     | 674          | 687                | 708                 | 21       | 3.1%     |
| <b>4500 Employee Benefits</b>  | 14,121  | 13,092  | 15,687       | 9,291              | 10,689              | 1,398    | 15.0%    |
| <b>4601 Strategic Initiatives</b>  | 0       | 0       | 0            | 0                  | 0                   | 0        | #DIV/0!  |
| <b>4615 DT Revitalization P.</b>   | 0       | 2,024   | 10,614       | 12,890             | 6,500               | (6,390)  | (49.6%)  |
| <b>4616 DT Revitalization C.</b>   | 0       | 2,035   | 2,498        | 6,500              | 6,500               | 0        |          |
| <b>4617 DT Revitalization T.</b>   | 0       | 3,977   | 0            | 6,500              | 6,500               | 0        |          |
| <b>4618 DT Revitalization A.</b>   | 0       | 0       | 11,318       | 3,500              | 3,500               | 0        |          |
| <b>5640 Grants - Other Govs</b>  | 0       | 0       | (6,425)      | 0                  | 0                   | 0        | #DIV/0!  |
| <b>5680 Grants Other</b>   | (2,500) | 0       | (3,000)      | 0                  | 0                   | 0        | #DIV/0!  |
| <b>Total PLANNING AND DEVELOPMENT</b>  | 47,519  | 56,689  | 81,549       | 86,811             | 86,627              | (184)    | (0.2%)   |
| <b>Total MUNICIPAL SERVICES</b>  | 47,519  | 56,689  | 81,549       | 86,811             | 86,627              | (184)    | (0.2%)   |
| <b>Total 01-7220 Plan/Dev-Comm/Ind-Downtown Decor</b>                            | 47,519  | 56,689  | 81,549       | 86,811             | 86,627              | (184)    | (0.2%)   |
| <b>01-7230 Plan/Dev-Comm/Ind- Gravel Pits</b>                                    |         |         |              |                    |                     |          |          |
| <b>MUNICIPAL SERVICES</b>  |         |         |              |                    |                     |          |          |
| <b>PLANNING AND DEVELOPMENT</b>  |         |         |              |                    |                     |          |          |
| <b>4000 Salaries &amp; Wages</b>   | 538     | 913     | 811          | 692                | 5                   | (687)    | (99.3%)  |
| <b>4300 Contracted Services</b>  | 6,146   | 2,925   | 3,474        | 6,240              | 6,427               | 187      | 3.0%     |
| <b>4340 Material &amp; Supplies</b>  | 0       | 0       | 103          | 2,080              | 2,142               | 62       | 3.0%     |

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**Budget Review**

For period ending December 31, 2025

| 2025 Operating Budget (Final - this version included in January 13, 2025 by-law) | Year-to-date |         |         | 2024               | 2025                |          |          |
|--|--------------|---------|---------|--------------------|---------------------|----------|----------|
|  | 2022         | 2023    | 2024    | 6 Council Approved | 5.1 Council Draft 3 | \$       | %        |
|  | Actuals      | Actuals | Actuals | 2024 Total Budget  | 2025 Total Budget   | Variance | Variance |
| <b>4360 Vehicle Licences</b>   | 0            | 0       | 0       | 0                  | 0                   | 0        | #DIV/0!  |
| <b>4500 Employee Benefits</b>  | 192          | 328     | 277     | 244                | 4                   | (240)    | (98.4%)  |
| <b>Total PLANNING AND DEVELOPMENT</b>  | 6,876        | 4,166   | 4,665   | 9,256              | 8,578               | (678)    | (7.3%)   |
| <b>Total MUNICIPAL SERVICES</b>  | 6,876        | 4,166   | 4,665   | 9,256              | 8,578               | (678)    | (7.3%)   |
| <b>Total 01-7230 Plan/Dev-Comm/Ind- Gravel Pits</b>                              | 6,876        | 4,166   | 4,665   | 9,256              | 8,578               | (678)    | (7.3%)   |
| <b>01-7300 Plan/Dev-Natural Gas Project</b>                                      |              |         |         |                    |                     |          |          |
| <b>MUNICIPAL SERVICES</b>  |              |         |         |                    |                     |          |          |
| <b>PLANNING AND DEVELOPMENT</b>  |              |         |         |                    |                     |          |          |
| <b>4300 Contracted Services</b>  | 0            | 0       | 0       | 0                  | 0                   | 0        | #DIV/0!  |
| <b>Total PLANNING AND DEVELOPMENT</b>  | 0            | 0       | 0       | 0                  | 0                   | 0        | #DIV/0!  |
| <b>Total MUNICIPAL SERVICES</b>  | 0            | 0       | 0       | 0                  | 0                   | 0        | #DIV/0!  |
| <b>Total 01-7300 Plan/Dev-Natural Gas Project</b>                                | 0            | 0       | 0       | 0                  | 0                   | 0        | #DIV/0!  |
| <b>01-7410 Plan/Dev-Economic Development</b>                                     |              |         |         |                    |                     |          |          |
| <b>MUNICIPAL SERVICES</b>  |              |         |         |                    |                     |          |          |
| <b>PLANNING AND DEVELOPMENT</b>  |              |         |         |                    |                     |          |          |
| <b>4000 Salaries &amp; Wages</b>   | 16,659       | 40,593  | 62,215  | 86,031             | 75,359              | (10,672) | (12.4%)  |
| <b>4004 Wages Student</b>  | 4,335        | 0       | 0       | 0                  | 0                   | 0        | #DIV/0!  |
| <b>4038 Wages Vacation</b>   | 0            | 0       | 281     | 0                  | 0                   | 0        | #DIV/0!  |
| <b>4040 Wages Stats</b>  | 0            | 0       | 844     | 0                  | 0                   | 0        | #DIV/0!  |
| <b>4042 Wages Sick Pay</b>   | 0            | 0       | 281     | 0                  | 0                   | 0        | #DIV/0!  |
| <b>4300 Contracted Services</b>  | 0            | 611     | 0       | 0                  | 0                   | 0        | #DIV/0!  |
| <b>4301 Advertising</b>  | 13,665       | 4,760   | 2,134   | 3,636              | 4,445               | 809      | 22.2%    |
| <b>4313 Software Licence</b>   | 7,416        | 8,142   | 11,569  | 8,748              | 1,442               | (7,306)  | (83.5%)  |
| <b>4340 Material &amp; Supplies</b>  | 0            | 454     | 2,129   | 7,345              | 7,855               | 510      | 6.9%     |
| <b>4341 Office Supplies</b>  | 0            | 50      | 0       | 0                  | 0                   | 0        | #DIV/0!  |
| <b>4358 Publications</b>   | 1,369        | 5,556   | 5,397   | 8,296              | 8,045               | (251)    | (3.0%)   |
| <b>4362 Meeting</b>  | 0            | 9       | 0       | 0                  | 0                   | 0        | #DIV/0!  |
| <b>4370 Fuel</b>   | 0            | 100     | 176     | 551                | 568                 | 17       | 3.1%     |
| <b>4380 Room Rental</b>  | 0            | 0       | 0       | 0                  | 0                   | 0        | #DIV/0!  |
| <b>4390 Telephone</b>  | 155          | 649     | 175     | 343                | 353                 | 10       | 2.9%     |
| <b>4500 Employee Benefits</b>  | 4,958        | 12,137  | 20,924  | 20,086             | 25,121              | 5,035    | 25.1%    |
| <b>4510 Clothing Allowance</b>   | 0            | 0       | 0       | 300                | 300                 | 0        |          |



## Arran-Elderslie

## Budget Review

For period ending December 31, 2025

| 2025 Operating Budget (Final - this version included in January 13, 2025 by-law) |          |          | Year-to-date | 2024               | 2025                |          |          |
|--|----------|----------|--------------|--------------------|---------------------|----------|----------|
|  | 2022     | 2023     | 2024         | 6 Council Approved | 5.1 Council Draft 3 | \$       | %        |
|  | Actuals  | Actuals  | Actuals      | 2024 Total Budget  | 2025 Total Budget   | Variance | Variance |
| <b>4540 Mileage</b>  | 0        | 30       | 135          | 200                | 500                 | 300      | 150.0%   |
| <b>4550 Conferences</b>  | 0        | 0        | 0            | 1,545              | 2,537               | 992      | 64.2%    |
| <b>4551 Training</b>   | 0        | 0        | 102          | 1,854              | 2,854               | 1,000    | 53.9%    |
| <b>4552 Memberships</b>  | 5,957    | 5,123    | 5,443        | 5,887              | 1,062               | (4,825)  | (82.0%)  |
| <b>4601 Strategic Initiatives</b>  | 36,300   | 8,436    | 25,962       | 47,897             | 101,800             | 53,903   | 112.5%   |
| <b>4614 Business Events</b>  | 0        | 267      | 5,053        | 5,000              | 1,900               | (3,100)  | (62.0%)  |
| <b>4615 DT Revitalization P.</b>   | 9,723    | 0        | 0            | 0                  | 0                   | 0        | #DIV/0!  |
| <b>4616 DT Revitalization C.</b>   | 4,821    | 0        | 127          | 0                  | 0                   | 0        | #DIV/0!  |
| <b>4617 DT Revitalization T.</b>   | 4,821    | 0        | 0            | 0                  | 0                   | 0        | #DIV/0!  |
| <b>4619 Youth Council</b>  | 0        | 0        | 0            | 0                  | 0                   | 0        | #DIV/0!  |
| <b>4632 Community Grant</b>  | 97,181   | 1,832    | 0            | 0                  | 0                   | 0        | #DIV/0!  |
| <b>4633 Council Projects/Grants</b>  | 33,380   | 28,924   | 29,306       | 35,598             | 36,843              | 1,245    | 3.5%     |
| <b>5291 Ad Revenue</b>   | (3,906)  | 0        | (4,799)      | (4,045)            | (4,045)             | 0        |          |
| <b>5620 Grants - Provincial</b>  | (96,143) | 0        | 0            | 0                  | 0                   | 0        | #DIV/0!  |
| <b>5640 Grants - Other Govs</b>  | (4,294)  | 0        | 0            | 0                  | 0                   | 0        | #DIV/0!  |
| <b>5660 Donations</b>  | 0        | 0        | 0            | (350)              | 0                   | 350      | (100.0%) |
| <b>5680 Grants Other</b>   | 0        | 0        | (4,356)      | (22,000)           | (18,000)            | 4,000    | (18.2%)  |
| <b>5900 Misc Revenue</b>   | 0        | (40)     | (20)         | (500)              | (500)               | 0        |          |
| <b>9030 Transfer to Reserve</b>  | 20,716   | 0        | 0            | 0                  | 0                   | 0        | #DIV/0!  |
| <b>9230 Transfer from Reserve</b>  | (84,636) | (13,067) | 1,933        | 0                  | (32,912)            | (32,912) | #DIV/0!  |
| <b>Total PLANNING AND DEVELOPMENT</b>  | 72,477   | 104,566  | 165,011      | 206,422            | 215,527             | 9,105    | 4.4%     |
| <b>Total MUNICIPAL SERVICES</b>  | 72,477   | 104,566  | 165,011      | 206,422            | 215,527             | 9,105    | 4.4%     |
| <b>Total 01-7410 Plan/Dev-Economic Development</b>                               | 72,477   | 104,566  | 165,011      | 206,422            | 215,527             | 9,105    | 4.4%     |
| <b>01-7610 Plan/Dev-Tile Drainage</b>  |          |          |              |                    |                     |          |          |
| <b>MUNICIPAL SERVICES</b>  |          |          |              |                    |                     |          |          |
| <b>PLANNING AND DEVELOPMENT</b>  |          |          |              |                    |                     |          |          |
| <b>4300 Contracted Services</b>  | 13,570   | 55,582   | 22,627       | 99,921             | 20,000              | (79,921) | (80.0%)  |
| <b>4302 Eng Services</b>   | 28,082   | 33,562   | 7,623        | 27,251             | 28,069              | 818      | 3.0%     |
| <b>4340 Material &amp; Supplies</b>  | 1,029    | 493      | 0            | 4,160              | 2,000               | (2,160)  | (51.9%)  |
| <b>4606 Due to Ont flow-through</b>  | 55,441   | 54,035   | 58,168       | 55,307             | 55,307              | 0        |          |
| <b>4631 Grants to Landowner</b>  | 0        | 91,430   | 149,730      | 0                  | 0                   | 0        | #DIV/0!  |
| <b>4700 Interest</b>   | 19,585   | 11,286   | 15,250       | 19,719             | 19,719              | 0        |          |

**Arran-Elderslie**

**Budget Review**

For period ending December 31, 2025

| 2025 Operating Budget (Final - this version included in January 13, 2025 by-law) | Year-to-date |          |           | 2024               | 2025                |          |          |
|--|--------------|----------|-----------|--------------------|---------------------|----------|----------|
|  | 2022         | 2023     | 2024      | 6 Council Approved | 5.1 Council Draft 3 | \$       | %        |
|  | Actuals      | Actuals  | Actuals   | 2024 Total Budget  | 2025 Total Budget   | Variance | Variance |
| 5292 Admin Fees  | 0            | (85)     | (180)     | 0                  | 0                   | 0        | #DIV/0!  |
| 5620 Grants - Provincial   | (14,041)     | (3,762)  | 0         | (12,360)           | (12,360)            | 0        |          |
| 5906 Due to Ont flow-through   | 0            | (91,430) | (149,730) | 0                  | 0                   | 0        | #DIV/0!  |
| 5909 Tile Drain on Taxes   | (75,026)     | (75,026) | (76,956)  | (75,026)           | (75,026)            | 0        |          |
| 5993 Cleanout Asses  | (22,080)     | 0        | 0         | (80,000)           | (37,709)            | 42,291   | (52.9%)  |
| <b>Total PLANNING AND DEVELOPMENT</b>  | 6,560        | 76,085   | 26,532    | 38,972             | 0                   | (38,972) | (100.0%) |
| <b>Total MUNICIPAL SERVICES</b>  | 6,560        | 76,085   | 26,532    | 38,972             | 0                   | (38,972) | (100.0%) |
| <b>Total 01-7610 Plan/Dev-Tile Drainage</b>                                      | 6,560        | 76,085   | 26,532    | 38,972             | 0                   | (38,972) | (100.0%) |
| <b>01-9990 Change in Fund Balance</b>  |              |          |           |                    |                     |          |          |
| <b>FUND BALANCES</b>   |              |          |           |                    |                     |          |          |
| <b>Change in Fund Balance</b>  |              |          |           |                    |                     |          |          |
| 9065 Change in AR  | (22,042)     | 0        | 0         | 0                  | 0                   | 0        | #DIV/0!  |
| <b>Total Change in Fund Balance</b>  | (22,042)     | 0        | 0         | 0                  | 0                   | 0        | #DIV/0!  |
| <b>Total FUND BALANCES</b>   | (22,042)     | 0        | 0         | 0                  | 0                   | 0        | #DIV/0!  |
| <b>Total 01-9990 Change in Fund Balance</b>                                      | (22,042)     | 0        | 0         | 0                  | 0                   | 0        | #DIV/0!  |
| <b>09-2530 SMART</b>   |              |          |           |                    |                     |          |          |
| <b>MUNICIPAL SERVICES</b>  |              |          |           |                    |                     |          |          |
| <b>TRANSPORTATION SERVICES</b>   |              |          |           |                    |                     |          |          |
| 4000 Salaries & Wages  | 71,575       | 0        | 0         | 0                  | 0                   | 0        | #DIV/0!  |
| 4340 Material & Supplies   | 42,581       | 0        | 0         | 0                  | 0                   | 0        | #DIV/0!  |
| 4672 S.M.A.R.T   | (62,104)     | 0        | 0         | 0                  | 0                   | 0        | #DIV/0!  |
| 5620 Grants - Provincial   | (34,615)     | 0        | 0         | 0                  | 0                   | 0        | #DIV/0!  |
| 5640 Grants - Other Govs   | 11,812       | 0        | 0         | 0                  | 0                   | 0        | #DIV/0!  |
| 5900 Misc Revenue  | (27,030)     | 0        | 0         | 0                  | 0                   | 0        | #DIV/0!  |
| 9061 Change in TCA   | (13,707)     | 0        | 0         | 0                  | 0                   | 0        | #DIV/0!  |
| <b>Total TRANSPORTATION SERVICES</b>   | (11,488)     | 0        | 0         | 0                  | 0                   | 0        | #DIV/0!  |
| <b>Total MUNICIPAL SERVICES</b>  | (11,488)     | 0        | 0         | 0                  | 0                   | 0        | #DIV/0!  |
| <b>Total 09-2530 SMART</b>   | (11,488)     | 0        | 0         | 0                  | 0                   | 0        | #DIV/0!  |
| <b>09-3060 BASWR</b>   |              |          |           |                    |                     |          |          |
| <b>MUNICIPAL SERVICES</b>  |              |          |           |                    |                     |          |          |
| <b>ENVIRONMENTAL SERVICES</b>  |              |          |           |                    |                     |          |          |
| 4000 Salaries & Wages  | 169,316      | 0        | 0         | 0                  | 0                   | 0        | #DIV/0!  |

## Arran-Elderslie

## Budget Review

For period ending December 31, 2025

| 2025 Operating Budget (Final - this version included in January 13, 2025 by-law) |           |         | Year-to-date | 2024               | 2025                |          |          |
|--|-----------|---------|--------------|--------------------|---------------------|----------|----------|
|  | 2022      | 2023    | 2024         | 6 Council Approved | 5.1 Council Draft 3 | \$       | %        |
|  | Actuals   | Actuals | Actuals      | 2024 Total Budget  | 2025 Total Budget   | Variance | Variance |
| <b>4300 Contracted Services</b>  | (96,004)  | 0       | 0            | 0                  | 0                   | 0        | #DIV/0!  |
| <b>4340 Material &amp; Supplies</b>  | 191,976   | 0       | 0            | 0                  | 0                   | 0        | #DIV/0!  |
| <b>4900 Amortization</b>   | 31,452    | 0       | 0            | 0                  | 0                   | 0        | #DIV/0!  |
| <b>5290 Misc Charges</b>   | (101,238) | 0       | 0            | 0                  | 0                   | 0        | #DIV/0!  |
| <b>5620 Grants - Provincial</b>  | (86,817)  | 0       | 0            | 0                  | 0                   | 0        | #DIV/0!  |
| <b>5640 Grants - Other Govs</b>  | (71,782)  | 0       | 0            | 0                  | 0                   | 0        | #DIV/0!  |
| <b>5701 Interest Income</b>  | (2,637)   | 0       | 0            | 0                  | 0                   | 0        | #DIV/0!  |
| <b>9061 Change in TCA</b>  | 6,192     | 0       | 0            | 0                  | 0                   | 0        | #DIV/0!  |
| <b>9063 Change in Op Fund</b>  | (2,814)   | 0       | 0            | 0                  | 0                   | 0        | #DIV/0!  |
| <b>9230 Transfer from Reserve</b>  | (26,156)  | 0       | 0            | 0                  | 0                   | 0        | #DIV/0!  |
| <b>Total ENVIRONMENTAL SERVICES</b>  | 11,488    | 0       | 0            | 0                  | 0                   | 0        | #DIV/0!  |
| <b>Total MUNICIPAL SERVICES</b>  | 11,488    | 0       | 0            | 0                  | 0                   | 0        | #DIV/0!  |
| <b>Total 09-3060 BASWR</b>   | 11,488    | 0       | 0            | 0                  | 0                   | 0        | #DIV/0!  |
| <b>Total Arran-Elderslie</b>   | 2         | 215,773 | (2,399,773)  | (14,217)           | 0                   | 14,217   | (100.0%) |

| 2025 Capital Budget (Final - this version included in January 13, 2025 by-law) |  |                  |                |                              |                |                              |                             |               |               |                |                     |            |           |                                |
|--|--|------------------|----------------|------------------------------|----------------|------------------------------|-----------------------------|---------------|---------------|----------------|---------------------|------------|-----------|--------------------------------|
|  |  | Funding          |                |                              |                |                              |                             |               |               |                |                     |            |           |                                |
|  |  | Reserve          |                |                              |                |                              |                             |               |               |                | Cemetery Trust Fund | OCIF Grant | Donations | To be funded (working capital) |
|  |  | Office Equipment | Fire - Chesley | Fire - Chesley Bell Mobility | Fire - Paisley | Fire - Paisley Bell Mobility | Fire - Tara - Bell Mobility | Sewer Reserve | Water Reserve | Bridge Reserve |                     |            |           |                                |
|  |  | 01-0000-7211     | 01-0000-7222   | 01-0000-7223                 | 01-0000-7224   | 01-0000-7225                 | 01-0000-7227                | 01-0000-7231  | 01-0000-7232  | 01-0000-7264   | 04-0000-9302        |            |           |                                |
|  |  | Expenses         |                |                              |                |                              |                             |               |               |                |                     |            |           |                                |
| 2025 Go-in balance   |  |                  | 20,959         | 93,633                       | 66,064         | 294,767                      | 104,040                     | 83,463        | 4,223,863     | 8,145,270      | 221,072             | 587,165    | 1,012,676 |                                |
| <b>MUNICIPAL SERVICES</b>  |  |                  |                |                              |                |                              |                             |               |               |                |                     |            |           |                                |
| <b>GENERAL GOVERNMENT</b>  |  |                  |                |                              |                |                              |                             |               |               |                |                     |            |           |                                |
| 25-GENG-4112 Updgrade screens and sound system in Council Chambers             |  | 9,000            | 9,000          |                              |                |                              |                             |               |               |                |                     |            |           |                                |
| 25-GENG-4118 replace old computer equipment                                    |  | 10,000           | 10,000         |                              |                |                              |                             |               |               |                |                     |            |           |                                |
| 25-GENG-4155 Office reno and furn. - new employees                             |  | 10,000           |                |                              |                |                              |                             |               |               |                |                     |            |           | 10,000                         |
| <b>Total GENERAL GOVERNMENT</b>  |  | 29,000           | 19,000         |                              |                |                              |                             |               |               |                |                     |            |           | 10,000                         |
| <b>FIRE PROTECTION SERVICES</b>  |  |                  |                |                              |                |                              |                             |               |               |                |                     |            |           |                                |
| 25-FIRE-4120 Tara Vehicle Rescue Hydraulic Cutter and Spreader Replacement     |  | 19,800           |                |                              |                |                              |                             | 19,800        |               |                |                     |            |           |                                |
| 25-FIRE-4121 Tara Vehicle Rescue Air Bag System Replacement                    |  | 13,500           |                |                              |                |                              |                             | 13,500        |               |                |                     |            |           |                                |
| 25-FIRE-4122 AE Fire Modernization of Frontline Thermal Imaging Cameras        |  | 24,000           |                | 8,000                        |                |                              | 8,000                       | 8,000         |               |                |                     |            |           |                                |
| 25-FIRE-4103 Bunker Gear (8 sets)  |  | 32,000           | 8,000          |                              | 24,000         |                              |                             |               |               |                |                     |            |           |                                |
| 24-FIRE-0016 Building-2nd Story Live Fire Training Center                      |  | 7,500            |                | 2,500                        |                | 2,500                        | 2,500                       |               |               |                |                     |            |           |                                |
| <b>Total FIRE PROTECTION SERVICES</b>  |  | 96,800           | 8,000          | 10,500                       | 24,000         | 10,500                       | 43,800                      |               |               |                |                     |            |           | 0                              |
| <b>TRANSPORTATION SERVICES</b>   |  |                  |                |                              |                |                              |                             |               |               |                |                     |            |           |                                |
| 23-TRAN-0029 BRIDGE/CULVERT-(E) - Con 6 Elderslie, east of Lockerby Bridge     |  | 615,648          |                |                              |                |                              |                             |               |               |                |                     | 407,276    |           | 208,372                        |
| 24-TRAN-0052 TRANS – Road & Address signs                                      |  | 8,000            |                |                              |                |                              |                             |               |               |                |                     |            |           | 8,000                          |
| 24-TRAN-0054 TRANS- Roads (A) Sdrd 15 Con 10 to Con 13 SW Swamp (RB53/CW2108)  |  | 175,000          |                |                              |                |                              |                             |               |               |                |                     | 175,000    |           |                                |
| 25-TRAN-0021 VEH&EQUIP (E)- Tandem Plow Truck                                  |  | 400,000          |                |                              |                |                              |                             |               |               |                |                     |            |           | 400,000                        |
| 25-TRAN-4125 VEH&EQUIP(E)-Roadside Flail Mower                                 |  | 20,000           |                |                              |                |                              |                             |               |               |                |                     |            |           | 20,000                         |
| 25-TRAN-4126 Sidewalks(P)-Victoria St from Balaklava to School                 |  | 200,000          |                |                              |                |                              |                             |               |               |                |                     | 200,000    |           |                                |
| 25-TRAN-4127 Roads-Pave(E)Sdrd 15 S-Con2 to Bruce Rd11(SB261)                  |  | 166,000          |                |                              |                |                              |                             |               |               |                |                     | 166,000    |           |                                |





| 2025 Capital Budget (Final - this version included in January 13, 2025 by-law) |                  |                  |                |                              |                |                              |                             |                |                |                |                     |                  |                |                                |
|--|------------------|------------------|----------------|------------------------------|----------------|------------------------------|-----------------------------|----------------|----------------|----------------|---------------------|------------------|----------------|--------------------------------|
|  |                  | Funding          |                |                              |                |                              |                             |                |                |                |                     |                  |                |                                |
|  |                  | Reserve          |                |                              |                |                              |                             |                |                |                | Cemetery Trust Fund | OCIF Grant       | Donations      | To be funded (working capital) |
|  | 3 CAO Review     | Office Equipment | Fire - Chesley | Fire - Chesley Bell Mobility | Fire - Paisley | Fire - Paisley Bell Mobility | Fire - Tara - Bell Mobility | Sewer Reserve  | Water Reserve  | Bridge Reserve |                     |                  |                |                                |
|  | Expenses         | 01-0000-7211     | 01-0000-7222   | 01-0000-7223                 | 01-0000-7224   | 01-0000-7225                 | 01-0000-7227                | 01-0000-7231   | 01-0000-7232   | 01-0000-7264   | 04-0000-9302        |                  |                |                                |
| 22-WSWA-0010 BLDG/COMP-WATER - AE WTP - Gaskets and Dialers                    | 30,808           |                  |                |                              |                |                              |                             |                | 30,808         |                |                     |                  |                |                                |
| 24-WSWA-0016 WATER (C) 3rd St SW, 1st to 4th Ave SW (RB848,850,852)            | 293,420          |                  |                |                              |                |                              |                             |                | 293,420        |                |                     |                  |                |                                |
| 25-WSWA-0028 Tablets for data collection.                                      | 5,000            |                  |                |                              |                |                              |                             |                | 5,000          |                |                     |                  |                |                                |
| 25-WSWA-0029 Tower/Standpipe (C,P,T) 5-year inspection                         | 20,000           |                  |                |                              |                |                              |                             |                | 20,000         |                |                     |                  |                |                                |
| 25-WSWA-0030 CP#2 Well Review  | 40,000           |                  |                |                              |                |                              |                             |                | 40,000         |                |                     |                  |                |                                |
| 25-WSWA-0031 Well #3 (T) Review  | 30,000           |                  |                |                              |                |                              |                             |                | 30,000         |                |                     |                  |                |                                |
| 25-WSWA-0032 Well #3 (T) Chlorine Analyzer                                     | 10,000           |                  |                |                              |                |                              |                             |                | 10,000         |                |                     |                  |                |                                |
| 25-WSWA-0033 Victoria St (P) watermain   | 7,500            |                  |                |                              |                |                              |                             |                | 7,500          |                |                     |                  |                |                                |
| <b>Total WATER</b>   | <b>436,728</b>   |                  |                |                              |                |                              |                             |                | <b>436,728</b> |                |                     |                  |                |                                |
| <b>STORMWATER SYSTEM</b>   |                  |                  |                |                              |                |                              |                             |                |                |                |                     |                  |                |                                |
| 24-WSST-0005 STORM(C) - 3rd St SW, 1st to 4th Ave (RB848,850,852)              | 309,325          |                  |                |                              |                |                              |                             |                |                |                |                     |                  |                | 309,325                        |
| 24-WSST-0007 STORM - Urban Stormwater Study                                    | 38,000           |                  |                |                              |                |                              |                             |                |                |                |                     |                  |                | 38,000                         |
| <b>Total STORMWATER SYSTEM</b>   | <b>347,325</b>   |                  |                |                              |                |                              |                             |                |                |                |                     |                  |                | <b>347,325</b>                 |
| <b>Total WATER AND SEWER SERVICES (and Storm)</b>                              | <b>1,365,308</b> |                  |                |                              |                |                              |                             | <b>581,255</b> | <b>436,728</b> |                |                     |                  |                | <b>347,325</b>                 |
| <b>Total Arran-Elderslie - Capital</b>   | <b>3,755,086</b> | <b>19,000</b>    | <b>8,000</b>   | <b>10,500</b>                | <b>24,000</b>  | <b>10,500</b>                | <b>43,800</b>               | <b>581,255</b> | <b>436,728</b> | <b>0</b>       | <b>189,700</b>      | <b>1,012,676</b> | <b>104,894</b> | <b>1,314,033</b>               |



**THE CORPORATION OF THE  
MUNICIPALITY OF ARRAN-ELDERSLIE**

---

**By-law 04-2025**

**Being a By-law to adopt the Municipal Flag  
and Proclamation Policy**

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WHEREAS by Section 5(3) of the *Municipal Act, S.O. 2001, c.25, as amended*, provides that powers of every Council are to be exercised by By-law unless specifically authorized to do otherwise; and

WHEREAS the Council of the Corporation of the Municipality of Arran-Elderslie considers it appropriate and proper to adopt the Municipal Flag and Proclamation Policy; and

WHEREAS Council passed Resolution 369-24-2024 adopting the Municipal Flag and Proclamation Policy.

NOW THEREFORE the Council of the Corporation of the Municipality of Arran-Elderslie enacts as follows:

1. That the Municipal Flag and Proclamation Policy, attached here to as Schedule "A", is hereby adopted.
2. That Schedule "A" forms part of this by-law.
3. By-law 62-2021 is hereby rescinded in its entirety.
4. That this By-law shall come into force and take effect upon receiving the final passing thereof.

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Read a first and second time this 13<sup>th</sup> day of January, 2025.

Read a third time and finally passed this 13<sup>th</sup> day of January, 2025.

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Mayor – Steven Hammell

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Clerk – Christine Fraser-McDonald



## Policy

Section: 1.0 Administration

Policy: The Municipal Flag and Proclamation Policy

Policy By-Law: 04-2025

Date: January 13, 2025

Revision:

### Coverage:

This policy is intended to create a standard procedure for staff to follow to ensure consistency with regards to flags flown at municipally owned facilities and to establish a standard for which proclamation requests received by the Municipality are processed and issued.

### Policy Statement:

The Municipality of Arran-Elderslie recognizes that flags and proclamations are important methods that can increase awareness of matters of great importance, public events, activities, and organizations.

The National Flag of Canada shall be displayed in only a manner befitting the national emblem; it shall not be subjected to indignity or displayed in a position inferior to any other flag or ensign.

This policy is designed to provide:

- A process by which not-for-profit and charitable organizations can apply to the Municipality to have their flag raised on a Community Flagpole, within the Municipality; and
- Dignified, proper protocol and etiquette for flying the National Flag of Canada, and the Municipality of Arran-Elderslie Flag; and
- To determine the occasions when flags shall be flown at half-mast.

The Corporation of the Municipality of Arran-Elderslie supports the proclamation of special days, weeks or months to promote the efforts of charitable and not-for-profit organizations and associations which enhance the community.

## Legislative Authority:

N/A

## Contents:

### 1.0 Community Flagpoles

Under this policy, the flagpole located in front of the Administration Building is solely for the flying of the National Flag of Canada.

For the purposes of this policy, the flagpole located at the Elderslie Works Department Shop, 1925 Bruce Road 10, Chesley, shall be designated as a Community Flagpole.

Should there be no current request for a Community Flag, the flagpole shall bear the Municipality of Arran-Elderslie.

All other municipal facilities with a flagpole shall fly the National Flag of Canada.

### 2.0 Flag Procedures

#### 1. Flag Raising Criteria

Requests to raise a flag will be considered if the reason for flying the flag meets one of the following criteria:

- Support of fund-raising drives
- Celebration achievement
- Celebration of multi-cultural and civic events
- Increase public awareness of programs and activities
- Acknowledge an organization that has achieved national or international distinction or made a significant contribution to the community
- Acknowledge an organization that has helped to enhance the Municipality of Arran-Elderslie in a positive manner

The Community Flagpole will be not used to fly flags for the purpose of supporting or promoting the following:

- Political parties or political organizations
- Religious organizations or religious events or celebrations
- Celebrations, campaigns or events intended for profit-making purposes
- Supporting discrimination, hatred, violence or prejudice
- In support of groups, organizations, or events that promote

belief's contrary to other Municipal policies

## **2. Requests to Raising a Community Flag**

- a. Flag raising requests must be submitted in writing on the form as prescribed by the Clerk's office, when possible, at least four (4) weeks prior to the proposed flag raising date. The flag to be raised must accompany the written request.
- b. The request must be submitted in writing and must include the following information:
  - Purpose of the flag raising
  - Name of flag to be raised
  - Proposed dates for the flag to be flown
  - Organization Contact Information and website
- c. All requests may be reviewed and approved by the Municipal Clerk or Designate.
- d. The Clerk's Office shall send a response to all requests advising if the request has been approved or denied. Those requests that are deemed ineligible shall be sent a copy of this policy.
- e. Approval and use of a designated Community Flagpole will be granted on a first come first served basis.
- f. The period a flag may be flown will be determined on a case-by-case basis given the nature of the request.
- g. Flags shall only be raised and lowered on those business days that the Municipal Office is open.
- h. An organization's flag shall be flown only once per calendar year.
- i. The Clerk's Office shall notify the appropriate staff of the dates for the approved flag raising and provide them with the flag.
- j. Public Notice of the community flag raising will be posted on the Municipal website and at the Municipal Office.
- k. The flag shall be returned to the Clerk's Department following the end of the approved flying period for return to the organization.

- I. The Municipality of Arran-Elderslie reserves the right to raise a flag in support and awareness of any purpose which it deems appropriate.

### 3. Flying the National Flag of Canada

- a. The National Flag of Canada shall always be flown with dignity and in accordance with federal laws governing the flying of these respective flags.
- b. The National Flag of Canada shall always be flown on its own mast.
- c. With another flag, the National Flag of Canada shall be on the left of the observer facing the flags while looking towards the facility; both shall be at the same height.
- d. In a line of three flags, the National Flag of Canada shall be in the centre. The other two flags shall be placed to the left and right of the National Flag of Canada, from the perspective of the observer facing the three staffs.
- e. The Canadian National Flag must be flown at full mast on the following legal holidays created under the Holidays Act (R.S.C., 1985, c. H-5):
  - Victoria Day
  - Canada Day
    - The full-masting of the above does not apply to if the flag is half-masted for the death of the Sovereign, current Governor General or Current Prime Minister, but the National Flag of Canada must be flown at full-mast on the day on which the accession of the new monarch is proclaimed.

### 4. Half-masting Protocol

- a. Flags are flown at the half-mast position as a sign of respect and condolence or to commemorate significant dates.
- b. When a flag is flown at half mast, all other flags must also be flown at half-mast, no flag should be lower than any other flag.
- c. Flags will be flown at half-mast on municipal properties in accordance with the guiding principles of the Canadian National Flag Protocol, through the following specific occasions:

- On the death of the Mayor or a sitting member of Council;
  - On the death of a current Municipality of Arran-Elderslie employee or volunteer firefighter;
  - On the death of a former Head of Council;
  - On the death of the Lieutenant Governor of Ontario, the Premier of Ontario or another person similarly honoured by the Province of Ontario;
  - On the death of the sitting local member of parliament or local member of the provincial parliament;
- d. The Municipality of Arran-Elderslie flags at fire stations may also be flown at half mast in recognition of the death of active or retired Municipal fire fighter; in recognition of line-of-duty deaths of fire fighters in other municipalities; and in special circumstances outside of Ontario at the decision of the Fire Chief.
- e. In accordance with Canadian and Ontario protocol, flags will be flown at half-mast on the death of the Sovereign or a member of the Royal Family related in the first degree to the Sovereign (spouse, son or daughter, father, mother, brother or sister), the Governor General, the Prime Minister, a former Governor General, a former Prime Minister, Chief Justice of Canada or a Federal Cabinet Minister;
- f. Flags will be flown at half-mast of on the following days:
1. April 28, Day of Mourning for Persons Killed or Injured in the Workplace
  2. September 30, National Day for Truth and Reconciliation;
  3. November 11, Remembrance Day
- g. The Clerk's Department shall be responsible for notifying the appropriate staff person at each facility of the half-masting of flags, with respect to the location, the reason, and the duration that the flag will be flown at half-mast;
- h. The length of time that a flag will be flown at half-mast will be from the date of the death and up to and including the day of the funeral, unless otherwise outlined in this procedure;
- i. The appropriate staff at each location will be required to lower and raise the flags in accordance with the notice provided by the Clerk;
- j. Public notice of the reason for the half-masting will be posted on the Municipal website and at the Municipal office.

### 3.0 Proclamation Procedures

## 1. Proclamation Criteria

A Proclamation may recognize a particular day, week or month and is intended to acknowledge the effort and commitment of an individual, organization or community group and should not be interpreted as an endorsement by the Municipality.

Proclamations will demonstrate an interest in or relationship with the Municipality of Arran-Elderslie, including but not limited to:

- Civic Promotions;
- Public Awareness Campaigns;
- Charitable Fundraising Campaigns;
- Arts and/or Cultural Celebrations;
- Special Honours for Individuals or Organizations for Special Achievements.

Proclamations related to the following will not be approved, including but not limited to:

- Matters of political controversy, political parties or political organizations;
- Religious organizations, events or celebrations;
- Individuals, events, organizations or groups with no demonstrated significant interest or relationship to the Municipality of Arran-Elderslie;
- Businesses or commercial enterprises or events, celebrations, or campaigns intended for profit-making purposes;
- Illegal matters, including matters contrary to corporate policies or by-laws;
- Discriminatory or inflammatory matters;
- Matters designed to incite hatred or disorder;
- Matters which defame the Municipality's integrity;
- Attempts to influence government policy.

## 2. Proclamation Requests

- a. Proclamation requests shall be submitted in writing on the form as prescribed by the Clerk's office, where possible, at least 4 (four) weeks, prior to the proposed date of proclamation.
- b. The Clerk's Office shall send a response to all requests advising if the request has been approved or denied. Those requests that are deemed ineligible shall be sent a copy of this policy.
- c. The Proclamation request must include the following information:
  - Background Information about the cause or event being proclaimed
  - Any desired verbiage to be included in the proclamation

- Date(s) of requested Proclamation
- Organization's Contact Information and website

### **3. Proclamation Protocol**

- a. The Clerk's Office shall prepare a Proclamation Certificate for each eligible request.
- b. At the next available Council meeting, the Mayor shall announce and sign the proclamation on behalf of Council.
- c. The Clerk's Office will ensure approved proclamations are published on the Municipal website.
- d. Only one proclamation will be issued for the same matter. If a second organization requests the same proclamation, it may be provided with a copy of the initial proclamation.
- e. Proclamations are issued at the discretion of the Municipality. An organization does not have exclusive rights to the day, week or month of their proclamation



**THE CORPORATION OF THE  
MUNICIPALITY OF ARRAN-ELDERSLIE**

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**By-law 05-2025**

**Being a By-law to Authorize the Execution of a Memorandum of  
Understanding between the Municipality of Arran-Elderslie and the County  
of Bruce for Planning Services**

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WHEREAS Section 9 of the *Municipal Act, S.O. 2001, c.25, as amended*, grants municipalities the rights, powers, and privileges of a natural person for the purpose of exercising its authority under this or any other Act; and

WHEREAS the Council of the Corporation of the Municipality of Arran-Elderslie deems it expedient to enter into a Memorandum of Understanding with the County of Bruce to provide planning services; and

WHEREAS Council passed Resolution 371-24-2024 approving the Municipality to enter into a Memorandum of Understanding with the County of Bruce to provide planning services.

NOW THEREFORE the Council of the Corporation of the Municipality of Arran-Elderslie enacts as follows:

1. That the Corporation of the Municipality of Arran-Elderslie hereby enter into a Memorandum of Understanding with Bruce County.
2. That Schedule "A", Memorandum of Understanding, forms part of this by-law.
3. That this By-law shall come into force and take effect upon receiving the final passing thereof.

\*\*\*\*\*

Read a first and second time this 13<sup>th</sup> day of January, 2025.

Read a third time and finally passed this 13<sup>th</sup> day of January, 2025.

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Mayor – Steven Hammell

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Clerk – Christine Fraser-McDonald



Bruce County and Municipal Planning  
Services Agreement

BETWEEN:

The Corporation of the Municipality of Arran-Elderslie  
(the “Municipality”)

and

The Corporation of the County of Bruce  
(the “County”)

WHEREAS:

- A. The County is an upper-tier municipality as defined by the *Municipal Act, 2001*, SO 2001, c 25, (the “*Municipal Act*”);
- B. Subsections 11(1)-(2) of the *Municipal Act* provide broad authority for upper-tier municipalities to manage their respective affairs and to provide any service the upper-tier municipality considers desirable for the public;
- C. Sections 19 and 20 of the *Municipal Act* allows an upper-tier municipality to provide services in a lower-tier municipality as long as one of the purposes for its provision is for lower-tier municipal purposes, there is consent from the local municipality, and the municipality enters into an agreement with respect to the provisions of such services;
- D. The *Planning Act*, RSO 1990, c P.13 (the “*Planning Act*”) requires the County to enact and maintain an Official Plan and to approve any Official Plan or Official Plan Amendment adopted by a local Municipality, and makes the County the approval authority for Plans of Subdivision, Plans of Condominium, Consents to sever land and part lot control by-laws;
- E. Section 15 of the *Planning Act* authorizes the County to assume responsibility for planning matters on behalf of a Municipality, on such conditions as may be agreed upon with the council of the Municipality, and to provide general planning advice and assistance to the Municipality;
- F. The Municipality desires and consents for planning services to be provided by the County and confirm that the purpose of delivery of such services from the County is to pool resources with the County in a cooperative effort for the Municipality to receive high quality planning advice, assistance, and services;
- G. The County has assumed such planning responsibilities and provided such

planning advice to the Municipality under prior Memorandums of Understanding; and,

- H. The purpose of this Planning Services Agreement (the “**Agreement**”) is to establish the conditions that shall govern the County’s assumption of the Municipality’s planning matters and the provision of the County’s advice, assistance, and services to the Municipality.

**NOW, THEREFORE** the County and the Municipality agree as follows:

### **1) Purpose**

- a) The purpose of this Agreement is to outline the framework for the provision of planning services by the County and to establish an updated Agreement that will:
- i) eliminate unnecessary duplication;
  - ii) clarify roles and responsibilities;
  - iii) increase accessibility for applicants;
  - iv) create efficiencies and otherwise maximize benefits; and,
  - v) replace all prior Memorandums of Understanding for planning services.
- b) The Parties acknowledge and agree that:
- i) Each party has in place codes of conduct and policies that apply to staff relationships and staff-councillor relationships to promote core responsibilities about performing duties with integrity and respect, and that maintain public confidence in respect of all persons, whether elected officials, professionals, or administrative support. These apply to the responsibilities set out in this Agreement.
  - ii) the planners employed or engaged by the County (the “**Planners**”), like other professional staff, are responsible for providing independent professional advice to the Municipality, including the County.
  - iii) Planners will provide independent professional advice in accordance with both the County’s code of conduct, and the codes of conduct and ethics of any professional planning associations (including, but not limited to, the Ontario Professional Planning Institute) of which they hold membership.
  - iv) Planners are not advocates for a particular client position when providing professional advice, but rather advance their professional planning opinions based on their professional view of the matter in application of the legislative and policy framework in existence in Ontario and, in doing so, have a duty to serve the public interest.

### **2) Planning Authority and Responsibilities**

- a) It is the role of the Planners to consult with appropriate staff, community and municipal Council, develop plans and related by-laws regarding land use matters

within a Municipality that take into account the requirements of provincial legislation and policy direction, community objectives, land features, environmental features and constraints and public input, and then to apply the by-laws and plans approved by Council to development-related applications that are submitted by third parties. These same considerations apply to the Planner's role in developing policy and addressing special projects.

- b) **County Responsibilities** – The County is required under the *Planning Act* to prepare, adopt and maintain an Official Plan for the County that aligns with Provincial interests as defined in applicable legislation and Provincial Policies. The County is also the approval authority with respect to:
- i) County Official Plan Amendments;
  - ii) Local Official Plans and Amendments;
  - iii) Plans of Subdivision;
  - iv) Plans of Condominium;
  - v) Consents and severances;
  - vi) Part lot control By-laws; and,
  - vii) Validations of Title.
- c) **Lower-Tier Municipal Responsibilities:** The Municipality is the approval authority for the following under the *Planning Act*:
- i) Zoning By-laws and amendments;
  - ii) Minor variances and other applications to Committees of Adjustment;
  - iii) Site plan approvals;
  - iv) Local Community Improvement Plans;
  - v) Community planning permit systems, where enacted; and,
  - vi) Any other by-laws or actions authorized under the *Planning Act*.
- d) **Delegation of County Responsibilities:** The County may, by by-law, delegate one or more responsibilities, where authorized by the *Planning Act*, and considered appropriate by the County and a requesting local municipality, to a local Municipality. Notwithstanding the foregoing, where delegation has occurred, the County may continue to provide responsibilities and associated planning services delegated to the Municipality in accordance with this section and subject to the terms of delegation.
- e) **County Planning Service Responsibilities:** The Municipality hereby contracts with the County, and delegates responsibility to receive and process for consideration by the Council of the Municipality, third party applications in respect of the following development matters:
- i) Local Official Plan amendments under section 17 of the *Planning Act*;
  - ii) Zoning By-law amendments under section 34 of the *Planning Act*;
  - iii) Applications to the Committee of Adjustment under s. 44 and 45 of the *Planning Act* that are related to a Zoning By-law;
  - iv) at least annual consolidations of local Official Plan and Zoning

- amendments to include applications processed by the County;
- v) any responsibilities delegated by the County to a Municipality in accordance with section 2(d), where the municipality has in turn delegated uncontested applications to County Staff for approval;
- and the County accepts this responsibility.
- f) **Additional Services:** The County may make addendum agreements with one or more local municipalities wherein the Municipality delegates responsibilities to the County in respect of the provision of additional development services including but not limited to:
- i) delegated authority to pass minor Zoning By-law amendments as may be authorized by the *Planning Act*, Official Plan(s) and local delegation by-laws;
  - ii) administration of Community Planning Permit Systems;
  - iii) administration of Site Plan Control, beyond commenting on circulations from local municipal staff; and
  - iv) natural heritage review for matters including but not limited to licensing applications or environmental assessments that are not directly related to planning applications.
- g) **Policy and Project Development:** In addition to the foregoing and to the County's role as a commenting agency, the County may be engaged by a Municipality to carry out a special project or policy update (a "**Special Project**"). Examples of Special Projects this section applies to include, but are not limited to, an Official Plan update, Zoning By-law review, community improvement plan, custom GIS work, servicing reviews and strategies, and other such projects.

The following steps shall be taken in respect of Special Projects:

- i) The Municipality shall provide the County with as much advance notice regarding the timing of an intended Special Project as possible and, at a minimum, shall advise the County when a report to obtain authority to proceed with a Special Project is in the early stages of preparation.
- ii) Where it is the intention of the Municipality to request the County carry out a Special Project, or a portion thereof, on its behalf, the Municipality shall advise the County. The County shall make a determination on whether it can accept the Special Project and respond

to the Municipality's request within 30 days. When making such determination, the County shall take into account the priorities defined in Section 3 of this Agreement.

- iii) Where the County does not have the resources to meet the Municipality's requirements for a Special Project, the Parties shall discuss alternatives to have the Special Project completed, including one or both Parties adjusting priorities (including proposed timelines) or the municipality engaging a third party consultant to carry out the Special Project in full, or in conjunction with the County.
- iv) The County will work with the Municipality to carry out Special Projects in a way that reflects local context in the exercise of professional judgement and which aligns with the Local and County Official Plans.

### 3) Prioritization of Planning Matters

Planning matters shall be reviewed and handled in the following order of priority and in accordance with the following principles:

- a) **Development Applications:** The Parties acknowledge and agree that applications under the *Planning Act* shall be treated as first priority. The County shall use reasonable efforts to process applications in accordance with the timelines provided by the *Planning Act*. In the event that the County anticipates that it will not be able to process an application in accordance with the timelines provided by the *Planning Act*, the County shall contact the Municipality to discuss alternatives for the processing of the application.
- b) **Legislative Changes:** The Parties acknowledge and agree that the County shall review and engage in changes, including changes to applicable legislation, policies and the planning system, which may, among other things, impact application processing, planning policies, or reporting requirements. The County shall communicate with the municipality for the purposes of: (1) ensuring they are notified of any such changes or potential changes; (2) educating the Municipality on the impact of such changes; and (3) soliciting local municipality input for the purposes of providing input on such changes to any applicable authorities.
- c) **Local Official Plan and Zoning By-Law Comprehensive Reviews:** There is a benefit to updating local Official Plans soon after the County Official Plan has been updated. The Municipality shall work with the County to schedule and prioritize these updates, recognizing that the County will have a role as commenting agency in situations where the Municipality chooses to use an external consultant to carry out the work.
- d) **Special Projects:** From time to time the County shall be engaged to carry out Special Projects on behalf of a Municipality, and, in such circumstances, section

2(g) shall likewise apply.

The Parties acknowledge that the County has similar agreements with other municipalities. Where multiple projects could present a workload issue with projects or applications already being processed or which the County has committed to various parties to undertake, the County will schedule meetings with representatives from each Party impacted to determine priorities, with the objective of meeting the needs of all Parties.

#### 4) Shared Responsibilities

- a) **Administrative Support:** Administrative support for planning matters shall be shared as determined between the Parties with the general expectation that the County will provide notices of applications, meetings, and decisions and maintain a formal record of application submissions, materials, correspondence, notices, and copies of the decisions. All other administrative matters related to meetings and hearings will be carried out and resourced by the Municipality, including the position of Secretary/Treasurer of the Committee of Adjustment;
- b) **Technical and GIS Data Sharing:** The County GIS system shall form the basis for issuing notices on planning matters, and the Municipality shall work to ensure local information is kept current and shared with the County on a regular basis. The County shall work with the Municipality on system upgrades and all Parties shall work to ensure electronic data and systems are procured with the expectation that County and Municipal systems will work together.
- c) **Planner Attendance at Municipal Offices:** To the extent possible, the County agrees to make its planners available to meet with staff and members of council, as well as the public, in the Municipality's offices in order to share information and provide service to the public. Virtual services may also be provided to increase the frequency, accessibility, or timeliness of services.
- d) **Zoning By-law Interpretation:** The Parties acknowledge that the local Zoning By-law administrators and the Planners both have responsibilities related to the interpretation of the Zoning By-law. Planners shall provide all reasonable assistance required by local Zoning By-law administrators in carrying out their statutory duties.
- e) **Agenda:** The Municipality will treat planning reports from the County regarding application status updates, project updates and policy matters, as a staff agenda item, and the County will meet Municipal agenda submission timelines.
- f) **Appeals to Ontario Land Tribunal (the "OLT"):**
  - i) In the event of an appeal to the OLT regarding a Municipal decision (or failure to make a decision) on a development application for which a

- planning report and recommendation has been prepared by the County for a decision by a Municipality is appealed to the OLT, it shall be the responsibility of the Municipality to prepare and submit the appeal record to the OLT and to procure, instruct and pay for its own legal counsel.
- ii) The County agrees that planning staff will support the Municipality in preparing the appeal record and that a planner will be available to attend and provide evidence in respect of the matters at issue as they relate to the evidence in the planning report and planning matters related to relevant planning documents at no cost to the Municipality. In the event the Municipality retains external witnesses to provide planning evidence, the Municipality shall undertake and pay for such consultants.
  - iii) The Municipality acknowledges and agrees that in cases where the decision of the Municipality did not coincide with the recommendation of the Planner, it may be necessary for the Municipality, at its discretion and cost, to procure its own witness to provide planning evidence. The Municipality further acknowledges and agrees that in such cases, the Planner may be summoned before the OLT to give evidence of the recommendation provided to the Municipality and that this shall not be considered to be a conflict of interest.
  - iv) Where the Planner supported an application, the County may collect a fee from applicants in respect of providing additional planning services such as mediation and/or witness statements.
  - v) Where the County is also a party to the appeal, the Municipality and the County may elect to retain counsel and experts jointly and divide costs accordingly.
  - vi) The foregoing provisions of this subsection (f) shall apply, with necessary modifications as the context may require, to applications for judicial review or other proceedings before any Court or tribunal of competent jurisdiction with respect to planning applications subject to this Agreement.

## 5) Communications

The Parties support two-way communication for mutual benefit, and agree as follows:

- a) The County will share with the Municipality any information it receives from the Province regarding proposed changes to Provincial plans or policy statements, new legislation or regulations that have the potential to impact planning matters within the County or the Municipality, including the timelines to comment on them.

- b) When feasible and as time permits, the County will provide an opportunity for the Municipality to provide input on the impact of such change and provide an opportunity to work together on a common approach to reporting such matters to the respective councils.
- c) When appropriate and time permits, the Municipalities will likewise bring to the attention of the County such information and provide an opportunity for the County to provide input the impact of such change and provide an opportunity to work together on a common approach to reporting such matters to the respective councils.
- d) The County and the Municipality agree to share workplans for land use planning policy and project development for the upcoming years on an annual basis, and to do so more often if appropriate, to facilitate the appropriate allocation of resources and to allow the County to be responsive to local needs for special projects and reviews and to ensure the Municipality is aware of any special projects that the County has decided to undertake. Opportunities for joint participation will be explored and encouraged where appropriate.
- e) The County will provide a mid-year status report to the Municipality advising of all active and newly closed planning applications and will attend to speak to the report if requested.
- f) The Parties will work together to provide the Municipality with an annual report identifying the matters set out in subsection 5(e) above and the planning services that have been provided over the previous year.
- g) The Parties will determine designated spokesperson(s) and coordinate communications accordingly.

## 6) Records and Compliance

- a) The Parties acknowledge and agree that the *Accessibility for Ontarians With Disabilities Act, 2005*, SO 2005, c 11; the *Freedom of Information and Protection of Privacy Act*, RSO 1990, c F.31; the *Municipal Freedom of Information and Protection of Privacy Act*, RSO 1990, c M.56; the *Municipal Act, 2001*, SO 2001, c 25; the *Assessment Act*, RSO 1990, c A.31; and, the *Planning Act*, RSO 1990, c P.13, apply to and govern the maintenance, dissemination, and retention of records, as defined in the applicable legislation above (the “Records”), including the disclosure of such Records to third parties. In this regard the Parties agree:
  - i) to keep Records secure;
  - ii) not to access assessment information unless necessary for a planning purpose;
  - iii) to communicate to the public that information submitted in respect of



planning matters may form part of a municipal agenda and become part of the public record;

- iv) to redact contact information where required by applicable legislation prior to posting or otherwise sharing Records forming part of the public record of an application;
- v) to provide or disclose Records where obligated to do so under applicable legislation, by an order of a court or tribunal or pursuant to a legal proceeding; and,
- vi) the provisions of this paragraph shall prevail over any inconsistent provisions in this Agreement.

## **7) Costs of County Planning Services**

The Parties agree that the County shall:

- a) be solely responsible for determining fees for planning services provided by the County to third parties;
- b) make available to the Municipality up to 105 hours of staff time each year for policy and special projects. The Parties agree that in cases where a Planner is required to attend an OLT appeal or other proceeding in relation to a Special Project, such time will be included in the Municipality's allotted 105 staff hours unless the Parties otherwise agree;
- c) for Special Projects requiring in excess of 105 hours of staff time, or external costs, the County may charge-back to the Municipality a fee of not more than the cost of providing the services requested by the Municipality, including any external costs the County may have to incur in this respect. The County shall provide the Municipality with a quote for the anticipated cost of such services upon request. The Municipality shall then have the opportunity to either accept the County's planning services at the quoted price or to engage a third-party firm to provide the planning services for the Special Project; and,
- d) the hours identified in (b) and (c) may be increased if staffing capacity is increased.

## **8) Review**

- a) The Parties acknowledge that they wish to develop and foster a positive and cooperative relationship, and will make every reasonable effort to notify, and work to resolve, issues that may arise in the delivery of planning services, as they arise.
- b) The Parties shall review the programs and services provided on an annual basis, or such shorter basis as the Parties may agree, to identify levels of satisfaction and areas of concern.

## 9) Insurance and Indemnification

- a) Each Party shall, at its own expense during the term of this Agreement, cause to be maintained:
  - i) Comprehensive General liability with limits of not less than \$5,000,000.00 per occurrence. Such coverage shall include: (i) the other Party(ies) including their respective elected officials, officers, directors, employees and volunteers as additional insureds; (ii) a cross liability and severability of interest clause; and, (iii) standard Non-Owned Automobile Liability coverage;
  - ii) Professional Liability insurance with limits of not less than \$5,000,000.00 for each claim and in the aggregate for all persons and services connected with this Agreement;
  - iii) Cyber and Breach Response Insurance covering for data breach including liability and restoration of data in an amount of no less than \$1,000,000 per claim.
- b) Each Party shall provide evidence of insurance coverage upon execution of this Agreement and at any other time upon written request.
- c) Each party agrees to indemnify and save harmless (the “Indemnifying Party”) the other party (the “Indemnified Party”) to this agreement from all losses, liability, causes and manner of actions, suits, claims, demands, expenses, and costs whatsoever (including, without limitation, reasonable legal and other professional fees and disbursements, interest, penalties and amounts paid in settlement) suffered or incurred by the Indemnified Party arising from negligent actions or errors or omissions committed by the Indemnifying Party and its employees, directors, officers, elected officials, volunteers and representatives stemming from performance of acts in pursuance of the terms of this Agreement.

## 10) Recitals Form Part of Agreements

The Parties acknowledge and agree that the recitals hereto are true and accurate both in substance and in fact and are hereby incorporated by referenced.

## 11) Termination or Modification

- a) In the event a party wishes to terminate this Agreement, it shall provide a minimum of one year’s written notice to the other Party. The terminating party shall pay all costs related any transfer of data required from the non-terminating party.
- b) No amendment, discharge, modification, restatement, supplement termination or waiver of this Agreement or any section of this Agreement is binding unless it is in writing and executed by the Parties to be bound. No waiver of, failure to

exercise, or delay in exercising, any section of this Agreement constitutes a waiver of any other section (whether or not similar) nor does any waiver constitute a continuing waiver.

**12) Notice**

- a) Any notice to be given under this Agreement shall be provided to the municipal clerk in writing, by email or by post, effective the day it is received.

**13) Severability**

In the event that any of term, condition or provision contained in this Agreement is determined by a court or tribunal of competent jurisdiction to be invalid, unlawful or unenforceable to any extent, such term, condition or provision shall be severed from the remaining terms, conditions and provisions of this Agreement, which shall continue to be valid and enforceable to the fullest extent permitted by law.

**IN WITNESS WHEREOF** this Agreement has been executed by the

Parties. Dated this 13th day of January, 2025.

THE CORPORATION OF THE MUNICIPALITY OF ARRAN-ELDERSLIE

\_\_\_\_\_  
Steve Hammel, Mayor

\_\_\_\_\_  
Christine Fraser-McDonald, Clerk

We have authority to bind the Corporation

THE CORPORATION OF THE COUNTY OF BRUCE

\_\_\_\_\_  
, Warden

\_\_\_\_\_  
Linda White, Clerk

We have the authority to bind the Corporation.



**THE CORPORATION OF THE  
MUNICIPALITY OF ARRAN-ELDERSLIE**

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**By-law 06-2025**

**Being a By-law to adopt a Payment In Lieu of Parking Policy**

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WHEREAS by Section 5(3) of the *Municipal Act, S.O. 2001, c.25, as amended*, provides that powers of every Council are to be exercised by By-law unless specifically authorized to do otherwise; and

WHEREAS Section 40 of the Planning Act authorizes the Council of a Municipality to pass a Cash in Lieu of Parking By-law where a zoning by-law is in effect.

WHEREAS the Council of the Corporation of the Municipality of Arran-Elderslie considers it appropriate and proper to adopt a Payment in Lieu of Parking Policy; and

WHEREAS Council passed Resolution 372-24-2024 adopting the Payment in Lieu of Parking Policy.

NOW THEREFORE the Council of the Corporation of the Municipality of Arran-Elderslie enacts as follows:

1. That the Payment in Lieu of Parking Policy, attached here to as Schedule "A", is hereby adopted.
2. That Schedule "A" forms part of this by-law.
3. That this By-law shall come into force and take effect upon receiving the final passing thereof.

\*\*\*\*\*

Read a first and second time this 13<sup>th</sup> day of January, 2025.

Read a third time and finally passed this 13<sup>th</sup> day of January, 2025.

\_\_\_\_\_  
Mayor – Steven Hammell

\_\_\_\_\_  
Clerk – Christine Fraser-McDonald

## Policy

10.1

Section: 10 Planning and Development

Policy: Payment in Lieu of Parking Policy

Policy By-Law: 06-2025

Date: January 13, 2025 Revision:

### Coverage:

This policy shall apply to all the lands designated Commercial Zone (C1, C2, C3 and C4) in the Comprehensive Zoning By-Law as amended from time to time.

### Policy Statement:

Payment-In-lieu of Parking will enable the Municipality to secure financial resources to allow for the construction, maintenance or replacement of existing parking facilities, while encouraging new development/redevelopment, and the reuse of existing buildings in the Commercial Zone (C1, C2, C3 and C4) in the Comprehensive Zoning By-Law as amended from time to time. where the applicant is not able to satisfy the parking requirements

### Legislative Authority:

Section 40 of the Planning Act, R.S.O. 1990, c. P.13 40(1) "Where an owner or occupant of a building is required under a by-law of a local municipality to provide and maintain parking facilities on land that is not part of a highway, the council of the municipality and such owner or occupant may enter into an agreement exempting the owner or occupant, from the requirement of providing or maintaining the parking facilities."

Section 40(2) "An agreement entered into under sub-section (1) shall provide for the making of one or more payments of money to the municipality as consideration for the granting of the exemption and shall set forth the basis upon which such payment is calculated."

### Contents:

Payment in Lieu of Parking is not intended to replace or conflict with the minor variance or zoning amendment process.

The Committee of Adjustment/Council will determine whether the parking requirements applying to a particular site could be varied. The payment-in-lieu option will be used in a situation where the Municipality is prepared to reduce or eliminate the parking requirement on a given site in order to apply the funds obtained towards developing and maintaining municipal parking facilities in areas where municipal parking exist, or is reasonably expected to exist, sometime in the future.

In this manner, payment-in-lieu of parking is not intended to be an automatic right of the proponent, rather it is applied at the discretion of Committee of Adjustment/Council only after having considered the impacts and the usefulness of applying the funds obtained to the provision of municipal parking facilities.

It is preferable for the applicant to provide on-site or some off-site parking, within close proximity to the development, to satisfy the Zoning By-law requirements of a project.

As a last resort, payment-in-lieu of parking may be considered as an option only if the applicant is not able to satisfy the parking requirements of a development.

The payment-in-lieu of parking fee will be included in the consolidated fees by-law as amended from time to time.



**THE CORPORATION OF THE  
MUNICIPALITY OF ARRAN-ELDERSLIE**

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**By-law 07-2025**

**Being a By-law to Confirm the Proceedings of the Regular Council Meeting  
of the Municipality of Arran-Elderslie held January 13, 2025**

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WHEREAS by Section 5(1) of the Municipal Act 2001, S.O. 2001, c. 25, as amended, grants powers of a Municipal Corporation to be exercised by its Council; and

WHEREAS by Section 5(3) of the Municipal Act, S.O. 2001, c.25, as amended, provides that powers of every Council are to be exercised by By-law unless specifically authorized to do otherwise; and

WHEREAS it is deemed expedient that the proceedings of the Council of the Corporation of the Municipality of Arran-Elderslie for the period ending January 13, 2025, inclusive be confirmed and adopted by By-law.

NOW THEREFORE the Council of the Corporation of the Municipality of Arran-Elderslie enacts as follows:

1. The action of the Council of the Municipality of Arran-Elderslie at its Regular Council meeting held January 13, 2025, in respect to each motion and resolution passed, reports received, and direction given by the Council at the said meetings are hereby adopted and confirmed.
2. The Mayor and the proper Officials of the Corporation are hereby authorized and directed to do all things necessary to give effect to the said action of the Council.
3. The Mayor and Clerk, or in the absence of either one of them, the Acting Head of the Municipality, are authorized and directed to execute all documents necessary in that behalf, and the Clerk is authorized and directed to affix the Seal of the Corporation to all such documents.

\*\*\*\*\*

Read a first and second time this 13<sup>th</sup> day of January, 2025.

Read a third time and finally passed this 13<sup>th</sup> day of January, 2025.

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Mayor – Steven Hammell

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Clerk – Christine Fraser-McDonald